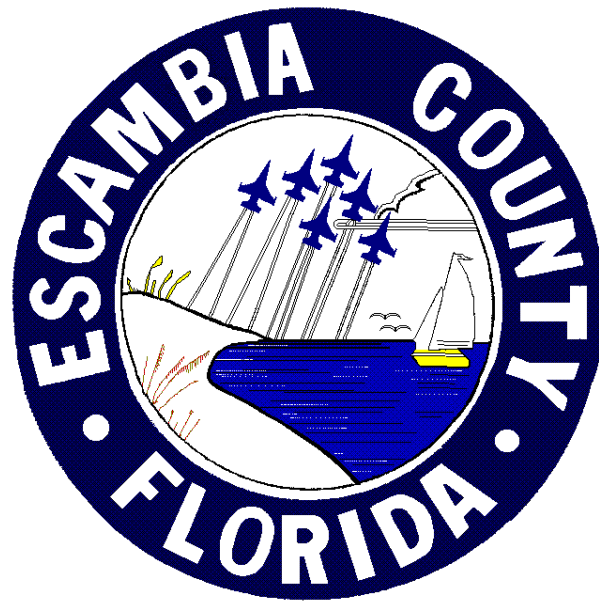


**Adopted Budget
FY 2011/2012
Escambia County, Florida**



**Kevin White, Chairman
District 5**

**Wilson Robertson
Vice-Chairman
District 1**

**Gene Valentino
Commissioner
District 2**

**Marie Young
Commissioner
District 3**

**Grover C. Robinson, IV
Commissioner
District 4**

**Charles R. "Randy" Oliver
County Administrator**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Escambia County
Florida**

For the Fiscal Year Beginning

October 1, 2010



President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to Escambia County for its annual budget for the fiscal year beginning October 1, 2010.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

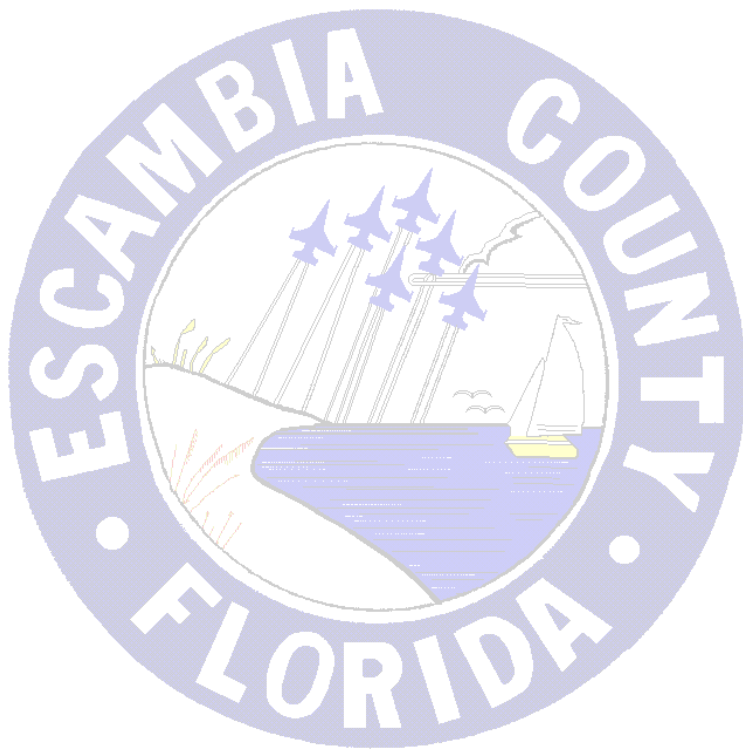




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September 30, 2011

Board of County Commissioners
County of Escambia
221 Palafox Place
Pensacola, Florida 32502

Re: FY 2011/12 Adopted Budget

Honorable Members:

I am presenting the FY 2011/12 Adopted Budget in accordance with my responsibility, as outlined in Florida Statutes Chapter 129.03(3).

VISION AND MISSION STATEMENT, POLICIES AND GOALS

Vision Statement: Escambia County - Exceeding expectations and leading the way through excellence in service and quality of life.

Mission Statement: To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

Current and Future Initiatives: The Adopted Budget was developed around the framework set by the County's strategic planning initiative. The primary themes of the strategic initiative are to Improve Customer Service, Restore Public Trust & Confidence, Economic Development, Maintenance of Infrastructure, and Fiscal Responsibility.

Our Bold Audacious Goal (BAG): To be the best County in the State of Florida within five (5) years.

Improve Customer Service:

We continue to look for ways to be a more functional, effective, and efficient organization, as well as a good steward of tax payer dollars. This coming year we pledge to continue becoming ever more customer centric, and focus on providing the best possible service to the citizens of our County at the lowest possible cost.

Long Term Goal: Adopt Process Improvement Methodology to assess our Public Service

Process improvement is the key. We will strive to promote and adopt process improvements in all that we do as local government. If problems arise in the processes themselves, we will undertake a thorough review of the process to determine ways to change and improve them; that is our goal. The County will continue its commitment to process improvement and performance excellence.

County employees, including management, continue their commitment to customer service and quality. County Departments have established baselines for customer service initiatives that will allow continuous tracking through various surveys of residents or customers for performance measurement in all areas of government. We strive to consistently improve our service levels to the community and to go above and beyond what is expected.

The County will continue its implementation of the new Public Works work order and customer cares systems purchased in FY2011. This new system will be a centralized medium for work orders, phone, smart phone, and internet requests and the capability to track the status of these requests creating greater efficiencies. We continue the usage of the new records management system, for FY10/11 the County disposed of between 400-500 cubic feet of records, and the continuation of the modified alpha-numeric mnemonic filing system to standardize our filing processes in accordance with Florida Law. It is our goal to generate as many records as possible in electronic format and make them available for our citizens.



Restore Public Trust & Confidence:

Government bureaucracy has become synonymous with endless and unnecessary red tape inflicted by uncaring civil servants. It is the never ending goal and the challenge of Escambia County to change that image. To that end the County staff continues the implementation of the ethics policy, annual ethics training, conducting annual community and employee surveys, and education of the public and media on our county processes.

Long Term Goal: Improve County Government's Public Image & Communication

Accurate and efficient communication is essential to enhancing County government's image. The County continues to "close-caption" its regular Board of County Commission Meetings and Public Hearings to allow hearing-impaired citizens access to their local government's proceedings. Agreements with Cox Communications, MediaCom and Bright House allow citizens to view government programming on digital channel 98. This programming includes all workshops and special meetings of the BCC held in chambers. Utilizing the growing and expanding means of digital communication, we intend to expand our use of video. Video messages and full production pieces can not only be broadcast on the county's government access channel, but posted on the web and distributed electronically. Streaming video of the Board proceedings via the internet is also available at www.myescambia.com and can also be viewed later through archives on the website. The county has redesigned its website to make it more user-friendly. We will be redesigning our website to make it more user friendly and information more accessible while implementing a "video on demand" feature. The production studio provides more video and programming opportunities for the government access channel. Other local governmental entities supply programming for the channel as well. The daily programming guide is available at www.myescambia.com.

Long Term Goal: Restore Public Trust

The County is in its first fiscal year with a new and revised organizational structure, replacing the older model of six (6) Bureaus with a new model comprised of twelve (12) Departments/equivalents. It is possible that there may be minor administrative adjustments to the new structure in order to continue to streamline resources, personnel, and services to more effectively provide the community higher levels of service along with functionality.

We continue to implement the annual community survey designed to get feedback from randomly selected citizens on things such as the effectiveness of County services and customer service. The County uses these results from the survey to implement process improvements to better ensure customer satisfaction. Additionally, each of the County's twelve departments implement annual internal surveys to measure against established benchmarks that make sure the County is continuing its positive trend into the future and to address any deficiencies in an ongoing capacity.

Improve Economic Development:

The County has promoted activities and programs designed to improve the quality of life in Escambia County and to build a sustainable, livable community by implementing the goals and objectives contained in the Escambia County Comprehensive Plan. Specific activities and programs, which were completed last year, related to future land use planning, transportation planning, affordable housing, infrastructure monitoring, coastal management, conservation, recreation, improving intergovernmental and community relations, capital improvement monitoring, community redevelopment and economic development are highlighted in the 2008 Comprehensive Plan Implementation Annual Report.

Long Term Goal: Promote Activities and Programs that Improve the Quality of Life and Build a Sustainable, Livable Community

In an effort to keep pace with the times and growth, the County continues the process of rewriting its land development code with the intent of eliminating inconsistencies and streamlining multiple processes. This in turn should make the development review process more efficient while boosting the standards demanded by the local community and the State of Florida. Recent changes to the Florida Statutes have returned much of the Comprehensive Planning Process to local government. County staff is poised to take on this additional challenge despite significant reductions in staff and resources.



Through leveraging various County resources to provide a wider range of services to the public, the new centrally located One-Stop Facility located on Fairfield Drive is now completely constructed and staffed; all permitting issues can now be resolved under one roof. Another venture in collaboration with the City of Pensacola, the Emerald Coast Utilities Authority and the County in moving the Wastewater Sewer Plant has been completely constructed and has been in operation for just under a year. The County has also purchased a garbage transfer station formerly owned by Allied Waste that funnels more local waste materials to the County Landfill. The Landfill has also completed the landfill to gas project that converts methane gas to energy in conjunction with Gulf Power as a new revenue source for the County.

In the past the West Florida Regional Library System has been ranked at or near the bottom in nearly all statistics. The current library system ranks last in the State for the percentage of the population with a library card, total attendance at library programs and square footage of library space per capita. In an effort to remedy this, the County recently completed additional branch libraries in the southwestern section of the County and in the northernmost area. The county is in the process of restoring the historic Old Molino School into a branch library, community center and business incubator.

Long Term Goal: Foster Economic Growth and Development

One of the primary focuses of the Board of County Commissioners during the budget process was to continue the enhancement of neighborhood services throughout the County. As a result there are some new areas within the County that are of interest to become a TIF District. Those locations are in Cantonment, Mayfair /Oakcrest, and Ensley. However, the County has maintained the tax increment financing (TIF) mechanism at the 50% funding level for FY11. The TIF Districts fund a variety of Community Redevelopment Areas (CRA) in the County. These funds are used to pay for infrastructure improvements in these districts that are intended to alleviate the blight felt in some of these communities.

Following Hurricane Ivan almost 25% of the hotel/motel rooms in the County were damaged or destroyed and many more were temporarily incapacitated. This led to large reductions in the amount of Tourist Development Tax or "bed tax" collected in the ensuing fiscal years. In the recovery from this storm newer and more up-to-date hotel/motel facilities were constructed. This has lead to a current revenue stream approaching nearly \$6 million annually in bed tax collections. The County has also undertaken a bond defeasement that was partially funded with the "bed tax"; this action unallocated roughly \$1.1 million for tourism related activities through FY13. In the summer of 2010 the county dealt with arguably the worst marine disaster due to the British Petroleum (BP) Oil Spill. Crude oil washed ashore on our beaches and the inland waterways destroying marine habitats and wildlife, while greatly affecting local tourism. BP, considered to be the responsible party for the disaster, provided millions of dollars in grant funds to help the local tourism effort recovery. The use of these BP grant funds have also resulted in a tourism revenue increase of roughly 28% over FY10. With these additional funds the County has increased the budget for tourism related activities including increases used exclusively for tourism advertising. These activities will allow the County to protect and expand one of its major industries and compete with areas such as Destin, Florida, and Gulf Shores, Alabama.

Central Commerce Park was developed using a combination of County funds and State and federal grants. The County is now marketing properties in this park using partnerships with the Pensacola Bay Area Chamber of Commerce and through an on-line auction place, which allows the County to reach a wider audience and saves time and money for receiving sealed bids. In FY11 the County did not sell any commercial lots in the various Commerce Parks due to the current economic downturn. These transactions not only contribute to the County government coffers in the form of land sale proceeds and property taxes, but it also spurs economic development by luring new businesses to the area. Adding to the economic development initiative, the County is also moving forward with the new Technical Park located in the downtown area. The park will be partially funded with Local Option Sales Tax (LOST) funding.

On October 4, 2007, and May 5, 2009, the County adopted Economic Development Incentive Ordinances. The first of their kind in Escambia County, they provide rebates/grants of local taxes/funding to companies in targeted industries that create a minimum of 10 new jobs in the County with an average salary greater than \$31,500. The County is also donating business lots in the new Technical Park for qualified industries as well as EDATES. Additionally, continued funding is granted to Navy Federal Credit Union to assist with facility expansions and increased employment initiatives as part of our unprecedented initiatives to stimulate and grow the local economy.

Maintain Infrastructure:

It is of vital importance that the county maintains its infrastructure such as the roads, bridges and stormwater holding ponds. Well maintained infrastructure adds to public safety initiatives undertaken by the County. As part of these initiatives County Code Enforcement is more involved in making sure our neighborhoods are clean and meets



our county codes. We continue to establish an information system to keep our citizens and County Commissioners informed of these activities in real time.

Long Term Goal: Capital Improvement Elements & Projects

On March 7, 2006, the citizens of Escambia County voted to extend the one-cent local option sales tax for infrastructure. This is the third time the citizens have approved levying this tax. The proceeds of this tax are scheduled to make large investments in the construction of new libraries including a new "main" branch, road reconstruction and dirt road paving, drainage improvements and vehicle replacements for EMS, the Fire Department and the Sheriff's Office. Over the next ten (10) years the County will invest more than \$378,000,000 in the County's infrastructure. Of this amount non-residents of the County will pay one-third of the tax; thus minimizing the amount paid by the citizens of the County.

In January, 2010, the County received Federal funding for energy infrastructure improvements in the amount of \$2.6 million. This funding was allocated for three specific projects that include energy upgrades to the Blanchard and Old County Courthouse Buildings located downtown as well as the Road Prison Geothermal HVAC, and Landfill to Gas Energy Projects. The downtown and Road Prison Geothermal energy projects are now complete and the Landfill to Gas project is now functional. The Landfill project's system converts methane gas into energy that is sufficient enough to power more than 900 homes, with an average output of over 23,000 mmbtu per month. Revenue is realized from landfill gas-to-energy at a rate of \$2.47 per mmbtu. This "green" project earned the Solid Waste Department the U.S. Environmental Protection Agency's "Community Partner of the year award for 2010. These energy projects will create substantial energy savings to the County over time.

At the other end of the spectrum the County has dramatically increased neighborhood environmental enforcement activities as well as a new complaint tracking system. Environmental Enforcement has begun concentrated enforcement sweeps in target neighborhoods such as Mayfair /Oakcrest, Cottage Hill, Myrtle Grove, Davenport Bayou, Brentwood Park, Montclair, Avondale, Century /Cantonment Areas. The Brownsville, Englewood, and Warrington Community Redevelopment Areas were also targeted. These sweeps netted a total of 1,650 complaints in these areas since October of 2010. In addition to the environmental enforcement sweeps, the County also instituted neighborhood cleanups. For FY10/11 the County has performed 18 clean sweeps and collected over 422.28 tons of debris in the Englewood, Brownsville, and Ensley CRA areas. Also in FY10/11 we have collected over 223.20 tons of debris in the Lincoln Park, Myrtle Grove, Mayfair /Oakcrest, Montclair, Aero Vista, Pinecrest Heights, Navy Point, Beach Haven, Brentwood and Aviation Field Areas. These initiatives are intended to provide concentrated services in areas that need the most attention. In addition, 4,120 proactive cases were generated by environmental enforcement officers.

Fiscal Accountability:

It is our goal to provide the most efficient and effective budget strategies to the citizens of Escambia County. We will continue to capitalize on alternative revenue sources while decreasing the ad-valorem millage rates for our property owners.

Long Term Goal: Promote Fiscal Responsibility & Cost Effectiveness

The 2008 Florida Amendment One forced reductions in local government millage rates and caps on ad-valorem growth. In FY 2008/09 the Escambia County BCC reduced the millage rate from 8.017 to 6.9755 mills for a reduction of thirteen (13) percent in ad-valorem and an overall budget reduction of \$25,462,201. For the 2011/12 fiscal year we continue this prudence maintaining the 6.9755 county-wide millage rate and .6850 for the Sheriff's MSTU. However, the county continues to maintain basic levels of service to the residents of Escambia County.

For the 2011/12 fiscal year we continue to decrease the staffing levels paid from the general fund and other revenue sources. This was necessary due to the 2.15% reduction in ad-valorem from the 2010/11 fiscal year. We continue discussions with the other constitutional officers and other governmental organizations to gain efficiencies of scale through consolidation efforts and promote cost effectiveness on a range of issues including employee benefits, financial systems, and geographic information systems. Through the County's Grant Coordinator we anticipate higher levels of grant funding for various projects over the coming years.

OVERVIEW OF COUNTY GOVERNMENT

Growth and Service Requirements: Nearly all of the growth in the County in the last ten years has been in the unincorporated area of the County. Escambia County has a current population estimated at greater than 300,000



Citizens, which means County government provides services to the largest “city” in the County, with an urban population of more than 230,000. These urban-type services provided by the Board include parks and recreation, public works, growth management, engineering, code enforcement, social and veteran’s services, fire protection services and a host of internal services such as information resources and facilities management. In addition, the Board provides emergency operations, emergency medical services, building inspections, environmental protection programs, mass transit, the civic center, and solid waste disposal facilities.

The Board is also responsible for funding a wide array of county-wide services that are provided by other Constitutional Officers such as the Clerk of the Circuit Court, Tax Collector, Property Appraiser, Supervisor of Elections, Sheriff’s Law Enforcement and Jail Facilities, and certain court functions.

OVERVIEW OF ADOPTED BUDGET

The Government Finance Officers’ Association of U.S. and Canada presented, for the fifteenth year, an award for Distinguished Budget Presentation to Escambia County for its FY 2010-11 Annual Budget. The County has also been presented with the Certificate of Achievement for Excellence in Financial Reporting for the 28th time.

Balanced Budget: State law requires that the Board adopt a balanced budget; that is, projected expenses must be funded by available revenue sources. Santa Rosa Island, a gulf-front community within the County, is comprised of governmental properties and privately held leasehold properties. The term on these land leases is ninety-nine (99) years with automatic options to renew. In October of 2004 the improvements on the leasehold properties were placed on the tax roll for the first time resulting in additional anticipated receipts from ad valorem taxes. The last residential lawsuit in litigation was won in the County’s favor and held to be taxable by the trial court allowing the taxation of improvements on Pensacola Beach. The funding generated as part of this litigation is now being used to cover other financial shortfalls experienced due to the current economic trends and conditions. The Property Appraiser has advised us that the land associated with the leasehold properties will be placed on the tax roll, this action is expected to generate an additional \$3.5 million in additional property tax revenue. We also anticipate that this action will result in litigation pending another final determination by the courts. For FY11/12 we have not budgeted these funds because of the timing regarding its collectability.

The FY 11/12 budget was balanced at the 6.9755 millage rate adopted in the prior fiscal year and the Law Enforcement MSTU remaining at the .6850 millage rate as well. With homeowners’ insurance rates at least doubling in previous years and remaining exceptionally high, the County is committed to responsible levels of taxation.

Major Revenues: The Office of Management and Budget prepares financial reports for the Board as requested. These reports highlight major revenue trends in the current year as compared with the previous fiscal year. The Half Cent Sales Tax, Tourist Development Tax, Local Option Sales Tax, and Bob Sikes Toll Bridge Revenues are pledged to fund debt service on outstanding bond and other debt issues detailed in the Bonds and Construction portion of this document. The Ninth Cent Gas Tax is dedicated to enhance transportation functions. The Local Option Gas Tax, Seventh Cent Gas Tax and the balance of the Constitutional Gas Tax are used to fund the operations, maintenance and capital equipment of the Road Department and the Engineering Department. Electric Franchise Fee Revenues and the balance of the available Sales Tax Revenue are used to fund General Fund operations. The following is a summary of these major revenues estimated in the Adopted Budget as compared with the FY 2010/11 Adopted Budget:

| Revenue | Actual FY 09/10 | Adopted FY 10/11 | Adopted FY 11/12 | % Change |
|--------------------------------|--------------------|---------------------|---------------------|-------------|
| State Sales Tax | \$18,089,862.09 | \$17,500,000.00 | \$17,650,000.00 | 0.86% |
| Local Option Sales Tax | 31,292,303.64 | 32,974,282.00 | 33,468,896.00 | 1.50% |
| Local Option Gas Tax | 7,173,096.25 | 6,889,795.00 | 6,925,000.00 | 0.51% |
| Commercial Hauler Tipping Fees | 9,866,684.30 | 9,714,000.00 | 8,750,000.00 | -9.92% |
| Electric Franchise Fees | 11,211,277.55 | 10,350,283.00 | 11,211,278.00 | 8.32% |
| Constitutional Gas Tax | 3,100,667.37 | 3,050,000.00 | 3,050,000.00 | 0.00% |
| Bob Sikes Toll Bridge | 2,902,503.28 | 2,850,000.00 | 2,850,000.00 | 0.00% |
| Tourist Development Tax | 5,051,421.63 | 5,175,000.00 | 5,433,750.00 | 5.00% |
| Ninth Cent Gas Tax | 1,591,855.31 | 1,510,000.00 | 1,545,183.00 | 2.33% |
| Seventh Cent Gas Tax | 1,353,393.22 | 1,336,604.00 | 1,333,303.00 | -0.25% |
| Total | \$91,633,064.64 | \$91,349,964.00 | \$92,217,410.00 | .95% |



Funding Considerations: The following table illustrates the change in funding from FY 2011 to the Adopted Budget:

| | Adopted FY 08/09 | Adopted FY 09/10 | Adopted FY 10/11 | Adopted FY 11/12 | % Change |
|--------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Board Departments | \$48,238,052 | \$45,079,434 | \$44,912,196 | \$43,996,495 | -2.04% |
| Non-Departments | 48,533,560 | 39,448,570 | 36,543,347 | 38,651,529 | 5.77% |
| Elected Offices & Boards | 95,099,476 | 90,355,476 | 92,772,791 | 91,017,308 | -1.89% |
| General Fund | 191,871,088 | 174,883,480 | 174,228,334 | 173,665,332 | -0.32% |
| Special Revenue | 82,318,326 | 85,665,192 | 91,764,545 | 84,535,102 | -7.88% |
| Debt | 11,211,943 | 11,077,467 | 10,360,809 | 9,961,141 | -3.86% |
| Capital Improvements | 35,987,973 | 34,069,169 | 31,430,568 | 34,420,900 | 9.51% |
| Enterprise | 42,431,779 | 37,053,923 | 43,018,027 | 42,635,554 | -0.89% |
| Internal Service | 27,843,955 | 24,739,980 | 26,514,915 | 26,131,936 | -1.44% |
| Other | 0 | 0 | 0 | 0 | 0 |
| Total County | \$391,665,064 | \$367,489,211 | \$377,317,198 | \$371,349,965 | -1.58% |

As it relates to the millage recommendations, the Adopted Budget is \$371,349,965 of which \$173,665,332 is to be funded from the General Fund.

The Adopted Ad Valorem property tax rates based on countywide assessments for FY 2011/12, as compared with the prior year's property tax rates, are as follows:

| Taxing Unit | FY 07/08 | FY 08/09 | FY 09/10 | FY 10/11 | FY 11/12 |
|----------------------|----------|----------|----------|----------|----------|
| Countywide | 8.017 | 6.976 | 6.976 | 6.976 | 6.976 |
| Law Enforcement MSTU | 0.685 | 0.685 | 0.685 | 0.685 | 0.685 |
| Total | 8.702 | 7.661 | 7.661 | 7.661 | 7.661 |

OVERVIEW OF GENERAL FUND

Constitutional Officers, the Courts and Court Related Funding Issues: With regard to the General Fund, after providing for the Sheriff and other Constitutional Officers, Courts and State required appropriations, and Debt Services, the Board's departments are vying for 26% (\$43,996,495) in the FY 2011-12 General Fund as compared to 26% (\$44,912,196) in the FY 2010-11 General Fund Budget. The following is a summary of the Constitutional Officers and other mandated expenses in the General Fund:

The Property Appraiser's Adopted General Fund Budget is \$5,256,555, which is a decrease of 2.80%. This decrease is due to a reduction in the Florida Retirement System (FRS) rates and operational expenses. The Property Appraiser is funded primarily by the General Fund and a reimbursement from Northwest Florida Water Management for work performed.

The General Fund's portion of the Tax Collector's Adopted Budget is estimated at \$4,400,000, which is a decrease of 7.06% over the previous year. This amount is based on a formula of the prior year's collection of taxes for all taxing jurisdictions, including the School Board and municipalities and is set by Florida Statute.

The Sheriff's General Fund Adopted Budget is \$75,839,521, which is a reduction for all functions of 1.08%. The decrease in the Sheriff's General Fund budget was the result of the Florida Retirement System (FRS) rate changes and high risk Workers' Comp rates set by the State of Florida. The Sheriff also receives a portion of the Local Option Sales Tax every year. This fiscal year the Sheriff will receive an allocation of \$3,181,818, which will be used to purchase law enforcement vehicles and equipment.



The Supervisor of Election's Budget is \$1,858,812, which is an increase of 12.53%. This increase is due primarily to the Presidential Primary Elections and State/House redistricting in November 2011.

The Clerk of the Circuit Court's Budget decreased 3.53% to a total of \$2,216,910. After July 1, 2004, most of the expenses of the Clerk's budget related to court functions are funded from court filing fees and are no longer the responsibility of the Board of County Commissioners. The portions of the Clerk's budget that remain the Board's responsibility deal with the functions as Clerk to the Board and Finance.

Outside Agencies: For FY2011/12 the commitment for the Pensacola Chamber of Commerce's Foundations for the Future and the Pensacola Economic Development Commission are funded as part of a new overall County economic development initiative in the Economic Development Fund in the amounts of \$400,000 and \$150,000 respectively. The Appendix Section of this document details all of the requests from outside agencies. The General Fund Budget includes a total of \$994,198 for outside agencies such as the Escambia Community Clinics and the School Readiness Coalition. The Board of County Commissioners (BCC) elected to fund outside agencies at the same level as the previous year. If this level of funding continues, based on our projections for FY2012/13, this will result in the reduction of two more currently funded positions from our General Fund. The Tourist Development Tax will also contribute \$3,303,134 for outside agencies performing tourist related activities such as the Naval Aviation Museum and the Perdido Key Chamber of Commerce.

Property Tax Revenues: For FY2011/12 we projected a 3.5% decrease in assessed values and a corresponding decrease in property taxes. The Property Appraiser certified the County taxable value at a 2.15% decrease resulting in an additional \$1.1 million currently not allocated within the proposed FY11/12 Budget. It is my recommendation that the \$1.1 million be set aside to cover the Sheriff's COPS Grant funding scheduled to go away in FY2012/13. The COPS Grant funds paid for 20 new deputies to assist with law enforcement activities in Escambia County. We have also not budgeted the \$3.5 million in property taxes on the land at Pensacola Beach for FY2011/12.

ADOPTED IMPROVEMENTS

Control Expenditures - The County will continue to review the economy and efficiency of all programs and those presented to the Board. Costs will be controlled utilizing several approaches that have been effective over the past year. For example, the purchase of heavy equipment will be based on life-cycle costing to include the annual maintenance cost of a vehicle. When the annual maintenance cost approaches the annual depreciable cost of a vehicle, the vehicle is replaced. The County will also use one-time revenues to pay off recurring debt service payments or one-time expenditures for specific types of equipment.

Develop and Maintain Infrastructure - The County recognizes the importance of infrastructure and its long-term maintenance. Maintenance of the existing infrastructure consisting of transportation systems, County buildings, drainage and parks are a first priority. In addition to maintenance, construction of future infrastructure must accommodate growth in population and is detailed in the County's Capital Improvement Program. Construction and maintenance are substantial costs and are funded through different methods. Maintenance of facilities and other infrastructure are paid with general revenues and, therefore, may impact future ad valorem millage rates.

In FY2001/2002 the County embarked on the fulfillment of a multi-year plan to increase the amount of office space available for County functions. The County refinanced outstanding debt and borrowed additional funds to build an office campus in downtown Pensacola. This project comprised two new building facilities as well as a parking garage. These buildings house the Supervisor of Elections, the Property Appraiser, the Board portions of the Clerk of the Circuit Court, the County Administrator, County Commissioners and their staffs as well as several BCC departments. These buildings were completed in October, 2007. The additional funds have been used to construct a new facility that houses all of the County's permitting agencies under one roof. The now completed One-Stop building on Fairfield Drive allows citizens to pull all required permits for development in one location. The new One-Stop building was completed in September, 2010.

Maintain a Cohesive Service Driven Organizational Structure - The importance of a service-driven organization will be emphasized and continually examined so that changes can be made to continue operating in an effective and efficient manner. Employee incentives, an effective administrative code, and enhanced employee training programs will allow the accomplishment of the Board's Policies and Goals.

In continuation of the surveys that began in FY07/08 to solicit the opinions of all County employees, the results from these surveys indicate areas needing improvement within the organization such as customer service, communication, and public trust and confidence. Survey results are used internally to continue streamlining and to consistently improve our policies and processes.



Identify Alternative Revenue Sources - The entire organization is now mobilized to aggressively pursue, under Board and administrative direction, capitalizing on and maximizing the use of all available revenues, particularly in identifying and implementing alternative sources. In all cases where user fees can and should cover the cost of the services provided, they will be used. In addition, it will be necessary to perpetually monitor some funds that are not totally self-supporting so that the subsidies do not get out of control and reduce the net effect on ad valorem proceeds.

IN CLOSING

This is a complex budget, and trying to address County needs and expanding responsibilities with severely limited funding has been difficult, however responsive and respectful to our citizenry. The Adopted Budget is Administration's effort to complete this process in a timely and legal manner, while laying out a plan for restoring the integrity of the financial systems and achieving the essential objectives of providing effective and efficient services.

Needless to say, this Adopted Budget has been a group effort, and I would like to thank all of the employees for their efforts. Special thanks go to the Office of Management and Budget, the Board Departments and the Elected Officials. Truly, their long hours and dedicated performances made this budget presentation possible.

I appreciate the opportunity to serve as Escambia's County Administrator and want to again pledge to continue the successful progress that has been made over the last few years. As one of the most important aspects of that pledge, and as indicated above, my staff and I stand ready to work with you in implementing the FY 2011/12 Budget.

Sincerely,

Charles R. Oliver

Charles R. "Randy" Oliver
County Administrator



AN OVERVIEW AND GUIDE TO THE ANNUAL BUDGET

This section is intended to assist those readers not familiar with the Escambia County budget documents, or local government organizations, in gaining an understanding of how the budget document is organized and what information is presented. The following sections provide information about Escambia County and detail regarding the Escambia County "Budget Philosophy and Process".

County Administrator's Budget Message

This section provides an overview of the entire budget and highlights how the County is responding to the needs of our community and the Board of County Commissioners' policy direction.

General Budget Information

This section provides general information about the County and its budget philosophy and process. It highlights the County's approved financial policies which form the foundation of the County's budget development and financial management processes.

Summary Schedules

This section provides a quick reference to basic budget information in a capsulized format. Tables, charts, and graphs show an overall picture of the County's budget from several perspectives; budget assumptions; a description of how various factors affecting the budget are projected; and information relating to the County's major revenue source - the property tax.

Budget by Department

This section provides a breakdown of the County's budget by department and contains a description of each department's function, goals, workload measures, and expenditure analysis.

Proprietary Fund Activities

This section provides detailed working capital summaries for the enterprise and internal service funds.

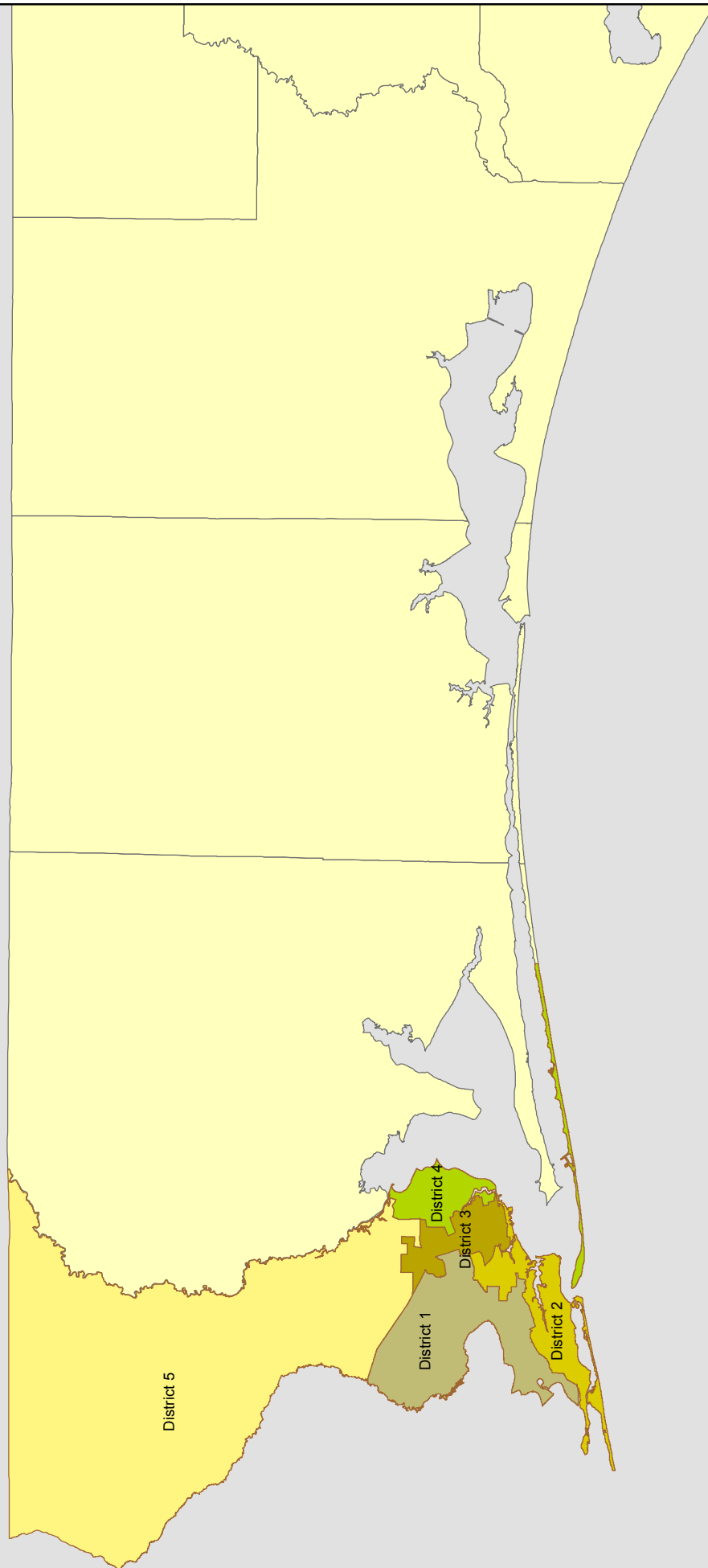
Bonds and Construction

This section highlights the County's Capital Improvement Program and outstanding and anticipated bond issues.

Appendix

This section contains general reference material. It includes general information on accounting policies, fund structure, assessed and actual value of taxable property, and a glossary.









INFORMATION ABOUT ESCAMBIA COUNTY

Location and Area:

Escambia County is located in the extreme Northwestern part of the State, bordered on the west and north by Alabama, on the east by Santa Rosa County, and on the south by the Gulf of Mexico. The County encompasses approximately 661 square miles, or 420,480 acres, with an additional 64,000 acres of water area. From the Gulf of Mexico north to Alabama is a distance of approximately 50 miles. The annual mean temperature in the region is 68.4 degrees; average January temperature is 52.5 degrees; average July temperature is 83 degrees; average annual rainfall is 62-87 inches; and the average annual sunshine percentage is 66%. There are 343 days of sunny weather annually. There are two municipalities within the County, the largest of which is Pensacola, the County seat.

Although northwest Florida has not experienced the rapid growth that southern and central Florida evidenced after World War II, the area has grown significantly during the past two decades. The military, industry, shipping, tourism and recreation, agriculture, and retail sales trade are all part of the County's economic structure. Because of this diversified base, the economy of the area has historically been stable.

Housing

Escambia County residents choose from a variety of lifestyles offered by the area: rural setting, beaches, bayfront, or one of many lovely subdivisions at a range of prices. Most of the developments are close to shopping, churches, schools, and parks.

Education

The Escambia County School District has a total of 71 schools to provide educational services to over 40,049 students. The School District operates 33 elementary, 9 middle, 7 senior high, and 22 Special Centers. The University of West Florida, one of the eleven universities of the State of Florida University System, offering a four-year degree program, provides higher education facilities. Pensacola State College offers two and select four-year college degree programs with campuses in Pensacola, Warrington, Milton, and at the Naval Air Station. Troy State University-Florida Region operates a four-year university located at the Naval Air Station. Escambia County also has one private four-year college, Pensacola Christian College.

Media Services

Escambia County is served by one daily newspaper, the *Pensacola News Journal*. Pensacola is also home to WEAR-TV, the ABC affiliate for Pensacola, Fort Walton Beach, and Mobile, Alabama, the local PBS member station which is operated by Pensacola Junior College, Pensacola Magazine, the city's monthly glossy magazine, and Northwest Florida's Business Climate, the only business magazine devoted to the region, are published locally. There is also a weekly newspaper called *The Independent News*. The area is also served by 15 AM and 26 FM radio stations, there are also 20 television stations including public broadcasting. The County has 2 cable companies, and offers cable television to many residents in the developed areas.

Transportation

The County area is served by a full array of transportation systems. Commercial air service to all parts of the United States is provided through the Pensacola Regional Airport by Air-Tran, Continental/Express, Continental Connection, American Eagle, Delta, Delta Connection, United Express, and US Airways Express.

The County also has excellent bus, rail and trucking transportation services. Local bus service is provided by the Escambia County Area Transit System (ECATS). Intercity service is provided by Greyhound-Trailways. Rail service is provided by Burlington Northern and CSX Transportation for freight.



Medical Facilities

Medical facilities are provided by four (4) hospitals located in Escambia County, all of which have surgical centers. Baptist Hospital, a part of Baptist Health Care, a 492-bed tertiary hospital, operates the area's only 24-hour a day air ambulance service, emergency room, and trauma center. West Florida Regional Medical Center is a 531-bed Columbia/HCA Healthcare Corporation facility that includes West Florida Hospital; The Rehabilitation Institute of West Florida; The West Florida Cancer Institute; The Pavilion, a mental health facility; The Medical Center Clinic, P.A.; The Family Birthplace; and West Florida Senior Health Services. Navy Hospital is a 60-bed acute care medical and surgical hospital. Sacred Heart Hospital, is a 449-bed acute care, general hospital includes the Centers for Cardiac Care and Cancer Care. In addition, Sacred Heart is the only hospital to offer a Children's Hospital and Neonatal Intensive Care Nursery for children from across northwest Florida.

Services Provided

The County provides a wide range of services including law enforcement, fire protection, conservation and resource management, employment opportunity and development, parks and recreation facilities, planning and zoning, transportation, and general administrative services.

Form of Government

The 1868 Florida Constitution established the structure of county government. One hundred years later the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund county government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of county government has changed dramatically in the ensuing century. Where once the primary responsibility of county government was to provide roads and fund law enforcement, it now must deal with issues such as comprehensive planning, environmental protection, impact fees, water and sewer utilities, bond issues, solid waste management, computerization and management information systems.

The County has a non-charter government structure established by the State of Florida Constitution. Pursuant to Florida Statutes, the legislative powers are vested with the five-member Board of County Commissioners. Separate powers for operation of specific functions of County government are vested with the five Constitutional Officers - Clerk of Courts, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. The Board of County Commissioners of Escambia County is the principal legislative and governing body of the County, as provided by the Florida Constitution and Chapter 125, Florida Statutes. The County Administrator, the chief administrative official of the County, is appointed by and serves at the discretion of the Board. The County Administrator is directly responsible to the Board for administration and operation of all departments of the County. The Office of the County Attorney, who is appointed by the Commission, provides legal services to the County government.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board.

The Board meets at the Escambia County Courthouse Building, on the first and third Thursday of each month. Minutes are recorded of all Commission meetings, committee meetings and public hearings and made a part of the record in the Clerk to the Board's Office.

The Economy

The military is a large factor in the area's economy. Navy and Air Force expenditures, including construction, have historically accounted for nearly half of the total payroll in the Pensacola MSA. Navy installations include Pensacola Naval Air Station, Saufley Field and Corry Station. Whiting Field is located in Milton, Florida, about 30 miles northeast of Pensacola.

In neighboring Okaloosa County, Eglin Air Force Base and Hurlburt Field are that County's largest employers and have a total economic impact on the area exceeding \$5,000,000,000 annually, in addition to serving as magnets for high tech businesses.



Escambia County has several commercial/industrial parks. The County has two new commerce parks, Central and Heritage Oaks. The Port of Pensacola produces an economic impact of approximately \$60 million annually for Pensacola, Escambia, and surrounding counties.

The area's largest employers are listed below.

| Company | Product | Number of Employees |
|------------------------------|--|---------------------|
| SMG Food Services | Entertainment & Food Services | 50 |
| International Paper | Paper Products | 460 |
| ECUA | Public Utilities | 518 |
| Pensacola Care, Inc | Disability Care Services | 624 |
| Covenant Hospice | Health Care Service | 787 |
| Diocese of Pensacola | Religious Institution | 850 |
| Ascend Performance Materials | Nylon Fiber/Industrial Organic Materials | 900 |
| West Corporation | Telemarketing | 1,000 |
| Pensacola State College | Education | 1,128 |
| University of West Florida | Education | 2,034 |
| Pensacola Christian College | School & Publishing | 1,072 |
| Navy Federal Credit Union | Financial Institution | 1,799 |
| Gulf Power Company | Electric Utility | 1,365 |
| Lakeview Center, Inc | Health Care Service | 1,553 |
| West Florida Hospital | Health Care Service | 2,300 |
| Sacred Heart Health System | Health Care Service | 2,310 |
| Baptist Health Care | Health Care Service | 7,223 |
| State Government | Government services | 5,970 |
| Federal Government | Government services | 7,403 |
| Local Government | Government services | 10,172 |



DEMOGRAPHIC STATISTICS

| Fiscal Year | Population(1) | Per Capita Income(1) | School(1) Enrollment | Unemployment M Rate(1) | Median Age(1) |
|-------------|---------------|-------------------------|-------------------------|---------------------------|---------------|
| 1989 | 261,600 | 14,230 | 43,396 | 5.8% | 31.6 |
| 1990 | 262,800 | 15,155 | 44,800 | 6.0% | 32.4 |
| 1991 | 265,118 | 15,636 | 41,339 | 6.1% | 32.4 |
| 1992 | 267,800 | 16,377 | 44,278 | 6.1% | 32.4 |
| 1993 | 272,083 | 17,074 | 46,360 | 5.1% | 32.4 |
| 1994 | 277,067 | 17,572 | 44,568 | 4.9% | 32.4 |
| 1995 | 282,742 | 18,189 | 44,725 | 4.2% | 32.4 |
| 1996 | 286,300 | 19,291 | 47,748 | 5.0% | 33.5 |
| 1997 | 291,100 | 19,852 | 45,692 | 4.2% | 34.6 |
| 1998 | 296,164 | 20,249 | 45,692 | 3.8% | 34.8 |
| 1999 | 301,613 | 21,862 | 45,666 | 3.5% | 35.0 |
| 2000 | 294,410 | 22,389 | 45,296 | 4.0% | 35.4 |
| 2001 | 296,700 | 24,201 | 45,007 | 4.0% | 35.4 |
| 2002 | 299,485 | 24,676 | 44,648 | 4.5% | 35.6 |
| 2003 | 303,300 | 25,234 | 43,871 | 5.1% | 36.0 |
| 2004 | 307,226 | 27,677 | 43,984 | 4.9% | 35.9 |
| 2005 | 303,623 | 29,244 | 43,442 | 3.9% | 35.9 |
| 2006 | 309,647 | 31,377 | 42,708 | 3.2% | 35.9 |
| 2007 | 311,775 | 32,741 | 41,851 | 3.9% | 35.9 |
| 2008 | 313,480 | 33,561 | 50,690 | 5.9% | 35.9 |
| 2009 | 312,980 | N/A | 40,610 | 9.8% | 36.1 |

(1) Florida Statistical Abstract



| County Comparison Counties by Real Property Tax Value | | | | |
|--|--------------------|------------------------------------|------------------------------|---------------------------------------|
| County | 2009 Population | 2009 Real Property Tax Value | 2009 Operating Millage | 2008 Total Per Capita Income |
| 1 Miami-Dade | 2,472,344 | \$ 221,256,380,288 | 4.8379 | \$ 35,887 |
| 2 Broward | 1,744,922 | 148,470,942,063 | 4.8889 | 41,974 |
| 3 Palm Beach | 1,287,344 | 141,442,924,169 | 4.3440 | 58,358 |
| 4 Orange | 1,108,882 | 96,178,105,307 | 4.4347 | 36,639 |
| 5 Hillsborough | 1,196,892 | 73,006,864,521 | 5.7423 | 37,778 |
| 6 Collier | 333,032 | 69,976,749,096 | 3.8145 | 62,559 |
| 7 Lee | 615,124 | 64,924,773,335 | 4.1506 | 40,898 |
| 8 Pinellas | 931,113 | 64,553,359,536 | 4.8730 | 43,064 |
| 9 Duval | 900,518 | 58,382,480,195 | - | 39,473 |
| 10 Sarasota | 389,320 | 46,539,503,353 | 3.1052 | 55,856 |
| 11 Brevard | 555,657 | 33,330,608,859 | 3.7161 | 37,035 |
| 12 Polk | 584,343 | 30,383,290,356 | 6.8665 | 32,572 |
| 13 Volusia | 507,105 | 30,151,455,638 | 5.3683 | 32,098 |
| 14 Manatee | 318,404 | 28,603,471,652 | 6.2993 | 40,353 |
| 15 Seminole | 423,759 | 28,061,917,002 | 4.9000 | 43,439 |
| 16 Pasco | 439,786 | 23,127,467,176 | 6.3668 | 29,113 |
| 17 Monroe | 77,925 | 22,482,413,587 | 3.0837 | 61,825 |
| 18 Osceola | 272,788 | 21,507,132,331 | 6.4631 | 24,950 |
| 19 Saint Johns | 183,572 | 20,454,452,825 | 5.5471 | 49,327 |
| 20 Lake | 291,993 | 19,121,877,053 | 4.6511 | 31,520 |
| 21 Martin | 143,856 | 18,790,432,567 | 5.3090 | 60,140 |
| 22 Marion | 330,440 | 18,273,739,206 | 3.8100 | 31,225 |
| 23 Saint Lucie | 272,864 | 17,031,103,295 | 6.2576 | 29,115 |
| 24 Okaloosa | 196,237 | 16,174,789,111 | 3.2899 | 41,050 |
| 25 Bay | 169,562 | 16,134,831,531 | 3.6500 | 35,459 |
| 26 Indian River | 141,634 | 15,796,158,693 | 3.0892 | 57,107 |
| 27 Charlotte | 165,455 | 15,691,668,798 | 5.9096 | 35,337 |
| 28 Leon | 274,803 | 14,598,570,133 | 7.8500 | 35,900 |
| 29 Escambia | 312,980 | 14,264,651,333 | 6.9755 | 33,561 |
| 30 Walton | 57,917 | 13,778,717,950 | 3.4076 | 29,259 |
| 31 Alachua | 256,232 | 12,558,830,292 | 8.0495 | 34,713 |
| 32 Citrus | 142,609 | 10,024,972,585 | 5.7299 | 30,170 |
| 33 Clay | 185,208 | 9,385,820,759 | 4.7618 | 33,375 |
| 34 Flagler | 94,901 | 9,336,098,682 | 4.8894 | 31,741 |
| 35 Hernando | 165,048 | 9,325,713,565 | 6.3431 | 29,148 |
| 36 Santa Rosa | 144,508 | 7,976,745,407 | 6.0953 | 32,890 |
| 37 Nassau | 72,588 | 7,829,223,346 | 5.5670 | 45,302 |
| 38 Sumter | 95,326 | 6,140,196,823 | 6.0100 | 27,504 |
| 39 Highlands | 99,713 | 5,717,032,184 | 7.1000 | 27,304 |
| 40 Putnam | 74,608 | 3,945,688,030 | 8.5765 | 25,712 |
| 41 Franklin | 12,414 | 2,746,832,399 | 3.6753 | 28,613 |
| 42 Columbia | 66,409 | 2,547,547,990 | 7.8910 | 25,095 |
| 43 Hendry | 41,320 | 2,089,275,129 | 6.5000 | 25,990 |
| 44 Levy | 40,674 | 1,980,418,542 | 7.4212 | 25,662 |
| 45 Gulf | 16,798 | 1,969,890,437 | 5.7679 | 25,447 |
| 46 Okeechobee | 39,703 | 1,875,212,397 | 7.5030 | 23,881 |
| 47 De Soto | 34,792 | 1,676,592,919 | 6.8987 | 21,390 |
| 48 Hardee | 28,333 | 1,607,223,079 | 8.5540 | 21,723 |
| 49 Suwannee | 40,230 | 1,550,306,502 | 8.0000 | 26,995 |
| 50 Jackson | 52,637 | 1,448,420,903 | 7.1223 | 24,923 |
| 51 Gadsden | 50,046 | 1,397,521,292 | 8.9064 | 26,691 |
| 52 Taylor | 23,164 | 1,352,885,305 | 7.0113 | 25,233 |
| 53 Wakulla | 31,791 | 1,333,882,040 | 8.2500 | 26,875 |
| 54 Washington | 24,721 | 984,696,500 | 8.6185 | 23,560 |
| 55 Bradford | 29,085 | 856,965,433 | 9.1760 | 26,137 |
| 56 Baker | 25,899 | 807,815,246 | 7.0779 | 26,173 |
| 57 Hamilton | 14,783 | 729,257,827 | 10.0000 | 18,631 |
| 58 Madison | 20,333 | 656,039,987 | 8.9440 | 23,131 |
| 59 Gilchrist | 17,393 | 653,589,163 | 8.2695 | 28,093 |
| 60 Glades | 11,311 | 634,573,954 | 9.1367 | 23,988 |
| 61 Jefferson | 14,677 | 572,606,662 | 8.3226 | 29,495 |
| 62 Dixie | 16,221 | 552,797,809 | 10.0000 | 21,641 |
| 63 Holmes | 19,857 | 408,705,203 | 9.5000 | 25,619 |
| 64 Calhoun | 14,601 | 357,344,105 | 10.0000 | 22,507 |
| 65 Lafayette | 8,183 | 228,289,760 | 8.7500 | 18,612 |
| 66 Union | 15,576 | 223,873,948 | 10.0000 | 18,535 |
| 67 Liberty | 8,220 | 208,983,441 | 10.0000 | 24,230 |

Source: 2009 Florida Legislative Committee on Intergovernmental Relations and
2010 Florida Statistical Abstract, UF Bureau of Economic and Business Research



| 2009 County Comparison Exempt Values as a Percentage of Assessed Property Values | | | | | | | |
|---|----------------------------|-------------------------------|--------------------|----------------------|------------------------------|----------------------------------|--|
| County | Just Property Values | Taxable Property Values | 2009 Population | Percentage Exempt | 2009 Operating Millage | Operating Ad Valorem Taxes | Ad Valorem per Capita in dollars |
| 1 Glades | \$ 3,733,320,187 | \$ 634,573,954 | 11,311 | 83.00% | 9.1367 | \$ 5,797,909 | \$ 512.59 |
| 2 Union | 978,944,471 | 223,873,948 | 15,576 | 77.13% | 10.0000 | 2,238,563 | 143.72 |
| 3 Liberty | 898,068,343 | 208,983,441 | 8,220 | 76.73% | 10.0000 | 2,089,833 | 254.24 |
| 4 Lafayette | 857,648,535 | 228,289,760 | 8,183 | 73.38% | 8.7500 | 1,997,535 | 244.11 |
| 5 Dixie | 1,757,726,638 | 552,797,809 | 16,221 | 68.55% | 10.0000 | 5,474,103 | 337.47 |
| 6 Holmes | 1,259,140,329 | 408,705,203 | 19,857 | 67.54% | 9.5000 | 3,882,703 | 195.53 |
| 7 Hendry | 6,205,728,855 | 2,089,275,129 | 41,320 | 66.33% | 6.5000 | 13,579,927 | 328.65 |
| 8 Jefferson | 1,626,003,772 | 572,606,662 | 14,677 | 64.78% | 8.3226 | 4,765,578 | 324.70 |
| 9 Calhoun | 997,134,570 | 357,344,105 | 14,601 | 64.16% | 10.0000 | 3,572,662 | 244.69 |
| 10 Gilchrist | 1,763,735,148 | 653,589,163 | 17,393 | 62.94% | 8.2695 | 5,404,856 | 310.75 |
| 11 Bradford | 2,190,426,501 | 856,965,433 | 29,085 | 60.88% | 9.1760 | 7,864,284 | 270.39 |
| 12 Gadsden | 3,406,007,450 | 1,397,521,292 | 50,046 | 58.97% | 8.9064 | 12,446,883 | 248.71 |
| 13 Levy | 4,624,204,940 | 1,980,418,542 | 40,674 | 57.17% | 7.4212 | 14,697,095 | 361.34 |
| 14 De Soto | 3,878,992,291 | 1,676,592,919 | 34,792 | 56.78% | 6.8987 | 11,566,315 | 332.44 |
| 15 Hardee | 3,667,276,336 | 1,607,223,079 | 28,333 | 56.17% | 8.5540 | 13,748,187 | 485.24 |
| 16 Hamilton | 1,647,759,376 | 729,257,827 | 14,783 | 55.74% | 10.0000 | 7,292,578 | 493.31 |
| 17 Madison | 1,459,678,763 | 656,039,987 | 20,333 | 55.06% | 8.9440 | 5,867,622 | 288.58 |
| 18 Baker | 1,772,608,318 | 807,815,246 | 25,899 | 54.43% | 7.0779 | 5,717,635 | 220.77 |
| 19 Jackson | 3,092,002,670 | 1,448,420,903 | 52,637 | 53.16% | 7.1223 | 10,316,088 | 195.99 |
| 20 Escambia | 28,374,499,546 | 14,264,651,333 | 312,980 | 49.73% | 6.9755 | 99,503,107 | 317.92 |
| 21 Okeechobee | 3,685,069,972 | 1,875,212,397 | 39,703 | 49.11% | 7.5030 | 14,091,888 | 354.93 |
| 22 Putnam | 7,707,062,234 | 3,945,688,030 | 74,608 | 48.80% | 8.5765 | 33,842,118 | 453.60 |
| 23 Alachua | 24,355,527,368 | 12,558,830,292 | 256,232 | 48.44% | 8.0495 | 101,360,177 | 395.58 |
| 24 Suwannee | 2,964,857,902 | 1,550,306,502 | 40,230 | 47.71% | 8.0000 | 12,402,452 | 308.29 |
| 25 Columbia | 4,803,919,284 | 2,547,547,990 | 66,409 | 46.97% | 7.8910 | 20,102,699 | 302.71 |
| 26 Wakulla | 2,471,032,284 | 1,333,882,040 | 31,791 | 46.02% | 8.2500 | 11,004,541 | 346.15 |
| 27 Washington | 1,809,670,675 | 984,696,500 | 24,721 | 45.59% | 8.6185 | 8,486,602 | 343.30 |
| 28 Marion | 32,568,096,801 | 18,273,739,206 | 330,440 | 43.89% | 8.3100 | 69,622,947 | 210.70 |
| 29 Brevard | 59,186,483,459 | 33,330,608,859 | 555,657 | 43.69% | 3.7161 | 123,859,658 | 222.91 |
| 30 Leon | 25,843,160,079 | 14,598,570,133 | 274,803 | 43.51% | 7.8500 | 114,836,598 | 417.89 |
| 31 Taylor | 2,268,352,620 | 1,352,885,305 | 23,164 | 40.36% | 7.0113 | 9,485,485 | 409.49 |
| 32 Santa Rosa | 13,040,981,456 | 7,976,745,407 | 144,508 | 38.83% | 6.0953 | 48,618,267 | 336.44 |
| 33 Duval | 95,400,845,191 | 58,382,480,195 | 900,518 | 38.80% | - | - | 0.00 |
| 34 Gulf | 3,205,556,221 | 1,969,890,437 | 16,798 | 38.55% | 5.7679 | 11,361,951 | 676.39 |
| 35 Clay | 15,242,782,787 | 9,385,820,759 | 185,208 | 38.42% | 4.7618 | 44,693,112 | 241.31 |
| 36 Hernando | 14,923,529,812 | 9,325,713,565 | 165,048 | 37.51% | 6.3431 | 59,153,933 | 358.40 |
| 37 Highlands | 8,884,021,049 | 5,717,032,184 | 99,713 | 35.65% | 7.1000 | 40,590,957 | 407.08 |
| 38 Pasco | 35,936,078,824 | 23,127,467,176 | 439,786 | 35.64% | 6.3668 | 147,248,044 | 334.82 |
| 39 Saint Lucie | 26,371,942,906 | 17,031,103,295 | 272,864 | 35.42% | 6.2576 | 106,573,850 | 390.57 |
| 40 Sumter | 9,475,585,547 | 6,140,196,823 | 95,326 | 35.20% | 6.0100 | 36,902,586 | 387.12 |
| 41 Citrus | 15,334,559,706 | 10,024,972,585 | 142,609 | 34.62% | 5.7299 | 57,442,116 | 402.79 |
| 42 Osceola | 32,695,370,028 | 21,507,132,331 | 272,788 | 34.22% | 6.4631 | 139,016,049 | 509.61 |
| 43 Franklin | 4,171,616,498 | 2,746,832,399 | 12,414 | 34.15% | 3.6753 | 10,095,430 | 813.23 |
| 44 Volusia | 45,717,249,728 | 30,151,455,638 | 507,105 | 34.05% | 5.3683 | 161,861,758 | 319.19 |
| 45 Martin | 28,358,258,133 | 18,790,432,567 | 143,856 | 33.74% | 5.3090 | 99,758,439 | 693.46 |
| 46 Bay | 24,222,319,836 | 16,134,831,531 | 169,562 | 33.39% | 3.6500 | 58,887,070 | 347.29 |
| 47 Polk | 44,905,214,971 | 30,383,290,356 | 584,343 | 32.34% | 6.8665 | 208,626,837 | 357.03 |
| 48 Pinellas | 94,613,442,446 | 64,553,359,536 | 931,113 | 31.77% | 4.8730 | 314,568,521 | 337.84 |
| 49 Hillsborough | 106,392,121,091 | 73,006,864,521 | 1,196,892 | 31.38% | 5.7423 | 419,233,768 | 350.27 |
| 50 Miami-Dade | 316,832,454,173 | 221,256,380,288 | 2,472,344 | 30.17% | 4.8379 | 1,070,416,242 | 432.96 |
| 51 Okaloosa | 23,099,900,605 | 16,174,789,111 | 196,237 | 29.98% | 3.2899 | 53,213,452 | 271.17 |
| 52 Broward | 211,445,745,049 | 148,470,942,063 | 1,744,922 | 29.78% | 4.8889 | 725,861,003 | 415.98 |
| 53 Monroe | 31,998,389,365 | 22,482,413,587 | 77,925 | 29.74% | 3.0837 | 69,289,804 | 889.19 |
| 54 Flagler | 13,276,936,467 | 9,336,098,682 | 94,901 | 29.68% | 4.8894 | 45,647,923 | 481.01 |
| 55 Saint Johns | 28,946,525,556 | 20,454,452,825 | 183,572 | 29.34% | 5.5471 | 113,462,961 | 618.08 |
| 56 Lake | 26,871,585,922 | 19,121,877,053 | 291,993 | 28.84% | 4.6511 | 88,937,762 | 304.59 |
| 57 Seminole | 39,411,321,659 | 28,061,917,002 | 423,759 | 28.80% | 4.9000 | 137,502,582 | 324.48 |
| 58 Indian River | 22,033,450,631 | 15,796,158,693 | 141,634 | 28.31% | 3.0892 | 48,797,493 | 344.53 |
| 59 Nassau | 10,780,465,119 | 7,829,223,346 | 72,588 | 27.38% | 5.5670 | 43,584,341 | 600.43 |
| 60 Charlotte | 21,546,082,283 | 15,691,668,798 | 165,455 | 27.17% | 5.9096 | 92,731,486 | 560.46 |
| 61 Orange | 130,516,211,171 | 96,178,105,307 | 1,108,882 | 26.31% | 4.4347 | 426,515,585 | 384.64 |
| 62 Palm Beach | 189,794,832,918 | 141,442,924,169 | 1,287,344 | 25.48% | 4.3440 | 614,428,085 | 477.28 |
| 63 Sarasota | 62,269,730,579 | 46,539,503,353 | 389,320 | 25.26% | 3.1052 | 144,513,898 | 371.20 |
| 64 Manatee | 38,167,530,685 | 28,603,471,652 | 318,404 | 25.06% | 6.2993 | 180,233,165 | 566.05 |
| 65 Lee | 82,498,302,834 | 64,924,773,335 | 615,124 | 21.30% | 4.1506 | 269,477,478 | 438.09 |
| 66 Collier | 87,366,644,295 | 69,976,749,096 | 333,032 | 19.90% | 3.8145 | 267,032,684 | 801.82 |
| 67 Walton | 16,375,416,189 | 13,778,717,950 | 57,917 | 15.86% | 3.4076 | 46,952,359 | 810.68 |

Source: 2009 Florida Legislative Committee on Intergovernmental Relations



| 2009 Land Area and Persons Per Square Mile | | | |
|--|--------------------------|-----------------|-------------------------|
| County | Land Area (square miles) | 2009 Population | Persons Per Square Mile |
| 1 Pinellas | 279.90 | 931,113 | 3,326.59 |
| 2 Broward | 1,205.40 | 1,744,922 | 1,447.59 |
| 3 Miami-Dade | 1,946.10 | 2,472,344 | 1,270.41 |
| 4 Orange | 907.50 | 1,108,882 | 1,221.91 |
| 5 Duval | 773.70 | 900,518 | 1,163.91 |
| 6 Hillsborough | 1,050.90 | 1,196,892 | 1,138.92 |
| 7 Lee | 803.60 | 615,124 | 765.46 |
| 8 St. Lucie | 572.50 | 423,759 | 740.19 |
| 9 Palm Beach | 1,974.10 | 1,287,344 | 652.12 |
| 10 St. Johns | 609.00 | 389,320 | 639.28 |
| 11 Pasco | 744.90 | 439,786 | 590.40 |
| 12 Brevard | 1,018.20 | 555,657 | 545.72 |
| 13 Sarasota | 571.60 | 272,864 | 477.37 |
| 14 Escambia | 662.40 | 312,980 | 472.49 |
| 15 Seminole | 308.20 | 144,508 | 468.88 |
| 16 Volusia | 1,103.30 | 507,105 | 459.63 |
| 17 Manatee | 741.00 | 318,404 | 429.70 |
| 18 Leon | 666.70 | 274,803 | 412.18 |
| 19 Hernando | 478.30 | 165,048 | 345.07 |
| 20 Polk | 1,874.40 | 584,343 | 311.75 |
| 21 Clay | 601.10 | 185,208 | 308.12 |
| 22 Lake | 953.20 | 291,993 | 306.33 |
| 23 Alachua | 874.30 | 256,232 | 293.07 |
| 24 Indian River | 503.20 | 141,634 | 281.47 |
| 25 Martin | 555.60 | 143,856 | 258.92 |
| 26 Citrus | 583.80 | 142,609 | 244.28 |
| 27 Charlotte | 693.60 | 165,455 | 238.55 |
| 28 Bay | 763.70 | 169,562 | 222.03 |
| 29 Okaloosa | 935.60 | 196,237 | 209.74 |
| 30 Marion | 1,578.90 | 330,440 | 209.28 |
| 31 Osceola | 1,321.90 | 272,788 | 206.36 |
| 32 Flagler | 485.00 | 94,901 | 195.67 |
| 33 Santa Rosa | 1,016.90 | 183,572 | 180.52 |
| 34 Sumter | 545.70 | 95,326 | 174.69 |
| 35 Collier | 2,025.30 | 333,032 | 164.44 |
| 36 Nassau | 651.60 | 72,588 | 111.40 |
| 37 Putnam | 721.90 | 74,608 | 103.35 |
| 38 Bradford | 293.10 | 29,085 | 99.23 |
| 39 Gadsden | 516.10 | 50,046 | 96.97 |
| 40 Highlands | 1,028.30 | 99,713 | 96.97 |
| 41 Columbia | 797.10 | 66,409 | 83.31 |
| 42 Monroe | 996.90 | 77,925 | 78.17 |
| 43 Union | 240.30 | 15,576 | 64.82 |
| 44 Suwannee | 687.60 | 40,230 | 58.51 |
| 45 Jackson | 915.60 | 52,637 | 57.49 |
| 46 Walton | 1,057.60 | 57,917 | 54.76 |
| 47 DeSoto | 637.30 | 34,792 | 54.59 |
| 48 Wakulla | 606.70 | 31,791 | 52.40 |
| 49 Okeechobee | 773.90 | 39,703 | 51.30 |
| 50 Gilchrist | 348.90 | 17,393 | 49.85 |
| 51 Hardee | 637.30 | 28,333 | 44.46 |
| 52 Baker | 585.20 | 25,899 | 44.26 |
| 53 Washington | 579.90 | 24,721 | 42.63 |
| 54 Holmes | 482.50 | 19,857 | 41.15 |
| 55 Levy | 1,118.40 | 40,674 | 36.37 |
| 56 Hendry | 1,152.50 | 41,320 | 35.85 |
| 57 Gulf | 554.60 | 16,798 | 30.29 |
| 58 Madison | 691.80 | 20,333 | 29.39 |
| 59 Hamilton | 514.90 | 14,783 | 28.71 |
| 60 Calhoun | 567.30 | 14,601 | 25.74 |
| 61 Jefferson | 597.70 | 14,677 | 24.56 |
| 62 Dixie | 704.00 | 16,221 | 23.04 |
| 63 Franklin | 544.30 | 12,414 | 22.81 |
| 64 Taylor | 1,041.90 | 23,164 | 22.23 |
| 65 Lafayette | 542.80 | 8,183 | 15.08 |
| 66 Glades | 773.60 | 11,311 | 14.62 |
| 67 Liberty | 835.90 | 8,220 | 9.83 |

Source: U.S. Department of Commerce, Bureau of Census, Geography Division
& 2009 Florida Legislative Committee on Intergovernmental Relations (draft data)



| House Purchase Price in dollars | | | | |
|------------------------------------|-----------------|----------------|----------------|----------------|
| | County | 2005 | 2006 | 2007 |
| 1 | Monroe | \$ 326,994 | \$ 452,254 | \$ 454,235 |
| 2 | Miami-Dade | 297,530 | 323,088 | 325,265 |
| 3 | Broward | 312,225 | 322,194 | 289,594 |
| 4 | Palm Beach | 267,606 | 296,222 | 279,900 |
| 5 | Pinellas | 271,313 | 254,334 | 239,160 |
| 6 | Collier | 240,740 | 242,738 | 227,153 |
| 7 | Sarasota | 263,901 | 245,519 | 223,602 |
| 8 | Lee | 222,362 | 246,463 | 222,761 |
| 9 | Martin | 239,733 | 232,905 | 222,481 |
| 10 | St. Johns | 213,426 | 238,219 | 222,037 |
| 11 | Manatee | 242,627 | 232,508 | 219,981 |
| 12 | Charlotte | 213,944 | 224,041 | 212,039 |
| 13 | Indian River | 220,260 | 228,510 | 211,595 |
| 14 | Hillsborough | 229,248 | 221,161 | 210,123 |
| 15 | Brevard | 229,485 | 224,091 | 209,773 |
| 16 | Volusia | 220,952 | 217,461 | 206,082 |
| 17 | Pasco | 224,427 | 220,416 | 205,685 |
| 18 | Lake | 212,454 | 210,434 | 199,868 |
| 19 | Hendry | 186,209 | 217,436 | 198,537 |
| 20 | Walton | 182,591 | 201,669 | 197,859 |
| 21 | Glades | 192,625 | 209,516 | 195,570 |
| 22 | Orange | 232,374 | 211,303 | 195,523 |
| 23 | Hernando | 204,535 | 208,895 | 195,196 |
| 24 | Polk | 208,174 | 200,378 | 194,869 |
| 25 | Okaloosa | 212,361 | 200,477 | 194,332 |
| 26 | Citrus | 196,322 | 205,021 | 193,678 |
| 27 | Flagler | 203,756 | 203,556 | 193,678 |
| 28 | Santa Rosa | 194,000 | 200,378 | 193,678 |
| 29 | Escambia | 204,364 | 205,791 | 193,468 |
| 30 | Highlands | 193,274 | 205,741 | 193,421 |
| 31 | Bay | 209,569 | 194,866 | 193,187 |
| 32 | Seminole | 229,492 | 205,816 | 192,767 |
| 33 | Hardee | 195,221 | 204,152 | 192,440 |
| 34 | Osceola | 216,846 | 201,843 | 192,183 |
| 35 | St. Lucie | 217,542 | 209,143 | 192,019 |
| 36 | Marion | 201,419 | 201,992 | 190,431 |
| 37 | Okeechobee | 187,822 | 200,105 | 189,613 |
| 38 | Sumter | 207,800 | 201,346 | 189,333 |
| 39 | DeSoto | 200,072 | 201,769 | 189,052 |
| 40 | Leon | 211,971 | 200,924 | 187,207 |
| 41 | Gulf | 192,065 | 192,482 | 186,016 |
| 42 | Franklin | 191,350 | 194,767 | 184,380 |
| 43 | Levy | 190,491 | 199,509 | 184,007 |
| 44 | Calhoun | 187,650 | 187,889 | 183,913 |
| 45 | Holmes | 180,495 | 187,044 | 183,656 |
| 46 | Alachua | 212,945 | 198,690 | 183,446 |
| 47 | Putnam | 203,427 | 196,331 | 182,675 |
| 48 | Wakulla | 191,642 | 197,250 | 181,764 |
| 49 | Baker | 199,100 | 198,988 | 181,694 |
| 50 | Washington | 176,864 | 186,101 | 181,671 |
| 51 | Duval | 226,708 | 210,409 | 181,297 |
| 52 | Nassau | 214,028 | 199,161 | 180,970 |
| 53 | Gadsden | 184,090 | 193,227 | 180,596 |
| 54 | Liberty | 187,824 | 190,545 | 180,246 |
| 55 | Bradford | 194,371 | 194,022 | 177,676 |
| 56 | Jackson | 183,472 | 185,232 | 176,975 |
| 57 | Union | 191,279 | 194,146 | 176,508 |
| 58 | Dixie | 187,462 | 198,218 | 174,452 |
| 59 | Columbia | 195,042 | 197,374 | 172,700 |
| 60 | Gilchrist | 189,974 | 195,636 | 172,677 |
| 61 | Clay | 206,386 | 196,654 | 172,233 |
| 62 | Jefferson | 190,221 | 198,119 | 171,860 |
| 63 | Hamilton | 189,143 | 197,423 | 165,739 |
| 64 | Suwannee | 190,021 | 197,299 | 164,127 |
| 65 | Lafayette | 186,724 | 196,256 | 159,666 |
| 66 | Taylor | 187,634 | 193,600 | 158,007 |
| 67 | Madison | 187,458 | 191,216 | 155,671 |

Source: 2010 Florida Statistical Abstract, University of Florida
Business Research, Economic Analysis Program



| 2007 Retail Price Index: Total Index and Indexes of Major Items County Comparison by Total Index | | | | | | |
|---|--------------|--------------|--------------|-----------------|----------------|-----------------------------|
| County | Index | Food | Housing | Medical Care | Transportation | Other Goods and Services |
| 1 Monroe | 142.82 | 100.38 | 194.45 | 102.12 | 102.54 | 103.32 |
| 2 Miami-Dade | 119.68 | 99.54 | 139.24 | 120.96 | 106.19 | 100.28 |
| 3 Broward | 111.56 | 99.03 | 123.97 | 107.54 | 102.06 | 102.10 |
| 4 Palm Beach | 110.12 | 99.25 | 119.82 | 102.91 | 102.85 | 105.15 |
| 5 Pinellas | 101.20 | 100.63 | 102.38 | 96.39 | 98.93 | 103.15 |
| 6 Collier | 99.47 | 102.08 | 97.24 | 95.73 | 99.85 | 104.26 |
| 7 Martin | 98.36 | 100.00 | 95.24 | 95.70 | 99.73 | 105.05 |
| 8 St. Lucie | 98.14 | 100.60 | 95.72 | 104.32 | 99.20 | 99.00 |
| 9 Sarasota | 97.94 | 101.61 | 95.05 | 97.02 | 97.65 | 103.42 |
| 10 Lee | 97.77 | 99.28 | 95.36 | 101.36 | 98.79 | 100.61 |
| 11 Manatee | 96.90 | 101.22 | 94.17 | 95.16 | 97.65 | 100.16 |
| 12 Hillsborough | 95.37 | 100.34 | 89.95 | 93.38 | 100.13 | 100.67 |
| 13 Indian River | 95.35 | 99.14 | 90.58 | 95.03 | 99.91 | 99.57 |
| 14 Charlotte | 95.26 | 99.70 | 90.77 | 98.48 | 96.99 | 100.42 |
| 15 Brevard | 94.24 | 100.31 | 89.80 | 94.03 | 97.12 | 97.31 |
| 16 Volusia | 93.60 | 99.55 | 88.22 | 93.18 | 97.74 | 97.98 |
| 17 Pasco | 93.30 | 99.75 | 88.05 | 94.23 | 96.74 | 97.14 |
| 18 Hendry | 93.14 | 103.37 | 84.99 | 93.92 | 100.06 | 97.08 |
| 19 Glades | 93.02 | 99.57 | 83.72 | 99.46 | 99.99 | 102.02 |
| 20 Lake | 92.74 | 101.35 | 85.56 | 97.00 | 97.44 | 97.11 |
| 21 Orange | 92.43 | 99.21 | 83.70 | 96.81 | 98.89 | 100.94 |
| 22 Walton | 92.21 | 100.92 | 84.70 | 90.14 | 98.15 | 98.23 |
| 23 Okeechobee | 91.72 | 103.67 | 81.17 | 103.63 | 98.05 | 97.61 |
| 24 St. Johns | 91.72 | 101.36 | 82.91 | 96.00 | 95.69 | 100.84 |
| 25 Hernando | 91.58 | 102.52 | 83.56 | 95.32 | 97.56 | 94.50 |
| 26 Polk | 91.56 | 99.96 | 83.42 | 92.82 | 98.89 | 96.67 |
| 27 Okaloosa | 91.30 | 100.24 | 83.19 | 87.39 | 97.99 | 98.53 |
| 28 Seminole | 91.29 | 99.43 | 82.20 | 96.82 | 96.47 | 100.71 |
| 29 Flagler | 91.25 | 99.48 | 82.91 | 92.89 | 97.22 | 98.80 |
| 30 DeSoto | 91.16 | 100.42 | 80.93 | 107.67 | 96.89 | 97.92 |
| 31 Bay | 91.09 | 103.67 | 82.70 | 86.89 | 96.82 | 96.74 |
| 32 Highlands | 91.02 | 97.68 | 82.80 | 90.76 | 99.76 | 96.81 |
| 33 Leon | 90.85 | 102.40 | 80.14 | 95.38 | 99.13 | 97.74 |
| 34 Citrus | 90.77 | 101.63 | 82.91 | 87.28 | 97.42 | 95.16 |
| 35 Hardee | 90.77 | 100.38 | 82.38 | 93.48 | 98.83 | 93.78 |
| 36 Osceola | 90.58 | 98.73 | 82.27 | 93.08 | 96.60 | 97.69 |
| 37 Marion | 90.51 | 99.98 | 81.52 | 96.29 | 96.67 | 96.84 |
| 38 Escambia | 90.43 | 97.68 | 82.82 | 91.00 | 97.92 | 95.19 |
| 39 Franklin | 90.32 | 99.63 | 78.93 | 100.59 | 98.39 | 99.73 |
| 40 Santa Rosa | 90.20 | 96.49 | 82.52 | 92.26 | 97.23 | 96.24 |
| 41 Wakulla | 89.82 | 105.21 | 77.81 | 94.70 | 98.11 | 96.43 |
| 42 Gadsden | 89.56 | 108.33 | 77.31 | 93.78 | 96.90 | 94.92 |
| 43 Alachua | 89.35 | 101.54 | 78.53 | 88.65 | 98.65 | 96.52 |
| 44 Duval | 89.35 | 99.98 | 77.61 | 96.07 | 98.34 | 98.50 |
| 45 Sumter | 89.33 | 99.98 | 81.05 | 84.47 | 95.74 | 95.99 |
| 46 Nassau | 89.20 | 100.86 | 77.47 | 94.03 | 98.20 | 97.97 |
| 47 Holmes | 89.16 | 102.94 | 78.62 | 82.35 | 99.18 | 95.18 |
| 48 Levy | 89.06 | 101.61 | 78.77 | 90.27 | 96.24 | 96.44 |
| 49 Calhoun | 88.91 | 102.23 | 78.73 | 84.15 | 99.21 | 93.22 |
| 50 Washington | 88.65 | 102.82 | 77.77 | 85.54 | 97.61 | 95.36 |
| 51 Gulf | 88.62 | 98.48 | 79.63 | 87.32 | 97.24 | 93.91 |
| 52 Bradford | 88.38 | 102.56 | 76.06 | 93.33 | 97.56 | 95.99 |
| 53 Liberty | 88.27 | 103.10 | 77.16 | 85.21 | 98.10 | 93.74 |
| 54 Baker | 88.21 | 98.59 | 77.78 | 94.20 | 97.28 | 93.89 |
| 55 Gilchrist | 87.95 | 100.99 | 73.92 | 93.57 | 98.16 | 100.15 |
| 56 Putnam | 87.91 | 99.53 | 78.20 | 84.40 | 97.32 | 93.28 |
| 57 Union | 87.73 | 102.99 | 75.56 | 90.41 | 98.30 | 92.71 |
| 58 Clay | 87.66 | 101.33 | 73.73 | 91.69 | 97.53 | 99.94 |
| 59 Jackson | 87.53 | 103.17 | 75.76 | 85.02 | 97.01 | 94.37 |
| 60 Dixie | 87.40 | 102.08 | 74.68 | 88.25 | 99.44 | 93.39 |
| 61 Jefferson | 87.27 | 100.02 | 73.57 | 90.62 | 98.82 | 97.82 |
| 62 Columbia | 86.17 | 98.31 | 73.93 | 86.73 | 97.58 | 94.32 |
| 63 Hamilton | 85.46 | 99.56 | 70.95 | 87.92 | 99.41 | 94.19 |
| 64 Suwannee | 85.40 | 100.69 | 70.26 | 92.04 | 99.01 | 93.62 |
| 65 Taylor | 84.92 | 104.34 | 67.64 | 98.39 | 99.30 | 91.56 |
| 66 Lafayette | 84.36 | 101.82 | 68.35 | 89.05 | 98.34 | 93.13 |
| 67 Madison | 83.81 | 101.36 | 66.64 | 84.04 | 100.26 | 94.30 |

Source: 2010 Florida Statistical Abstract, University of Florida, Bureau of Economic and Business Research, Economic Analysis Program



| County Inmate Population and per Capita Rates (at April 1) | | | | | | | |
|--|--------------|--------------|--------------|--|--------------|----------------|----------------------------|
| County | 2007 | 2008 | 2009 | Percent Change 07 to 08 08 to 09 | | Pop | 2009 Inmates per Capita |
| 1 Union | 4,976 | 5,044 | 4,619 | 1.37% | -8.43% | 15,576 | 0.2965 |
| 2 Gulf | 3,152 | 3,139 | 3,348 | -0.41% | 6.66% | 16,798 | 0.1993 |
| 3 Hamilton | 2,907 | 2,891 | 2,931 | -0.55% | 1.38% | 14,783 | 0.1983 |
| 4 Lafayette | 1,725 | 1,728 | 1,604 | 0.17% | -7.18% | 8,183 | 0.1960 |
| 5 Liberty | 1,588 | 1,586 | 1,608 | -0.13% | 1.39% | 8,220 | 0.1956 |
| 6 Bradford | 4,544 | 4,431 | 4,577 | -2.49% | 3.29% | 29,085 | 0.1574 |
| 7 Jackson | 5,805 | 7,670 | 7,438 | 32.13% | -3.02% | 52,637 | 0.1413 |
| 8 Franklin | 1,602 | 1,630 | 1,743 | 1.75% | 6.93% | 12,414 | 0.1404 |
| 9 Taylor | 2,450 | 2,953 | 3,032 | 20.53% | 2.68% | 23,164 | 0.1309 |
| 10 Calhoun | 1,449 | 1,449 | 1,725 | 0.00% | 19.05% | 14,601 | 0.1181 |
| 11 Sumter | 8,912 | 9,112 | 9,275 | 2.24% | 1.79% | 95,326 | 0.0973 |
| 12 Washington | 1,547 | 2,322 | 2,304 | 50.10% | -0.78% | 24,721 | 0.0932 |
| 13 Wakulla | 1,722 | 1,701 | 2,819 | -1.22% | 65.73% | 31,791 | 0.0887 |
| 14 Glades | 742 | 980 | 981 | 32.08% | 0.10% | 11,311 | 0.0867 |
| 15 Madison | 1,639 | 1,632 | 1,736 | -0.43% | 6.37% | 20,333 | 0.0854 |
| 16 Jefferson | 1,173 | 1,151 | 1,194 | -1.88% | 3.74% | 14,677 | 0.0814 |
| 17 Dixie | 1,231 | 1,279 | 1,309 | 3.90% | 2.35% | 16,221 | 0.0807 |
| 18 Baker | 2,039 | 2,064 | 2,083 | 1.23% | 0.92% | 25,899 | 0.0804 |
| 19 Holmes | 1,381 | 1,458 | 1,560 | 5.58% | 7.00% | 19,857 | 0.0786 |
| 20 Hardee | 1,864 | 1,861 | 1,919 | -0.16% | 3.12% | 28,333 | 0.0677 |
| 21 DeSoto | 2,117 | 2,098 | 2,204 | -0.90% | 5.05% | 34,792 | 0.0633 |
| 22 Gadsden | 2,901 | 3,299 | 2,879 | 13.72% | -12.73% | 50,046 | 0.0575 |
| 23 Columbia | 3,389 | 3,659 | 3,612 | 7.97% | -1.28% | 66,409 | 0.0544 |
| 24 Gilchrist | 813 | 819 | 922 | 0.74% | 12.58% | 17,393 | 0.0530 |
| 25 Okeechobee | 1,993 | 1,981 | 1,991 | -0.60% | 0.50% | 39,703 | 0.0501 |
| 26 Hendry | 938 | 1,150 | 1,194 | 22.60% | 3.83% | 41,320 | 0.0289 |
| 27 Walton | 1,507 | 1,523 | 1,590 | 1.06% | 4.40% | 57,917 | 0.0275 |
| 28 Seminole | 243 | 2,794 | 2,749 | 1049.79% | -1.61% | 144,508 | 0.0190 |
| 29 Marion | 4,202 | 4,181 | 4,480 | -0.50% | 7.15% | 330,440 | 0.0136 |
| 30 Martin | 1,276 | 1,334 | 1,679 | 4.55% | 25.86% | 143,856 | 0.0117 |
| 31 Escambia | 2,584 | 2,643 | 2,720 | 2.28% | 2.91% | 312,980 | 0.0087 |
| 32 Okaloosa | 1,480 | 1,529 | 1,601 | 3.31% | 4.71% | 196,237 | 0.0082 |
| 33 Bay | 970 | 1,186 | 1,196 | 22.27% | 0.84% | 169,562 | 0.0071 |
| 34 Charlotte | 1,080 | 1,108 | 1,129 | 2.59% | 1.90% | 165,455 | 0.0068 |
| 35 Alachua | 1,697 | 1,760 | 1,632 | 3.71% | -7.27% | 256,232 | 0.0064 |
| 36 Levy | 323 | 255 | 257 | -21.05% | 0.78% | 40,674 | 0.0063 |
| 37 Polk | 3,401 | 3,206 | 3,586 | -5.73% | 11.85% | 584,343 | 0.0061 |
| 38 Putnam | 444 | 451 | 456 | 1.58% | 1.11% | 74,608 | 0.0061 |
| 39 Leon | 1,701 | 1,781 | 1,630 | 4.70% | -8.48% | 274,803 | 0.0059 |
| 40 Suwannee | - | - | 195 | - | - | 40,230 | 0.0048 |
| 41 Miami-Dade | 10,442 | 10,462 | 10,162 | 0.19% | -2.87% | 2,472,344 | 0.0041 |
| 42 Lake | 1,077 | 1,099 | 1,183 | 2.04% | 7.64% | 291,993 | 0.0041 |
| 43 Volusia | 1,950 | 1,913 | 1,986 | -1.90% | 3.82% | 507,105 | 0.0039 |
| 44 Palm Beach | 4,165 | 3,991 | 4,023 | -4.18% | 0.80% | 1,287,344 | 0.0031 |
| 45 Indian River | 440 | 411 | 436 | -6.59% | 6.08% | 141,634 | 0.0031 |
| 46 Hernando | 455 | 475 | 479 | 4.40% | 0.84% | 165,048 | 0.0029 |
| 47 Brevard | 1,526 | 1,545 | 1,598 | 1.25% | 3.43% | 555,657 | 0.0029 |
| 48 Orange | 3,295 | 3,321 | 2,951 | 0.79% | -11.14% | 1,108,882 | 0.0027 |
| 49 Pasco | 867 | 822 | 835 | -5.19% | 1.58% | 439,786 | 0.0019 |
| 50 Santa Rosa | 2,631 | 287 | 274 | -89.09% | -4.53% | 183,572 | 0.0015 |
| 51 Osceola | 249 | 240 | 399 | -3.61% | 66.25% | 272,788 | 0.0015 |
| 52 Nassau | 95 | 114 | 106 | 20.00% | -7.02% | 72,588 | 0.0015 |
| 53 Pinellas | 984 | 994 | 1,258 | 1.02% | 26.56% | 931,113 | 0.0014 |
| 54 Citrus | 186 | 192 | 190 | 3.23% | -1.04% | 142,609 | 0.0013 |
| 55 Broward | 2,104 | 1,982 | 2,007 | -5.80% | 1.26% | 1,744,922 | 0.0012 |
| 56 Hillsborough | 1,366 | 1,355 | 1,273 | -0.81% | -6.05% | 1,196,892 | 0.0011 |
| 57 Manatee | 283 | 289 | 310 | 2.12% | 7.27% | 318,404 | 0.0010 |
| 58 Monroe | 64 | 69 | 72 | 7.81% | 4.35% | 77,925 | 0.0009 |
| 59 Duval | 589 | 563 | 613 | -4.41% | 8.88% | 900,518 | 0.0007 |
| 60 Sarasota | 22 | 157 | 167 | 613.64% | 6.37% | 272,864 | 0.0006 |
| 61 Lee | 487 | 430 | 291 | -11.70% | -32.33% | 615,124 | 0.0005 |
| 62 St. Lucie | 166 | 174 | 185 | 4.82% | 6.32% | 423,759 | 0.0004 |
| 63 Collier | 94 | 139 | 118 | 47.87% | -15.11% | 333,032 | 0.0004 |
| 64 Highlands | 24 | 24 | 24 | 0.00% | 0.00% | 99,713 | 0.0002 |
| 65 St. Johns | 328 | 23 | 12 | -92.99% | -47.83% | 389,320 | 0.0000 |
| 66 Clay | - | - | - | - | - | 185,208 | 0.0000 |
| 67 Flagler | - | - | - | - | - | 94,901 | 0.0000 |

Source: 2009 Florida Legislative Committee on Intergovernmental Relations



| Criminal Offenses, Rates and Offenses Cleared Counties by Crime Rate 2009 | | | | |
|--|-------------------|--------------------|--------------------------|---------------------|
| County | Total Offenses | Violent Offense | Crime per 100,000 pop | Offenses Cleared |
| 1 Liberty | (NA) | (NA) | | |
| 2 Miami-Dade | 142,651 | 19,797 | 5,769.9 | 18.1 |
| 3 Broward | 79,130 | 9,562 | 4,534.9 | 20.9 |
| 4 Orange | 63,771 | 9,544 | 5,750.9 | 25.0 |
| 5 Palm Beach | 60,011 | 8,044 | 4,661.6 | 21.1 |
| 6 Duval | 52,356 | 7,213 | 5,814.0 | 21.7 |
| 7 Hillsborough | 49,971 | 6,936 | 4,175.1 | 29.9 |
| 8 Pinellas | 49,132 | 6,905 | 5,276.7 | 24.3 |
| 9 Polk | 24,306 | 2,698 | 4,159.5 | 25.0 |
| 10 Brevard | 21,592 | 3,617 | 3,885.9 | 28.9 |
| 11 Volusia | 21,120 | 2,762 | 4,165.4 | 33.5 |
| 12 Lee | 20,501 | 2,561 | 3,332.8 | 26.0 |
| 13 Pasco | 17,566 | 1,749 | 3,994.2 | 32.2 |
| 14 Manatee | 15,930 | 2,559 | 4,849.8 | 23.1 |
| 15 Escambia | 15,499 | 2,731 | 4,952.1 | 28.7 |
| 16 Sarasota | 15,282 | 1,494 | 4,029.4 | 25.5 |
| 17 Seminole | 13,106 | 1,696 | 3,092.8 | 28.8 |
| 18 Leon | 12,836 | 2,039 | 4,671.0 | 23.8 |
| 19 Alachua | 12,823 | 2,026 | 5,004.4 | 28.0 |
| 20 Osceola | 11,694 | 1,664 | 4,286.8 | 32.9 |
| 21 Marion | 10,391 | 1,911 | 3,144.6 | 47.0 |
| 22 Lake | 9,134 | 1,349 | 3,128.2 | 27.1 |
| 23 St. Lucie | 9,070 | 1,228 | 3,324.0 | 30.3 |
| 24 Bay | 8,154 | 990 | 4,808.9 | 46.5 |
| 25 Collier | 6,911 | 1,050 | 2,075.2 | 29.5 |
| 26 Hernando | 5,853 | 610 | 3,546.2 | 30.6 |
| 27 St. Johns | 5,717 | 600 | 3,114.3 | 30.0 |
| 28 Okaloosa | 5,704 | 528 | 2,906.7 | 33.3 |
| 29 Clay | 5,663 | 929 | 3,057.6 | 39.8 |
| 30 Charlotte | 4,623 | 472 | 2,794.1 | 28.9 |
| 31 Indian River | 4,484 | 450 | 3,165.9 | 24.1 |
| 32 Monroe | 4,445 | 414 | 5,704.2 | 24.1 |
| 33 Putnam | 4,237 | 819 | 5,679.0 | 39.3 |
| 34 Martin | 4,190 | 473 | 2,912.6 | 29.1 |
| 35 Citrus | 3,604 | 536 | 2,527.2 | 32.8 |
| 36 Highlands | 3,172 | 289 | 3,181.1 | 33.4 |
| 37 Columbia | 2,596 | 341 | 3,909.1 | 31.1 |
| 38 Flagler | 2,588 | 296 | 2,724.9 | 26.1 |
| 39 Santa Rosa | 2,200 | 237 | 1,522.4 | 44.1 |
| 40 Nassau | 2,126 | 413 | 2,928.9 | 39.0 |
| 41 Okeechobee | 1,620 | 251 | 4,080.3 | 24.1 |
| 42 Hendry | 1,602 | 242 | 3,877.1 | 26.0 |
| 43 Walton | 1,557 | 232 | 2,688.3 | 28.4 |
| 44 Levy | 1,520 | 277 | 3,737.0 | 34.7 |
| 45 DeSoto | 1,456 | 309 | 4,184.9 | 35.0 |
| 46 Sumter | 1,334 | 205 | 1,399.4 | 43.2 |
| 47 Gadsden | 1,294 | 434 | 2,585.6 | 25.1 |
| 48 Jackson | 1,157 | 241 | 2,198.1 | 18.2 |
| 49 Suwannee | 1,038 | 232 | 2,580.2 | 35.3 |
| 50 Hardee | 887 | 81 | 3,130.6 | 35.5 |
| 51 Wakulla | 840 | 125 | 2,642.3 | 32.1 |
| 52 Bradford | 787 | 150 | 2,705.9 | 50.2 |
| 53 Taylor | 750 | 223 | 3,237.8 | 45.2 |
| 54 Madison | 684 | 169 | 3,364.0 | 34.4 |
| 55 Dixie | 679 | 89 | 4,185.9 | 19.6 |
| 56 Baker | 442 | 63 | 1,706.6 | 51.8 |
| 57 Hamilton | 399 | 81 | 2,699.0 | 36.3 |
| 58 Franklin | 326 | 76 | 2,626.1 | 46.0 |
| 59 Jefferson | 322 | 112 | 2,193.9 | 53.7 |
| 60 Holmes | 308 | 52 | 1,551.1 | 32.1 |
| 61 Gilchrist | 296 | 22 | 1,701.8 | 16.6 |
| 62 Glades | 250 | 33 | 2,210.2 | 23.6 |
| 63 Gulf | 249 | 78 | 1,482.3 | 39.0 |
| 64 Washington | 247 | 29 | 999.2 | 31.2 |
| 65 Union | 159 | 37 | 1,020.8 | 66.7 |
| 66 Calhoun | 117 | 16 | 801.3 | 42.7 |
| 67 Lafayette | 100 | 24 | 1,222.0 | 44.0 |

Source: 2010 Florida Statistical Abstract - University of Florida, Bureau of
Economic and Business Research





BUDGET PHILOSOPHY AND PROCESS

PHILOSOPHY

Escambia County is committed to providing high levels of service to its residents, at the lowest possible cost, in order to minimize taxpayer burden. By law, the County's budget must be in balance, both on an overall basis and within each of the funds.

PROCESS

Fiscal Year

Escambia County's budget is based on a fiscal, rather than calendar year. The fiscal year begins on October 1 and ends on September 30. Fiscal year 2011/12 runs from October 1, 2011 through September 30, 2012.

Statutory Requirements

In the State of Florida, county budgets are governed by State Statutes. Chapter 129 of the Florida Statutes, entitled "County Annual Budget", specifically directs (among other requirements) that a budget be prepared annually and that it be balanced, and that in no case shall total appropriations of any budget be exceeded (Florida Statutes 129.07).

Funds Included

The County's budget is consolidated and presents planned disposition of all available resources in all funds. The County Commissioners' adopted budget serves as the County's financial plan for the ensuing fiscal year.

Basis of Budgeting/Accounting

The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The modified accrual basis of accounting and budgeting is used for Governmental Funds (General, Special Revenue, Debt Service and Capital Projects). Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which services or goods are received and liabilities are incurred.

Revenue is considered available when it is collectable during the current period, and the actual collection will occur either during the current period, or after the end of the period but in time to pay current year-end liabilities. Generally, property taxes, grants, and inter-fund transfers are accounted and budgeted for on a modified accrual basis. Revenue is generally considered to be measurable if it has the ability to provide a reasonable estimate of actual cash flow. Expenditures, for the most part, are recorded on an accrual basis because they are measurable when they are incurred.

In Proprietary Funds (Enterprise and Internal Service), the accrual basis of accounting and budgeting is used. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized in the accounting period in which they are incurred.



Adoption Process

The annual budget process is based on Florida statutory requirements.

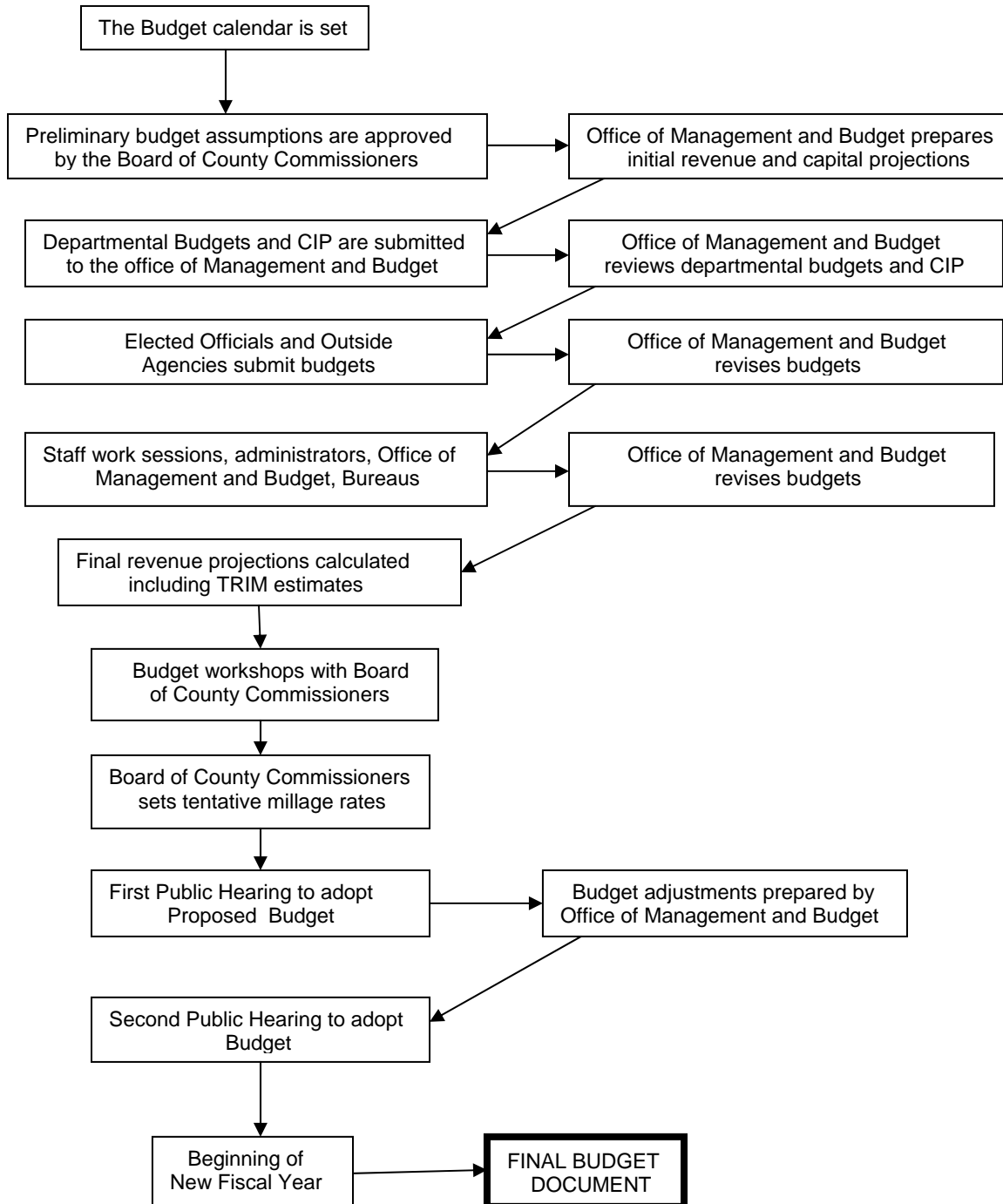
During March, the Office of Management and Budget, in conjunction with input received from the Bureaus/Divisions, prepares revenue forecasts and updates revenue projections for the budget year. Departments, State and Outside Agencies, and Constitutional Officers then complete their budget proposals and after review by the Office of Management and Budget, these are presented to the Budget Review Committee. The Office of Management and Budget prepares the County Administrator's Proposed Budget for presentation to the Board of County Commissioners in July.

The Board holds budget Work Sessions during July to review the County Administrator's Proposed Budget and provides direction in developing the Proposed Budget which is made available to the public and forms the basis for the First Public Hearing in September. Any changes directed by the Board at the First Public Hearing are incorporated into the Tentative Final budget which forms the basis for the Second Public Hearing in September.

During the Second Public Hearing, the board adopts a resolution stating the millage rates to be levied and adopts the final Budget. The Adopted Budget becomes effective October 1.



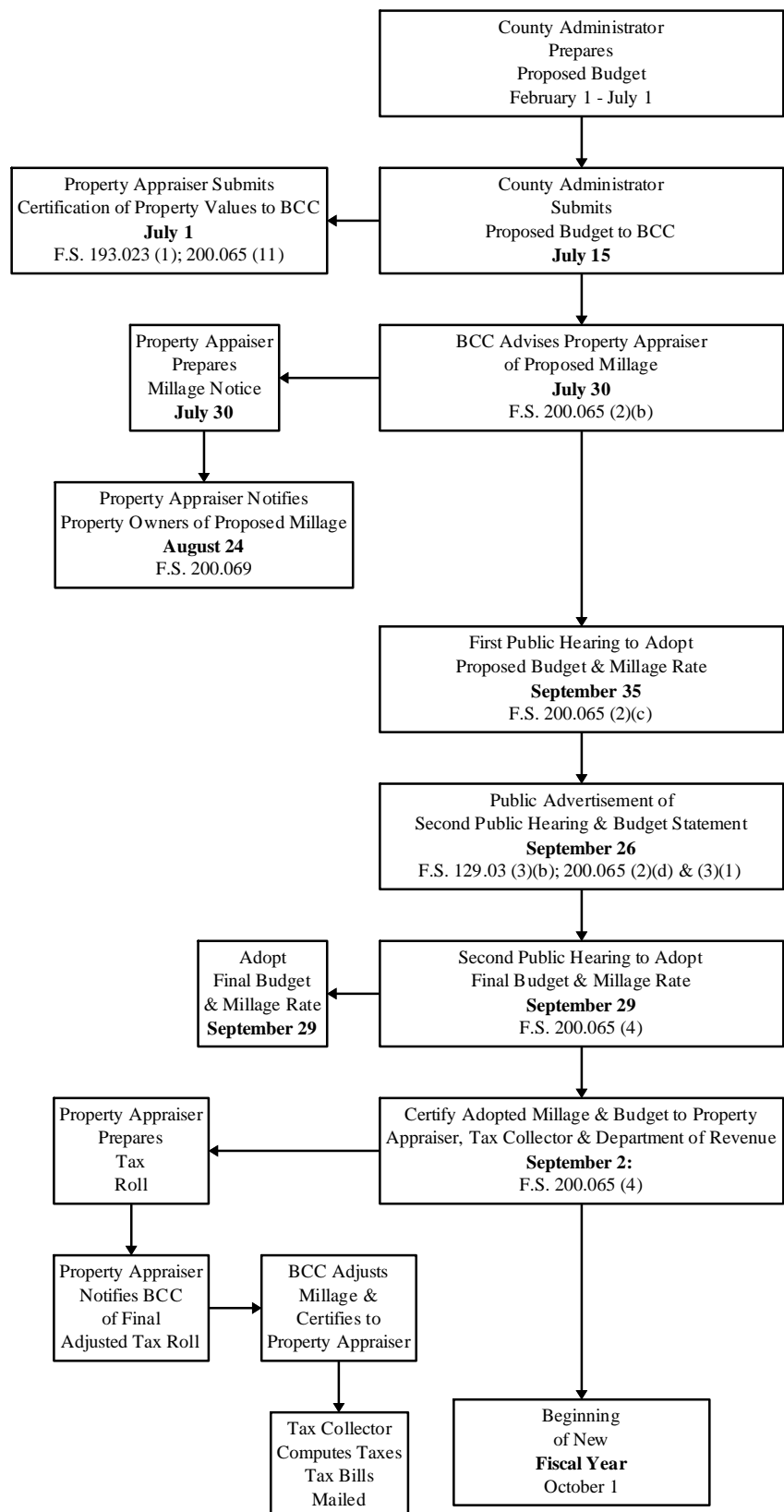
BUDGET PROCESS







BUDGET CALENDAR







FINANCIAL POLICIES RELATING TO FY 2011/12 BUDGET

Escambia County's FY 2011/2012 budget has been developed using the policies described in this segment of the budget document and is intended to facilitate management actions on financial decisions, as well as to assist other readers of this document in understanding County finances.

The establishment of consolidated financial policies will also have the following beneficial results:

- provide a concise reference guide for consideration of County financial matters
- direct attention to overall financial condition rather than a narrow focus on single issues
- exhibit a commitment to sound financial management and fiscal integrity, establishing credibility and confidence for citizens, investors and rating agencies
- demonstrate a compliance with applicable Florida Statutory requirements.

The financial policies on the following pages are grouped into the following categories:

I. Budget Policies

II. Revenue Policies

III. Expenditure Policies

IV. Reserve Policies

V. Debt Policies

VI. Capital Improvement Policies

I. BUDGET POLICIES:

Balanced Budget

The County's Annual Budget shall be balanced; that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves (Florida Statutes, 129.01(2)(b)).

Budget Adoption

The County's Annual Budget shall be adopted by the Board of County Commissioners at a fund level.

Estimates of Receipts

The estimated receipts shall include 95% of all receipts reasonably to be anticipated from all sources, including taxes to be levied, and 100% of balance to be brought forward at the beginning of the fiscal year (Florida Statutes, 129.01(2)(b) and 200.065(2)(a).)



Budget Transfers

Section 129.06, Florida Statutes provides that the Board of County Commissioners may establish procedures by which the designated Budget Officer may authorize certain intradepartmental budget amendments with certain exceptions, provided that the total appropriation of the departments is not changed. Pursuant to this authority and pursuant to the Home Rule authority of the Board of County Commissioners, the following procedures have been adopted.

- All requests for the approval of intradepartmental budget amendments shall be signed by the County Administrator who is the designated Budget Officer.
- All requests shall identify the funds to be transferred, the Account Title, the affected Cost Center, the appropriate Object Code, and the justification for the transfer. Each request that must be approved by the Board of County Commissioners shall include a certification by the County Administrator that the requested transfer is consistent with the functions and duties of the department involved and that need for the appropriation to be increased exceeds or outweighs the importance of the appropriation to be decreased.
- All requests for intradepartmental budget transfers shall be consistent with the provisions of Chapter 129, Florida Statutes. To that end, no budget amendment shall transfer funds encumbered by prior obligations of the department.
- Upon receipt of a request for approval of an intradepartmental budget amendment, the Office of Management and Budget shall consult the department director to determine that there are sufficient unencumbered funds to fully fund the amount to be transferred.
- Upon determination that all of the requirements of the policy have been met, the County Administrator/Budget Officer may execute his approval of the proposed intradepartmental budget amendment transfer. The approved budget amendment is then filed with the Clerk of the Circuit Court and becomes a part of the County Budget.

Notwithstanding the policy as detailed above, no budget amendment relating to the following matters shall be approved by the County Administrator/Budget Officer without prior approval of the Board of County Commissioners.

- Budget amendment requests increasing total personal services appropriated with each Department/Elected Official.
- Budget amendment requests affecting the General Fund and Transportation Trust Fund reserve for contingencies.

Budget amendment requests that involve capital items must specifically identify all such requested capital items being purchased and must indicate whether or not those items were appropriated within the annual budget process.

New Positions

Partial year funding requests for new permanent full-time positions subsequent to approval of FY 2011/12 budget must be specifically authorized by the Board of County Commissioners as a special or emergency need.

II. REVENUE POLICIES:

1. General Revenue Policy

Estimated revenue and fee schedules are reviewed as part of the budget process. Estimated revenue is conservatively projected (at 95% of estimate) and is updated annually.



Proposed fee increases are based upon the following:

- Fee policies applicable to each fund or activity
- The related cost of the service provided
- The impact of inflation in the provision of services
- Equity of comparable fees

2. Revenue Summaries

As part of the annual budget process, a consolidated summary of revenue sources will be prepared and incorporated into the County's budget documents.

3. Ad Valorem Taxes

The use of ad valorem tax revenues will be generally limited to the General Fund.

4. Gas Taxes

The use of gas tax revenues will be generally limited to the following funds:

Mass Transit
Transportation
FTA Capital
Capital Projects-New Road Construction
Road Assessment Program

5. Sales Taxes

The use of sales tax revenues will be generally limited to the following funds:

General
Local Option Sales Tax
Sales Tax Debt Service

6. Tourist Development Tax

The use of tourist development tax revenues will be generally limited to the Tourist Development Fund, Tourist Development Tax Debt Service and Civic Center operations, renewal and replacement.

7. Grants

Only such grants as can reasonably be expected to be received will be considered as revenue sources for budget development purposes. The County shall amend its budget to reflect additional grants received during the budget year.

8. Restricted Revenues - Bonds

Revenues which have been pledged to bondholders will be restricted and shall conform in every respect to bond covenants.

9. County-wide Revenues

Revenues collected on a County-wide basis will be generally allocated only to funds which provide County-wide services.



10. User Fees

User fees, where appropriate, should be established to offset the cost of providing specific services, and will be reviewed annually.

III. EXPENDITURE POLICIES:

1. Community Service/Outside Agencies

As part of its annual budget process, the County identifies amounts to be granted to various community service/outside agencies which provide valuable services to the County residents.

2. Grant Supported County Programs

The County conducts a variety of programs which depend on outside grants to the County for partial funding.

3. Performance Measures

The County will develop "Performance Measures" for each of its departments in order to provide criteria to use in evaluating departmental operations and requests for increased funding levels.

4. Categorization of Services

The County will segregate its budget into two distinct categories, in order to set priorities for allocating available revenues. The categories can be generally defined as follows:

Basic Services - These are services which are best performed at the County level and are most closely linked to protecting the health and safety of citizens. Legally mandated services or commitments are also included in this category.

Program Enhancements - An improvement and/or enhancement to the programmatic service level.

IV. RESERVE POLICIES:

A formally adopted reserve policy is an important factor in maintaining the fiscal health of Escambia County. There are three primary types of reserves:

Operating Reserves
Capital Reserves
Debt Reserves

The degree of need for these reserves differ based upon the type of fund or operation involved. However, one policy statement for each type of reserve can be uniformly applied to most funds.

1. Operating Reserve

It is the goal of the County to maintain an adequate undesignated reserve of ten percent (10%) to provide a buffer against revenue shortfalls.

2. Capital Reserves

Capital reserves are established primarily to set aside funds to provide for additional projects, or additions to existing budgeted projects, which may be deemed appropriate for funding after the annual budget is adopted.



3. Debt Reserves

Debt reserves are established to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of bonds. The amount of debt reserves is established by bond indenture in association with each bond issuance.

These policy statements are intended to apply to various funds of the County. It is recognized that various federal, state, and local laws and regulations and specific financial policies, may supersede these policies.

V. DEBT POLICIES:

A formal debt policy is an important factor to insure the most efficient methods of financing are utilized by the County resulting in the lowest total cost of borrowing. It is the County's policy to use competitive bidding, whenever possible, for all debt issued by the County. The complexity of the debt issuance process varies depending on the type of financing requiring the County to employ qualified consultants (bond counsel, financial advisor, independent accountants, etc.) to assist the County in obtaining the most cost effective financing.

County staff and consultants should follow the following guidelines in structuring each debt issuance.

1. Method of Financing

The County will use a "pay as you go" policy unless internal funding is not sufficient to meet capital needs or a significant portion of the benefit of a project will be realized by future citizens.

Financing Parameters (Guidelines)

2. Projects will not be financed for greater than the useful life of the improvement.
3. Whenever economically feasible, the County will use Non Ad Valorem Revenue, special assessment, or other self-supporting bonds instead of General Obligor Bonds.
4. The County will utilize the competitive method of sale unless one or more of the following conditions exists:
 1. Unstable market conditions which require flexibility in pricing or precise timing which would not be expected through a competitive sale.
 2. Concerns regarding credit quality and availability of credit enhancements.
 3. Security for repayment is new, unproven, or may be perceived as unreliable by the market.
 4. Innovative, complex, or unusual structuring techniques are required.
 5. Changes or anticipated changes in laws or regulations would make the prompt sale of the bonds desirable.
5. Credit enhancement will be utilized when necessary to lower total borrowing costs.
6. The County will competitively bid investment of escrow funds for advance refunding if it is expected that bids will result in lower costs and the required securities are available in the market, except when obligations are purchased directly from the Federal Government.
7. The County will include debt issuance plans in its long term capital plan.



VI. CAPITAL IMPROVEMENT POLICIES:

1. Five-Year Program

The County will develop a five-year Capital Improvements Program (CIP) as part of each year's annual budget process, and will make all capital improvements in accordance with the adopted annual County budget. The County will identify the estimated costs and potential funding sources for each capital project before it is submitted to the Board of County Commissioners as a component of the five-year program.

2. Operating Costs

The costs of operating and maintaining all proposed projects will be identified and incorporated into five-year financial projections for operations.

3. Capital Financing

The County Administrator will determine, and recommend to the Board, the least costly financing method for all capital projects.

4. Renewal and Replacement

The County shall develop and implement a program for identifying, scheduling, and budgeting the renewal and replacement requirements of capital facilities.

**COUNTY OF ESCAMBIA
FY 2011/12 BUDGET SUMMARY**



| | Adopted FY 2006/07 | Adopted FY 2007/08 | Adopted FY 2008/09 | Adopted FY 2009/10 | Adopted FY 2010/11 | Adopted FY 2011/12 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| PROPERTY TAX RATES (In Mills) | | | | | | |
| Countywide Operating | 8.756 | 8.017 | 6.976 | 6.976 | 6.976 | 6.976 |
| Law Enforcement MSTU | 0.747 | 0.685 | 0.685 | 0.685 | 0.685 | 0.685 |
| Library MSTU | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Service MSTU | 0 | 0 | 0 | 0 | 0 | 0 |
| General MSTU | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 9.503 | 8.702 | 7.661 | 7.661 | 7.661 | 7.661 |
| VALUE OF ONE MILL (In Thousands) | | | | | | |
| Countywide | 14,772,114 | 15,714,105 | 15,205,338 | 14,324,102 | 13,585,618 | 13,296,902 |
| Unincorporated | 10,817,225 | 11,403,757 | 10,946,992 | 10,398,745 | 9,848,526 | 9,602,329 |
| BUDGET SUMMARY | | | | | | |
| Personal Services | 66,442,268 | 67,119,045 | 62,618,003 | 59,720,693 | 60,094,081 | 58,704,710 |
| Operating | 99,576,119 | 105,953,883 | 106,011,223 | 91,000,632 | 95,216,589 | 93,160,089 |
| Capital | 47,411,246 | 40,072,896 | 36,252,089 | 37,357,158 | 43,834,798 | 44,383,480 |
| Debt Service | 25,226,779 | 10,932,552 | 10,783,499 | 11,876,505 | 11,140,728 | 11,030,777 |
| Grants and Aids | 56,105,920 | 39,309,241 | 29,661,720 | 32,526,123 | 31,942,689 | 28,873,725 |
| Non-Operating | 164,076,856 | 153,739,648 | 146,338,530 | 135,008,100 | 135,088,313 | 135,197,184 |
| Totals | 458,839,188 | 417,127,265 | 391,665,064 | 367,489,211 | 377,317,198 | 371,349,965 |
| BUDGET BY FUNCTION | | | | | | |
| General Government | 142,724,454 | 124,074,986 | 120,131,466 | 102,111,816 | 104,414,140 | 103,751,424 |
| Public Safety | 52,345,101 | 50,112,977 | 47,673,985 | 50,484,077 | 46,873,805 | 48,420,726 |
| Physical Environment | 32,775,249 | 24,513,019 | 22,236,706 | 16,697,987 | 17,149,594 | 17,695,215 |
| Transportation | 39,485,162 | 44,535,930 | 45,237,113 | 46,765,380 | 47,545,658 | 46,952,703 |
| Economic Environment | 36,938,903 | 28,792,168 | 24,548,956 | 27,778,188 | 31,497,519 | 25,999,848 |
| Human Services | 4,548,268 | 4,492,950 | 3,278,157 | 3,441,016 | 3,175,828 | 2,291,956 |
| Culture/Recreation | 12,757,139 | 11,978,689 | 10,588,994 | 9,152,938 | 9,608,787 | 10,220,166 |
| Criminal Court Costs | 2,826,740 | 3,702,724 | 2,926,994 | 3,412,027 | 3,634,377 | 4,524,659 |
| Non-Departmental | 134,438,172 | 124,923,822 | 115,042,693 | 107,645,782 | 113,417,490 | 111,493,268 |
| Totals | 458,839,188 | 417,127,265 | 391,665,064 | 367,489,211 | 377,317,198 | 371,349,965 |

**COUNTY OF ESCAMBIA
FY 2011/12 BUDGET SUMMARY**



| | Adopted FY 2006/07 | Adopted FY 2007/08 | Adopted FY 2008/09 | Adopted FY 2009/10 | Adopted FY 2010/11 | Adopted FY 2011/12 |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| BUDGET SOURCES | | | | | | |
| Beginning Fund Balance | 50,934,544 | 35,817,273 | 47,274,111 | 44,511,267 | 52,073,470 | 50,690,964 |
| Revenue: | | | | | | |
| Ad Valorem | 137,425,098 | 133,791,557 | 113,563,526 | 107,040,913 | 101,512,715 | 99,330,134 |
| Other Taxes | 62,039,377 | 62,561,017 | 64,746,463 | 65,367,638 | 61,849,735 | 63,415,155 |
| Licenses and Permits | 5,235,215 | 3,693,993 | 2,907,441 | 3,120,690 | 13,882,550 | 14,606,035 |
| Intergovernmental | 88,224,037 | 68,884,925 | 56,381,732 | 53,625,280 | 60,209,389 | 54,306,737 |
| Charges for Services | 58,978,897 | 70,129,034 | 66,819,681 | 58,595,316 | 63,115,442 | 64,096,635 |
| Fines and Forfeitures | 111,820 | 147,696 | 203,203 | 221,835 | 238,853 | 235,000 |
| Miscellaneous Revenues | 55,890,200 | 42,101,770 | 39,768,907 | 35,006,272 | 24,435,044 | 24,669,305 |
| TOTAL SOURCES OF FUNDS | 458,839,188 | 417,127,265 | 391,665,064 | 367,489,211 | 377,317,198 | 371,349,965 |
| BUDGET USES | | | | | | |
| Personal Services | 66,442,268 | 67,119,045 | 62,618,003 | 59,720,693 | 60,094,081 | 58,704,710 |
| Operating | 99,576,119 | 105,953,883 | 106,011,223 | 91,000,632 | 95,216,589 | 93,160,089 |
| Capital | 47,411,246 | 40,072,896 | 36,252,089 | 37,357,158 | 43,834,798 | 44,383,480 |
| Debt Service | 25,226,779 | 10,932,552 | 10,783,499 | 11,876,505 | 11,140,728 | 11,030,777 |
| Grants and Aids | 56,105,920 | 39,309,241 | 29,661,720 | 32,526,123 | 31,942,689 | 28,873,725 |
| Non-Operating | 164,076,856 | 153,739,648 | 146,338,530 | 135,008,100 | 135,088,313 | 135,197,184 |
| TOTAL USES OF FUNDS | 458,839,188 | 417,127,265 | 391,665,064 | 367,489,211 | 377,317,198 | 371,349,965 |

**COUNTY OF ESCAMBIA
BUDGET FUND SUMMARY
FISCAL YEAR 2011/12**

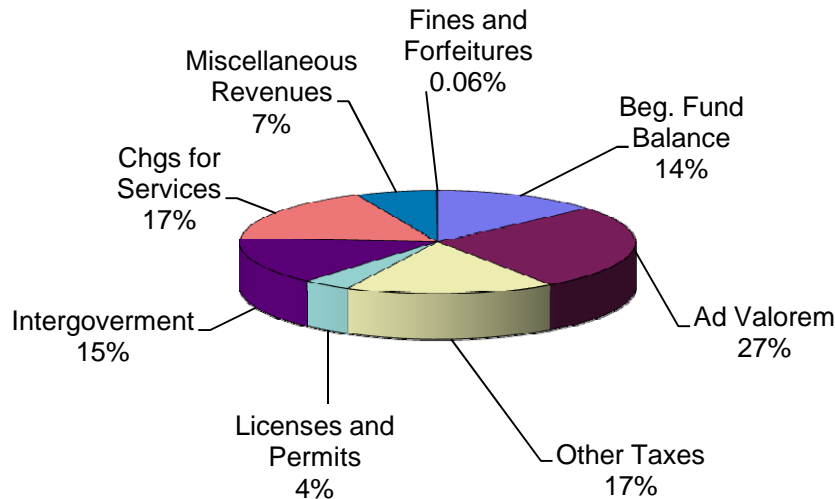


| Fund | Fund # | FY 2007/2008 | FY 2008/2009 | FY 2009/2010 | FY 2010/2011 | FY 2011/2012 | |
|---|---------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | Actual | Actual | Actual | Adopted | Appropriations | Revenues |
| General | 001 | 192,430,649 | 177,566,169 | 157,300,236 | 174,228,334 | 173,665,332 | 173,665,332 |
| Escambia County Restricted | 101 | 291,125 | 288,549 | 339,589 | 269,109 | 293,382 | 293,382 |
| Economic Development | 102 | 343,842 | 274,019 | 1,091,347 | 2,594,460 | 2,765,000 | 2,765,000 |
| Code Enforcement | 103 | 2,855,052 | 2,092,971 | 3,150,391 | 2,227,264 | 2,188,239 | 2,188,239 |
| Mass Transit | 104 | 8,936,646 | 8,416,830 | 8,377,657 | 9,079,695 | 9,030,374 | 9,030,374 |
| Mosquito and Arthropod | 106 | 38,382 | 34,817 | 29,686 | 35,000 | 18,396 | 18,396 |
| Tourist Promotion | 108 | 5,690,028 | 7,372,353 | 7,749,908 | 5,316,250 | 5,758,178 | 5,758,178 |
| Other Grants Projects | 110 | 8,548,992 | 5,573,906 | 5,810,893 | 8,551,476 | 8,728,639 | 8,728,639 |
| Deputies Training and Education | 111 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disaster Relief Fund | 112 | (12,424,987) | 5,613,013 | 3,189,426 | 0 | 0 | 0 |
| Misdemeanor Probation | 114 | 3,022,929 | 2,501,153 | 2,540,419 | 2,357,564 | 2,330,518 | 2,330,518 |
| Article V Fine & Forfeiture Fund | 115 | 2,683,171 | 2,388,442 | 2,769,423 | 3,028,327 | 3,322,595 | 3,322,595 |
| Development Review Fee | 116 | 0 | 312,305 | 298,477 | 250,647 | 255,250 | 255,250 |
| Perdido Key Beach Mouse In Lieu Fee | 117 | 51,294 | 0 | 0 | 0 | 0 | 0 |
| SHIP | 120 | 8,119,871 | 2,846,558 | 4,468,788 | 4,197,855 | 160,000 | 160,000 |
| Law Enforcement Trust | 121 | 755,427 | 507,522 | 714,061 | 0 | 0 | 0 |
| Escambia Affordable Housing | 124 | 232,777 | 130,962 | 69,169 | 1,731,341 | 1,732,212 | 1,732,212 |
| CDBG Entitlement | 129 | 1,430,437 | 4,302,015 | 5,061,148 | 7,859,974 | 5,580,335 | 5,580,335 |
| Handicapped Parking | 130 | 35,400 | 19,357 | 49,965 | 19,000 | 19,000 | 19,000 |
| Family Mediation | 131 | 4,311 | 36 | 9,086 | 108,000 | 100,000 | 100,000 |
| Fire Protection | 143 | 10,279,583 | 10,777,339 | 11,382,789 | 11,599,582 | 11,186,061 | 11,186,061 |
| E-911 Operations | 145 | 2,824,631 | 2,068,725 | 1,300,422 | 1,282,500 | 1,448,750 | 1,448,750 |
| HUD CDBG Housing Rehab Loan | 146 | 1,210 | 13,702 | 0 | 50,000 | 50,000 | 50,000 |
| HUD HOME | 147 | 1,623,766 | 1,061,874 | 1,795,958 | 4,751,513 | 4,416,006 | 4,416,006 |
| Community Redevelopment | 151 | 3,055,415 | 1,927,655 | 1,521,833 | 3,036,775 | 1,767,073 | 1,767,073 |
| Southwest Sector CRA | 152 | 3,257,828 | 1,701,726 | 410,461 | 0 | 0 | 0 |
| Bob Sikes Toll | 167 | 2,938,182 | 2,641,525 | 2,393,293 | 2,707,500 | 2,707,500 | 2,707,500 |
| Transportation Trust | 175 | 20,357,597 | 20,441,921 | 20,380,220 | 19,932,650 | 19,870,212 | 19,870,212 |
| MSBU Program Fund | 177 | 548,775 | 541,480 | 896,306 | 718,641 | 748,553 | 748,553 |
| Drainage Basin | 181 | 242,071 | 222,294 | 350,630 | 59,422 | 58,829 | 58,829 |
| Drainage Basins | 182-199 | 0 | 0 | 0 | 0 | 0 | 0 |
| Debt Service Fund | 203 | 10,705,409 | 10,765,745 | 18,922,548 | 10,360,809 | 9,961,141 | 9,961,141 |
| Capital Improvements Program | 310 | 65,205 | 0 | 0 | 0 | 0 | 0 |
| UMTA Capital | 320 | 192,534 | 494,115 | 3,893,077 | 0 | 0 | 0 |
| Capital Projects New Road Construction | 333 | 1,646,556 | 1,957,280 | 77,444 | 0 | 0 | 0 |
| Escambia County Toll Expressway | 340 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local Option Sales Tax | 350 | 10,548 | 7,547 | 567,711 | 0 | 0 | 0 |
| Local Option Sales Tax II | 351 | 6,419,043 | 17,645,041 | 13,491,715 | 0 | 0 | 0 |
| Local Option Sales Tax III | 352 | 34,826,525 | 17,868,944 | 34,311,428 | 31,430,568 | 34,420,900 | 34,420,900 |
| Solid Waste | 401 | 12,491,928 | 8,245,191 | 12,262,609 | 19,941,580 | 19,342,566 | 19,342,566 |
| Inspection | 406 | 2,771,815 | 3,141,498 | 2,874,132 | 2,912,434 | 2,639,118 | 2,639,118 |
| Emergency Medical Services | 408 | 15,425,235 | 14,332,886 | 14,423,674 | 13,561,934 | 13,719,127 | 13,719,127 |
| Civic Center | 409 | 4,992,251 | 6,274,000 | 7,592,229 | 6,602,079 | 6,934,743 | 6,934,743 |
| Economic Development and Industrial Park | 415 | 0 | 0 | 0 | 0 | 0 | 0 |
| Workers Comp and Health and Life Self Insurance | 501 | 16,992,527 | 12,416,849 | 14,114,369 | 26,514,915 | 26,131,936 | 26,131,936 |
| CRA Expendable Trust | 683 | 0 | 0 | 0 | 0 | 0 | 0 |
| General Trust | 882 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total All Funds | | 374,713,982 | 354,788,313 | 365,982,514 | 377,317,198 | 371,349,965 | 371,349,965 |





REVENUE BY SOURCE



Beginning Fund Balance **\$50,690,964**

Includes beginning fund balances which are funds remaining at the end of the year after all bills have been paid and are incorporated as part of the subsequent year's budget, loan proceeds, and other non-revenue adjustments.

Ad Valorem **\$99,330,134**

Taxes levied on the assessed value of real property (also known as "Property Taxes").

Other Taxes **\$63,415,155**

Includes all sale or use taxes such as the Local Option Sales, Gas, Tourist Development, and Franchise Fees.

Licenses and Permits **\$14,606,035**

Fees collected from the sale of County licenses and permits.

Intergovernmental **\$54,306,737**

Includes all revenue received from federal, state, and other local government sources in the form of grants and shared revenues.

Charges for Services **\$64,096,635**

Charges for services performed by County Government such as landfill tip fees.

Fines and Forfeitures **\$235,000**

Includes revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations.

Miscellaneous Revenues **\$24,669,305**

Includes interest on County owned investments, sale of surplus assets, interfund transfers, statutory requirement to reduction of 5% of revenues, depreciation, and debt proceeds.





MAJOR REVENUE SOURCES

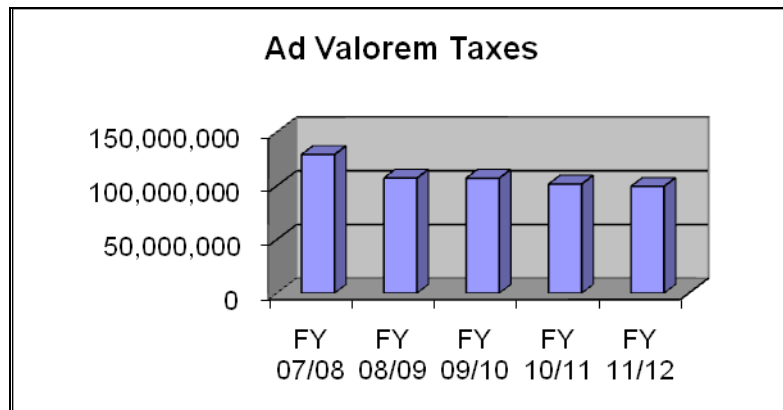
Detailed below are the County's major revenue sources along with a description, method of estimation and trend information. Together these revenue streams account for 81% of the County's total revenues.

Ad Valorem Taxes

These taxes, also known as "property taxes" are taxes levied per \$1,000 value of assessed real and tangible personal property based on the millage rate adopted annually by the Board of County Commissioners. The millage rate, also known as the property tax rate, is applied to these taxable values to calculate the property tax to be paid. Ad Valorem taxes are the greatest source of revenue for the County accounting for about 33% of the County's total operating revenues.

By July 1st of every year the Property Appraiser submits the official assessment of taxable value for all property contained in the County. This assessment of taxable value is then multiplied by the current or estimated millage rate to obtain the estimate of the property taxes to be collected.

Escambia County currently levies a countywide millage, or property tax rate that is paid by all property owners in the County as well as a Municipal Services Taxing Unit (MSTU), a separate millage paid by all property owners in the unincorporated areas of the County to offset certain costs associated with Sheriff's protection. For FY 11/12 the County has maintained its countywide millage rate at 6.976 and the MSTU rate for law enforcement at .685 respectively.



* In FY 04/05 the improvements to properties on Santa Rosa Island were added to the tax roll for the first time. Properties on Santa Rosa Island are leasehold properties with a standard 99-year lease with options to renew. Previous to the 2004/2005 fiscal year no property taxes were collected on either the leasehold property or the improvements to these properties. Based on new court rulings the improvements were added to the final tax roll in October of 2005. Currently, the leasehold properties on Pensacola Beach have been added to the tax roll for FY 11/12. The County is moving forward with the funding set aside as part of the expected litigation to cover other financial shortfalls experienced due to the current economic trends and conditions.

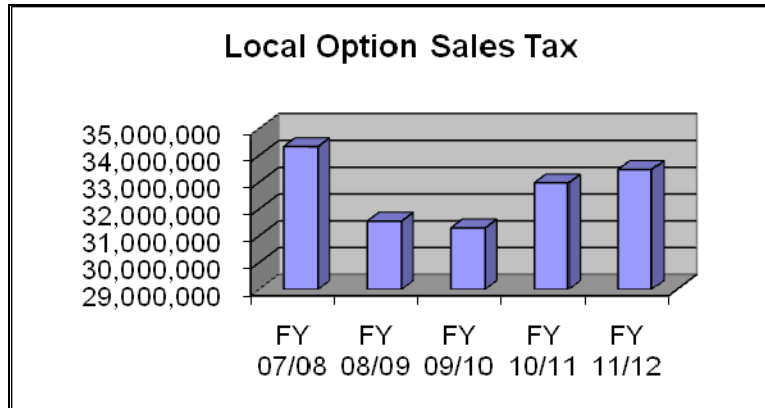
Local Option Sales Tax

Local Option Sales Tax (LOST) is a 1% surtax on each \$1.00 sale on the first \$5,000 per item occurring in Escambia County. The voters of the County originally approved the imposition of the Local Option Sales Tax (LOST) in 1992 for a period of 7 years. The voters subsequently approved an extension to this tax in 1997. Escambia voters passed an extension to this tax for an additional 11 years on March 7, 2006. LOST accounts for approximately 11% of the County's total operating revenues.



The proceeds of this tax are limited to funding capital infrastructure projects. The County uses these proceeds to fund roads, drainage, public safety, parks, court facilities, correctional facilities and public amenities according to the County's Capital Improvement Plan.

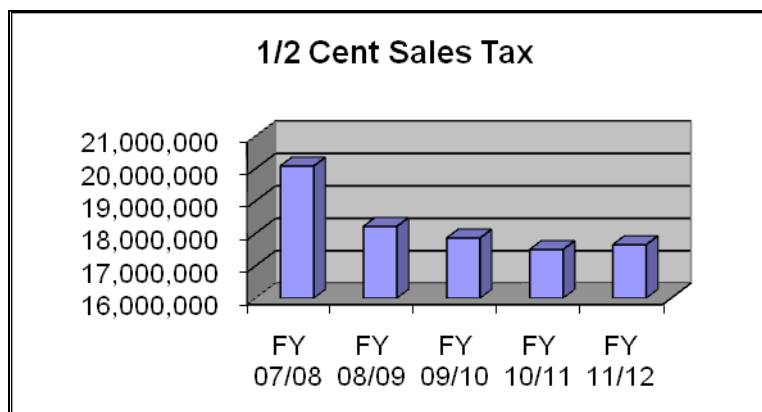
This revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically this growth factor has been between 2.5% and 3.0%. The amounts received in Fiscal Year 2006-2007 was high due to Hurricane Ivan recovery, however current economic conditions continue downward pressure on sales tax revenues due to reduced consumption. The extraordinary growth from the hurricane was not included in the trend analysis for the estimate of this tax.



Half-Cent Sales Tax

This tax is a State shared revenue of 8.814% of the general sales and use tax collections remaining after deductions have been made from the State Department of Revenue. On July 1, 2004 this distribution percentage for Counties was decreased from 9.653% to fund the State Court system causing a decrease in the receipts in future years. The general sales and use tax collected by the State consists of a 6% tax on each \$1.00 sale occurring in the State of Florida, as specifically provided in the Florida Statutes. Revenues received are used for countywide programs and to repay the outstanding 2002 Sales Tax Revenue Bonds. The Half-Cent Sales Tax accounts for roughly 6% of the total County operating revenues.

This revenue stream is typically estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically, this growth factor has been between 3.5% and 4.0%. However, in FY 2004/2005 the distribution formula from the State to the Counties was changed. For this particular year, the Legislative Committee on Intergovernmental Relations (LCIR) now known as Economic & Demographic Research (EDR) provided a revenue estimate based on the new distribution percentage. However current economic conditions continue downward pressure on sales tax revenues due to reduced consumption. Any revenue growth from past hurricanes was not included in the trend analysis for the estimate of this tax.

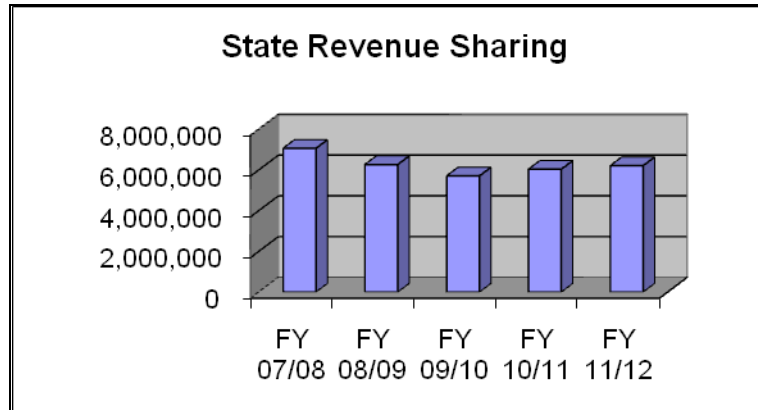




State Revenue Sharing Proceeds

The County revenue sharing program, administered by the State Department of Revenue, shares with the counties 2.9% of net cigarette and 2.044% of sales and use taxes collected by the State. Initial collections are deposited into their respective trust funds from which a service charge is assessed before transferring into the County Revenue Sharing Trust Fund. Available funds are distributed to the Counties based on a formula consisting of countywide population, unincorporated population, and sales tax collections. The distribution is based on three (3) types of monies; two (2) guaranteed entitlements and growth money. The guaranteed entitlements may be used for bonding purposes and no other use restrictions are placed on the remaining revenues.

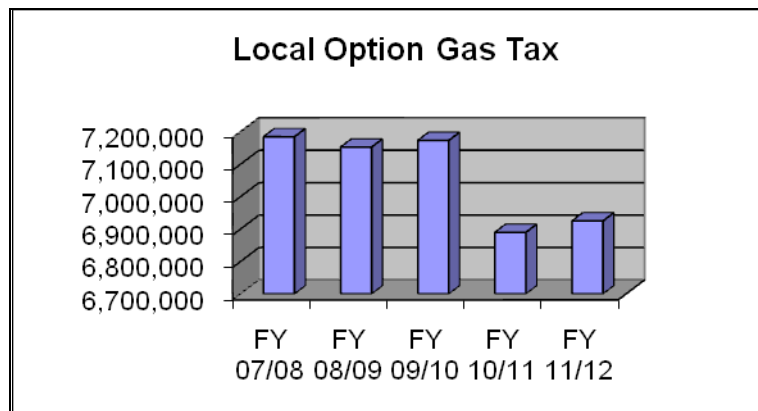
This revenue is guaranteed every year by the State. Annually the EDR provides the amount to be distributed to each County. This revenue represents 2% of total County operating revenues.



Local Option Gas Tax

The Local Option Gas Tax (LOGT) is a tax of six (6) cents per gallon. The County receives 81.15% of the LOGT collections, the City of Pensacola receives 18.22% and the Town of Century receives .63%. Revenues received are used for transportation expenditures including support of the Engineering Department and road repairs and maintenance. On March 17, 2005, the BCC voted to extend the LOGT for an additional ten years. This tax represents about 2% of the County's total operating revenues.

This revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically this growth factor has been about 1%. In FY 06/07 the County allowed the sharing formula for the proceeds of this tax to default to the State formula. This resulted in a greater percentage allocation to the County; however current economic conditions continue downward pressure on fuel taxes due to reduced consumption.





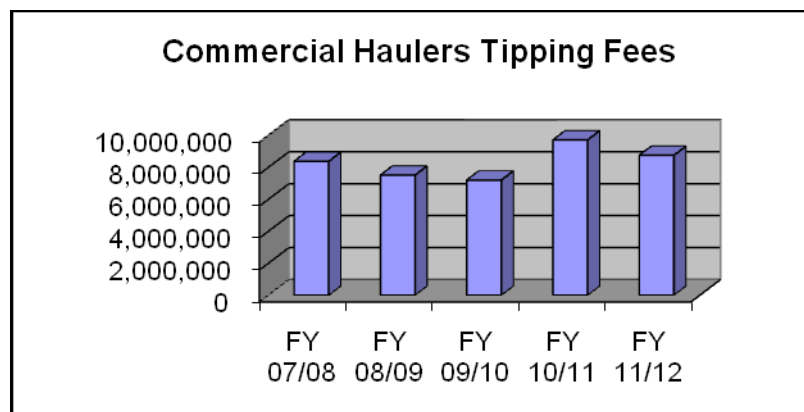
Commercial Hauler Tipping Fees

The Commercial Hauler Tipping Fees are fees collected from duly franchised commercial haulers for the disposal of waste at County-owned landfills or convenience centers. The funds generated are used to support the operations and maintenance of the Solid Waste Enterprise Fund, including the operations of the landfills and landfill closure costs. The current fee structure is as follows:

- Class I & III Waste - \$39.28 per ton with an increase to \$40.65 per ton on October 1, 2011
- Yard Waste - \$24.08 per ton with an increase to \$24.92 per ton on October 1, 2011
- Waste Tires - \$171.01 per ton with an increase to \$177.00 per ton on October 1, 2011

This revenue stream is estimated using historical trends for the amount of waste disposed at the landfill. A 5-year moving average for the percentage change in tons of waste disposed at the landfill from year to year is used to calculate the estimated disposal tonnage in the ensuing fiscal year. The tonnage estimate is then multiplied by the expected charge per ton. Following Hurricane Ivan, the County contracted with independent debris haulers to dispose of hurricane debris. This has caused tipping fees from franchised haulers to decrease 2% while tipping fees from "miscellaneous" haulers to substantially increase. This revenue accounts for 3% of the County's overall operating revenues.

In October of 2010 rates were increased and in October of 2011 the rates are scheduled to increase to the rates mentioned previously. This has increased the anticipated receipts from this source beginning in FY 11/12.

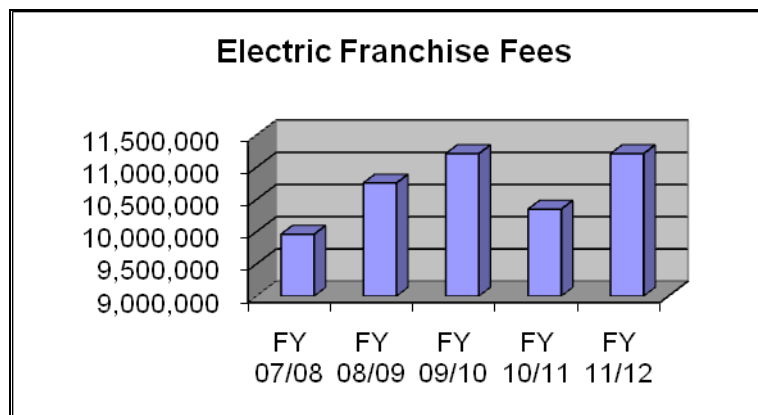


Electric Franchise Fees

The Electric Franchise Fees are used to support the departmental operations and maintenance of the General Fund. It accounts for 4% of the County's total operating revenues.

The Electric Franchise Fee is levied at a rate of 5% of revenues collected per month for the sale of electrical power billed to customers within the unincorporated area of Escambia County. The maximum amount of franchise fee paid in any one month will not exceed the following limits: \$10 per month for each customer in the RS Service Category; \$10 per month for each customer in the GS/GST Service Category; \$75 per month for each customer in the GSD/GSDT Service Category; \$300 per month for each customer in the LP/LPT Category; and \$3,000 per month for each customer in the PX/PXT Service Category. The franchise fee is paid within thirty days after the third day of each month for the preceding month.

This revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically this growth factor has been about 6%. Gulf Power has raised their rates anywhere from 5% to 21% over the last few years thus increasing the franchise fee, the base rate is expected to increase in the fall of 2011. This extraordinary growth was not included in the trend analysis for the estimate of this tax; however Gulf Power, the primary power company, will have a rate increase. This rate increase will cause an increase in the franchise fee. This has been included in the revenue estimate.



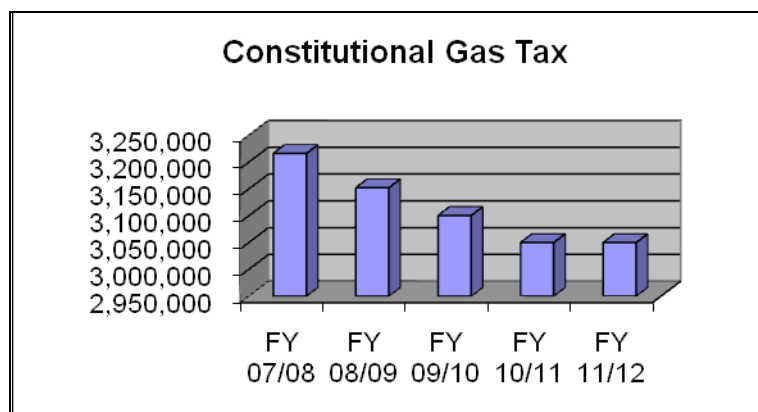
Constitutional Gas Tax

The Constitutional Gas Tax is used to support the operations and maintenance of the Transportation Trust Fund (175). This tax accounts for 1% of the County's total operating revenues.

The Constitutional Gas Tax is levied at a rate of two cents per gallon on motor fuel. The proceeds are distributed monthly based on the county's distribution factor multiplied by the monthly statewide receipts. The distribution factor is calculated as follows:

$$\frac{\frac{1}{4} \times \text{County Area}}{\text{State Area}} + \frac{\frac{1}{4} \times \text{County Population}}{\text{State Population}} + \frac{\frac{1}{2} \times \text{Motor Fuel Gallons Sold in County}}{\text{Motor Fuel Galls Sold Statewide}}$$

This revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically this growth factor has been between 1% and 1.5%. After Hurricane Ivan, this tax increased 5%; however current economic conditions continue downward pressure on fuel taxes as consumption declines. Growth spikes are not included in the trend analysis for the estimate of this tax.



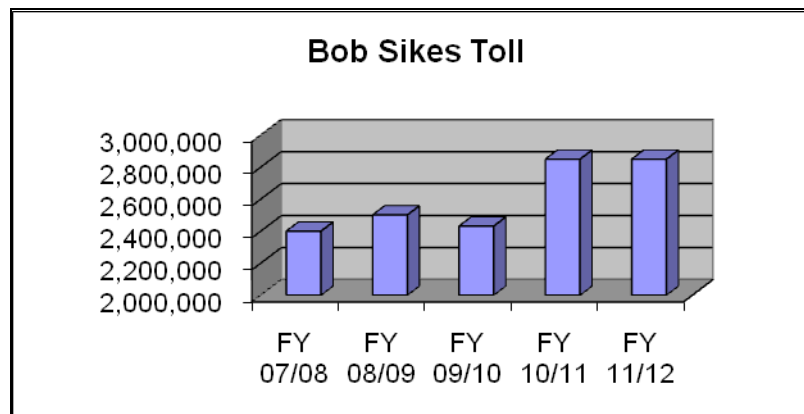
Bob Sikes Toll Bridge Revenue

The Bob Sikes Bridge connects Santa Rosa Island to the mainland. There is a \$1.00 toll for all vehicles to cross onto the Island. Annual passes may be purchased for \$50 for individual vehicles and \$70 for commercial vehicles. The proceeds of this toll are used to support the maintenance of the bridge, the operations of the toll facility and are pledged as debt service on the 2002 Capital Improvement Revenue Bonds and the 2002 Tourist Development Revenue Refunding Bonds. The toll revenue accounts for about 1% of all County operating revenues.

Under normal circumstances, this revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Historically this growth factor has been about 1.5%; the current trend is about 1% without rate changes. After Hurricanes Ivan and Dennis, this revenue decreased approximately 30%.The revenue loss



has moderated at around a 10% decrease the last few years as compared to pre-hurricane revenue levels. The normal trend rate was applied to the post-Ivan revenue forecast to obtain the FY 11/12 revenue forecast.

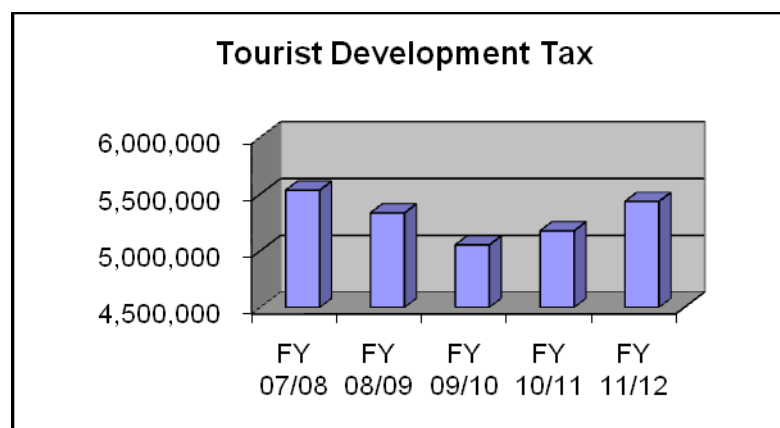


Tourist Development Tax

The Tourist Development Tax is a heads-in-beds tax charged on transient rentals such as hotels and motels. It is used to fund debt service on the 2002 Tourist Development Refunding Revenue Bonds, to subsidize the operations and renewal and replacement of the Pensacola Civic Center and to provide funding for various tourist promotion activities recommended by the Tourist Development Council and the Board of County Commissioners. It accounts for 2% of the total County operating revenues.

Escambia County imposes three of the five separate tourist development taxes authorized by the State Legislature. The three imposed by the county are the Original Tax at the rate of 2%, the 1% Additional Tax, and the Professional Sports Franchise Facility Tax at the rate of 1%. The revenues less the costs of administration are paid monthly to the county. Fiscal 09/10 was on schedule to be one of the better years for local tourism activities since pre-hurricane Ivan. The Deepwater Horizon/BP incident caused an approximate 10% revenue loss over the summer months. BP has provided approximately \$4.4 million for tourism activities in Escambia County for FY 10/11 due to the disaster.

This revenue stream is estimated using historical trends. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts.

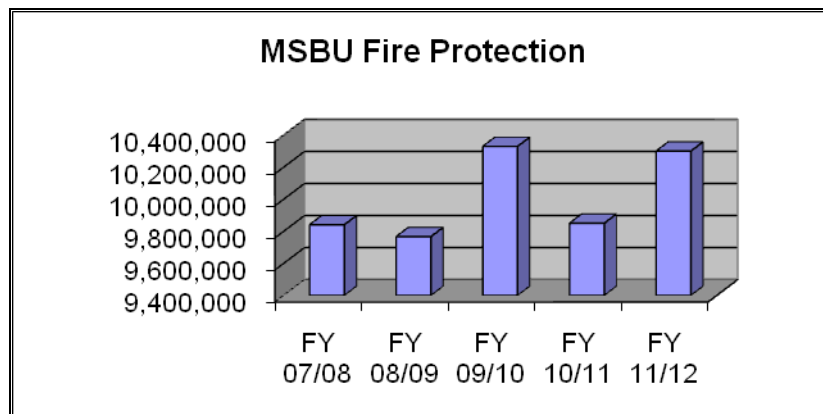


Fire Protection MSBU Assessment

Escambia County charges a municipal services benefit unit (MSBU) assessment to every residential, commercial and vacant property in the unincorporated areas of the County. The proceeds of this assessment are used to fund fire protection services in the 18 County Fire Stations. The MSBU accounts for nearly 3.5% of the total County operating revenues. The fire rate for residential and commercial properties increased from \$75 to \$80, and a minimum of \$80 for footages less than 2,163 sq. ft or \$.037 per



sq. ft., vacant also increased from \$9.88 to \$11 per acre effective FY 11/12. Every year the County obtains the number of residential units, commercial square footage and vacant parcels. These numbers are multiplied by the corresponding rate to estimate the revenue for the coming year.

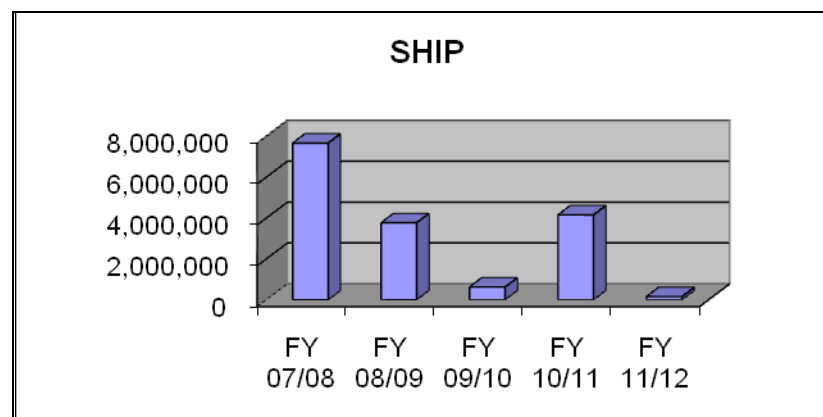


State Housing Initiatives Partnership (SHIP) Grants

SHIP funds are used to provide funding specifically for the preservation and development of affordable housing primarily for first time home buyers and to meet the 25% local cash matching requirements associated with the federal HUD HOME program. The State of Florida collects these funds through a documentary stamp tax on the sales of homes. These funds are then remitted to local governments based on a population-based formula.

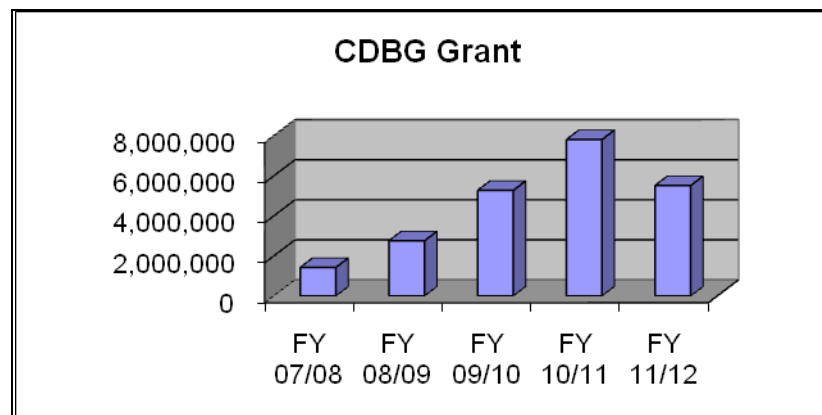
In FY 06/07 the County was granted a special allocation of SHIP-like funds in the amount of \$17,000,000 as a result of the hurricanes and were used to help replace affordable housing units that were destroyed by the storms. Over the last few fiscal years, these funds have been drastically reduced by the Federal Government. SHIP funds represent .05% of the County operating revenues.

Escambia County relies on the State of Florida to determine the amount of SHIP funds that will be received in a fiscal year.



Community Development Block Grant (CDBG)

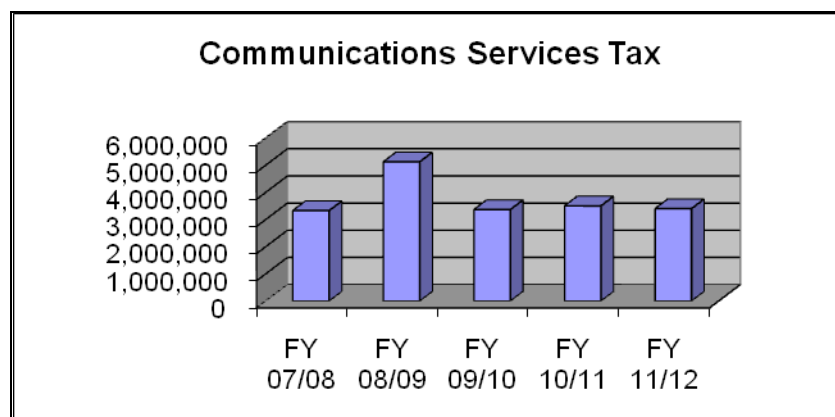
In 2004 Congress appropriated supplemental CDBG funds to aid various states in recovery from natural disasters. The State of Florida's portion of these funds was \$100,000,000, and Escambia County received a total of \$9,000,000 in addition to normal CDBG funds. The special allocation must be spent in blighted areas on eligible recovery projects, and all funds must be expended within 2 years. CDBG funds represent 1.8% of the total County operating revenues for FY 11/12.



Communications Services Tax

The Communications Services Tax Simplification Law was enacted by the State of Florida in 2001. This tax superceded and replaced local government franchise fees for communication companies. Non-charter counties may, by ordinance, enact a tax not to exceed 1.84% on the retail sale of all communication services within the county. The definition of communication services includes voice, data, audio, video or other information or signals, including cable services that are transmitted by any medium. Escambia County currently levies this tax at 1.84%.

This revenue stream is estimated using historical trends and also accounts for 1% of the County's total operating revenues. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts.

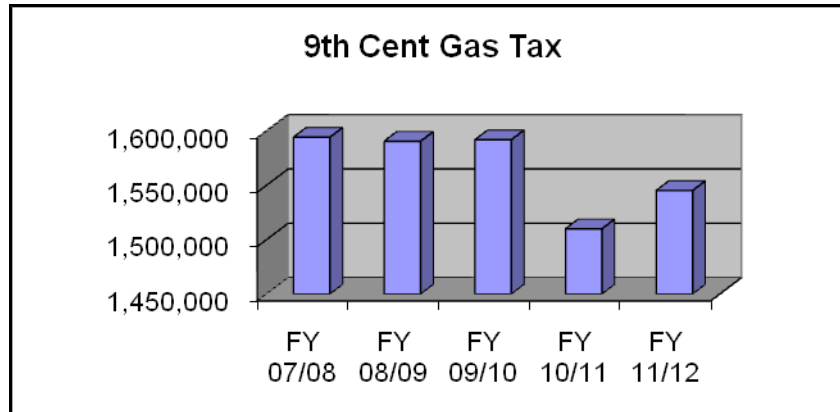




9th Cent Gas Tax

The 9th Cent Fuel Tax is a locally levied tax of 1 cent on every net gallon of motor and diesel fuel sold within a county. This tax was originally levied by Escambia County in 1993 and was subsequently renewed in 2001. The proceeds of this tax are used to support the County resurfacing program and other transportation needs.

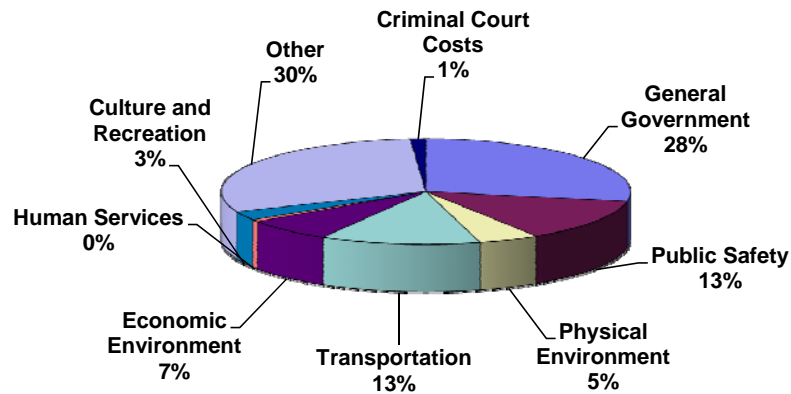
This revenue stream is estimated using historical trends and also accounts for about .5% of the County's total operating revenues. A 5-year moving average for the percentage increase realized from year to year is used to predict the following year's receipts. Current economic conditions continue downward pressure on fuel taxes as consumption declines.







EXPENDITURES BY FUNCTION



General Government

\$103,751,424

Services provided by the County for the benefit of the public and governmental body as a whole that include: legislative, financial/administrative, legal, comprehensive planning and other general government services. This also includes reserves.

Public Safety

\$48,420,726

Services provided by the County for the safety and security of the public that includes: animal control, fire control, emergency and disaster relief, and other public safety services.

Physical Environment

\$17,695,215

Functions performed by the County to achieve a satisfactory living environment for the community as a whole that includes: solid waste disposal, conservation and resource management, and mosquito and arthropod.

Transportation

\$46,952,703

Expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians which includes road and street facilities.

Economic Environment

\$25,999,848

Expenditures used to develop and improve the economic condition of the community and its citizens that includes: industrial development, housing and urban development and other human services.

Human Services

\$2,291,956

Expenditures with the purpose of promoting the general health and well-being of the community as a whole that includes: health and mental health, welfare and other human services.

Culture and Recreation

\$10,220,166

Expenditures to provide county residents opportunities and facilities for cultural, recreational, and educational programs that include: libraries, parks and recreation, Civic Center and other cultural and recreational services.

Other

\$111,493,268

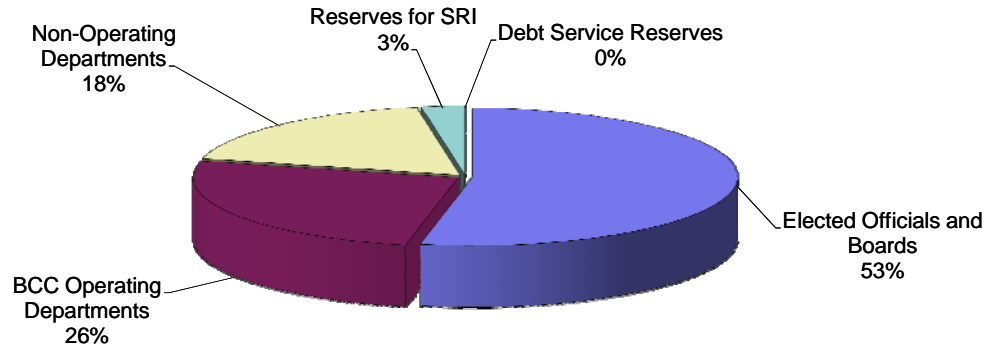
Expenditures to record transfers to Constitutional Officers, Self Insurance and operating funds and reserves.

Criminal Court Costs

\$4,524,659

Expenditures to provide funding of court systems and other criminal court costs.

Escambia County General Fund Budget FY 11/12



| <u>Elected Officials and Boards</u> | <u>Amount</u> | <u>BCC Operating Departments</u> | <u>Amount</u> | <u>Non-Operating Departments</u> | <u>Amount</u> |
|-------------------------------------|---------------------|----------------------------------|---------------------|----------------------------------|---------------------|
| Property Appraiser | 5,256,555 | Board of County Commissioners | 927,604 | Inter-Fund Transfers | 6,087,156 |
| Tax Collector | 4,400,000 | Corrections | | Other | 9,283,316 |
| Clerk of Courts | 2,216,910 | Pre-Trial Release | 445,602 | Reserves | 15,058,931 |
| Sheriff | 75,839,521 | Code Enforcement | 802,739 | Payment to Outside Agencies | 1,209,460 |
| Supervisor of Elections | 2,091,630 | County Attorney | 1,193,039 | Reserves for SRI | 4,470,543 |
| Medical Examiner | 864,663 | County Administrator | 846,101 | Debt Service Reserves | 0 |
| Public Health Unit | 300,029 | Deputy County Administrator | 233,995 | DJJ Cost Shift | 1,992,123 |
| Merit System Protection Board | 48,000 | Community Affairs | | Economic Development | 550,000 |
| | | Animal Control Administration | 696,551 | | |
| | | Community Services | 475,960 | | |
| | | Libraries | 3,318,342 | | |
| | | Escambia County Area Transit | 3,706,390 | | |
| | | Community and Environment | | | |
| | | Extension Services | 480,465 | | |
| | | Mosquito Control | 586,601 | | |
| | | Neighborhood Redevelopment | 927,761 | | |
| | | Community Redevelopment Areas | 980,001 | | |
| | | Human Resources | 790,207 | | |
| | | Information Technology | 3,695,366 | | |
| | | Management & Budget Services | | | |
| | | Budget | 704,608 | | |
| | | Purchasing | 637,121 | | |
| | | Property Sales | 78,251 | | |
| | | Planning & Zoning | 1,209,024 | | |
| | | GIS | 340,445 | | |
| | | Public Works | | | |
| | | Facilities Management | 9,923,425 | | |
| | | Roads & Bridges/Engineering | 6,763,575 | | |
| | | Parks | | | |
| | | Parks Maintenance | 1,103,557 | | |
| | | Parks Recreation | 243,439 | | |
| | | Public Safety | | | |
| | | Emergency Management | 706,605 | | |
| | | Emergency Communications | 1,810,714 | | |
| | | Emergency Medical Services | 0 | | |
| | | Public Information Office | 369,007 | | |
| Total | <u>\$91,017,308</u> | | <u>\$43,996,495</u> | | <u>\$38,651,529</u> |

**COUNTY OF ESCAMBIA
DETAIL OF INTERFUND TRANSFERS**



| Fund | Description/Analysis | | | |
|--------------------------------|----------------------|------------|------------|------------|
| | To Fund: | Amount | From Fund: | Amount |
| 001 General | 103 | 802,739 | | |
| | 102 | 550,000 | | |
| | 104 | 3,706,390 | 115 | 878,750 |
| | 115 | 341,838 | 143 | 225,294 |
| | 151 | 980,001 | 145 | 658,222 |
| | 175 | 6,763,575 | 408 | 186,087 |
| | 152 | 0 | | |
| | 203 | 5,745,318 | | |
| | 408 | 0 | | |
| 102 Economic Development | | 0 | 001 | 550,000 |
| 103 Code Enforcement | | 0 | 001 | 802,739 |
| | | | 401 | 0 |
| 104 Mass Transit | | 0 | 001 | 3,706,390 |
| 108 Tourist Promotion | 203 | 0 | | |
| | 409 | 1,600,000 | | |
| 110 Other Grants & Projects | | 0 | | |
| 112 Disaster Recovery | | 0 | 001 | 0 |
| 114 Misdemeanor Probation Fund | 203 | 0 | | |
| 115 Article V Trust Fund | 001 | 878,750 | 001 | 341,838 |
| 129 CDBG HUD Entitlement Fund | 151 | 180,000 | | |
| 143 Fire Protection | 001 | 225,294 | | |
| 145 E-911 Emergency | 001 | 658,222 | | |
| 151 CRA - Expendable Trust | | 0 | 001 | 980,001 |
| | | | 129 | 180,000 |
| 152 Southwest Sector CRA | | 0 | 001 | 0 |
| 167 Bob Sikes Toll Bridge | 203 | 1,602,748 | | |
| 175 Transportation Trust | | 0 | 001 | 6,763,575 |
| | | | 401 | 309,785 |
| 203 Debt Service Fund | | 0 | 001 | 5,745,318 |
| | | | 108 | 0 |
| | | | 114 | 0 |
| | | | 167 | 1,602,748 |
| | | | 333 | 0 |
| 401 Solid Waste | 175 | 309,785 | | |
| | 103 | 0 | | |
| 408 Emergency Medical Services | 001 | 186,087 | 001 | 0 |
| 409 Civic Center | | 0 | 108 | 1,600,000 |
| Totals | | 24,530,747 | | 24,530,747 |

COUNTY OF ESCAMBIA
DETAIL OF PROVISIONS FOR RESERVES



FISCAL YEAR 2011/12

| Fund | Fund # | Reserve Balance FY 2008/09 | Reserve Balance FY 2009/10 | Adopted Reserve Balance FY 2010/11 | Adopted Reserve Balance FY 2011/12 |
|-------------------------------------|--------|----------------------------------|----------------------------------|--|--|
| General | 001 | 24,186,583 | 20,902,494 | 18,805,523 | 19,529,474 |
| Escambia County Restricted | 101 | 157,709 | 18,122 | 10,130 | 0 |
| Economic Development | 102 | 0 | 0 | 0 | 0 |
| Code Enforcement | 103 | 0 | 0 | 0 | 0 |
| Mass Transit | 104 | 0 | 0 | 0 | 0 |
| Mosquito and Arthropod | 106 | 0 | 0 | 0 | 0 |
| Tourist Promotion | 108 | 534,892 | 435,000 | 404,936 | 583,356 |
| Other Grants Projects | 110 | 180,000 | 250,000 | 250,000 | 250,000 |
| Deputies Training and Education | 111 | 0 | 0 | 0 | 0 |
| Disaster Recovery | 112 | 0 | 0 | 0 | 0 |
| Misdemeanor Probation | 114 | 0 | 0 | 0 | 30,000 |
| Article V Fine & Forfeiture Fund | 115 | 281,397 | 335,592 | 283,583 | 308,093 |
| Development Review Fee | 116 | 0 | 1,466 | 0 | 8,428 |
| Perdido Key Beach Mouse In-Lieu Fee | 117 | 0 | 0 | 0 | 0 |
| SHIP | 120 | 30,000 | 60,000 | 30,000 | 0 |
| Law Enforcement Trust | 121 | 0 | 0 | 0 | 0 |
| Escambia Affordable Housing | 124 | 30,000 | 30,000 | 30,000 | 30,000 |
| CDBG Entitlement | 129 | 0 | 0 | 0 | 0 |
| Handicapped Parking Fines | 130 | 0 | 0 | 0 | 0 |
| Family Mediation | 131 | 100,000 | 100,000 | 84,100 | 76,100 |
| Fire Protection | 143 | 6,500 | 206,372 | 55,655 | 55,000 |
| E-911 Operations | 145 | 21,623 | 91,244 | 0 | 0 |
| HUD CDBG Housing Rehab Loan | 146 | 0 | 0 | 0 | 0 |
| HUD-HOME Fund | 147 | 0 | 0 | 0 | 0 |
| Community Redevelopment Agency | 151 | 32,421 | 58,741 | 718 | 17,328 |
| Southwest Sector CRA | 152 | 0 | 0 | 0 | 0 |
| Bob Sikes Toll | 167 | 20,855 | 0 | 184,592 | 177,952 |
| Transportation Trust | 175 | 0 | 0 | 0 | 198,981 |
| MSBU Program Fund | 177 | 10,000 | 10,000 | 10,000 | 36,517 |
| Master Drainage Basin Fund | 181 | 0 | 0 | 0 | 0 |
| Debt Service | 203 | 458,444 | 0 | 0 | 0 |
| Capital Improvement Program | 310 | 0 | 0 | 0 | 0 |
| FTA Capital | 320 | 0 | 0 | 0 | 0 |
| New Road Construction | 333 | 5,832 | 0 | 0 | 0 |
| Local Option Sales Tax | 350 | 0 | 0 | 0 | 0 |
| Local Option Sales Tax II | 351 | 0 | 0 | 0 | 0 |
| Local Option Sales Tax III | 352 | 18,512 | 330,027 | 0 | 44,749 |
| Solid Waste | 401 | 46,996 | 10,839 | 9,818 | 24,120 |
| Inspections | 406 | 0 | 0 | 0 | 72,060 |
| Emergency Medical Services | 408 | 0 | 0 | 800,000 | 1,511,293 |
| Civic Center | 409 | 0 | 0 | 0 | 0 |
| Internal Service Fund | 501 | 0 | 0 | 0 | 0 |
| Self Insurance | 509 | 0 | 0 | 0 | 0 |
| CRA Expendable Trust | 683 | 0 | 0 | 0 | 0 |
| Escambia County General Trust Fund | 882 | 0 | 0 | 0 | 0 |
| Total All Funds | | \$26,121,764 | \$22,839,897 | \$20,959,055 | \$22,953,451 |

**COUNTY OF ESCAMBIA
SCHEDULE OF FUND BALANCES
FISCAL YEAR 2011/2012**



| Fund | Fund # | 10/1/2007 | | 10/01/08 | | 10/01/09 | | 10/01/10 | | 10/01/11 | |
|--|---------|--------------|-------------|--------------|-------------|--------------|------------|--------------|-------------|--------------|------------|
| | | Fund Balance | Difference | Fund Balance | Difference | Fund Balance | Difference | Fund Balance | Difference | Fund Balance | Difference |
| General | 001 | 25,000,000 | 11,500,000 | 36,500,000 | (8,620,079) | 27,879,921 | 4,620,079 | 32,500,000 | 0 | 32,500,000 | |
| Escambia County Restricted Fund | 101 | 0 | 0 | 140,000 | 0 | 67,580 | (57,916) | 9,664 | 3,183 | 12,847 | |
| Economic Development | 102 | 83,198 | (83,198) | 0 | 3,000,000 | 3,000,000 | (805,540) | 2,194,460 | 20,540 | 2,215,000 | |
| Code Enforcement | 103 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Mass Transit | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Hurricane Georges - FEMA | 105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Mosquito and Arthropod | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Hurricane Erin - FEMA | 107 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Tourist Promotion | 108 | 500,000 | (31,518) | 468,482 | (43,482) | 425,000 | (25,000) | 400,000 | 196,116 | 596,116 | |
| Hurricane Opal - FEMA | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other Grants Projects | 110 | 7,000 | (7,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Deputies Training and Education | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Disaster Recover | 112 | 324,572 | 45,596 | 370,168 | (370,168) | 0 | 0 | 0 | 0 | 0 | |
| Misdemeanor Probation | 114 | 254,186 | (200,937) | 53,249 | 157,501 | 210,750 | (76,605) | 134,145 | (86,692) | 47,453 | |
| Article V | 115 | 242,837 | 687 | 243,524 | 199,227 | 442,751 | 290,692 | 733,443 | (37,833) | 695,610 | |
| Development Review | 116 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Perdido Key Beach Mouse | 117 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| SHIP | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Law Enforcement Trust | 121 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Escambia Affordable Housing | 124 | 1,383,257 | (230,500) | 1,152,757 | 496,849 | 1,649,606 | 51,735 | 1,701,341 | 871 | 1,702,212 | |
| CDBG Entitlement | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Handicapped Parking | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Family Mediation | 131 | 125,306 | (23,906) | 101,400 | 800 | 102,200 | 5,800 | 108,000 | (8,000) | 100,000 | |
| Fire Protection | 143 | 1,836,000 | (336,000) | 1,500,000 | (89,093) | 1,410,907 | 177,913 | 1,588,820 | (684,680) | 904,140 | |
| E-911 Operations | 145 | 0 | 0 | 0 | 68,018 | 68,018 | (68,018) | 0 | 0 | 0 | |
| HUD CDBG Housing Rehab Loan | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| HUD HOME | 147 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Community Redevelopment Agency | 151 | 0 | 0 | 944,077 | 0 | 1,221,088 | 575,686 | 1,796,774 | (1,189,702) | 607,072 | |
| Bob Sikes Toll | 167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transportation Trust | 175 | 45,669 | (45,669) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MSBU Assessment Program | 177 | 34,212 | (24,212) | 10,000 | 9 | 10,009 | (9) | 10,000 | 2 | 10,002 | |
| Master Drainage Basin | 181 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Drainage Basins | 182-199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Debt Service | 203 | 0 | 0 | 0 | 2,857,351 | 2,857,351 | (452,940) | 2,404,411 | (399,811) | 2,004,600 | |
| Capital Improvements Program | 310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| FTA Capital | 320 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Capital Projects New Road Construction | 333 | 0 | 53,250 | 53,250 | (53,250) | 0 | 0 | 0 | 0 | 0 | |
| Escambia County Toll Expressway | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Local Option Sales Tax | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Local Option Sales Tax II | 351 | 180,000 | (180,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Local Option Sales Tax III | 352 | 0 | 0 | 664,867 | 0 | 65,719 | (65,719) | 0 | 2,530,449 | 2,530,449 | |
| Solid Waste Fund | 401 | 4,266,063 | (1,866,063) | 2,400,000 | (348,086) | 2,051,914 | 3,192,129 | 5,244,043 | 684,606 | 5,928,649 | |
| Inspection Fund | 406 | 718,902 | 26,212 | 745,114 | 313,696 | 1,058,810 | 170,561 | 1,229,371 | (392,557) | 836,814 | |
| Emergency Medical Services | 408 | 500,000 | 1,227,223 | 1,727,223 | (1,727,223) | 0 | 135,294 | 135,294 | (135,294) | 0 | |
| Civic Center Fund | 409 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Economic Development & Industrial Park | 415 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Internal Service | 501 | 0 | 200,000 | 200,000 | 1,789,643 | 1,989,643 | (105,939) | 1,883,704 | (1,883,704) | 0 | |
| Worker's Comp and Health and Life Ins | 509 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| CRA Expendable trust | 683 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Escambia County General Trust | 882 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

BUDGET SUMMARY
COUNTY OF ESCAMBIA - FISCAL YEAR 2011/12

*THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE ESCAMBIA COUNTY BOARD OF COUNTY COMMISSIONERS
ARE 1.6% LESS THAN LAST YEARS TOTAL OPERATING EXPENDITURES.



| | GENERAL FUND | SPECIAL REVENUE FUNDS | DEBT SERVICE | CAPITAL PROJECTS FUNDS | ENTERPRISE FUNDS | INTERNAL SERVICE FUNDS | TRUST & AGENCY FUNDS | TOTAL |
|---|----------------------|--------------------------|--------------------|---------------------------|---------------------|---------------------------|-------------------------|----------------------|
| CASH BALANCES BROUGHT FORWARD | \$32,500,000 | \$6,890,452 | \$2,004,600 | \$2,530,449 | \$6,765,463 | \$0 | \$0 | \$50,690,964 |
| ESTIMATED REVENUES: | | | | | | | | |
| Taxes: Millage per \$1,000 | | | | | | | | |
| Ad Valorem Taxes 6.9755 | 92,752,539 | | | | | | | 92,752,539 |
| Sheriff MSTU 0.6850 | 6,577,595 | | | | | | | 6,577,595 |
| Sales and Use Taxes | 3,400,000 | 13,903,933 | 0 | 33,468,896 | 0 | 0 | 0 | 50,772,829 |
| Franchise Taxes | 12,642,326 | 0 | 0 | 0 | 0 | 0 | 0 | 12,642,326 |
| Licenses and Permits | 1,369,950 | 11,687,585 | 0 | 0 | 1,548,500 | 0 | 0 | 14,606,035 |
| Intergovernmental Revenue | 24,411,958 | 29,294,779 | 600,000 | 0 | 0 | 0 | 0 | 54,306,737 |
| Charges for Services | 1,886,000 | 9,645,932 | 0 | 95,000 | 26,867,900 | 25,601,803 | 0 | 64,096,635 |
| Fines and Forfeitures | 15,000 | 211,000 | 0 | 0 | 9,000 | 0 | 0 | 235,000 |
| Other | (1,890,036) | 12,901,421 | 7,356,541 | (1,673,445) | 7,444,691 | 530,133 | 0 | 24,669,305 |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | 141,165,332 | 77,644,650 | 7,956,541 | 31,890,451 | 35,870,091 | 26,131,936 | 0 | 320,659,001 |
| TOTAL ESTIMATED REVENUES AND BALANCES | \$173,665,332 | \$84,535,102 | \$9,961,141 | \$34,420,900 | \$42,635,554 | \$26,131,936 | \$0 | \$371,349,965 |
| EXPENDITURES/EXPENSES: | | | | | | | | |
| General Government | 39,001,933 | 2,942,102 | 9,961,141 | 1,137,982 | 4,843,148 | 26,131,936 | 0 | 84,018,242 |
| Public Safety | 3,827,584 | 22,241,102 | 0 | 6,819,017 | 13,864,670 | 0 | 0 | 46,752,373 |
| Physical Environment | 1,169,101 | 275,829 | 0 | 1,300,000 | 14,889,648 | 0 | 0 | 17,634,578 |
| Transportation | 0 | 23,904,273 | 0 | 22,849,449 | 0 | 0 | 0 | 46,753,722 |
| Economic Environment | 0 | 25,386,492 | 0 | 0 | 0 | 0 | 0 | 25,386,492 |
| Human Services | 1,879,112 | 412,844 | 0 | 0 | 0 | 0 | 0 | 2,291,956 |
| Culture and Recreation | 1,346,996 | 132,725 | 0 | 1,760,953 | 6,934,743 | 0 | 0 | 10,175,417 |
| Other Financing Uses | 106,911,132 | 4,086,264 | 0 | 0 | 495,872 | 0 | 0 | 111,493,268 |
| Criminal Court Costs | 0 | 3,381,716 | 0 | 508,750 | 0 | 0 | 0 | 3,890,466 |
| TOTAL EXPENDITURES/EXPENSES | 154,135,858 | 82,763,347 | 9,961,141 | 34,376,151 | 41,028,081 | 26,131,936 | 0 | 348,396,514 |
| Reserves | 19,529,474 | 1,771,755 | 0 | 44,749 | 1,607,473 | 0 | 0 | 22,953,451 |
| TOTAL APPROPRIATED EXPENDITURES AND RESERVES | \$173,665,332 | \$84,535,102 | \$9,961,141 | \$34,420,900 | \$42,635,554 | \$26,131,936 | \$0 | \$371,349,965 |

* THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

FY 2011/12 POSITION SUMMARY BY DEPARTMENT



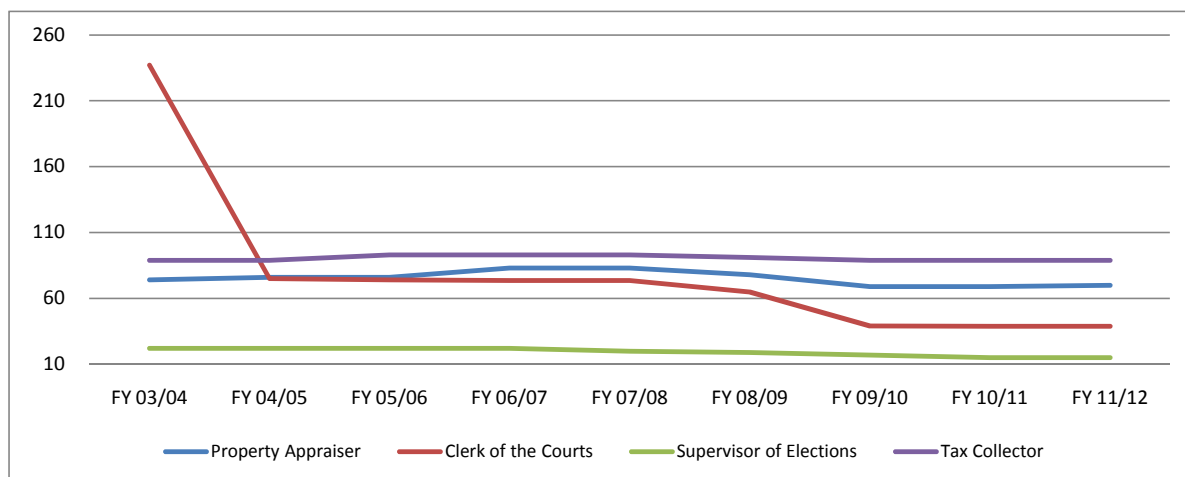
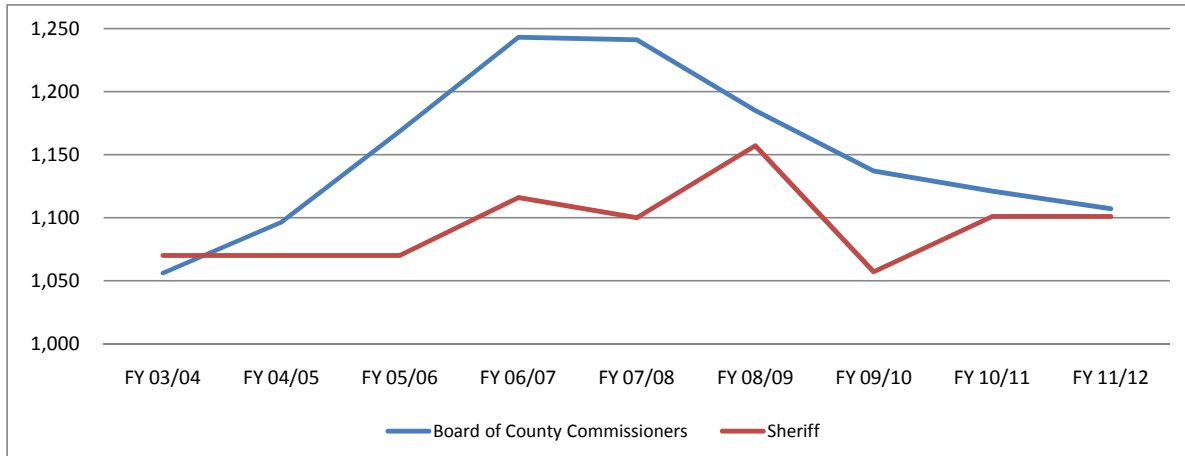
| DEPARTMENTS | FY 07/08 | FY 08/09 | FY 09/10 | FY 10/11 | FY 11/12 |
|--|-------------|-------------|-------------|-------------|-------------|
| Board of County Commissioners | | | | | |
| Administrative Services Department | 8.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Board of County Commissioners | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Building Inspections Department | 62.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Affairs Department | 0.00 | 0.00 | 0.00 | 0.00 | 22.00 |
| Community & Environment Department | 0.00 | 0.00 | 0.00 | 0.00 | 47.00 |
| Community Corrections | 51.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services & Public Safety Agency | 2.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services Department | 18.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corrections Bureau | 0.00 | 174.00 | 165.00 | 161.00 | 0.00 |
| Corrections Department | 0.00 | 0.00 | 0.00 | 0.00 | 158.00 |
| County Administrator | 10.00 | 12.00 | 10.00 | 10.00 | 11.00 |
| County Attorney | 14.00 | 13.00 | 12.00 | 11.00 | 11.00 |
| Development Services Bureau | 0.00 | 104.00 | 80.00 | 76.00 | 0.00 |
| Development Services Department | 0.00 | 0.00 | 0.00 | 0.00 | 67.00 |
| Engineering Department | 58.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Environmental Code Enforcement | 29.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Extension Services ** | 15.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Facilities Management Department | 80.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire Services | 109.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Growth Management Department | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Human Resources Department | 25.00 | 0.00 | 0.00 | 0.00 | 14.00 |
| Information Resources Department | 23.00 | 0.00 | 0.00 | 0.00 | 19.00 |
| Management & Budget Services Bureau | 0.00 | 55.00 | 54.00 | 52.00 | 0.00 |
| Management & Budget Services Department | 0.00 | 0.00 | 0.00 | 0.00 | 21.00 |
| Neighborhood & Environmental Services Department | 40.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Neighborhoods/Community Services Bureau | 0.00 | 116.00 | 121.00 | 118.00 | 0.00 |
| Office of Geographic Information Systems | 5.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Office of Planning & Zoning | 44.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Office of Public Information & Communication | 4.00 | 5.00 | 5.00 | 5.00 | 4.00 |
| Office of Purchasing | 13.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation Department | 33.00 | 0.00 | 0.00 | 0.00 | 26.00 |
| Planning & Engineering Department | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Safety Department | 286.00 | 0.00 | 0.00 | 0.00 | 377.00 |
| Public Safety Bureau | 0.00 | 380.00 | 377.00 | 377.00 | 0.00 |
| Public Works & Land Management Agency | 2.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Works Bureau | 0.00 | 316.00 | 290.00 | 287.00 | 0.00 |
| Public Works Department | 0.00 | 0.00 | 0.00 | 0.00 | 269.00 |
| Road Department | 250.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Solid Waste Management Department | 50.00 | 0.00 | 0.00 | 0.00 | 49.00 |
| Transportation & Traffic | 0.00 | 0.00 | 13.00 | 14.00 | 0.00 |
| Total Board of County Commissioners | 1,241.00 | 1,185.00 | 1,137.00 | 1,121.00 | 1,105.00 |
| Constitutional Officers/Judicial | | | | | |
| Property Appraiser | 83.00 | 78.00 | 69.00 | 69.00 | 70.00 |
| Clerk of the Courts | 73.67 | 64.82 | 39.01 | 38.90 | 38.93 |
| Civil Service Board | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Merit System Protection Board | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| Sheriff | 1,100.00 | 1,157.00 | 1,057.00 | 1,101.00 | 1,101.00 |
| Supervisor of Elections | 20.00 | 19.00 | 17.00 | 15.00 | 15.00 |
| Tax Collector | 93.00 | 91.00 | 89.00 | 89.00 | 89.00 |
| Court Administrator | 10.00 | 10.00 | 8.00 | 8.00 | 8.00 |
| Total Constitutional Officers/Judicial | 1,380.67 | 1,420.82 | 1,280.01 | 1,320.90 | 1,321.93 |
| Grand Total | 2,621.67 | 2,605.82 | 2,417.01 | 2,441.90 | 2,426.93 |
| Employees per 10,000 in Population | 84.67 | 83.58 | 77.10 | 78.02 | 77.54 |

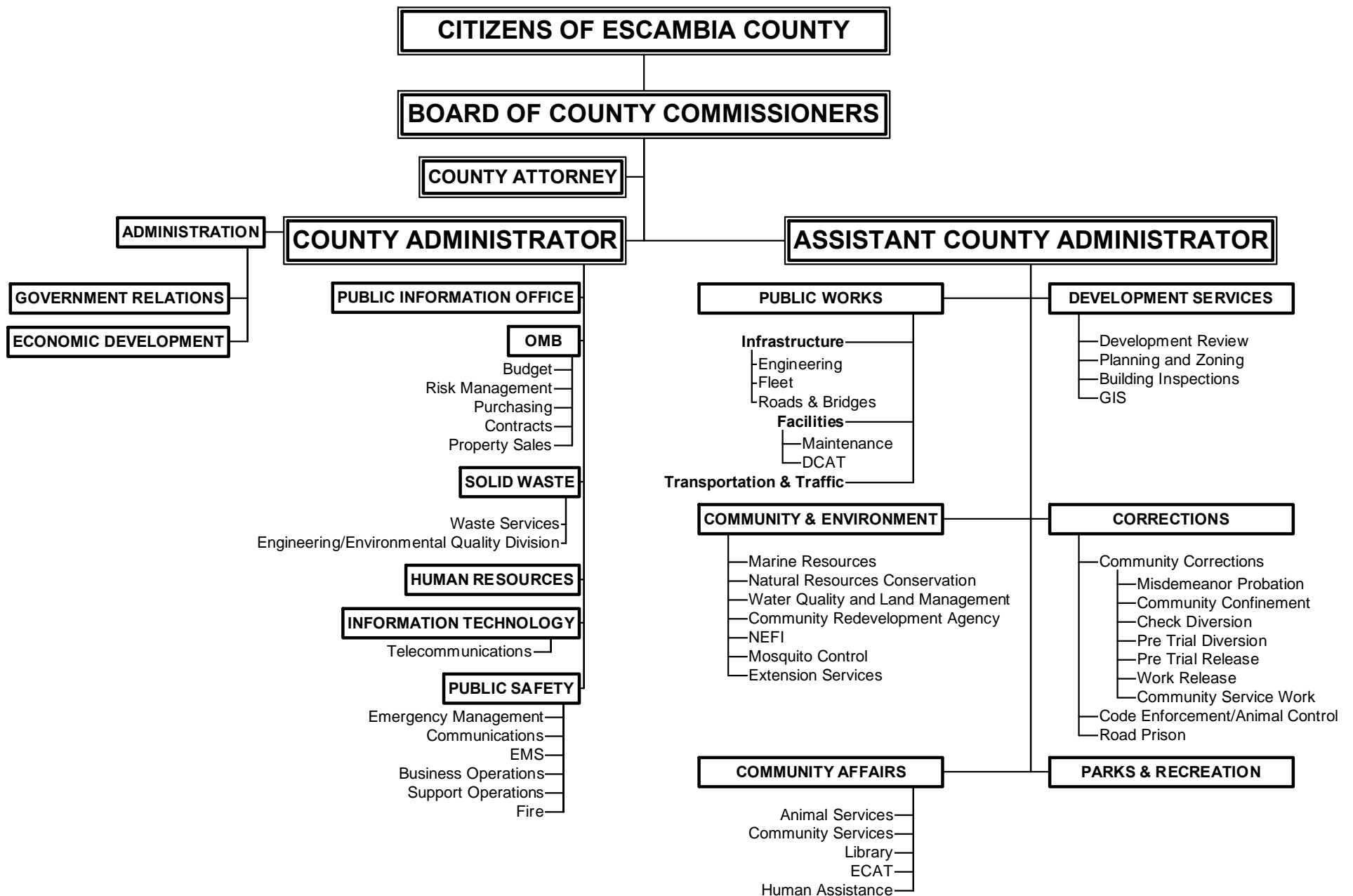
*The County Departments have been reorganized for the FY 11/12 Budget Book.

**In FY 08/09, the County Departments were reorganized into 6 Bureaus.



ESCAMBIA COUNTY AND ELECTED OFFICIALS POSITION SUMMARY









FY2011/2012 FUND NAMES AND NUMBERS BY DEPARTMENT

| FUND NAME: | DEPARTMENT BY FUND: |
|---|--|
| General Fund | Board of County Commissioners, County Attorney, County Administrator, Assistant County Administrator, Public Works Department, Development Services Department, Public Safety Department, Community and Environment Department, Management and Budget Services Department, Parks Department, Community Affairs Department, 1 IT Department |
| Escambia County Restricted Fund | Corrections Department, Management and Budget Services Department, Community and Environment Department, Parks Department, Community Affairs Department |
| Economic Development Fund | 101 and Environment Department, Parks Department, Community Affairs Department |
| Code Enforcement Fund | 102 Board of County Commissioners, Management and Budget Services Department |
| Mass Transit Fund | 103 Corrections Department |
| Mosquito and Arthropod Control | 104 Community Affairs Department |
| Tourist Promotion | 106 Public Works Department |
| Other Grants and Projects | 108 Board of County Commissioners, Management and Budget Services Department |
| Disaster Recovery | 110 All Departments |
| Misdemeanor Probation | 112 Management and Budget Services Department |
| Article V Fund | 114 Corrections Department |
| Development Review Fees | 115 Management and Budget Services Department, Court Administration |
| Perdido Beach Mouse Fund | 116 Development Services Department |
| SHIP Fund | 117 Community and Environment Department |
| Law Enforcement Trust Fund | 120 Community and Environment Department |
| Escambia Affordable Housing | 121 Management and Budget Services Department, Sheriff |
| CDBG Entitlement Funds | 124 Community and Environment Department |
| Handicapped Parking Fines | 129 Community and Environment Department |
| Family Mediation Fund | 130 Management and Budget Services Department, Sheriff |
| Fire Protection Fund | 131 Court Administration |
| E911 Operations Fund | 143 Public Safety Department |
| HUD CDBG Housing Rehab Loan Fund | 145 Public Safety Department |
| HUD Home Fund | 146 Community and Environment Department |
| Community Redevelopment Fund | 147 Community and Environment Department |
| Southwest Sector CRA | 151 Community and Environment Department |
| Bob Sikes Toll Fund | 152 Management and Budget Services Department |
| Transportation Trust Fund | 167 Management and Budget Services Department, Public Works Department |
| MSBU Assessment Program | 175 Corrections Department, Public Works Department |
| Drainage Basin Funds | 177 Management and Budget Services Department |
| Debt Service | 181 Public Works Department |
| Capital Improvements Program | 203 Management and Budget Services Department |
| FTA Capital Project Funds | 310 Management and Budget Services Department, Public Works Department |
| Capital Projects New Road Construction Fund | 320 Community Affairs Department |
| Local Option Sales Tax Fund | 333 Public Works Department |
| Local Option Sales Tax II Fund | 350 Management and Budget Services Department, Public Works Department |
| Local Option Sales Tax III Fund | 351 Management and Budget Services Department, Public Works Department |
| Solid Waste Fund | Management and Budget Services Department, Public Works Department, Parks Department |
| Building Inspection Fund | 352 Department |
| Emergency Services | 401 Solid Waste Department |
| Civic Center Fund | 406 Development Services Department |
| Internal Service Fund | 408 Public Safety Department |
| | 409 Management and Budget Services Department |
| | 501 Management and Budget Services Department, Human Resources Department |





MISSION STATEMENT

The mission of the Board of County Commissioners is to represent the community's interests and to reflect its standards in the adoption of public policy.

PROGRAM DESCRIPTION

The Board of County Commissioners is the governing body of the County. The Board has legislative, executive, and quasi-judicial powers. The legislative authority, which derives from powers delegated to it by the state legislature, is exercised through the enactment of ordinances and resolutions. It exercises its executive authority by setting policy and, through the County Administrator, giving direction to County bureaus, commissions, and agencies. Judicial powers include passing on claims against the County, and serving in a review capacity in a wide variety of appeals. The five members of the Board of County Commissioners are elected from districts to serve four-year staggered terms.

GOALS & OBJECTIVES AT RECOMMENDED FUNDING LEVEL

The goals established by the Board for FY 2011/2012 include:

- Restore the Public Trust in County Government through professionalism in government and improved community perception.
- Provide Fiscal Restraint and Accountability and capitalize on alternative revenue generation without increasing the tax burden.
- Enhance Customer Service by cultivating the development of a quality work force and strengthening customer service orientation. Improve delivery of neighborhood and public services to the highest level possible.
- Foster Economic Growth and Development through the creation of an environment that cultivates planned growth, quality of life sustainability, job development, and tourism opportunities.
- Promote Infrastructure Excellence by way of improved road networks and transportation systems that meet growth demands, environmental preservation, and safe neighborhoods. Institutionalize continual reassessment and improvement of service, internal processes, methodology, efficiency, and cost-effectiveness.

SIGNIFICANT CHANGES FOR 2011-2012

No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------|------------------|---------------------------|---------------------------|------------------------|
| Commissioner Aide | B23 | 5 | 5 | 5 |
| Commissioner | G200 | 5 | 5 | 5 |
| TOTAL | | <u>10</u> | <u>10</u> | <u>10</u> |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Legislative

DEPARTMENT: Board of County Commissioners
 DIVISION: Operating
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 373,971 | \$ 398,605 | \$ 383,540 | \$ 383,540 |
| 51201 | Regular Salaries & Wages | 290,277 | 281,091 | 291,210 | 291,210 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 47,659 | 51,998 | 51,617 | 51,617 |
| 52201 | Retirement Contributions | 91,252 | 126,663 | 78,686 | 78,686 |
| 52301 | Life & Health Insurance | 102,152 | 80,000 | 85,000 | 85,000 |
| 52401 | Workers' Compensation | 2,010 | 1,765 | 1,688 | 1,688 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 907,321 | 940,122 | 891,741 | 891,741 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 6,545 | 11,100 | 15,473 | 15,473 |
| 54101 | Communications | 6,169 | 8,500 | 8,500 | 13,300 |
| 54201 | Freight & Postage Services | 45 | 500 | 250 | 250 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 1,000 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 750 | 375 | 375 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,168 | 3,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 1,102 | 1,500 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 481 | 875 | 875 | 875 |
| 55501 | Training & Registrations | 2,295 | 3,925 | 2,090 | 2,090 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 17,805 | 31,150 | 31,063 | 35,863 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 925,126 | \$ 971,272 | \$ 922,804 | \$ 927,604 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 925,126 | \$ 971,272 | \$ 922,804 | \$ 927,604 |
| | TOTAL REVENUES | \$ 925,126 | \$ 971,272 | \$ 922,804 | \$ 927,604 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Executive

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health | 0 | 0 | 0 | 0 |
| 52401 | Workers Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 123,242 | 150,000 | 250,000 | 250,000 |
| | PERSONNEL COSTS | 123,242 | 150,000 | 250,000 | 250,000 |
| 53101 | Professional Services | 167,890 | 85,000 | 144,000 | 144,000 |
| 53102 | O'Sullivan Monthly Charge | 0 | 0 | 0 | 0 |
| 53103 | Sound Recording Services | 0 | 0 | 0 | 0 |
| 53104 | Financial Advisor | 0 | 0 | 0 | 0 |
| 53105 | Appraisal Services | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 80,325 | 62,200 | 43,680 | 63,680 |
| 54001 | Travel & Per Diem | 255,575 | 335,000 | 300,000 | 300,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 107,645 | 704 | 0 | 0 |
| 54102 | Postage - TRIM | 0 | 110,000 | 110,000 | 110,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54509 | Payment to Property Insurance | 539,041 | 1,811,796 | 1,831,121 | 1,831,121 |
| 54601 | Repair & Maintenance | 20,212 | 14,620 | 14,644 | 14,644 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 105,661 | 78,080 | 85,000 | 85,000 |
| 54903 | Medical Assistance for the Needy | 2,185,907 | 3,100,000 | 3,600,000 | 3,600,000 |
| 54904 | Other Criminal Costs | 0 | 0 | 0 | 0 |
| 54905 | Legal Advertising | 30,983 | 40,000 | 30,000 | 30,000 |
| 54906 | Refunds Prior Year | 0 | 0 | 0 | 0 |
| 54907 | Tax Deed Sale | 0 | 0 | 0 | 0 |
| 54908 | Municipal Code | 14,103 | 10,000 | 10,000 | 10,000 |
| 54909 | FL DOR CSE Service | 142,110 | 120,000 | 120,000 | 120,000 |
| 54910 | Tax Increm Fin City of Pensacola | 2,570,142 | 2,470,000 | 2,400,000 | 2,430,000 |
| 54911 | Auction Expense | 0 | 0 | 0 | 0 |
| 54922 | Military Discharges | 434 | 500 | 500 | 500 |
| 54931 | Host Ordinance Items | 6,997 | 10,000 | 7,000 | 7,000 |
| 55101 | Office Supplies | 274 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 204 | 2,500 | 2,500 | 2,500 |
| 55226 | Fuel for General Fund | 1,459 | 2,300 | 2,300 | 2,300 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 47,215 | 48,318 | 48,800 | 48,800 |
| 55501 | Training & Registrations | 3,849 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,280,026 | 8,301,018 | 8,749,545 | 8,799,545 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 19,500 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 19,500 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 5,819,968 | 5,365,449 | 4,918,342 | 5,424,236 |
| 58201 | Aids to Private Organizations | 1,281,140 | 0 | 1,251,633 | 1,209,460 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 7,101,108 | 5,365,449 | 6,169,975 | 6,633,696 |
| 59101 | Transfers | 26,200,084 | 18,811,027 | 18,782,527 | 18,889,861 |
| 59801 | Reserves | 0 | 18,805,523 | 18,234,524 | 19,529,474 |
| | NON-OPERATING COSTS | 26,200,084 | 37,616,550 | 37,017,051 | 38,419,335 |
| | TOTAL BUDGET | \$ 39,723,960 | \$ 51,433,017 | \$ 52,186,571 | \$ 54,102,576 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 39,723,960 | \$ 51,433,017 | \$ 52,186,571 | \$ 54,102,576 |
| | TOTAL REVENUES | \$ 39,723,960 | \$ 51,433,017 | \$ 52,186,571 | \$ 54,102,576 |

FUND: Tourist Promotion
 FUNCTION: Economic Environment
 ACTIVITY: Other Economic Environment

DEPARTMENT: Board of County Commissioners
 DIVISION: Tourist Promotion
 COST CENTER: Tourist Promotion



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 193,125 | 194,063 | 203,766 | 203,766 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 193,125 | 194,063 | 203,766 | 203,766 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 1,957,286 | 1,668,315 | 1,917,781 | 1,884,425 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 1,957,286 | 1,668,315 | 1,917,781 | 1,884,425 |
| 59101 | Transfers | 1,700,000 | 1,674,810 | 1,600,000 | 1,600,000 |
| 59123 | Transfers to Fund 203 | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 400,000 | 400,000 | 433,356 |
| | NON-OPERATING COSTS | 1,700,000 | 2,074,810 | 2,000,000 | 2,033,356 |
| | TOTAL BUDGET | \$ 3,850,411 | \$ 3,937,188 | \$ 4,121,547 | \$ 4,121,547 |
| RESOURCES | | | | | |
| | Tourist Development Tax | \$ 3,788,566 | \$ 3,881,250 | \$ 4,075,313 | \$ 4,075,313 |
| | Interest | 0 | 0 | 0 | 0 |
| | Loan Proceeds | 0 | 0 | 0 | 0 |
| | Fund Balance | 61,845 | 250,000 | 250,000 | 250,000 |
| | Less 5% | 0 | (194,063) | (203,766) | (203,766) |
| | TOTAL REVENUES | \$ 3,850,411 | \$ 3,937,188 | \$ 4,121,547 | \$ 4,121,547 |

FUND: Tourist Promotion
 FUNCTION: Economic Environment
 ACTIVITY: Other Economic Environment

DEPARTMENT: Board of County Commissioners
 DIVISION: Tourist Promotion
 COST CENTER: 4th Cent Projects



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 11,005 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 59,375 | 64,688 | 67,922 | 67,922 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs. & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 70,380 | 64,688 | 67,922 | 67,922 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 1,045,510 | 1,159,219 | 1,069,884 | 1,266,000 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 1,045,510 | 1,159,219 | 1,069,884 | 1,266,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 4,936 | 150,000 | 150,000 |
| | NON-OPERATING COSTS | 0 | 0 | 150,000 | 150,000 |
| | TOTAL BUDGET | \$ 1,115,890 | \$ 1,223,594 | \$ 1,287,806 | \$ 1,483,922 |
| RESOURCES | | | | | |
| | Tourist Development Tax | \$ 1,262,855 | \$ 1,293,750 | \$ 1,358,437 | \$ 1,358,437 |
| | Interest | 0 | 0 | 0 | 0 |
| | Fund Balance | (146,965) | 150,000 | 150,000 | 346,116 |
| | Marine Recreation | 0 | (150,219) | (152,709) | (152,709) |
| | Less 5% | 0 | (64,688) | (67,922) | (67,922) |
| | TOTAL REVENUES | \$ 1,115,890 | \$ 1,228,843 | \$ 1,287,806 | \$ 1,483,922 |

FUND: Handicapped Parking Fines
 FUNCTION: Human Services
 ACTIVITY: Other Human Services

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: ADA - Handicapped Parking



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 5,528 | 8,000 | 8,000 | 8,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 3,500 | 3,500 | 3,500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,125 | 1,000 | 1,000 | 1,000 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 167 | 167 | 167 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,653 | 12,667 | 12,667 | 12,667 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,653 | \$ 12,667 | \$ 12,667 | \$ 12,667 |
| RESOURCES | | | | | |
| | Handicapped Parking Fines | \$ 22,087 | \$ 13,334 | \$ 13,334 | \$ 13,334 |
| | Interest | 0 | 0 | 0 | 0 |
| | Fund Balance | (15,434) | 0 | 0 | 0 |
| | Less 5% | 0 | (667) | (667) | (667) |
| | TOTAL REVENUES | \$ 6,653 | \$ 12,667 | \$ 12,667 | \$ 12,667 |

FUND: Debt Service
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: Sales Tax Revenue Bonds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications & Freight Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 1,925,000 | 1,985,000 | 2,050,000 | 2,050,000 |
| 57201 | Interest | 3,824,378 | 3,761,815 | 3,695,318 | 3,695,318 |
| 57301 | Other Debt Service Costs | 7,750 | 7,750 | 7,750 | 7,750 |
| | DEBT SERVICE | 5,757,128 | 5,754,565 | 5,753,068 | 5,753,068 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 5,757,128 | \$ 5,754,565 | \$ 5,753,068 | \$ 5,753,068 |
| RESOURCES | | | | | |
| | Interest | \$ 3,824,378 | \$ 7,750 | \$ 7,750 | \$ 7,750 |
| | Transfer 001 | 1,932,750 | 5,746,815 | 5,745,318 | 5,745,318 |
| | Miscellaneous | 0 | 0 | 0 | 0 |
| | Estimated Fund Balance | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 5,757,128 | \$ 5,754,565 | \$ 5,753,068 | \$ 5,753,068 |

FUND: Debt Service
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: LOST Debt Service



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications & Freight Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 7,050,000 | 585,000 | 640,000 | 640,000 |
| 57201 | Interest | 26,038 | 151,907 | 136,250 | 136,250 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 7,076,038 | 736,907 | 776,250 | 776,250 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 7,076,038 | \$ 736,907 | \$ 776,250 | \$ 776,250 |
| RESOURCES | | | | | |
| | Interest | \$ 26,038 | \$ 0 | \$ 0 | 0 |
| | Transfers from the General Fund | 0 | 0 | 0 | 0 |
| | Local Option Sales Tax II | 7,050,000 | 0 | 0 | 0 |
| | Estimated Fund Balance | 0 | 736,907 | 776,250 | 776,250 |
| | TOTAL REVENUES | \$ 7,076,038 | \$ 736,907 | \$ 776,250 | \$ 776,250 |

FUND: Debt Service
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: Tourist Development Bonds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications & Freight Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 970,000 | 995,000 | 1,025,000 | 1,025,000 |
| 57201 | Interest | 460,260 | 430,190 | 398,350 | 398,350 |
| 57301 | Other Debt Service Costs | 425 | 425 | 425 | 425 |
| | DEBT SERVICE | 1,430,685 | 1,425,615 | 1,423,775 | 1,423,775 |
| 58101 | Aids to Governmental Agencies | 560,000 | 560,000 | 560,000 | 560,000 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 560,000 | 560,000 | 560,000 | 560,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,990,685 | \$ 1,985,615 | \$ 1,983,775 | \$ 1,983,775 |

RESOURCES

| | | | | |
|-------------------------|--------------|--------------|--------------|--------------|
| Interest | \$ 425 | \$ 425 | \$ 425 | 425 |
| Bob Sikes Toll Bridge | 195,000 | 195,000 | 195,000 | 195,000 |
| Payments from SRIA | 560,000 | 560,000 | 560,000 | 560,000 |
| Tourist Development Tax | 1,235,260 | 0 | 0 | 0 |
| Reimbursement of Escrow | 0 | 0 | 0 | 0 |
| Estimated Fund Balance | 0 | 1,230,190 | 1,228,350 | 1,228,350 |
| TOTAL REVENUES | \$ 1,990,685 | \$ 1,985,615 | \$ 1,983,775 | \$ 1,983,775 |

FUND: Debt Service
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Board of County Commissioners
 DIVISION: Non-Departmental
 COST CENTER: Beach Road Bonds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications & Freight Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 495,000 | 510,000 | 530,000 | 530,000 |
| 57201 | Interest | 952,938 | 936,108 | 917,748 | 917,748 |
| 57301 | Other Debt Service Costs | 300 | 300 | 300 | 300 |
| | DEBT SERVICE | 1,448,238 | 1,446,408 | 1,448,048 | 1,448,048 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,448,238 | \$ 1,446,408 | \$ 1,448,048 | \$ 1,448,048 |
| RESOURCES | | | | | |
| | Interest | \$ 300 | \$ 300 | \$ 300 | 300 |
| | Bob Sikes Toll Bridge | 1,407,938 | 1,406,108 | 1,407,748 | 1,407,748 |
| | Payments from SRIA | 40,000 | 40,000 | 40,000 | 40,000 |
| | Tourist Development Tax | 0 | 0 | 0 | 0 |
| | Estimated Fund Balance | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 1,448,238 | \$ 1,446,408 | \$ 1,448,048 | \$ 1,448,048 |



DEPARTMENT: COUNTY ATTORNEY

MISSION STATEMENT

To provide quality legal services to the Board of County Commissioners and to County Administration in a timely, professional and cost effective manner.

PROGRAM DESCRIPTION

Profile

The Office of the County Attorney represents the Board of County Commissioners and its Administrator in all civil legal matters arising in the discharge of their official duties.

The County Attorney is responsible for the prosecution and the defense of all lawsuits brought by or against the County, the representation of the County at administrative hearings, the drafting or review of ordinances and resolutions, approval of all contracts, bonds or written instruments as to form and legal sufficiency and the rendering of legal opinions upon request to the Board of County Commissioners, constitutional officers and the County Administrator.

In addition, the Deputy County Attorney and the Assistant County Attorneys, upon request, provide legal support for County Boards and Advisory Committees.

With its staff of highly trained and experienced attorneys, and skilled support staff, the Office of the County Attorney is committed to carry out its mission. All systems and policies of the County Attorney's Office will be developed to support this commitment.

Areas of Law

- A. Administrative Law: The Office of the County Attorney represents Escambia County, its officials and employees, at all levels and in all issues that are subject to the Florida Administrative Procedure Act, Chapter 120, Florida Statutes. This representation involves all aspects of administrative law, including the investigations, administrative hearings and appeals.
- B. Appellate Law: The Office of the County attorney represents the County in all appellate proceedings brought in an administrative forum in state or in federal courts.
- C. Civil Rights: The Office of the County Attorney defends civil actions brought against the County, or its officers and employees, involving violations of an individuals constitutional rights and certain federal statutory rights, such as, claims under the 4th, 8th, and 14th amendments, claims under ADEA, ADA, FMLA, Title VII, Florida Civil Rights Act of 1992 and EEOC and FCHR administrative complaints.
- D. Code Enforcement: The Office of the County Attorney prosecutes select Notices of Violation brought before the Special Master as established by Chapter 162, Florida Statutes, and Chapter 30, Article II, Section 30-31 through 30-38 of The Escambia County Code of Ordinances. Notices of Violation are issued for violations of the County Code provisions governing health, environment, noise, nuisances, land use and zoning regulations.

The Office of the County Attorney is also responsible for filing of nuisance abatement liens to recover the County's costs in clean-up of violations, as well as filings necessary to accomplish the release of liens when directed by the Board.



- E. Contract and Construction Law: The Office of the County Attorney reviews all contracts to which the County is a party, including contracts for professional services subject to the CCNA, construction projects, special events, leases, use permits, grants and public works. The contract review process entails an initial review of the contracts for form and correctness and, if necessary, modification before execution. With respect to contracts for professional services subject to CCNA, the office represents the County in all phases of solicitation, ranking, selection, negotiation and dispute resolution. As to construction contracts, the office represents the County in all phases of construction including dispute resolution. All contracts wherein the County is a purchaser are reviewed for consistency with state and county procurement law.
- F. Election Law: The Office of the County Attorney, upon request, represents the Supervisor of Elections in all legal matters, including contract review, statutory interpretation and litigation. The office also monitors all canvassing board activities and serves a counsel to the Canvassing Board.
- G. Eminent Domain: Upon a determination of public necessity by the board, the Office of the County Attorney institutes condemnation proceedings under the Florida Eminent Domain Law. Condemnation proceedings arise when negotiations to purchase property to be used for roads and other public facilities have been unsuccessful.
- H. Franchise: Escambia County grants franchises to private entities which provide water, solid waste and cable television services to the citizens of Escambia County. The Office of the County Attorney assists staff in the preparation of ordinances and contracts relating to the granting and operating of such franchises and renders legal opinions on matters relating to these franchises.
- I. General Government Practice: The Office of the County Attorney advises the Board and County departments in local government matters such as the Florida Code of Ethics for Public Officials, dual office holding restrictions, government in the sunshine laws, financial disclosure laws and other statutes or regulations pertaining to local government officials. The Office of the County Attorney also serves as counsel to the Value Adjustment Board.
- J. Intergovernmental Agreements: Escambia County has interlocal agreements with the City of Pensacola, the Town of Century and other governmental entities such as ECUA and the School Board. These agreements address a wide range of issues.

The Office of the County Attorney routinely reviews or prepares new interlocal agreements and amendments to existing agreements and provides assistance as requested by administration.
- K. Labor/Employment Law: The Office of the County Attorney represents Escambia County in employment matters before the Merit System Protection Board and provides advice to Administration regarding employee grievances, personnel policies, internal disciplinary actions and due process hearings. Additionally, the County Attorney's Office works in conjunction with the County Administrator to emphasize preventative law. The County Attorney represents the County in all employment related litigation unless there is a conflict of interest.
- L. Land Use and Planning: The Office of the County Attorney advises and represents the County in all land use, planning, zoning and land development regulation matters including: County initiated rezonings; administrative appeals before the Board of Adjustments (upon request), special exceptions and variances (where the County is the applicant); the development, amendment and implementation of the Comprehensive Plan and land development regulations. The Office of the County Attorney serves as counsel to the Board of Adjustment, the Planning Board and the Board of County Commissioners during public hearings on land use matters. The office represents the County in proceedings before state agencies on these issues. The office provides legal counsel to the Department of Growth Management Development Services, and Neighborhood and Environmental Services for matters involving the County's Comprehensive Plan and Land Development Code.



DEPARTMENT: COUNTY ATTORNEY

- M. Real Property Law: The Office of the County Attorney routinely drafts and reviews legal documents relating to easements, dedications and conveyances and represents the County in all real property transactions as well as lawsuits arising from real property matters. The office reviews all contracts and instruments on behalf of Neighborhood Enterprise Foundation, Inc.
- N. Risk Management: The County Attorney provides legal support and counseling for all functions of the County's Risk Management, Workers' Compensation, Managed Care, Safety and Loss Control Program, including the acquisition and management of the County's insurance policies, bonds, negotiations, settlements, and subrogation of property and liability claims as requested. The Risk Manager serves as a part of the Board of County Commissioners' senior executive service management team, regularly participating in decision-making sessions and is accountable for the legal and financial efficacy of the assigned areas of the Risk Management and Safety Program. Work is performed independently with latitude of judgment within the boundaries of the law.
- O. Torts and Contract Actions: The Office of the County Attorney defends civil actions brought against the County under state law for alleged intentional or negligent conduct that causes injury to a person or damages to property. These claims include allegations of negligent operation of a motor vehicle and negligent maintenance of improvements to public buildings, roads and other infrastructure.

The County Attorney's Office represents the County in suits authorized by the Board of County Commissioners to recover damages to public property as well as the recovery of damages or losses as a result of a breach of any contract by a vendor, supplier, contractor or other party.

- P. Workers' Compensation: The County Attorney's Office provides professional services in the processing, administration, litigation and settlement negotiation of workers' compensation cases for all employees of the Board of County Commissioners, all the Sheriff's Office employees and all employees of the Santa Rosa Island Authority. These services include advising the insurance carrier (or Third Party Administrator) and the Risk Manager of the applicable laws in adjusting claims and rendering legal opinions to effectuate the proper administration of workers' compensation claims.

GOALS & OBJECTIVES AT RECOMMENDED FUNDING LEVEL

1. **Continue to search for money saving ideas** in order to meet the demands of a shrinking budget but increasing requirements. We will continue to review all possibilities for the best use of tax dollars while maintaining quality people and product.
2. **Continue to upgrade its library** in a cost effective manner in order to be able to provide accurate and timely legal advice to the Board of County Commissioners. Regularly evaluate our use of the Westlaw databases as to attorneys' needs and determine whether other databases or subscriptions would be more effective. As more and more publications are becoming available on the internet, the County Attorney's Office is reducing the amount of print volumes that are kept on hand in its library. For example, the Florida Statutes and Laws of Florida are available on-line from 1997 to present. The County Attorney's Office has removed the volumes from 1997 through the present from its shelves and has been able to increase the amount of shelf space for newer publications.
3. **Streamline research materials and other resources in order to provide accurate and timely legal advice to the Board of County Commissioners.** Our office has expanded its use of the Westlaw databases which has allowed our legal research to be more efficient and accurate. We have and continue to evaluate the print publications for applicability and overall levels of use. We have cancelled and consolidated duplicate subscriptions (i.e., print and Westlaw subscriptions) in an effort to reduce costs.



DEPARTMENT: COUNTY ATTORNEY

4. **Continue to develop** incentives to encourage professional development of in-house legal staff such as continuing legal education (CLE) and obtaining board certification in areas of practice relevant to their positions with the County. CLE's taken this year by attorneys/staff include: Alison Perdue Rogers, (board certified in local city, county and local government), FAC 2011 Annual Conference & Educational Exposition; Charles V. Peppler, (board certified in civil trial) Sunshine Law, Public Records and Ethics Seminar (February 2010); HIPAA & The HITECH Act: Keys to Compliance With The New Regulations Teleconference (April 2010); Shop Drawings and Other Construction Submittals - Legal & Architectural Perspectives (Course Materials - March 2010); Stephen G. West, (board certified in real estate— 2005; recertified – 2010), Real Estate Certification Review Seminar. Ryan E. Ross, (board certified in local city, county and local government as of August 2011); City, County, and Local Government Law Certification Review Course and Exam; Public Finance 2009; Where Do We Go From Here? Public Corruption and Honest Services Fraud Post-Skilling; Sunshine Law, Public Records & Ethics; 2009 Environment and Land Use Law Section Annual Update; 2011 Leadership Pensacola (LEAP) Graduation.; Kristin Hual, City, County, and Local Government Law Certification Review Course; New Rule 2.420 Seminar; Kristine Hill, Received Advanced Paralegal Certification in Land Use, 2011; elected to the Board of Directors of the National Association of Legal Assistants, 2011-2013; Litigation Strategies and Solutions, Ethics, E-discovery, and Public Speaking seminars.

5. **Continue to improve the system for lien foreclosures** of all unpaid nuisance abatement, code enforcement and special assessment liens

6. **Continue to provide in-house educational programs**, such as workshops concerning the Sunshine Law to help County staff avoid legal pitfalls before they happen with special emphasis on reducing the County's exposure to civil liability. This office appeared before the following committees to discuss the Sunshine Law: Animal Services Advisory Committee, BID Inspections Fund Advisory Board (IFAB), Board of Adjustment (BOA), Board of Electrical Examiners, Citizens' Environmental Committee, Contractor Competency Board, Enterprise Zone Development Agency Board (EZDA), Escambia County Mass Transit Advisory Committee, Escambia Marine Advisory Committee, Extension Council, Fire Services Advisory Committee, LDC Advisory Committee, Planning Board Tourist Development Council and West End Advisory Committee. This office will periodically brief the Board of County Commissioners on the Sunshine Law.

7. **Continue development of a computerized filing system** to reduce the need for cabinetry and storage space; and are continuing the process of destruction of obsolete files in accordance with laws relating to records disposition.

8. **Long-Term Goals:** Continue to critique and develop a filing/indexing system that will reduce the need for more storage and at the same time keep valuable records and use CountyLaw as fully as possible; not only for access while in the office, but also to have data and documents accessible from outside the office in case of an emergency situation. Continue to scan and transfer important documents to CountyLaw for retrieval.

9. **Work to retain staff of proven worth and excellence:** It is this office's intent to retain staff of proven worth and in doing so we strive to make the office conducive for productive work by providing ergonomic chairs, keyboards, large computer screens, etc.

10. **Continue to provide support to assist the judiciary** and staff in carrying out the continuing requirements of the implementation of "Article V" changes.

11. **Continue working with the Merit Systems Protection Board** attorney Keith Wells to resolve issues regarding the interpretation of the Merit Systems Protection Board ordinance and rules and making adjustments as necessary to meet current budgetary restraints.

12. **EAR-based Comprehensive Plan Amendments.** Continue to work with staff to finalize compliance of the EAR-based amendments.

13. **Options for Continuing Legal Education to save on travel costs.** Continuing legal education has increasingly become available via internet. Attorneys have been able to attend seminars and obtain the CLE hours necessary to maintain their bar membership through use of the internet. Unfortunately, not all seminars or conferences that are of a timely or of particular use or interest to attorneys are available in this format. Internet seminars are an increasing method available to enable the office to cut back on travel costs associated with attending seminars.



DEPARTMENT: COUNTY ATTORNEY

14. **Increased awareness and participation with Administration.** Our office attends as many meetings with Administration and the Bureau Chiefs as possible, which has increased our knowledge as to current and future endeavors, enabling us to be better prepared for certain meetings.

15. **Customer Service.** Our office has developed a survey card that visitors may complete regarding the service received from our office. The cards can be left in a drop box in the office, returned via U.S. Mail or left with anyone in Security. We will use the results from these cards to assist us in improving our services to our customers.

16. **Nice to each other/teamwork.** In continuation of our "customer service" our office is also implementing the same approach with each other, e.g. making sure we are courteous and cordial towards fellow co-workers, taking that extra minute to stop and ask "how are things going" and listening to the answer, inviting input on certain tasks and projects. We are striving to implement teamwork in all facets of our jobs. In an effort to practice camaraderie, every two months a designated attorney and a secretary are in charge of planning the birthday celebration of employees whose birthdays fall within those two months, we encourage the sharing of pictures taken of our children and other special events in our lives. We all do this together, thus practicing teamwork (the ability to work together towards a common vision).

17. **Efficient provision of services.** We are complying with our Mission Statement to provide quality legal services to the Board of County Commissioners and to County Administration in a timely, professional and cost effective manner. We have new software in place, CountyLaw that is case management software with the capability of tracking assignments and cases, and can assist in filing, records management and providing objective measures to the Board of County Commissioners or the public.

SIGNIFICANT CHANGES FOR 2011-2012

No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------------|------------------|-------------------------------|-------------------------------|----------------------------|
| Administrative Assistant | B22 | 0 | 0 | 3 |
| Administrative Supervisor | B31 | 2 | 2 | 0 |
| Assistant County Attorney | E81 | 1 | 1 | 2 |
| Assistant County Attorney (Non-cert) | E80 | 3 | 2 | 1 |
| County Attorney | F101 | 1 | 1 | 1 |
| Deputy County Attorney | E82 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 1 | 0 | 0 |
| Paralegal | B23 | 1 | 1 | 0 |
| Paralegal | C41 | 0 | 0 | 1 |
| Program Coordinator | C42 | 0 | 0 | 2 |
| Secretary | B21 | 2 | 3 | 0 |
| TOTAL | | 12 | 11 | 11 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Legal Counsel

DEPARTMENT: Board of County Commissioners
 DIVISION: County Attorney
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 745,816 | 783,756 | 811,981 | 811,981 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 51,530 | 59,957 | 62,116 | 62,116 |
| 52201 | Retirement Contributions | 84,337 | 102,992 | 54,005 | 54,005 |
| 52301 | Life & Health Insurance | 96,180 | 88,000 | 93,500 | 93,500 |
| 52401 | Workers' Compensation | 2,064 | 1,508 | 1,617 | 1,617 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 979,927 | 1,036,213 | 1,023,219 | 1,023,219 |
| 53101 | Professional Services | 5,887 | 51,000 | 51,000 | 51,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 147 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 1,053 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 9,917 | 12,000 | 12,000 | 12,000 |
| 54101 | Communications | 116 | 300 | 300 | 300 |
| 54201 | Postage & Freight Services | 622 | 1,000 | 1,000 | 1,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 123 | 684 | 684 | 684 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 12,175 | 9,550 | 9,550 | 9,550 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,253 | 10,000 | 10,000 | 10,000 |
| 54931 | Host Ordinance Items | 30 | 0 | 0 | 0 |
| 55101 | Office Supplies | 8,434 | 10,000 | 10,000 | 10,000 |
| 55201 | Operating Supplies | 3,302 | 5,286 | 5,286 | 5,286 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 57,300 | 66,000 | 66,000 | 66,000 |
| 55501 | Training & Registrations | 5,162 | 4,000 | 4,000 | 4,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 108,521 | 169,820 | 169,820 | 169,820 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 20,097 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 20,097 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,108,545 | \$ 1,206,033 | \$ 1,193,039 | \$ 1,193,039 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 1,108,545 | \$ 1,206,033 | \$ 1,193,039 | \$ 1,193,039 |
| | TOTAL REVENUES | \$ 1,108,545 | \$ 1,206,033 | \$ 1,193,039 | \$ 1,193,039 |



MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs, and promote a safe and healthy community.

OBJECTIVES

- Restoration of public trust and confidence in County government - It is the objective and the challenge of Escambia County to change its image. To that end, County staff will adhere to an ethics policy, conduct community and employee surveys, and educate the public and media on its processes and operations.
- Fiscal Responsibility - Provide the most efficient and effective budget strategies to the citizens of Escambia County. Continue to capitalize on alternative revenue sources and explore opportunities for functional consolidation of services with other local governmental entities.
- Customer Service - Explore for ways to be a more functional, effective, and efficient organization, as well as steward of tax payer dollars. Continue to become ever more customer centric, and focus on providing the best possible service to the citizens of Escambia County.
- Economic Development – Promote activities and programs designed to improve the quality of life in Escambia County and build a sustainable, livable community by implementing the goals and objectives contained in the Escambia County Comprehensive Plan. Foster economic growth and development using such means Tax Increment Financing (TIF) to pay for infrastructure improvements to alleviate blight in designated Community Redevelopment Areas; increase the budget for tourism related activities to be used exclusively for tourism advertising to protect and expand one of the County's major industries; market properties in Central Commerce Park to bring new businesses to the area, and promote the new Technical Park in the downtown area. Implement the provisions of the Economic Development Incentives Ordinance to encourage companies in targeted industries to do business in Escambia County.
- Maintenance of Infrastructure – Maintain the County's infrastructure such as the roads, bridges, stormwater holding ponds, and other public facilities utilizing a variety of alternate revenue sources to supplement ad valorem tax dollars and expand the investment in capital improvements elements/projects. Enhance public safety initiatives undertaken by the County through well maintained infrastructure. As part of these initiatives, County Code Enforcement to make sure neighborhoods are clean and meet County codes. Continue to establish an information system to keep citizens and elected officials informed of these activities.

GOAL

The goal of the County Administrator is to ensure that all county activities are geared toward successfully meeting the "vital few" priorities established by the Board of County Commissioners – restoration of public trust and confidence in County government, fiscal responsibility, customer service superiority, economic development, and maintenance of infrastructure.

STATUTORY RESPONSIBILITIES

The County Administrator is responsible for the administration of all departments responsible to the Board of County Commissioners and for the proper administration of all affairs as directed by the Board. The specific purpose and duties/responsibilities of the County Administrator are outlined in Florida Statutes 125, Part III (ss. 125.70 – 125.74) and Escambia County Ordinance 85-47.

ADVISORY BOARD

The County Administrator serves as a member of the Escambia County Investment Advisory Committee; and as an ex-officio member of Pensacola Bay Area Chamber of Commerce Board of Directors, Public Safety Coordinating Council, United Way, and Civic Center Advisory Committee.



SIGNIFICANT CHANGES FOR FY 2011-2012

County Administration, with the approval of the Board of County Commissioners, added an Assistant County Administrator position and has assumed the customer service function/position previously budgeted under the Public Information Office. In addition, the County Administrator's Office has eliminated funding for one Office Support Assistant position that was vacated by a retirement during FY 10/11.

Administrative Aide position renamed to Economic Development Coordinator and budgeted under Transportation Bureau/Assistant County Administration in FY 10/11 and FY 11/12.

Anticipate reclassifying the Communications Associate position which was transferred from PIO to County Administration as a Customer Service Specialist in FY 11/12.

Grants Coordinator, budgeted under Transportation Bureau/Assistant County Administration in FY 10/11, but moved back to County Administrator's cost center in FY 11/12.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------|------------------|-------------------------------|-------------------------------|----------------------------|
| Accounting Technician | B21 | 1 | 1 | 1 |
| Administrative Assistant | B22 | 1 | 1 | 1 |
| Administrator's Aide | B31 | 1 | 1 | 0 |
| County Administrator | F102 | 1 | 1 | 1 |
| Communications Associate | B31 | 0 | 1 | 1 |
| Executive Assistant | B32 | 1 | 1 | 1 |
| Grants Coordinator | C42 | 1 | 0 | 1 |
| Office Support Assistant | A11 | 2 | 2 | 1 |
| Program Coordinator | C42 | 2 | 2 | 2 |
| TOTAL | | <u>10</u> | <u>10</u> | <u>9</u> |

Personal Staff

| | | | | |
|----------------------------------|-----|-----------|-----------|-----------|
| Assistant County Administrator | E91 | 0 | 0 | 1 |
| Economic Development Coordinator | B31 | 0 | 0 | 1 |
| TOTAL | | <u>0</u> | <u>0</u> | <u>2</u> |
| TOTAL DEPARTMENT | | 10 | 10 | 11 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Executive

DEPARTMENT: Board of County Commissioners
 DIVISION: County Administrator
 COST CENTER: County Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 313,289 | \$ 144,997 | \$ 150,217 | \$ 150,217 |
| 51201 | Regular Salaries & Wages | 388,102 | 409,787 | 484,794 | 484,794 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 42,847 | 42,442 | 48,580 | 48,580 |
| 52201 | Retirement Contributions | 58,955 | 72,995 | 40,321 | 40,321 |
| 52301 | Life & Health Insurance | 67,928 | 80,000 | 76,500 | 76,500 |
| 52401 | Workers' Compensation | 6,971 | 1,442 | 1,588 | 1,588 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 878,092 | 751,663 | 802,000 | 802,000 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 8,178 | 20,000 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 9,515 | 11,925 | 11,519 | 11,519 |
| 54101 | Communications | 4,670 | 5,500 | 4,000 | 5,200 |
| 54201 | Freight & Postage Services | 3,030 | 4,000 | 3,100 | 3,100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 10,150 | 9,060 | 8,597 | 8,597 |
| 54701 | Printing & Binding | 243 | 800 | 450 | 450 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 689 | 0 | 0 | 0 |
| 54931 | Host Account | 0 | 6,000 | 2,000 | 2,000 |
| 55101 | Office Supplies | 6,780 | 6,000 | 6,000 | 6,000 |
| 55201 | Operating Supplies | 1,728 | 2,500 | 2,500 | 2,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,907 | 3,500 | 3,500 | 3,500 |
| 55501 | Training & Registrations | 1,799 | 2,000 | 1,235 | 1,235 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 48,689 | 71,285 | 42,901 | 44,101 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 926,781 | \$ 822,948 | \$ 844,901 | \$ 846,101 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 926,781 | \$ 822,948 | \$ 844,901 | \$ 846,101 |
| | TOTAL REVENUES | \$ 926,781 | \$ 822,948 | \$ 844,901 | \$ 846,101 |

FUND: Economic Development
 FUNCTION: Economic Environment
 ACTIVITY: Industry Development

DEPARTMENT: Economic Development
 DIVISION: Administration
 COST CENTER: Operating



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 15,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications & Freight Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 15,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 33,269 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 33,269 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 1,058,078 | 2,594,460 | 2,750,000 | 2,750,000 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 1,058,078 | 2,594,460 | 2,750,000 | 2,750,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,091,347 | \$ 2,594,460 | \$ 2,750,000 | \$ 2,765,000 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 550,000 | \$ 550,000 |
| | Depreciation | 0 | 0 | 0 | 0 |
| | Estimated Fund Balance | 1,091,347 | 2,594,460 | 2,200,000 | 2,215,000 |
| | TOTAL REVENUES | \$ 1,091,347 | \$ 2,594,460 | \$ 2,750,000 | \$ 2,765,000 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Executive

DEPARTMENT: County Administration
 DIVISION: Assistant County Administrator
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 170,947 | 170,947 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 13,077 | 13,077 |
| 52201 | Retirement Contributions | 0 | 0 | 13,292 | 13,292 |
| 52301 | Life & Health Insurance | 0 | 0 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 0 | 0 | 428 | 428 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 214,744 | 214,744 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 11,519 | 11,519 |
| 54101 | Communications | 0 | 0 | 4,297 | 5,497 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 500 | 500 |
| 55201 | Operating Supplies | 0 | 0 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 1,235 | 1,235 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 18,051 | 19,251 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 232,795 | \$ 233,995 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 232,795 | \$ 233,995 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 232,795 | \$ 233,995 |





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs, and promote a safe and healthy community.

OBJECTIVES

Provide information on local government services; provide general information to the public about County meetings and County sponsored/managed events; provide emergency and public safety information; and provide live and taped coverage of government meetings and events.

GOAL

The goal of the Public Information Office is to promote and enhance Escambia County government through consistent, professional imagery via media relations, publications, television (ECTV) and internet.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Estimate | FY 2011 Estimate |
|---------------------------------------|-------------------|-------------------|---------------------|---------------------|
| Broadcast official meeting of the BCC | 0 | 30 | 30 | 30 |
| Annual Report | 1 | 1 | 1 | 1 |
| Local Option Sales Tax Report | 1 | 1 | 1 | 1 |
| Employee Newsletter | 12 | 12 | 12 | 12 |
| Maintain web site (Weekly updates) | 0 | 52 | 52 | 52 |
| ECTV Production (per year) | 0 | 6 | 36 | 36 |
| News Releases (distribute as needed) | 100% | 100% | 100% | 100% |

STATUTORY RESPONSIBILITIES

None

ADVISORY BOARD

None

BENCHMARKING

None

SIGNIFICANT CHANGES FOR FY 2011-2012

Reduction in staff from five to four.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------|----------------------|-------------------------------|-------------------------------|----------------------------|
| Communications Associate | B31 | 2 | 2 | 1 |
| Communications Coordinator | C42 | 2 | 2 | 2 |
| Division Manager | D63 | 1 | 1 | 1 |
| TOTAL | | <u>5</u> | <u>5</u> | <u>4</u> |

FUND: General
 FUNCTION: Economic Environment
 ACTIVITY: Industry Development

DEPARTMENT: County Administration
 DIVISION: Office of Public Information & Marketing
 COST CENTER: Public Information Office

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 233,352 | 263,203 | 223,354 | 223,354 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,724 | 20,134 | 17,087 | 17,087 |
| 52201 | Retirement Contributions | 23,345 | 33,810 | 14,708 | 14,708 |
| 52301 | Life & Health Insurance | 37,545 | 40,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 789 | 684 | 558 | 558 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 311,754 | 357,831 | 289,707 | 289,707 |
| 53101 | Professional Services | 0 | 1,500 | 1,500 | 1,500 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 500 | 500 | 500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,166 | 2,000 | 2,000 | 2,000 |
| 54101 | Communications | 1,537 | 1,800 | 1,800 | 1,800 |
| 54201 | Postage & Freight | 301 | 2,500 | 2,500 | 2,500 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 5,486 | 5,500 | 5,500 | 5,500 |
| 54701 | Printing & Binding | 25,305 | 17,500 | 17,500 | 17,500 |
| 54801 | Promotional Activities | 528 | 900 | 900 | 900 |
| 54901 | Other Current Charges & Obligations | 6 | 400 | 400 | 400 |
| 54931 | Host Ordinance | 109 | 200 | 200 | 200 |
| 55101 | Office Supplies | 5,287 | 7,000 | 7,000 | 7,000 |
| 55201 | Operating Supplies | 3,973 | 3,000 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 332 | 1,000 | 900 | 900 |
| 55501 | Training & Registrations | 264 | 500 | 600 | 600 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 44,294 | 44,300 | 44,300 | 44,300 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 3,000 | 0 | 35,000 | 35,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 3,000 | 0 | 35,000 | 35,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 359,048 | \$ 402,131 | \$ 369,007 | \$ 369,007 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 359,048 | \$ 402,131 | \$ 369,007 | \$ 369,007 |
| | TOTAL REVENUES | \$ 359,048 | \$ 402,131 | \$ 369,007 | \$ 369,007 |

MANAGEMENT & BUDGET SERVICES DEPARTMENT

- Budget
- Risk Management
- Purchasing
- Contracts
- Property Sales





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

Management & Budget Services Department is responsible for the following divisions:

The Office of Management and Budget is responsible for all aspects of the budgetary accounting system, including budget preparation, expenditure and revenue forecasting, monitoring, and reporting.

Risk Management Division is responsible for protecting the County's assets and preserving operational continuity from risks and safety hazards that may arise from activities/events that may affect the County.

Purchasing Division is responsible for providing centralized procurement of all materials, equipment, supplies and services to the client bureaus and divisions, vendors and taxpayers of Escambia County.

GOAL

The goal of the Management & Budget Services Department is to support the policy and program initiatives of the Board of County Commissioners and County Administrator by providing professional municipal finance and budget analysis assistance to functions under the Board; to protect the County's assets by minimizing compensable exposure through risk identification, analysis, avoidance, control and financing; to perform the centralized procurement function for all Board of County Commissioners' Departments and Divisions.

PERFORMANCE MEASURES

Management and Budget Division

| Performance Measures | FY 2008 - 2009 Authorized | FY 2009 -2010 Authorized | FY 2010 - 2011 Authorized | FY 2011 - 2012 Estimate |
|---|------------------------------|-----------------------------|------------------------------|----------------------------|
| Compliance with State Regs. (TRIM) | 100% | 100% | 100% | 100% |
| Revenue/Expenditure Estimates | 95-101% | 95-101% | 95-101% | 95-101% |
| GFOA Budget Award Recipient | 100% | 100% | 100% | 100% |
| Site Visits by Analysts to Departments | 100% | 100% | 100% | 100% |
| MSBU Petitions returned within 7 days of receipt of estimates | 100% | 100% | 100% | 100% |
| Pay all invoices within 5 working days | 100% | 100% | 100% | 100% |

Risk Management Division

| Performance Measures | FY 2008 - 2009 Authorized | FY 2009 -2010 Authorized | FY 2010 - 2011 Authorized | FY 2011 - 2012 Estimate |
|---|------------------------------|-----------------------------|------------------------------|----------------------------|
| Place eligible employees on temp duty | 41 | 38 | 45 | 42 |
| Establish a two-day turn around on all contracts and insurance certificates | 175 | 166 | 175 | 175 |
| Safety inspections on all County owned bldgs. & parks | 184 | 194 | 201 | 214 |
| Process general liability claims & close within 4 weeks | 87 | 76 | 98 | 100 |
| Conduct annual emergency evac. drills in designated County bldgs. | 11 | 13 | 12 | 12 |
| Investigate accidents within 1 hour of notification. | 61 | 31 | 85 | 82 |
| Conduct safety training courses | 111 hours | 83 hours | 88 hours | 90 hours |

DEPARTMENT: MANAGEMENT & BUDGET SERVICESPurchasing Division

| Performance Measures | FY 2008 - 2009 Authorized | FY 2009 -2010 Authorized | FY 2010 - 2011 Authorized | FY 2011 - 2012 Estimate |
|---|------------------------------|-----------------------------|------------------------------|----------------------------|
| Cost-Control - 0% increase in Operating costs YOY | -20% | -13% | -12% | -5% |
| Meet "as promised" deadlines on solicitations NLT 90% | 50% | 90% | 95% | 99% |
| Right First Time on Board Recommendations NLT 95% | 75% | 86% | 95% | 98% |

STATUTORY RESPONSIBILITIES

Management and Budget Division: Florida Statute, Chapter 125 "County Government"; Florida Statute, Chapter 129 "County Annual Budget"; Florida Statute, Chapter 200 "Determination of Millage.

Purchasing Division: Code of Ordinances Escambia County, Florida, 1999, Chapter 46, Finance, Article II, Purchases and Contracts and Florida Statutes including FS287.055, Competitive Consultants Negotiation Act.

ADVISORY BOARD

Management and Budget Division: Investment Advisory Committee, Tourist Development Council.

BENCHMARKINGManagement and Budget Division

| Benchmark Data | Escambia County | Benchmark |
|--------------------------------|-----------------|-----------|
| Employees per 10,000 residents | 1:52 | 1:32 |

Benchmark Sources: FY 2010 Leon County budget survey of comparable counties, 2010 Florida Statistical Abstract, Escambia OMB staff size is 6.0 with a population estimate of 312,980, population ranges are from 256, 232 to 330,440.

SIGNIFICANT CHANGES FOR FY 2011-2012

No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Budget</u> | | | | |
| Budget Analyst | C43 | 2 | 2 | 2 |
| Budget Manager | D62 | 1 | 1 | 1 |
| Bureau Chief | E83 | 1 | 1 | 1 |
| Bureau Chief Aide | B32 | 1 | 1 | 1 |
| Property Lien Program Coordinator | C41 | 1 | 1 | 1 |
| Records Management Liaison Officer | B23 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 1 | 0 | 0 |
| TOTAL | | 8 | 7 | 7 |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Risk Management</u> | | | | |
| Administrative Supervisor | B31 | 1 | 1 | 1 |
| Risk Analyst | C42 | 1 | 1 | 1 |
| Risk Manager | D62 | 1 | 1 | 1 |
| Risk Specialist | C41 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | 5 | 5 | 5 |
| <u>Purchasing</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Purchasing Coordinator | C42 | 2 | 2 | 2 |
| Purchasing Specialist | B23 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 4 | 4 | 4 |
| TOTAL | | 9 | 9 | 9 |
| <u>Human Resources</u> | | | | |
| Division Manager | D63 | 1 | 0 | 0 |
| Human Resources Assistant I | B21 | 2 | 2 | 0 |
| Human Resources Associate II | C40 | 6 | 6 | 0 |
| Human Resources Associate III | C42 | 1 | 1 | 0 |
| Human Resources Manager | D63 | 0 | 1 | 0 |
| Human Resources Supervisor | C52 | 4 | 4 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| TOTAL | | 15 | 15 | 0 |
| <u>Information Technology</u> | | | | |
| Administrative Supervisor | B31 | 1 | 0 | 0 |
| Division Manager | D63 | 1 | 1 | 0 |
| Information Technology Coordinator | C51 | 4 | 4 | 0 |
| Information Technology Specialist | B23 | 4 | 4 | 0 |
| Information Technology Technician | B22 | 3 | 3 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| Systems Analyst | C41 | 3 | 3 | 0 |
| TOTAL | | 17 | 16 | 0 |
| TOTAL DEPARTMENT | | 54 | 52 | 21 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Management and Budget
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 363,368 | 384,523 | 376,781 | 376,781 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 27,010 | 29,417 | 28,824 | 28,824 |
| 52201 | Retirement Contributions | 42,955 | 48,713 | 23,725 | 23,725 |
| 52301 | Life & Health Insurance | 41,440 | 48,000 | 51,000 | 51,000 |
| 52401 | Workers' Compensation | 1,113 | 1,000 | 943 | 943 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 475,886 | 511,653 | 481,273 | 481,273 |
| 53101 | Professional Services | 196,377 | 200,000 | 201,415 | 201,415 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 4,215 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,521 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight Services | 688 | 1,650 | 1,650 | 1,650 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 485 | 2,000 | 2,000 | 2,000 |
| 54701 | Printing & Binding | 187 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 6,287 | 12,000 | 10,000 | 10,000 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,017 | 4,000 | 4,000 | 4,000 |
| 55201 | Operating Supplies | 1,691 | 1,000 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 930 | 1,235 | 1,185 | 1,185 |
| 55501 | Training & Registrations | 800 | 1,450 | 2,085 | 2,085 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 214,198 | 223,335 | 223,335 | 223,335 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 690,084 | \$ 734,988 | \$ 704,608 | \$ 704,608 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 690,084 | \$ 734,988 | \$ 704,608 | \$ 704,608 |
| | TOTAL REVENUES | \$ 690,084 | \$ 734,988 | \$ 704,608 | \$ 704,608 |



FUND: MSBU Assessment Program Fund
 FUNCTION: Physical Environment
 ACTIVITY: Electric Utility Services

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Management & Budget
 COST CENTER: Road Assessment Program

| Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---|--------------------|---------------------|----------------------|---------------------|
| AlySheba Street Lighting MSBU | \$ 1,101 | \$ 1,280 | \$ 1,280 | \$ 1,280 |
| Airway Oaks Street Lighting MSBU | 2,543 | 3,941 | 3,824 | 3,824 |
| Amelia Place Street Lighting MSBU | 2,999 | 3,828 | 3,714 | 3,714 |
| Angus Circle Road Paving MSBU | 0 | 0 | 0 | 0 |
| Arbor Ridge Street Lighting MSBU | 4,157 | 4,866 | 4,866 | 4,866 |
| Audrey Plantation Lighting MSBU | 2,435 | 4,743 | 2,372 | 2,372 |
| Autumn Meadows Street Lighting MSBU | 2,708 | 2,871 | 3,101 | 3,101 |
| Barefoot Estates Street Lighting MSBU | 3,286 | 4,116 | 4,116 | 4,116 |
| Bauer Street Lighting MSBU | 495 | 897 | 825 | 825 |
| Baywalk Circle Street Lighting MSBU | 371 | 684 | 363 | 363 |
| Baywoods Street Lighting MSBU | 1,655 | 2,222 | 2,222 | 2,222 |
| Belle Chasse Street Lighting MSBU | 1,307 | 1,729 | 1,695 | 1,694 |
| Belle Meadow Street Lighting MSBU | 6,783 | 8,292 | 8,292 | 8,292 |
| Betmark Place Street Lighting MSBU | 1,631 | 1,936 | 1,936 | 1,936 |
| Bilek Manor Street Lighting MSBU | 2,084 | 2,609 | 2,609 | 2,609 |
| Boulder Creek Street Lighting MSBU | 1,064 | 1,272 | 1,272 | 1,272 |
| Boulder Creek Add 1 Street Lighting MSBU | 3,119 | 5,084 | 3,050 | 3,050 |
| Bridgewood Street Lighting MSBU | 4,500 | 5,530 | 5,530 | 5,530 |
| Bristol Creek, Phase II Street Lighting MSBU | 1,676 | 2,056 | 2,056 | 2,056 |
| Bristol Creek, Phase III Street Lighting MSBU | 1,302 | 1,583 | 1,583 | 1,583 |
| Brookhollow Street Lighting MSBU | 1,307 | 1,434 | 1,434 | 1,434 |
| Brookside Hills Street Lighting MSBU | 8,813 | 11,730 | 11,730 | 11,730 |
| Busbee Plantation Street Lighting MSBU | 2,837 | 3,774 | 3,661 | 3,661 |
| Calderwood Court Street Lighting MSBU | 754 | 1,000 | 970 | 970 |
| Camshire Meadows Street Lighting MSBU | 0 | 0 | 0 | 3,365 |
| Canterbury Woods Street Lighting | 2,928 | 5,995 | 2,998 | 2,998 |
| Cardinal Creek Lighting MSBU | 1,870 | 4,473 | 2,460 | 2,460 |
| Carondelay Street Lighting MSBU | 1,116 | 1,337 | 1,337 | 1,337 |
| Carriage Hills Street Lighting MSBU | 7,672 | 9,447 | 9,447 | 9,447 |
| Chasefield Street Lighting MSBU | 1,448 | 3,581 | 3,294 | 3,294 |
| Clear Creek Lighting MSBU | 3,048 | 3,544 | 3,544 | 3,544 |
| Creekwood Lighting MSBU | 5,084 | 10,297 | 4,906 | 4,906 |
| Coral Creek Street Lighting MSBU | 11,835 | 13,621 | 13,621 | 13,621 |
| Coral Creek, Phase II Street Lighting MSBU | 1,351 | 1,708 | 1,657 | 1,657 |
| Crescent Lake Street Lighting MSBU | 24,802 | 28,250 | 28,250 | 28,250 |
| Crowne Point Street Lighting MSBU | 12,704 | 15,840 | 15,840 | 15,840 |
| Cypress Creek Street Lighting | 1,130 | 1,505 | 1,505 | 1,505 |
| Dunleith Lighting MSBU | 2,069 | 6,647 | 3,520 | 3,520 |
| Emerald Shores Recreation & Amenities MSBU | 16,669 | 29,454 | 29,454 | 29,454 |
| Emerald Shores Street Lighting MSBU | 32,439 | 38,693 | 36,758 | 36,758 |
| Floridian, Phase I Street Lighting MSBU | 3,119 | 3,862 | 3,862 | 3,862 |
| Floridian, Phase II Street Lighting MSBU | 1,390 | 1,749 | 1,749 | 1,749 |
| Forest Creek Street Lighting MSBU | 6,338 | 8,096 | 8,096 | 8,096 |
| Glen Moor Street Lighting MSBU | 3,328 | 3,784 | 3,784 | 3,784 |
| Glen Moor Trail, Phase III Street Lighting MSBU | 1,596 | 2,074 | 2,074 | 2,074 |
| Glenview Street Lighting MSBU | 2,990 | 3,738 | 3,738 | 3,738 |
| Glenwood Street Lighting MSBU | 2,437 | 3,132 | 3,132 | 3,132 |
| Grand Cayman, Phase II Street Lighting MSBU | 1,228 | 1,604 | 1,555 | 1,555 |
| Grand Cedars Reserve Street Lighting MSBU | 2,999 | 3,598 | 3,598 | 3,598 |
| Grande Lagoon Street Lighting MSBU | 19,560 | 23,460 | 23,460 | 23,460 |
| Grande Oaks, Addition I Street Lighting MSBU | 9,711 | 12,491 | 12,115 | 12,115 |
| Hanley Downs Street Lighting MSBU | 3,418 | 4,116 | 4,116 | 4,116 |
| Heritage Oaks Lighting MSBU | 1,207 | 2,360 | 1,166 | 1,166 |
| Heron Bayou Street Lighting MSBU | 4,881 | 6,323 | 6,134 | 6,134 |
| Herrington Place Street Lighting MSBU | 4,481 | 5,816 | 5,816 | 5,816 |
| Hickory Hills Street Lighting MSBU | 961 | 1,082 | 1,082 | 1,082 |
| Hidden Lakes Estates MSBU | 4,360 | 5,124 | 5,124 | 5,124 |
| Highlands Street Lighting MSBU | 0 | 0 | 0 | 1,976 |
| High Springs Street Lighting MSBU | 844 | 1,102 | 1,102 | 1,102 |
| Huntington Lighting MSBU | 2,594 | 9,302 | 5,610 | 5,610 |
| Indian Lake Street Lighting MSBU | 3,195 | 3,933 | 3,933 | 3,933 |
| Innerarity Island Road Paving | 352,832 | 0 | 63,805 | 63,805 |
| Ironhorse Street Lighting MSBU | 1,994 | 4,116 | 3,787 | 3,787 |
| Johnstone Street Lighting MSBU | 686 | 879 | 879 | 879 |
| Kings Ridge Street Lighting MSBU | 1,702 | 2,199 | 2,133 | 2,133 |
| Lake Estelle Street Lighting MSBU | 6,088 | 7,059 | 7,059 | 7,059 |
| Lakes of Carrington Street Lighting MSBU | 3,105 | 4,068 | 3,946 | 3,946 |
| Las Brisas Street Lighting MSBU | 12,228 | 12,905 | 13,551 | 13,551 |
| Li Fair Street Lighting | 3,723 | 9,526 | 5,335 | 5,335 |
| Lillian Woods Street Lighting MSBU | 13,306 | 13,200 | 13,200 | 13,200 |
| Logan Place Street Lighting MSBU | 2,894 | 2,861 | 3,004 | 3,004 |
| Lost Creek Lighting MSBU | 2,169 | 3,889 | 3,694 | 3,694 |
| Madison Place Lighting MSBU | 3,391 | 4,612 | 4,381 | 4,381 |
| Magnolia Lakes Estates Street Lighting MSBU | 11,935 | 15,668 | 14,102 | 14,102 |



FUND: MSBU Assessment Program Fund
 FUNCTION: Physical Environment
 ACTIVITY: Electric Utility Services

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Management & Budget
 COST CENTER: Road Assessment Program

| Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|--|--------------------|---------------------|----------------------|---------------------|
| Magnolia Lakes Estates, Unit 5 Street Lighting MSB | 3,249 | 4,293 | 4,165 | 4,165 |
| Majestic Oaks Street Lighting MSBU | 1,231 | 1,577 | 1,577 | 1,577 |
| Manchester Street Lighting MSBU | 6,767 | 8,465 | 8,210 | 8,210 |
| Maple Oaks Street Lighting MSBU | 3,288 | 4,133 | 4,133 | 4,133 |
| Maple Oaks West Ph2 Street Lighting MSBU | 2,053 | 2,795 | 2,991 | 2,991 |
| Marcus Pointe Villas Street Lighting MSBU | 6,484 | 5,080 | 5,486 | 5,486 |
| Mayfair Street Lighting MSBU | 48,087 | 56,810 | 51,129 | 51,128 |
| McArthur Lane Street Lighting MSBU | 1,055 | 1,384 | 1,245 | 1,245 |
| Millview Estates Street Lighting MSBU | 2,706 | 3,311 | 3,311 | 3,311 |
| Mirabelle Street Lighting MSBU | 8,239 | 9,269 | 9,269 | 9,269 |
| Northcreek Road Paving MSBU | 0 | 0 | 0 | 0 |
| Oakhills Estates Street Lighting MSBU | 3,832 | 4,621 | 4,621 | 4,621 |
| Osceola Street Lighting MSBU | 14,956 | 16,716 | 16,716 | 16,716 |
| Osprey Lighting MSBU | 901 | 1,349 | 1,349 | 1,349 |
| Patriot Place Street Lighting MSBU | 550 | 1,041 | 936 | 936 |
| Perdido Bay Street Lighting MSBU | 11,987 | 12,219 | 12,829 | 12,829 |
| Perdido Estates Lighting | 507 | 3,273 | 2,695 | 2,695 |
| Pinebrook Estates Road Paving MSBU | 0 | 0 | 0 | 0 |
| Providence Manor Street Lighting MSBU | 1,700 | 2,354 | 2,354 | 2,354 |
| Ridgefield Street Lighting MSBU | 7,010 | 7,918 | 7,918 | 7,918 |
| River Gardens Street Lighting MSBU | 4,593 | 5,159 | 5,159 | 5,159 |
| River Gardens III Street Lighting MSBU | 0 | 4,632 | 4,632 | 4,632 |
| River Oaks Landing Street Lighting MSBU | 0 | 0 | 1,903 | 1,903 |
| Rosewood Estates Street Lighting MSBU | 2,225 | 2,493 | 2,493 | 2,493 |
| Sandy Creek Street Lighting MSBU | 461 | 622 | 603 | 603 |
| Scenic Hills Country Club Estates Street Lighting | 9,470 | 10,734 | 10,734 | 10,734 |
| Scenic Hills North Lighting MSBU | 1,781 | 4,580 | 3,206 | 3,206 |
| Shoal Creek Holding Pond MSBU | 0 | 0 | 0 | 0 |
| Siquenza Cove Dredge | 0 | 0 | 0 | 0 |
| South Gulf Manor Street Lighting MSBU | 5,028 | 5,585 | 5,585 | 5,585 |
| Southwoods Street Lighting MSBU | 5,811 | 6,756 | 6,756 | 6,756 |
| Sugar Creek Street Lighting MSBU | 1,423 | 1,794 | 1,615 | 1,615 |
| Summerfield Street Lighting MSBU | 2,442 | 3,219 | 3,219 | 3,219 |
| Tahisco Grove Street Lighting MSBU | 1,630 | 2,167 | 2,124 | 2,124 |
| Tarklin Oaks Street Lighting MSBU | 1,754 | 2,199 | 2,199 | 2,199 |
| Tarklin Bayou Street Lighting MSBU | 2,395 | 2,811 | 2,811 | 2,811 |
| Thousand Oaks Street Lighting | 0 | 0 | 0 | 0 |
| Tiffany Street Lighting MSBU | 377 | 519 | 519 | 519 |
| Turnberry Street Lighting MSBU | 1,679 | 2,199 | 2,133 | 2,133 |
| Turner's Meadow Street Lighting MSBU | 1,884 | 2,273 | 2,273 | 2,273 |
| Twin Oaks Street Lighting MSBU | 6,526 | 6,945 | 6,945 | 6,945 |
| Twin Pines Street Lighting MSBU | 1,231 | 1,591 | 1,591 | 1,591 |
| Twin Pines II Street Lighting MSBU | 1,038 | 3,324 | 1,804 | 1,804 |
| Twin Spires Street Lighting MSBU | 2,081 | 2,745 | 2,745 | 2,745 |
| Vizcaya Street Lighting MSBU | 2,091 | 2,745 | 2,662 | 2,662 |
| Waterford Place Street lighting MSBU | 2,280 | 2,853 | 2,853 | 2,853 |
| Weather Stone Street Lighting MSBU | 1,565 | 2,849 | 2,849 | 2,849 |
| Westernmark Street Lighting MSBU | 2,713 | 3,263 | 3,263 | 3,263 |
| Westfield Street Lighting MSBU | 1,221 | 1,964 | 1,866 | 1,866 |
| West Ridge Place Street Lighting MSBU | 1,187 | 2,790 | 2,734 | 2,734 |
| Wetherby Cove Lighting MSBU | 2,481 | 5,227 | 2,442 | 2,442 |
| Whisper Way Street Lighting MSBU | 2,946 | 3,589 | 3,231 | 3,231 |
| Windsong Street Lighting MSBU | 0 | 0 | 0 | 4,907 |
| Willow Tree Acres Lighting MSBU | 2,189 | 3,693 | 2,090 | 2,090 |
| Woodbridge Manor Street Lighting MSBU | 3,817 | 4,661 | 4,661 | 4,661 |
| Woodlands Street Lighting MSBU | 3,381 | 3,859 | 3,859 | 3,859 |
| Woodridge Street Lighting MSBU | 2,609 | 2,818 | 2,818 | 2,818 |
| West Roberts Estates Street Lighting MSBU | 4,458 | 5,669 | 5,669 | 5,669 |
| Transfers | 0 | 0 | 0 | 0 |
| Reserves | 0 | 10,000 | 10,000 | 10,002 |
| Ziglar Ridge Street Lighting MSBU | 3,155 | 4,109 | 4,111 | 4,111 |
| TOTAL BUDGET | \$ 896,306 | \$ 718,641 | \$ 738,303 | \$ 748,553 |

RESOURCES

| | | | | |
|--------------------|-------------------|-------------------|-------------------|-------------------|
| MSBU Fund Revenues | \$ 896,306 | \$ 718,641 | \$ 738,303 | \$ 748,553 |
| TOTAL REVENUES | <u>\$ 896,306</u> | <u>\$ 718,641</u> | <u>\$ 738,303</u> | <u>\$ 748,553</u> |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Risk Management
 COST CENTER: Workers Comp/Health & Life



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 235,925 | 228,107 | 236,836 | 236,836 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 17,356 | 17,451 | 18,118 | 18,118 |
| 52201 | Retirement Contributions | 24,058 | 27,154 | 13,126 | 13,126 |
| 52301 | Life & Health Insurance | 39,628 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 863 | 779 | 824 | 824 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 317,830 | 313,491 | 311,404 | 311,404 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,010 | 5,000 | 5,000 | 5,000 |
| 54101 | Communications | 401 | 600 | 600 | 600 |
| 54201 | Postage & Freight | 440 | 1,400 | 1,400 | 1,400 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 941 | 954 | 1,138 | 1,138 |
| 54601 | Repair & Maintenance Services | 1,130 | 500 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 1,000 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,398 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,108 | 2,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 54 | 2,000 | 2,000 | 2,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,393 | 1,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 1,295 | 1,800 | 1,800 | 1,800 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 64,350 | 32,000 | 64,350 | 64,350 |
| | OPERATING COSTS | 73,520 | 48,754 | 81,288 | 81,288 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 391,350 | \$ 362,245 | \$ 392,692 | \$ 392,692 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 391,350 | \$ 362,245 | \$ 392,692 | \$ 392,692 |
| | TOTAL REVENUES | \$ 391,350 | \$ 362,245 | \$ 392,692 | \$ 392,692 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Risk Management
 COST CENTER: Workers' Compensation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 13,361 | 14,200 | 15,200 | 15,200 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | (375,719) | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 1,099,433 | 1,247,459 | 1,412,186 | 1,412,186 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 447,873 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,184,948 | 1,261,659 | 1,427,386 | 1,427,386 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,184,948 | \$ 1,261,659 | \$ 1,427,386 | \$ 1,427,386 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 1,184,948 | \$ 1,261,659 | \$ 1,427,386 | \$ 1,427,386 |
| | TOTAL REVENUES | \$ 1,184,948 | \$ 1,261,659 | \$ 1,427,386 | \$ 1,427,386 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Risk Management
 COST CENTER: Property Casualty Admin



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 9,517 | 37,500 | 37,500 | 37,500 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 1,937,722 | 2,562,000 | 2,273,428 | 2,273,428 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,947,239 | 2,599,500 | 2,310,928 | 2,310,928 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,947,239 | \$ 2,599,500 | \$ 2,310,928 | \$ 2,310,928 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 1,947,239 | \$ 2,599,500 | \$ 2,310,928 | \$ 2,310,928 |
| | TOTAL REVENUES | \$ 1,947,239 | \$ 2,599,500 | \$ 2,310,928 | \$ 2,310,928 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Risk Management
 COST CENTER: Building Damages



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 1,205 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | (167,426) | 400,000 | 377,150 | 377,150 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 14,710 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | (151,511) | 400,000 | 377,150 | 377,150 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ (151,511) | \$ 400,000 | \$ 377,150 | \$ 377,150 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ (151,511) | \$ 400,000 | \$ 377,150 | \$ 377,150 |
| | TOTAL REVENUES | \$ (151,511) | \$ 400,000 | \$ 377,150 | \$ 377,150 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Risk Management
 COST CENTER: Auto Damages



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | (12,052) | 269,000 | 269,000 | 269,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 1,842 | 6,000 | 6,000 | 6,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | (10,210) | 275,000 | 275,000 | 275,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ (10,210) | \$ 275,000 | \$ 275,000 | \$ 275,000 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ (10,210) | \$ 275,000 | \$ 275,000 | \$ 275,000 |
| | TOTAL REVENUES | \$ (10,210) | \$ 275,000 | \$ 275,000 | \$ 275,000 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Safety and Loss Control
 COST CENTER: Safety and Loss Control Admin



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 21,021 | 17,000 | 21,000 | 21,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 869 | 0 | 0 | 0 |
| 54101 | Communications | 1,656 | 2,500 | 2,500 | 2,500 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,298 | 2,500 | 2,500 | 2,500 |
| 54701 | Printing & Binding | 0 | 2,000 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 175 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 232 | 0 | 0 | 0 |
| 55101 | Office Supplies | 999 | 3,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 6,770 | 10,000 | 9,000 | 9,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 880 | 3,000 | 2,000 | 2,000 |
| 55501 | Training & Registrations | 2,136 | 5,000 | 5,000 | 5,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 36,036 | 45,000 | 45,000 | 45,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 36,036 | \$ 45,000 | \$ 45,000 | \$ 45,000 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 36,036 | \$ 45,000 | \$ 45,000 | \$ 45,000 |
| | TOTAL REVENUES | \$ 36,036 | \$ 45,000 | \$ 45,000 | \$ 45,000 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Purchasing
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 422,530 | 426,046 | 441,383 | 441,383 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 29 | 0 | 0 | 0 |
| 51501 | Special Pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 30,711 | 32,593 | 33,765 | 33,765 |
| 52201 | Retirement Contributions | 43,016 | 50,431 | 24,369 | 24,369 |
| 52301 | Life & Health Insurance | 59,643 | 72,000 | 76,500 | 76,500 |
| 52401 | Workers' Compensation | 1,279 | 1,107 | 1,104 | 1,104 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 557,208 | 582,177 | 577,121 | 577,121 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 693 | 1,500 | 1,500 | 1,500 |
| 54101 | Communications | 559 | 3,000 | 1,500 | 1,500 |
| 54201 | Postage & Freight | 2,104 | 2,000 | 3,000 | 3,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 1,481 | 2,500 | 2,000 | 2,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 4,760 | 6,000 | 6,700 | 6,700 |
| 54701 | Printing & Binding | 194 | 4,500 | 1,500 | 1,500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 13,471 | 29,000 | 29,000 | 29,000 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 4,543 | 10,000 | 8,000 | 8,000 |
| 55201 | Operating Supplies | 0 | 3,500 | 1,800 | 1,800 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 1,180 | 5,000 | 5,000 | 5,000 |
| 55501 | Training & Registrations | 36 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 29,020 | 67,000 | 60,000 | 60,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 586,228 | \$ 649,177 | \$ 637,121 | \$ 637,121 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 586,228 | \$ 649,177 | \$ 637,121 | \$ 637,121 |
| | TOTAL REVENUES | \$ 586,228 | \$ 649,177 | \$ 637,121 | \$ 637,121 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance and Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Property Sales
 COST CENTER: Property Sales



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 57,809 | 58,427 | 60,531 | 60,531 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 4,317 | 4,470 | 4,631 | 4,631 |
| 52201 | Retirement Contributions | 5,851 | 6,566 | 3,638 | 3,638 |
| 52301 | Life & Health Insurance | 5,138 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 175 | 152 | 151 | 151 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 73,290 | 77,615 | 77,451 | 77,451 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 100 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight Services | 45 | 0 | 0 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 134 | 400 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 300 | 0 | 300 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 72 | 0 | 0 | 150 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 147 | 50 | 0 | 250 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 398 | 850 | 0 | 800 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 73,688 | \$ 78,465 | \$ 77,451 | \$ 78,251 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 73,688 | \$ 78,465 | \$ 77,451 | \$ 78,251 |
| | TOTAL REVENUES | \$ 73,688 | \$ 78,465 | \$ 77,451 | \$ 78,251 |

FUND: Bob Sikes Toll
 FUNCTION: General Government
 ACTIVITY: Finance and Administrative

DEPARTMENT: Management & Bugdget Services
 DIVISION: Office of Management and Budget
 COST CENTER: Bob Sikes Toll Admin



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 556,053 | 550,300 | 550,300 | 550,300 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 556,053 | 550,300 | 550,300 | 550,300 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 556,053 | \$ 550,300 | \$ 550,300 | \$ 550,300 |
| RESOURCES | | | | | |
| | Bob Sikes Toll | \$ 556,053 | \$ 579,263 | \$ 579,263 | \$ 579,263 |
| | Interest | 0 | 0 | 0 | 0 |
| | Miscellaneous Revenues | 0 | 0 | 0 | 0 |
| | Fund Balance | 0 | 0 | 0 | 0 |
| | Less 5% | 0 | (28,963) | (28,963) | (28,963) |
| | TOTAL REVENUES | \$ 556,053 | \$ 550,300 | \$ 550,300 | \$ 550,300 |

FUND: Bob Sikes Toll
 FUNCTION: General Government
 ACTIVITY: Finance and Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Office of Management and Budget
 COST CENTER: Bob Sikes Toll Op & Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 17,024 | 17,024 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 14,672 | 14,000 | 14,000 | 14,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 52,519 | 55,000 | 42,976 | 42,976 |
| 54601 | Repair & Maintenance Services | 18,411 | 140,000 | 140,000 | 140,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 128,000 | 142,500 | 142,500 | 142,500 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 213,602 | 351,500 | 356,500 | 356,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 22,856 | 20,000 | 20,000 | 20,000 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 22,856 | 20,000 | 20,000 | 20,000 |
| 59101 | Transfers | 1,600,782 | 1,601,108 | 1,602,748 | 1,602,748 |
| 59801 | Reserves | 0 | 184,592 | 177,952 | 177,952 |
| | NON-OPERATING COSTS | 1,600,782 | 1,785,700 | 1,780,700 | 1,780,700 |
| | TOTAL BUDGET | \$ 1,837,240 | \$ 2,157,200 | \$ 2,157,200 | \$ 2,157,200 |
| RESOURCES | | | | | |
| | Bob Sikes Toll | \$ 2,346,450 | \$ 2,270,737 | \$ 2,270,737 | \$ 2,270,737 |
| | Interest | 0 | 0 | 0 | 0 |
| | Miscellaneous Revenues | 0 | 0 | 0 | 0 |
| | Insurance Proceeds | 0 | 0 | 0 | 0 |
| | Fund Balance | (509,210) | 0 | 0 | 0 |
| | Less 5% | 0 | (113,537) | (113,537) | (113,537) |
| | TOTAL REVENUES | \$ 1,837,240 | \$ 2,157,200 | \$ 2,157,200 | \$ 2,157,200 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance and Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Health Department
 COST CENTER: Health Department



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 300,029 | 300,029 | 300,029 | 300,029 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 300,029 | 300,029 | 300,029 | 300,029 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 300,029 | \$ 300,029 | \$ 300,029 | \$ 300,029 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 300,029 | \$ 300,029 | \$ 300,029 | \$ 300,029 |
| | TOTAL REVENUES | \$ 300,029 | \$ 300,029 | \$ 300,029 | \$ 300,029 |

FUND: Civic Center
 FUNCTION: Culture/Recreation
 ACTIVITY: Special Recreation Facility

DEPARTMENT: Management & Budget Services
 DIVISION: Civic Center
 COST CENTER: Civic Center



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 6,414,732 | 4,801,506 | 5,198,669 | 5,198,669 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 77,963 | 218,073 | 153,574 | 153,574 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 75,000 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 54,931 | 82,500 | 82,500 | 82,500 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 4,214 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 29,353 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,656,193 | 5,102,079 | 5,434,743 | 5,434,743 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,656,193 | \$ 5,102,079 | \$ 5,434,743 | \$ 5,434,743 |
| RESOURCES | | | | | |
| | Civic Center Revenues | \$ 4,021,073 | \$ 3,627,269 | \$ 4,034,743 | \$ 4,034,743 |
| | Transfers Fund 108 | 1,700,000 | 1,474,810 | 1,400,000 | 1,400,000 |
| | Fund Balance | 935,120 | 0 | 0 | 0 |
| | Depreciation | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 6,656,193 | \$ 5,102,079 | \$ 5,434,743 | \$ 5,434,743 |

FUND: Civic Center
 FUNCTION: Culture/Recreation
 ACTIVITY: Special Recreation Facility

DEPARTMENT: Management & Budget Services
 DIVISION: Civic Center
 COST CENTER: Civic Center Capital

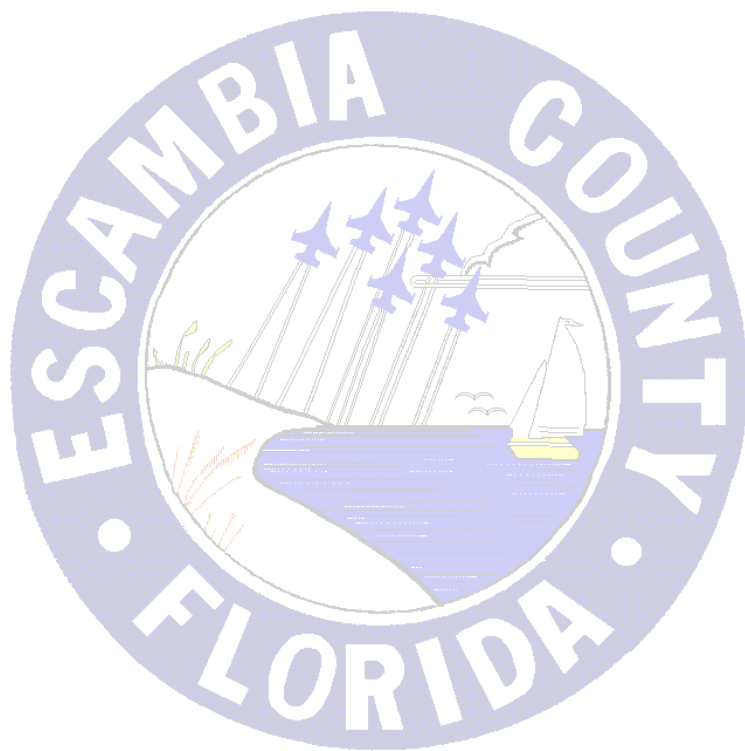


| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 936,036 | 1,300,000 | 1,300,000 | 1,300,000 |
| | OPERATING COSTS | 936,036 | 1,300,000 | 1,300,000 | 1,300,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 200,000 | 200,000 | 200,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 200,000 | 200,000 | 200,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 936,036 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,500,000 |
| RESOURCES | | | | | |
| | Civic Center Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Transfers Fund 108 | 0 | 200,000 | 200,000 | 200,000 |
| | Fund Balance | 0 | 0 | 0 | 0 |
| | Depreciation | 936,036 | 1,300,000 | 1,300,000 | 1,300,000 |
| | TOTAL REVENUES | \$ 936,036 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,500,000 |



SOLID WASTE MANAGEMENT DEPARTMENT

- Waste Services
- Engineering/Environmental Quality Division





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

Operate all Solid Waste Management facilities in full compliance with federal, state, and local regulations.

Operate Transfer Station facility in full compliance with federal, state, and local regulations.

Continue to improve landfill operations through employee training, benchmarking, and systems upgrades.

GOAL

The goal of the Solid Waste Management Department is to serve Escambia County's citizens and businesses by providing environmentally responsible and economical municipal solid waste disposal and recycling services.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Actual | FY 2011 Estimate |
|---|-------------------|-------------------|-------------------|---------------------|
| Annual Customer Satisfaction Survey score ≥ 4 (1 = Very Poor, 5 = Excellent) | N/A | 4.3 | N/A | 4.0 |
| % of FDEP Quarterly Inspections found in compliance (no permit issues or violations) 100% - Good | N/A | 100% | 100% | 100% |
| % of Employees meeting FDEP Certification Requirements 100% - Good | N/A | 100% | 100% | 100% |
| Average On-site Cycle Time for Commercial Waste vehicles - ≤ 12 mins | N/A | 12 mins. | 12 mins. | 12 mins. |
| Inbound Transactions conducted in 60 seconds or less | N/A | 60 secs. | N/A | 60 secs. |
| Outbound Transactions conducted in 90 seconds or less | N/A | 90 secs. | N/A | 90 secs. |
| # of Waste Reduction /Recycling Community Education Presentations (20 or more presentations per year) | N/A | 22 | 20 | 22 |
| Employee Satisfaction ≥ 3 - Good | N/A | 3.8 | N/A | 3.5 |

STATUTORY RESPONSIBILITIES

List applicable F.S. that your Department operates under.

This facility operates under the following Florida Statutes:

Transfer Station/RMPH = 62.701.710
 Recycling = 62-722, 403.703
 Waste Tire = 62.711
 HHW = 62-710, 62-730, 62-731, 62-737
 Asbestos = 40 CFR Part 61
 Yard Trash = 62-709



ADVISORY BOARD

Presently there are no Advisory Boards to the Solid Waste Management Department.

BENCHMARKING

Not applicable.

SIGNIFICANT CHANGES FOR FY 2011-2012

Fiscal Year 2011-2012 funding for the Household Hazardous Waste (HHW) Program, historically budgeted in the Engineering & Environmental Quality (E&EQ) Division, has been reallocated to the Recycling Division.

The County Administrator's reorganization has changed former Bureaus to Departments.

No other significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|-------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Administration</u> | | | | |
| Accountant | C42 | 0 | 0 | 1 |
| Accounting Technician | B21 | 0 | 0 | 1 |
| Administrative Supervisor | B31 | 0 | 0 | 1 |
| Bureau Chief Aide | B32 | 0 | 0 | 1 |
| Division Manager | D63 | 0 | 0 | 1 |
| Equipment Operator III | B22 | 0 | 0 | 1 |
| Fleet Maintenance Supervisor | B31 | 0 | 0 | 1 |
| Fleet Maintenance Technician | B22 | 0 | 0 | 1 |
| Human Resource Associate I | B21 | 0 | 0 | 1 |
| Safety Technician | B21 | 0 | 0 | 1 |
| Senior Office Support Assistant | A12 | 0 | 0 | 3 |
| TOTAL | | 0 | 0 | 13 |
| <u>Environmental Quality</u> | | | | |
| Engineering & Env Quality Manager | C52 | 0 | 0 | 1 |
| Engineering Project Coordinator | C41 | 0 | 0 | 1 |
| Environmental Analyst | C42 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 3 |

DEPARTMENT: **SOLID WASTE MANAGEMENT**



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|-------------------------------|-------------------------------|----------------------------|
| <u>Landfill Operations</u> | | | | |
| Accounting Assistant | A11 | 0 | 0 | 4 |
| Administrative Supervisor | B31 | 0 | 0 | 1 |
| Equipment Operator II | B21 | 0 | 0 | 3 |
| Equipment Operator III | B22 | 0 | 0 | 6 |
| Equipment Operator IV | B23 | 0 | 0 | 4 |
| Field Supervisor | B32 | 0 | 0 | 1 |
| Landfill Service Worker | A13 | 0 | 0 | 2 |
| Operations Supervisor | C42 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 22 |
| <u>Recycling</u> | | | | |
| Environmental Analyst | C42 | 0 | 0 | 1 |
| Environmental Technician | B22 | 0 | 0 | 1 |
| Equipment Operator III | B22 | 0 | 0 | 2 |
| Field Supervisor | B32 | 0 | 0 | 1 |
| Recycling Operations Manager | C52 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 6 |
| <u>Palafox Transfer Station</u> | | | | |
| Accounting Assistant | A11 | 0 | 0 | 2 |
| Equipment Operator III | B22 | 0 | 0 | 3 |
| TOTAL | | 0 | 0 | 5 |
| TOTAL DEPARTMENT | | 0 | 0 | 49 |



FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Administration

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 499,719 | 493,124 | 471,708 | 471,708 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 37,133 | 50,000 | 50,000 | 50,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 39,133 | 41,549 | 39,911 | 39,911 |
| 52201 | Retirement Contributions | 57,752 | 67,398 | 30,218 | 30,218 |
| 52301 | Life & Health Insurance | 85,227 | 96,000 | 101,000 | 101,000 |
| 52401 | Workers' Compensation | 6,578 | 15,497 | 16,594 | 16,594 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 725,542 | 763,568 | 709,431 | 709,431 |
| 53101 | Professional Services | 124,383 | 95,000 | 95,000 | 95,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 21,673 | 24,500 | 24,500 | 24,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 14,026 | 8,700 | 12,000 | 12,000 |
| 54101 | Communications | 15,099 | 20,700 | 22,100 | 22,100 |
| 54201 | Postage & Freight | 505 | 800 | 800 | 800 |
| 54301 | Utility Services | 27,377 | 38,800 | 36,000 | 36,000 |
| 54401 | Rentals & Leases | 2,503 | 2,700 | 950 | 950 |
| 54501 | Insurance | 1,292 | 1,791 | 1,355 | 1,355 |
| 54601 | Repair & Maintenance Services | 12,206 | 17,675 | 24,890 | 24,890 |
| 54701 | Printing & Binding | 294 | 500 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 16,024 | 2,200 | 1,200 | 1,200 |
| 54931 | Host Ordinance Items | 264 | 1,500 | 3,500 | 3,500 |
| 55101 | Office Supplies | 8,259 | 10,000 | 12,000 | 12,000 |
| 55201 | Operating Supplies | 10,209 | 14,600 | 16,600 | 16,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 4,223 | 3,000 | 2,300 | 2,300 |
| 55501 | Training & Registrations | 5,094 | 18,500 | 9,500 | 9,500 |
| 55801 | Bad Debt | 2,148 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 265,578 | 260,966 | 263,695 | 263,695 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 21,000 | 25,000 | 25,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 21,000 | 25,000 | 25,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 991,120 | \$ 1,045,534 | \$ 998,126 | \$ 998,126 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 991,120 | \$ 1,045,534 | \$ 998,126 | \$ 998,126 |
| | TOTAL REVENUES | \$ 991,120 | \$ 1,045,534 | \$ 998,126 | \$ 998,126 |



FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Environmental Quality

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 244,343 | 226,972 | 165,430 | 165,430 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 6,970 | 16,025 | 13,000 | 13,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 18,320 | 18,590 | 13,650 | 13,650 |
| 52201 | Retirement Contributions | 25,229 | 27,306 | 9,506 | 9,506 |
| 52301 | Life & Health Insurance | 32,316 | 40,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 4,694 | 3,993 | 2,667 | 2,667 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 331,872 | 332,886 | 229,753 | 229,753 |
| 53101 | Professional Services | 381,580 | 390,000 | 420,000 | 420,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 203,330 | 255,500 | 21,857 | 21,857 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 5,536 | 3,000 | 5,500 | 5,500 |
| 54101 | Communications | 3,817 | 4,320 | 4,320 | 4,320 |
| 54201 | Postage & Freight | 2,503 | 4,000 | 4,000 | 4,000 |
| 54301 | Utility Services | 306,984 | 440,000 | 400,000 | 400,000 |
| 54401 | Rentals & Leases | 54,773 | 5,200 | 11,000 | 11,000 |
| 54501 | Insurance | 6,140 | 5,551 | 5,062 | 5,062 |
| 54601 | Repair & Maintenance Services | 80,125 | 61,975 | 67,975 | 67,975 |
| 54701 | Printing & Binding | 327 | 1,000 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 7,969 | 30,000 | 4,000 | 4,000 |
| 54901 | Other Current Charges & Obligations | 3,544 | 5,500 | 6,000 | 6,000 |
| 54931 | Host Ordinance Items | 341 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,940 | 1,500 | 1,800 | 1,800 |
| 55201 | Operating Supplies | 28,337 | 50,550 | 17,050 | 17,050 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 3,187 | 2,150 | 2,600 | 2,600 |
| 55501 | Training & Registrations | 1,838 | 6,000 | 6,000 | 6,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,092,272 | 1,266,246 | 978,164 | 978,164 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 1,000 | 6,000 | 6,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 1,000 | 6,000 | 6,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,424,144 | \$ 1,600,132 | \$ 1,213,917 | \$ 1,213,917 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 1,424,144 | \$ 1,600,132 | \$ 1,213,917 | \$ 1,213,917 |
| | TOTAL REVENUES | \$ 1,424,144 | \$ 1,600,132 | \$ 1,213,917 | \$ 1,213,917 |



FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: SWM Operations

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 773,715 | 826,205 | 728,724 | 728,724 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 61,778 | 90,000 | 80,000 | 80,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 59,795 | 70,090 | 61,865 | 61,865 |
| 52201 | Retirement Contributions | 86,898 | 107,778 | 43,693 | 43,693 |
| 52301 | Life & Health Insurance | 197,625 | 208,000 | 187,000 | 187,000 |
| 52401 | Workers' Compensation | 49,032 | 49,693 | 50,608 | 50,608 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,228,844 | 1,351,766 | 1,151,890 | 1,151,890 |
| 53101 | Professional Services | 1,188 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 155,159 | 214,266 | 260,266 | 265,266 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 6,459 | 6,000 | 6,000 | 6,000 |
| 54101 | Communications | 6,971 | 8,500 | 8,500 | 8,500 |
| 54201 | Postage & Freight | 607 | 500 | 500 | 500 |
| 54301 | Utility Services | 46,900 | 73,000 | 53,000 | 53,000 |
| 54401 | Rentals & Leases | 22,373 | 345,000 | 114,300 | 114,300 |
| 54501 | Insurance | 195,186 | 246,137 | 268,532 | 268,532 |
| 54601 | Repair & Maintenance Services | 372,094 | 442,935 | 387,435 | 387,435 |
| 54701 | Printing & Binding | 1,887 | 1,900 | 1,900 | 1,900 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,973 | 8,000 | 8,500 | 8,500 |
| 54931 | Host Ordinance Items | 2,382 | 500 | 0 | 0 |
| 55101 | Office Supplies | 4,015 | 7,500 | 7,500 | 7,500 |
| 55201 | Operating Supplies | 464,411 | 580,500 | 707,550 | 707,550 |
| 55301 | Road Materials & Supplies | 48,934 | 37,500 | 75,000 | 75,000 |
| 55401 | Books, Pubs, & Subs | 745 | 2,300 | 2,300 | 2,300 |
| 55501 | Training & Registrations | 5,221 | 6,000 | 6,000 | 6,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 2,429,644 | 2,322,000 | 2,625,000 | 2,625,000 |
| | OPERATING COSTS | 3,770,149 | 4,302,538 | 4,532,283 | 4,537,283 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 870,506 | 917,700 | 752,700 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 870,506 | 917,700 | 752,700 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 5,413 | 0 | 9,675 | 9,675 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 5,413 | 0 | 9,675 | 9,675 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 5,004,406 | \$ 6,524,810 | \$ 6,611,548 | \$ 6,451,548 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 5,004,406 | \$ 6,524,810 | \$ 6,611,548 | \$ 6,451,548 |
| | TOTAL REVENUES | \$ 5,004,406 | \$ 6,524,810 | \$ 6,611,548 | \$ 6,451,548 |



FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Recycling Operations

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 280,567 | 282,235 | 256,539 | 256,539 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 91,536 | 95,000 | 95,000 | 95,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 27,911 | 28,860 | 26,892 | 26,892 |
| 52201 | Retirement Contributions | 45,212 | 42,391 | 18,728 | 18,728 |
| 52301 | Life & Health Insurance | 36,524 | 56,000 | 51,000 | 51,000 |
| 52401 | Workers' Compensation | 12,085 | 33,528 | 29,794 | 29,794 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 493,834 | 538,014 | 477,953 | 477,953 |
| 53101 | Professional Services | 11,188 | 25,000 | 10,000 | 10,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 469,802 | 580,492 | 527,640 | 527,640 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 6,726 | 1,000 | 2,000 | 2,000 |
| 54101 | Communications | 3,666 | 5,300 | 5,300 | 5,300 |
| 54201 | Postage & Freight | 60 | 500 | 500 | 500 |
| 54301 | Utility Services | 22,586 | 25,000 | 30,000 | 30,000 |
| 54401 | Rentals & Leases | 29,407 | 9,200 | 9,200 | 9,200 |
| 54501 | Insurance | 15,387 | 17,035 | 20,326 | 20,326 |
| 54601 | Repair & Maintenance Services | 109,048 | 248,357 | 169,875 | 169,875 |
| 54701 | Printing & Binding | 617 | 2,500 | 4,000 | 4,000 |
| 54801 | Promotional Activities | 13,057 | 30,000 | 70,000 | 70,000 |
| 54901 | Other Current Charges & Obligations | 123 | 200 | 200 | 200 |
| 54931 | Host Ordinance Items | 200 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,451 | 0 | 4,000 | 4,000 |
| 55201 | Operating Supplies | 127,578 | 173,250 | 202,250 | 202,250 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 2,470 | 3,000 | 3,000 | 3,000 |
| 55501 | Training & Registrations | 2,239 | 3,000 | 3,000 | 3,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 815,603 | 1,123,834 | 1,061,291 | 1,061,291 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 95,000 | 438,000 | 438,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 95,000 | 438,000 | 438,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,309,438 | \$ 1,756,848 | \$ 1,977,244 | \$ 1,977,244 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 1,309,438 | \$ 1,756,848 | \$ 1,977,244 | \$ 1,977,244 |
| | TOTAL REVENUES | \$ 1,309,438 | \$ 1,756,848 | \$ 1,977,244 | \$ 1,977,244 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Projects



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 1,450,000 | 1,230,000 | 1,230,000 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 1,450,000 | 1,230,000 | 1,230,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 1,450,000 | \$ 1,230,000 | \$ 1,230,000 |
| Revenues | | | | | |
| | Solid Waste Fund Revenues | \$ 0 | \$ 1,450,000 | \$ 1,230,000 | \$ 1,230,000 |
| | TOTAL REVENUES | \$ 0 | \$ 1,450,000 | \$ 1,230,000 | \$ 1,230,000 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Reserves



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 494,063 | 625,118 | 539,446 | 539,446 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 54998 | Provision-Closure & LT Care | 818,235 | 0 | 202,997 | 202,997 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,312,298 | 625,118 | 742,443 | 742,443 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 9,818 | 29,120 | 24,120 |
| | NON-OPERATING COSTS | 0 | 9,818 | 29,120 | 24,120 |
| | TOTAL BUDGET | \$ 1,312,298 | \$ 634,936 | \$ 771,563 | \$ 766,563 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 1,312,298 | \$ 634,936 | \$ 771,563 | \$ 766,563 |
| | TOTAL REVENUES | \$ 1,312,298 | \$ 634,936 | \$ 771,563 | \$ 766,563 |

FUND: Solid Waste Fund
 FUNCTION: Other Uses
 ACTIVITY: Interfund Transfer

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Transfers



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 437,972 | 443,412 | 372,796 | 309,785 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 437,972 | 443,412 | 372,796 | 309,785 |
| | TOTAL BUDGET | \$ 437,972 | \$ 443,412 | \$ 372,796 | \$ 309,785 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 437,972 | \$ 443,412 | \$ 372,796 | \$ 309,785 |
| | TOTAL REVENUES | \$ 437,972 | \$ 443,412 | \$ 372,796 | \$ 309,785 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Closed Landfills



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | (12,500) | 185,800 | 215,800 | 215,800 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 8,545 | 8,545 | 8,545 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 500,250 | 270,250 | 498,261 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | (12,500) | 694,595 | 494,595 | 722,606 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ (12,500) | \$ 694,595 | \$ 494,595 | \$ 722,606 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ (12,500) | \$ 694,595 | \$ 494,595 | \$ 722,606 |
| | TOTAL REVENUES | \$ (12,500) | \$ 694,595 | \$ 494,595 | \$ 722,606 |

FUND: Solid Waste Fund
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Debt Service



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 758,167 | 769,539 | 769,539 |
| 57201 | Interest | 26,336 | 70,846 | 59,474 | 59,474 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 26,336 | 829,013 | 829,013 | 829,013 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 26,336 | \$ 829,013 | \$ 829,013 | \$ 829,013 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 26,336 | \$ 829,013 | \$ 829,013 | \$ 829,013 |
| | TOTAL REVENUES | \$ 26,336 | \$ 829,013 | \$ 829,013 | \$ 829,013 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Transfer Station



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 139,198 | 139,198 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 15,000 | 15,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 11,796 | 11,796 |
| 52201 | Retirement Contributions | 0 | 0 | 8,214 | 8,214 |
| 52301 | Life & Health Insurance | 0 | 0 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 0 | 0 | 6,756 | 6,756 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 223,464 | 223,464 |
| 53101 | Professional Services | 21,942 | 25,000 | 12,000 | 12,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 1,466,406 | 1,450,500 | 1,105,500 | 1,105,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,479 | 2,400 | 2,400 | 2,400 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 50,711 | 48,400 | 30,400 | 30,400 |
| 54401 | Rentals & Leases | 0 | 0 | 4,250 | 4,250 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 10,525 | 12,500 | 26,600 | 26,600 |
| 54701 | Printing & Binding | 247 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 600 | 600 | 600 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 2,900 | 2,900 | 2,900 |
| 55201 | Operating Supplies | 1,797 | 0 | 21,650 | 21,650 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 1,000 | 1,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,553,107 | 1,542,300 | 1,207,300 | 1,207,300 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 130,000 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 130,000 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,553,107 | \$ 1,672,300 | \$ 1,430,764 | \$ 1,430,764 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 1,553,107 | \$ 1,672,300 | \$ 1,430,764 | \$ 1,430,764 |
| | TOTAL REVENUES | \$ 1,553,107 | \$ 1,672,300 | \$ 1,430,764 | \$ 1,430,764 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Sautley Landfill



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 150,000 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 150,000 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 3,290,000 | 3,290,000 | 3,290,000 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 3,290,000 | 3,290,000 | 3,290,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 150,000 | \$ 3,290,000 | \$ 3,290,000 | \$ 3,290,000 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 150,000 | \$ 3,290,000 | \$ 3,290,000 | \$ 3,290,000 |
| | TOTAL REVENUES | \$ 150,000 | \$ 3,290,000 | \$ 3,290,000 | \$ 3,290,000 |

FUND: Solid Waste Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Solid Waste Management
 DIVISION: Solid Waste Management
 COST CENTER: Landfill Gas to Energy



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 75,000 | 75,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 5,000 | 5,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 40,000 | 40,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 123,000 | 123,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 123,000 | \$ 123,000 |
| RESOURCES | | | | | |
| | Solid Waste Fund Revenues | \$ 0 | \$ 0 | \$ 123,000 | \$ 123,000 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 123,000 | \$ 123,000 |



**HUMAN RESOURCES
DEPARTMENT**





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

The Office of Human Resources provides services, innovative HR leadership and operations to BCC employees and managers in the areas of classification, compensation, training and development, recruitment and placement, employee and labor relations, and employee benefits. Human Resources also ensure BCC compliance with all applicable employment-related local, state and federal laws and regulations. Additionally, Human Resources administers the group medical, dental, life, retirement, deferred compensation and cafeteria plan benefits to the BCC and other County agencies employees serviced by the BCC HR staff.

GOAL

Escambia County employees are our primary customers. Our goal is to develop and administer policies, practices and systems that attract and retain the highest caliber workforce available. In doing so, we will help ensure the highest levels of ethics, morale, work quality, training, communications, teamwork, productivity and customer service skills of all County employees. Human Resources has a goal to maintain a comprehensive benefits package at the lowest possible cost.

Our goal is to help assure Escambia County government becomes a leader in "world class customer service" through continuous quality improvement programs and philosophies. As such, we will strive to become the "employer of choice" in the Escambia County commuting area.

We are fully committed to promoting and providing an employment environment that is compliant with all employment, and EEO laws, rules, and regulations. Human Resources encourages a management leadership style that supports a balance between a safe, healthy, fair, rewarding, and career oriented work environment and our employee's personal life.

"Escambia County Government is a great place to work"

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Actual | FY 2011 Estimate |
|--|-------------------|-------------------|-------------------|---------------------|
| # of requisitions created | 170 | 126 | 130 | 134 |
| # filled internally | 46 | 49 | 41 | 28 |
| # filled from outside | 124 | 77 | 89 | 106 |
| Average turnover rate | 15.9% | 13% | 11.6% | 12.5% |
| # of FMLA Leaves | 96 | 87 | 92 | 92 |
| # of Retirements | 50 | 46 | 23 | 51 |
| Personnel actions processed | 849 | 675 | 762 | 795 |
| Medical Utilization (Premium vs. Claims) | 87.45% | 83.13% | 80.73% | 75% |
| Medical Claims | \$9,448,633 | \$10,452,909 | \$9,838,176 | \$9,795,580 |
| Dental Claims | \$611,515 | \$535,016 | \$561,065 | \$535,300 |

STATUTORY RESPONSIBILITIES

BCC Policies, Code of Ordinances; and Administrative Code. EEO/Title VII; ADA; ADEA; FLSA; FLSA-Child Labor; Equal Pay Act; FL Wage & Hour Law; Federal and FL Record Retention Statutes; Veterans' Preference (Chapter 295 Florida Statutes); INS-I-9, Uniform Guidelines; Collective Bargaining Agreements, FLSA;PERC; PERA;NMB; Labor – Management Reporting and Disclosure Act; Taft-Hartley; NLRB HIPAA, COBRA, USESSA, TAMRA, IRS Code and Regulations, ERISA, Florida Statues 121 and Florida Retirement Rules (December 1996), Florida Statues 119, FMLA, Medicare, Medicaid.



ADVISORY BOARD

Not applicable.

BENCHMARKING

| Benchmark Data | Escambia County | Benchmark |
|---|-----------------|---|
| # of HR Staff per 100 employees* | 1.25 | .72– 25 th Percentile 1.12- Median 1.82- 75 th Percentile |
| # of HR/Benefits Staff per 100 employees* | .94 | .72– 25 th Percentile 1.12- Median 1.82- 75 th Percentile |
| # of HR/Benefits Staff per 100 employees/retirees* | .62 | .72– 25 th Percentile 1.12- Median 1.82- 75 th Percentile |
| Employer/Employee Health Insurance Contribution % (family coverage 2010 plan year average) | 80%/20% | 85%/15% State of Florida |

Benchmark Sources: Society of Human Resources Management (SHRM) 2008 Benchmarking Study and FPPA Salary/Benefits Survey.

*1,121 employees, 1,500 employees with benefits, 2,661 employees and retirees with benefits.

SIGNIFICANT CHANGES FOR FY 2011-2012

The Kronos HRIS system will be up graded to version 6.2 to allow progress toward a paperless system. HR will negotiate a new three year contract with the Amalgamated Transit Union (ATU) and the Police Benevolent Association (PBA). HR will coordinate an election for coverage for the International Association of Firefighters (IAFF) and negotiate a contract if applicable.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Human Resources</u> | | | | |
| Human Resources Assistant I | B21 | 0 | 0 | 1 |
| Human Resources Associate II | B31 | 0 | 0 | 6 |
| Human Resources Associate III | C41 | 0 | 0 | 1 |
| Human Resources Manager | D63 | 0 | 0 | 1 |
| Human Resources Supervisor | C52 | 0 | 0 | 4 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 14 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 570,996 | 612,804 | 541,731 | 541,731 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 41,651 | 46,880 | 41,443 | 41,443 |
| 52201 | Retirement Contributions | 58,634 | 74,006 | 31,927 | 31,927 |
| 52301 | Life & Health Insurance | 80,227 | 96,000 | 93,500 | 93,500 |
| 52401 | Workers' Compensation | 1,668 | 1,592 | 1,356 | 1,356 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 753,176 | 831,282 | 709,957 | 709,957 |
| 53101 | Professional Services | 18,706 | 15,000 | 18,250 | 18,250 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 750 | 500 | 500 |
| 54101 | Communications | 33 | 0 | 50 | 50 |
| 54201 | Postage & Freight | 4,609 | 750 | 5,000 | 5,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 2,500 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 7,233 | 5,000 | 7,500 | 7,500 |
| 54701 | Printing & Binding | 412 | 500 | 500 | 500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,401 | 6,500 | 1,600 | 1,600 |
| 54931 | Host Ordinance | 1,441 | 0 | 1,600 | 1,600 |
| 55101 | Office Supplies | 9,062 | 12,250 | 12,000 | 12,000 |
| 55201 | Operating Supplies | 3,989 | 7,000 | 6,000 | 6,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,205 | 3,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 376 | 1,500 | 750 | 750 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 48,467 | 55,250 | 55,250 | 55,250 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 4,709 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 4,709 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 806,352 | \$ 886,532 | \$ 765,207 | \$ 765,207 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 806,352 | \$ 886,532 | \$ 765,207 | \$ 765,207 |
| | TOTAL REVENUES | \$ 806,352 | \$ 886,532 | \$ 765,207 | \$ 765,207 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Tuition Reimbursement



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 25,000 | 25,000 | 25,000 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 25,000 | 25,000 | 25,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 0 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| | TOTAL REVENUES | \$ 0 | \$ 25,000 | \$ 25,000 | \$ 25,000 |

FUND: Escambia County Restricted Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Employee Morale and Welfare



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 10,014 | 8,000 | 10,000 | 10,000 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 5,146 | 10,050 | 7,100 | 7,100 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 14 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 15,174 | 18,050 | 17,100 | 17,100 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 15,174 | \$ 18,050 | \$ 17,100 | \$ 17,100 |
| RESOURCES | | | | | |
| | Concessions Revenues | \$ 15,174 | \$ 19,000 | \$ 18,000 | \$ 18,000 |
| | Less: 5% Anticipated Revenues | 0 | (950) | (900) | (900) |
| | TOTAL REVENUES | \$ 15,174 | \$ 18,050 | \$ 17,100 | \$ 17,100 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Management & Budget Services
 DIVISION: Human Resources Department
 COST CENTER: Pre-Employment Physicals



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 21,043 | 25,000 | 25,000 | 25,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 21,043 | 25,000 | 25,000 | 25,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 21,043 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| | RESOURCES | | | | |
| | Internal Service Fund Revenues | \$ 21,043 | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| | TOTAL REVENUES | \$ 21,043 | \$ 25,000 | \$ 25,000 | \$ 25,000 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Benefits



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 145,659 | 141,273 | 146,360 | 146,360 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 10,616 | 10,808 | 11,196 | 11,196 |
| 52201 | Retirement Contributions | 15,098 | 15,876 | 7,797 | 7,797 |
| 52301 | Life & Health Insurance | 10,475 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 424 | 367 | 367 | 367 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 182,272 | 192,324 | 191,220 | 191,220 |
| 53101 | Professional Services | 5,786 | 8,000 | 8,000 | 8,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 5,786 | 8,000 | 8,000 | 8,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants & Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 188,058 | \$ 200,324 | \$ 199,220 | \$ 199,220 |
| | RESOURCES | | | | |
| | Internal Service Fund Revenues | \$ 188,058 | \$ 200,324 | \$ 199,220 | \$ 199,220 |
| | TOTAL REVENUES | \$ 188,058 | \$ 200,324 | \$ 199,220 | \$ 199,220 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Health



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 2,136 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 7,342 | 14,523,917 | 13,405,000 | 13,405,000 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 9,478 | 14,523,917 | 13,405,000 | 13,405,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 9,478 | \$ 14,523,917 | \$ 13,405,000 | \$ 13,405,000 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 9,478 | \$ 14,523,917 | \$ 13,405,000 | \$ 13,405,000 |
| | TOTAL REVENUES | \$ 9,478 | \$ 14,523,917 | \$ 13,405,000 | \$ 13,405,000 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Dental



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 62,942 | 70,000 | 70,000 | 70,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 560,959 | 600,000 | 600,000 | 600,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 623,901 | 670,000 | 670,000 | 670,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 623,901 | \$ 670,000 | \$ 670,000 | \$ 670,000 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 623,901 | \$ 670,000 | \$ 670,000 | \$ 670,000 |
| | TOTAL REVENUES | \$ 623,901 | \$ 670,000 | \$ 670,000 | \$ 670,000 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: Life



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 354,223 | 370,000 | 370,000 | 370,000 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 354,223 | 370,000 | 370,000 | 370,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 354,223 | \$ 370,000 | \$ 370,000 | \$ 370,000 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 354,223 | \$ 370,000 | \$ 370,000 | \$ 370,000 |
| | TOTAL REVENUES | \$ 354,223 | \$ 370,000 | \$ 370,000 | \$ 370,000 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Human Resources Department
 DIVISION: Human Resources Department
 COST CENTER: BCBS Health Grant



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 5,993 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 837 | 0 | 0 | 4,850 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,830 | 0 | 0 | 4,850 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 16,324 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 16,324 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,830 | \$ 0 | \$ 0 | 21,174 |
| RESOURCES | | | | | |
| | Internal Service Fund Revenues | \$ 6,830 | \$ 0 | \$ 0 | 21,174 |
| | TOTAL REVENUES | \$ 6,830 | \$ 0 | \$ 0 | 21,174 |



INFORMATION TECHNOLOGY DEPARTMENT

└ Telecommunications





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

Provide technology infrastructure and support for the Board of County Commissioners, various constitutional officers and Article V agencies.

Provide and maintain Internet access and e-mail for employees of the Board, Tax Collector, Property Appraiser, Supervisor of Elections as well as the State Attorney and Public Defender throughout the 1st Judicial Circuit.

Maintain network file systems and storage and provide network security including firewalls, e-mail filtering, virus protection, intrusion detection and prevention and network access controls.

Provide secure wireless access to employees at all major County facilities and wireless access as needed for emergency operations center responders and media.

Operate two data centers and a disaster recovery site, support over 110 servers, 115 network switches and routers, 70 business systems and 40 desktop applications.

Support and maintain laptops, desktops, tablets, PDAs, printers, multi-function devices and desktop software for all BCC employees.

Deploy, develop, maintain, and upgrade business systems for development services, public works, engineering, code enforcement, animal services, solid waste management, corrections, human resources, public safety, and facilities management.

Provides 24x7 support to the Emergency Operations Center and all emergency support functions during any activation.

Provides telephone services to the Board, Constitutional Officers, and Article V agencies.

Provides inventory and asset management of network and computer assets

GOAL

The goal of the Information Technology Department is to serve end users with continually improved, efficient and cost effective information technology and telecommunications services so that our customers are able to fulfill their missions.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Estimate | FY 2011 Estimate |
|--|-------------------|-------------------|---------------------|---------------------|
| Average number of valid Internet e-mails (million) | N/A | 3.1 | 3.5 | 3.5 |
| Approx. number of e-mails blocked (million) | N/A | 45 | 40.5 | 40.5 |
| Average number of Internal/Internal e-mails (thousand) | N/A | 390 | 410 | 450 |
| Average Monthly Visits to MyEscambia.com | N/A | 30,000 | 40,000 | 50,000 |
| Number of new applications/services deployed | 3 | 4 | 3 | 4 |
| % of IT Helpdesk Calls completed in one day | N/A | 20% | 40% | 50% |



STATUTORY RESPONSIBILITIES

Under Article V of the Florida State Constitution, we are required to provide for communications services to the court related functions of Court Administration, Clerk of the Circuit Court, State Attorney and Public Defender including Guardian Ad Litem.

ADVISORY BOARD

The Information Technology Department operates under the guidance of an Information Technology Governance Council and coordinates with other governmental entities through the Escambia County Network committee.

BENCHMARKING

| Benchmark Data | Escambia County | Benchmark |
|---|-----------------|-----------|
| Average number of users per IT FTE | 1:53 | 1:23 |
| Average number of PCs per IT Technician | 1:141 | 1:50 |
| Ratio of System Administrator's to File Servers | 1:36 | 1:12 |

Benchmark Sources: Info-Tech Research Group

SIGNIFICANT CHANGES FOR FY 2011-2012

It is anticipated that Escambia County IT will begin deploying an enterprise-wide voice-over-IP phone system during the next fiscal year.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Information Resources</u> | | | | |
| Division Manager | D63 | 0 | 0 | 1 |
| Information Technology Coordinator | C51 | 0 | 0 | 5 |
| Information Technology Specialist | B23 | 0 | 0 | 4 |
| Information Technology Technician | B22 | 0 | 0 | 3 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| Systems Analyst | C41 | 0 | 0 | 3 |
| TOTAL | | 0 | 0 | 17 |
| <u>Telecommunications</u> | | | | |
| Information Technology Coordinator | C51 | 0 | 0 | 1 |
| Telecommunications Service Technician | B32 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 2 |
| TOTAL DEPARTMENT | | 0 | 0 | 19 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Information Systems
 DIVISION: Information Systems
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 839,313 | 837,006 | 920,279 | 920,279 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 61,868 | 64,030 | 70,403 | 70,403 |
| 52201 | Retirement Contributions | 93,211 | 100,352 | 52,758 | 52,758 |
| 52301 | Life & Health Insurance | 91,828 | 128,000 | 144,500 | 144,500 |
| 52401 | Workers' Compensation | 2,549 | 2,177 | 2,299 | 2,299 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,088,769 | 1,131,565 | 1,190,239 | 1,190,239 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 277,267 | 272,800 | 277,916 | 277,916 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 3,378 | 6,120 | 5,000 | 5,000 |
| 54101 | Communications | 6,740 | 9,120 | 7,000 | 7,000 |
| 54201 | Postage & Freight | 0 | 1,000 | 500 | 500 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 706,657 | 780,355 | 880,183 | 880,183 |
| 54701 | Printing & Binding | 127 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 62 | 0 | 0 | 0 |
| 55101 | Office Supplies | 3,724 | 4,000 | 8,000 | 8,000 |
| 55201 | Operating Supplies | 32,384 | 128,000 | 64,500 | 64,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 2,421 | 3,150 | 2,020 | 2,020 |
| 55501 | Training & Registrations | 4,293 | 6,000 | 5,000 | 5,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,037,053 | 1,210,545 | 1,250,119 | 1,250,119 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 82,914 | 100,000 | 100,000 | 100,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 82,914 | 100,000 | 100,000 | 100,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 2,208,736 | \$ 2,442,110 | \$ 2,540,358 | \$ 2,540,358 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 2,208,736 | \$ 2,442,110 | \$ 2,540,358 | \$ 2,540,358 |
| | TOTAL REVENUES | \$ 2,208,736 | \$ 2,442,110 | \$ 2,540,358 | \$ 2,540,358 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Information Systems
 DIVISION: Information Systems
 COST CENTER: Telecommunications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 103,843 | 103,843 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 7,944 | 7,944 |
| 52201 | Retirement Contributions | 0 | 0 | 5,878 | 5,878 |
| 52301 | Life & Health Insurance | 0 | 0 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 0 | 0 | 260 | 260 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 134,925 | 134,925 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 15,000 | 15,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 195,824 | 213,000 | 879,305 | 879,305 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 105,778 | 105,778 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 20,000 | 20,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 195,824 | 213,000 | 1,020,083 | 1,020,083 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 195,824 | \$ 213,000 | \$ 1,155,008 | \$ 1,155,008 |
| | | | | | 0 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 195,824 | \$ 213,000 | \$ 1,155,008 | \$ 1,155,008 |
| | TOTAL REVENUES | \$ 195,824 | \$ 213,000 | \$ 1,155,008 | \$ 1,155,008 |

PUBLIC SAFETY DEPARTMENT

- Emergency Management
- Communications
- EMS
- Business Operations
- Support Operations
- Fire





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

- Provide annual training and exercises for Emergency Operations primary and support agencies to perform response functions before June 1, 2012.
- Ensure the new county-wide radio communications system and subscriber components are operating as expected by January 1, 2013, in order to meet federal mandates.
- Establish a comprehensive fleet management plan for fire apparatus by April 1, 2012.
- Complete full-implementation of Florida's Prehospital EMS Tracking and Reporting System (EMSTARS) in order to perform analysis for benchmarking and identifying quality improvement initiatives by April 1, 2012.
- Establish and maintain a firefighter safety and health program compliant with NFPA 1500 as required by FS. 633.801 no later than April 1, 2012.
- Enhance all front-line supervisors' competencies through leadership training, succession planning and experience by September 30, 2012.
- Implement image retrieval system for patient records by September 30, 2012.
- Increase EMS accounts receivables to \$10 million by September 30, 2012.

GOAL

The goal of the Public Safety Bureau is to provide efficient and responsive services that protect life, property and preserve our community's environment.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Actual | FY 2011 Estimate |
|-----------------------------------|-------------------|-------------------|-------------------|---------------------|
| Emergency Medical Services | | | | |
| # of calls responded to | 39,116 | 37,242 | 36,968 | 38,816 |
| # transports made | 34,136 | 34,030 | 32,150 | 33,757 |
| Fire-Rescue | | | | |
| # of calls responded to | 14,776 | 15,823 | 15,493 | 15,384 |
| Communications | | | | |
| # 911 calls received | 166,934 | 182,750 | 186,231 | 189,000 |
| # Fire-Rescue calls | 14,776 | 15,823 | 15,493 | 16,000 |
| # EMS emergency calls | 43,041 | 42,928 | 45,871 | 47,000 |
| # EMS non-emergency calls | 7,245 | 5,945 | 2,102 | 2,000 |
| % 911 calls answered w/in 15 sec. | N/A | N/A | N/A | 99 |

STATUTORY RESPONSIBILITIES

(Communications) F.S. 365.171-173; F.S. 633.01; BCC Sec. 18-2
 (EMS) Escambia County Ordinance BCC Chapter 38; F.S. 401 and 125.01e; Chapter 64J-1 Florida Administrative Code
 (EM) Escambia County Ordinance Chapter 37; F.S. 252.38
 (Fire Rescue) Escambia County Ordinance Chapter 50; F.S. 125.01d

ADVISORY BOARD

None



BENCHMARKING

| Benchmark Data | Escambia County | Benchmark |
|---|-----------------|-----------|
| Occurrences when alarms received on emergency lines answered within 15 seconds ¹ | 99.9% | 95% |
| Surveyed patients rating EMS Overall Quality of Care (Includes 911 Call) as excellent. ² | 53.7% | 72.2% |
| Occurrences when an ambulance arrives on scene of the emergency within 10 minutes of dispatch. ³ | 79.5% | 80% |
| Meeting NFPA 1720 Staffing and Response Plan ⁴ | 86% | 80% |

Benchmark Sources:

¹ National Fire Protection Association (NFPA) 1221, 7.4.1² Professional Research Consultants comparing to similar services after annually interviewing 400 patients treated by Escambia County EMS³ Escambia County Board of County Commissioners meeting July 9, 2009⁴ NFPA 1720 "Standard for the Organization and Deployment of Fire Suppression, Emergency Medical Operation, and Special Operations to the Public by Volunteer Fire Departments." This standard calls for 10 people on scene in 10 minutes 80% of the time in suburban areas and 6 people on scene in 14 minutes 80% of the time in rural areas.

SIGNIFICANT CHANGES FOR FY 2011-2012

No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|---------------------------|---------------------------|------------------------|
| <u>Public Safety Administration</u> | | | | |
| Bureau Chief | E83 | 0 | 0 | 1 |
| Bureau Chief/Fire Chief* | E83 | 1 | 1 | 0 |
| Bureau Chief Aide | B32 | 1 | 1 | 1 |
| Medical Director | E81 | 1 | 1 | 1 |
| Medical Director (Relief) | E81 | 0 | 0 | 1 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | 4 | 4 | 5 |
| <u>Business Operations</u> | | | | |
| Accountant | C42 | 0 | 1 | 1 |
| Accounting Technician* | B21 | 0 | 1 | 1 |
| Billing Supervisor | B31 | 0 | 1 | 1 |
| Division Manager | D63 | 0 | 1 | 1 |
| Human Resource Associate I | B21 | 0 | 1 | 1 |
| Medical Records Technician | A13 | 0 | 2 | 2 |
| Senior Office Support Assistant | A12 | 0 | 9 | 9 |
| TOTAL | | 0 | 16 | 16 |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|---------------------------|---------------------------|------------------------|
| <u>Emergency Management</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Emergency Management Operations Officer | B22 | 1 | 1 | 1 |
| Emergency Planning Coordinator | C41 | 1 | 1 | 1 |
| GIS Analyst** | GF1 | 1 | 1 | 1 |
| TOTAL | | 4 | 4 | 4 |
| <u>Communications</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Emergency Communications Dispatcher | B21 | 20 | 20 | 20 |
| Emergency Comm. Dispatcher (Relief) | B21 | 21 | 21 | 21 |
| Emergency Communications Manager | C43 | 1 | 1 | 1 |
| Emergency Communications Supervisor | B31 | 4 | 4 | 4 |
| TOTAL | | 47 | 47 | 47 |
| <u>Emergency Medical Services</u> | | | | |
| Division Manager | D63 | 1 | 2 | 1 |
| Emergency Medical Specialist | B211 | 82 | 82 | 82 |
| Emergency Medical Specialist (Relief) | B211 | 74 | 74 | 73 |
| EMS Quality Specialist | B23 | 0 | 1 | 1 |
| Fleet Maintenance Supervisor | B31 | 1 | 0 | 0 |
| Paramedic Supervisor | B32 | 6 | 6 | 6 |
| Program Coordinator | C42 | 0 | 0 | 1 |
| Senior Office Support Assistant | A12 | 0 | 0 | 0 |
| TOTAL | | 164 | 165 | 164 |
| <u>Fire Rescue</u> | | | | |
| Assistant Fire Chief | C42 | 1 | 0 | 0 |
| Battalion Chief | C52 | 4 | 4 | 4 |
| Deputy Fire Chief | D63 | 1 | 1 | 1 |
| Fire Captain | C41 | 0 | 1 | 1 |
| Fire Chief | D72 | 0 | 0 | 1 |
| Fire Inspector | B21 | 3 | 3 | 3 |
| Fire Lieutenant | B32 | 17 | 17 | 17 |
| Fire Lieutenant/Public Education Coordinator | B32 | 1 | 1 | 1 |
| Fire Marshall | D61 | 1 | 1 | 0 |
| Fire Marshall | C43 | 0 | 0 | 1 |
| Fire Services Manager | D61 | 1 | 0 | 0 |
| Fire Training Chief | D61 | 0 | 1 | 0 |
| Firefighter* | B21 | 55 | 55 | 55 |
| Firefighter (Relief) | B21 | 31 | 31 | 31 |
| Firefighter Trainer | C41 | 1 | 0 | 0 |
| Fleet Maintenance Technician | B22 | 1 | 0 | 0 |
| Senior Office Support Assistant | A12 | 3 | 1 | 1 |
| Storekeeper/Warehouse Technician | A13 | 1 | 0 | 0 |
| TOTAL | | 121 | 116 | 116 |

*Dually funded with Fire Services

**Grant Funded



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Fire Rescue (Pensacola Beach)</u> | | | | |
| Firefighter | B21 | 9 | 9 | 9 |
| Fire Lieutenant | B32 | 3 | 3 | 3 |
| TOTAL | | 12 | 12 | 12 |
| <u>Support Operations</u> | | | | |
| Fire Services Manager | D61 | 0 | 1 | 1 |
| Fleet Maintenance Supervisor | B31 | 0 | 1 | 1 |
| Fleet Maintenance Technician | B22 | 0 | 1 | 1 |
| Storekeeper/Warehouse Supervisor | B22 | 0 | 1 | 1 |
| Storekeeper/Warehouse Technician | A13 | 0 | 6 | 6 |
| Storekeeper/Warehouse Technician (Relief) | A13 | 0 | 3 | 3 |
| TOTAL | | 0 | 13 | 13 |
| *Includes 12 SAFER Grant Funded Positions | | | | |
| <u>EMS Training and Quality Assurance (Historical)</u> | | | | |
| Accountant | C42 | 1 | 0 | 0 |
| Billing Supervisor | B22 | 1 | 0 | 0 |
| Division Manager | D63 | 1 | 0 | 0 |
| EMS Quality Specialist | B23 | 1 | 0 | 0 |
| Medical Records Technician | A13 | 2 | 0 | 0 |
| Senior Office Support Assistant | A12 | 6 | 0 | 0 |
| Storekeeper/Warehouse Technician (Relief) | A13 | 3 | 0 | 0 |
| Storekeeper/Warehouse Supervisor | B22 | 1 | 0 | 0 |
| Storekeeper/Warehouse Technician | A13 | 5 | 0 | 0 |
| TOTAL | | 21 | 0 | 0 |
| <u>Resource Management (Historical)</u> | | | | |
| Accounting Technician* | B21 | 1 | 0 | 0 |
| Division Manager | D63 | 1 | 0 | 0 |
| Human Resources Associate I | B21 | 1 | 0 | 0 |
| Senior Office Support Assistant | A12 | 1 | 0 | 0 |
| TOTAL | | 4 | 0 | 0 |
| TOTAL BUREAU | | 377 | 377 | 377 |

*Dually funded with Fire Services

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Administration
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 164,666 | 168,375 | 173,972 | 173,972 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 12,223 | 12,880 | 13,309 | 13,309 |
| 52201 | Retirement Contributions | 27,669 | 32,587 | 18,874 | 18,874 |
| 52301 | Life & Health Insurance | 21,509 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 505 | 438 | 435 | 435 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 226,572 | 238,280 | 232,090 | 232,090 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 500 | 500 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 36 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 500 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 15 | 100 | 100 | 100 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 51 | 1,100 | 1,100 | 1,100 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 226,623 | \$ 239,380 | \$ 233,190 | \$ 233,190 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 226,623 | \$ 239,380 | \$ 233,190 | \$ 233,190 |
| | TOTAL REVENUES | \$ 226,623 | \$ 239,380 | \$ 233,190 | \$ 233,190 |

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Emergency Management
 COST CENTER: Emergency Management



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 120,200 | 148,574 | 153,923 | 153,923 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 9,313 | 11,367 | 11,774 | 11,774 |
| 52201 | Retirement Contributions | 12,043 | 16,696 | 8,200 | 8,200 |
| 52301 | Life & Health Insurance | 18,211 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 555 | 445 | 458 | 458 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 160,322 | 201,082 | 199,855 | 199,855 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,298 | 0 | 0 | 0 |
| 54101 | Communications | 4,243 | 4,540 | 5,000 | 5,000 |
| 54201 | Postage & Freight | 741 | 1,200 | 1,000 | 1,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 10,301 | 16,726 | 15,500 | 15,500 |
| 54701 | Printing & Binding | 140 | 500 | 100 | 100 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 124 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 135 | 0 | 0 | 0 |
| 55101 | Office Supplies | 3,529 | 6,000 | 5,000 | 5,000 |
| 55201 | Operating Supplies | 14,837 | 14,600 | 14,900 | 14,900 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 239 | 800 | 500 | 500 |
| 55501 | Training & Registrations | 225 | 200 | 500 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 35,812 | 44,566 | 42,500 | 42,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 196,134 | \$ 245,648 | \$ 242,355 | \$ 242,355 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 196,134 | \$ 245,648 | \$ 242,355 | \$ 242,355 |
| | TOTAL REVENUES | \$ 196,134 | \$ 245,648 | \$ 242,355 | \$ 242,355 |

FUND: Other Grants & Projects
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Emergency Management
 COST CENTER: EMP Federal Grant



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 31,403 | 43,378 | 43,378 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 2,402 | 3,318 | 3,318 |
| 52201 | Retirement Contributions | 0 | 3,529 | 2,311 | 2,311 |
| 52301 | Life & Health Insurance | 0 | 6,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 0 | 82 | 108 | 108 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 43,416 | 57,615 | 57,615 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 2,000 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 2,000 | 0 | 0 |
| 54101 | Communications | 0 | 5,500 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 1,000 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 4,000 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 10,000 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 10,454 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 3,000 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 14,000 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 1,000 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 52,954 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 96,370 | \$ 57,615 | \$ 57,615 |
| RESOURCES | | | | | |
| | Other Grants & Projects-EMP Federal Grant | \$ 0 | \$ 96,370 | \$ 57,615 | \$ 57,615 |
| | TOTAL REVENUES | \$ 0 | \$ 96,370 | \$ 57,615 | \$ 57,615 |

FUND: Local Option Sales Tax III
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Emergency Management
 COST CENTER: Public Safety LOST III



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 766,233 | 1,059,390 | 938,860 | 2,237,198 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 766,233 | 1,059,390 | 938,860 | 2,237,198 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 766,233 | \$ 1,059,390 | \$ 938,860 | \$ 2,237,198 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 766,233 | 1,059,390 | 938,860 | 2,237,198 |
| | TOTAL REVENUES | \$ 766,233 | \$ 1,059,390 | \$ 938,860 | \$ 2,237,198 |

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Communications
 COST CENTER: Communications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 895,810 | 885,073 | 895,088 | 895,088 |
| 51301 | Other Salaries & Wages | 14,521 | 62,400 | 62,400 | 62,400 |
| 51401 | Overtime | 195,811 | 200,000 | 200,000 | 200,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 80,527 | 87,783 | 88,548 | 88,548 |
| 52201 | Retirement Contributions | 114,123 | 131,183 | 61,935 | 61,935 |
| 52301 | Life & Health Insurance | 170,973 | 208,000 | 221,000 | 221,000 |
| 52401 | Workers' Compensation | 3,419 | 2,982 | 2,893 | 2,893 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,475,183 | 1,577,421 | 1,531,864 | 1,531,864 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 42 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 33,694 | 15,350 | 15,500 | 15,500 |
| 54201 | Postage & Freight | 113 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 3,200 | 3,200 | 3,200 | 3,200 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 235,175 | 245,896 | 245,000 | 245,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 78 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,633 | 2,500 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 4,197 | 5,000 | 5,000 | 5,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 377 | 95 | 150 | 150 |
| 55501 | Training & Registrations | 0 | 5,000 | 8,000 | 8,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 278,508 | 277,041 | 278,850 | 278,850 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 37,675 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 37,675 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,753,691 | \$ 1,892,137 | \$ 1,810,714 | \$ 1,810,714 |
| RESOURCES | | | | | |
| | Traffic Fines - Radio Communications | \$ 244,327 | \$ 255,000 | \$ 250,000 | \$ 250,000 |
| | Cellular Tower Leases | 0 | 71,028 | 72,606 | 72,606 |
| | Transfer from E-911 Fund 145 | 658,222 | 658,222 | 658,222 | 658,222 |
| | Transfer from Fire Services Fund 143 | 274,808 | 330,563 | 186,087 | 186,087 |
| | Transfer from EMS Fund 408 | 0 | 0 | 186,087 | 186,087 |
| | General Fund Revenues | 576,334 | 577,324 | 457,712 | 457,712 |
| | TOTAL REVENUES | \$ 1,753,691 | \$ 1,892,137 | \$ 1,810,714 | \$ 1,810,714 |

FUND: E-911 Operations Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Communications
 COST CENTER: E-911 Communications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 1,000 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 230,958 | 235,000 | 240,000 | 240,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 62 | 0 | 0 | 0 |
| 54101 | Communications | 245,969 | 290,000 | 290,000 | 290,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 108,977 | 89,278 | 100,000 | 240,528 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 2,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 3,301 | 8,000 | 8,000 | 8,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 434 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 10,000 | 10,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 590,700 | 624,278 | 650,000 | 790,528 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 2,600 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 2,600 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 658,222 | 658,222 | 658,222 | 658,222 |
| 59801 | Reserves | 0 | 0 | 140,528 | 0 |
| | NON-OPERATING COSTS | 658,222 | 658,222 | 798,750 | 658,222 |
| | TOTAL BUDGET | \$ 1,251,522 | \$ 1,282,500 | \$ 1,448,750 | \$ 1,448,750 |
| | RESOURCES | | | | |
| | E-911 Operations Fund Revenue | \$ 1,251,522 | \$ 1,282,500 | \$ 1,448,750 | \$ 1,448,750 |
| | TOTAL REVENUES | \$ 1,251,522 | \$ 1,282,500 | \$ 1,448,750 | \$ 1,448,750 |

FUND: Emergency Medical Service
 FUNCTION: Public Safety
 ACTIVITY: Ambulance/Rescue Services

DEPARTMENT: Public Safety
 DIVISION: Emergency Medical Services
 COST CENTER: Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 2,808,439 | 3,109,994 | 3,121,164 | 3,121,164 |
| 51301 | Other Salaries & Wages | 373,717 | 359,000 | 359,000 | 359,000 |
| 51401 | Overtime | 922,090 | 797,000 | 780,000 | 780,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 302,216 | 326,352 | 325,880 | 325,880 |
| 52201 | Retirement Contributions | 876,834 | 1,041,774 | 658,835 | 658,835 |
| 52301 | Life & Health Insurance | 623,918 | 736,000 | 782,000 | 782,000 |
| 52401 | Workers' Compensation | 224,525 | 193,512 | 202,848 | 202,848 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 6,131,739 | 6,563,632 | 6,229,727 | 6,229,727 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 123,148 | 95,300 | 104,450 | 104,450 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,826 | 1,000 | 1,000 | 1,000 |
| 54101 | Communications | 29,493 | 29,900 | 30,000 | 30,000 |
| 54201 | Postage & Freight | 976 | 2,500 | 2,000 | 2,000 |
| 54301 | Utility Services | 14,072 | 14,133 | 14,204 | 14,204 |
| 54401 | Rentals & Leases | 16,195 | 3,100 | 3,116 | 3,116 |
| 54501 | Insurance | 103,018 | 118,994 | 140,351 | 140,351 |
| 54601 | Repair & Maintenance Services | 385,211 | 380,000 | 405,000 | 405,000 |
| 54701 | Printing & Binding | 3,501 | 6,400 | 6,000 | 6,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 280 | 955 | 960 | 960 |
| 54931 | Host Ordinance Items | 265 | 0 | 0 | 0 |
| 55101 | Office Supplies | 3,129 | 3,000 | 3,015 | 3,015 |
| 55201 | Operating Supplies | 715,579 | 615,000 | 794,000 | 794,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 3,179 | 8,500 | 8,500 | 8,500 |
| 55501 | Training & Registration | 0 | 500 | 5,000 | 5,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 754,442 | 767,467 | 782,000 | 782,000 |
| | OPERATING COSTS | 2,154,314 | 2,046,749 | 2,299,596 | 2,299,596 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 3,000 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 3,000 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 3 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 3 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 143,395 | 186,087 | 186,087 |
| 59801 | Reserves | 0 | 800,000 | 1,511,293 | 1,511,293 |
| | NON-OPERATING COSTS | 0 | 943,395 | 1,697,380 | 1,697,380 |
| | TOTAL BUDGET | \$ 8,286,056 | \$ 9,556,776 | \$ 10,226,703 | \$ 10,226,703 |
| RESOURCES | | | | | |
| | EMS Fund Revenues | \$ 8,286,056 | \$ 9,556,776 | \$ 10,226,703 | \$ 10,226,703 |
| | TOTAL REVENUES | \$ 8,286,056 | \$ 9,556,776 | \$ 10,226,703 | \$ 10,226,703 |

FUND: Emergency Medical Service
 FUNCTION: Public Safety
 ACTIVITY: Ambulance/Rescue Services

DEPARTMENT: Public Safety
 DIVISION: Business Operations
 COST CENTER: EMS Billing Business Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 691,373 | 309,988 | 330,182 | 330,182 |
| 51301 | Other Salaries & Wages | 15,509 | 0 | 0 | 0 |
| 51401 | Overtime | 31,337 | 0 | 2,000 | 2,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 54,153 | 23,714 | 25,412 | 25,412 |
| 52201 | Retirement Contributions | 100,116 | 34,835 | 17,982 | 17,982 |
| 52301 | Life & Health Insurance | 103,858 | 80,000 | 85,000 | 85,000 |
| 52401 | Workers' Compensation | 17,979 | 805 | 831 | 831 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,014,324 | 449,342 | 461,407 | 461,407 |
| 53101 | Professional Services | 6,561 | 500 | 500 | 500 |
| 53201 | Accounting & Auditing | 0 | 9,370 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 150,014 | 86,500 | 75,000 | 75,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 478 | 1,000 | 6,000 | 6,000 |
| 54101 | Communications | 710 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 30,845 | 41,000 | 40,800 | 40,800 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 10,845 | 12,500 | 12,563 | 12,563 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 16,545 | 18,500 | 21,000 | 21,000 |
| 54701 | Printing & Binding | 5,492 | 5,000 | 5,000 | 5,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 20,148 | 2,500 | 2,500 | 2,500 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 9,868 | 11,000 | 8,000 | 8,000 |
| 55201 | Operating Supplies | 2,252 | 1,000 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 4,794 | 2,100 | 2,100 | 2,100 |
| 55501 | Training & Registration | 4,050 | 900 | 5,500 | 5,500 |
| 55801 | Bad Debt | 4,860,694 | 3,000,000 | 2,500,000 | 2,500,000 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 5,123,295 | 3,191,870 | 2,679,963 | 2,679,963 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 5,400 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 5,400 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,137,619 | \$ 3,646,612 | \$ 3,141,370 | \$ 3,141,370 |
| | RESOURCES | | | | |
| | EMS Fund Revenues | \$ 6,137,619 | \$ 3,646,612 | \$ 3,141,370 | \$ 3,141,370 |
| | TOTAL REVENUES | \$ 6,137,619 | \$ 3,646,612 | \$ 3,141,370 | \$ 3,141,370 |

FUND: Emergency Medical Service
 FUNCTION: Public Safety
 ACTIVITY: Ambulance/Rescue Services

DEPARTMENT: Public Safety
 DIVISION: Support Operations
 COST CENTER: EMS Support Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 191,089 | 198,468 | 198,468 |
| 51301 | Other Salaries & Wages | 0 | 25,000 | 16,000 | 16,000 |
| 51401 | Overtime | 0 | 25,000 | 30,000 | 30,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 18,445 | 18,704 | 18,704 |
| 52201 | Retirement Contributions | 0 | 32,090 | 16,865 | 16,865 |
| 52301 | Life & Health Insurance | 0 | 56,000 | 59,500 | 59,500 |
| 52401 | Workers' Compensation | 0 | 10,922 | 11,517 | 11,517 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 358,546 | 351,054 | 351,054 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registration | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 358,546 | \$ 351,054 | \$ 351,054 |
| RESOURCES | | | | | |
| | EMS Fund Revenues | \$ 0 | \$ 358,546 | \$ 351,054 | \$ 351,054 |
| | TOTAL REVENUES | \$ 0 | \$ 358,546 | \$ 351,054 | \$ 351,054 |

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Safety
 DIVISION: Business Operations
 COST CENTER: Business Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 167,588 | 173,621 | 173,621 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 12,820 | 13,282 | 13,282 |
| 52201 | Retirement Contributions | 0 | 20,241 | 9,722 | 9,722 |
| 52301 | Life & Health Insurance | 0 | 32,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 0 | 436 | 435 | 435 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 233,085 | 231,060 | 231,060 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 233,085 | \$ 231,060 | \$ 231,060 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 233,085 | \$ 231,060 | \$ 231,060 |
| | Transfer from Fire Services Fund | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 0 | \$ 233,085 | \$ 231,060 | \$ 231,060 |

FUND: Fire Protection Fund
 FUNCTION: Public Safety
 ACTIVITY: Fire Control

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: Fire Department Paid



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 3,127,916 | 2,886,126 | 2,999,282 | 2,999,282 |
| 51301 | Other Salaries & Wages | 158,203 | 157,840 | 198,000 | 198,000 |
| 51401 | Overtime | 435,963 | 308,000 | 430,000 | 430,000 |
| 51501 | Special pay | 6,847 | 0 | 7,000 | 7,000 |
| 52101 | FICA Taxes | 270,383 | 255,108 | 278,021 | 278,021 |
| 52201 | Retirement Contributions | 749,798 | 826,921 | 562,039 | 562,039 |
| 52301 | Life & Health Insurance | 603,395 | 584,000 | 620,500 | 620,500 |
| 52401 | Workers' Compensation | 101,362 | 121,828 | 155,423 | 155,423 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 5,453,867 | 5,139,823 | 5,250,265 | 5,250,265 |
| 53101 | Professional Services | 78,646 | 150,000 | 100,000 | 100,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 38,061 | 40,000 | 34,800 | 34,800 |
| 53422 | Volunteer Fire Stipends | 765,000 | 860,000 | 860,000 | 860,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 9,172 | 45,000 | 10,000 | 10,000 |
| 54101 | Communications | 104,212 | 160,000 | 110,000 | 110,000 |
| 54201 | Postage & Freight | 1,160 | 1,100 | 1,100 | 1,100 |
| 54301 | Utility Services | 296,533 | 275,000 | 300,000 | 300,000 |
| 54401 | Rentals & Leases | 13,312 | 15,000 | 14,000 | 14,000 |
| 54501 | Insurance | 391,649 | 410,486 | 410,486 | 410,486 |
| 54601 | Repair & Maintenance Services | 856,891 | 800,000 | 700,000 | 700,000 |
| 54701 | Printing & Binding | 2,062 | 8,000 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 31,631 | 63,000 | 30,000 | 30,000 |
| 54901 | Other Current Charges & Obligations | 506,722 | 490,000 | 519,248 | 519,248 |
| 55101 | Office Supplies | 15,683 | 18,000 | 16,000 | 16,000 |
| 55201 | Operating Supplies | 910,769 | 956,216 | 767,000 | 767,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, Subs & Memberships | 22,818 | 19,000 | 16,000 | 16,000 |
| 55501 | Training & Registrations | 16,452 | 19,000 | 16,000 | 16,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,060,773 | 4,329,802 | 3,906,634 | 3,906,634 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 3,500 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 53,575 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 57,075 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 55,655 | 55,000 | 55,000 |
| | NON-OPERATING COSTS | 0 | 55,655 | 55,000 | 55,000 |
| | TOTAL BUDGET | \$ 9,571,715 | \$ 9,525,280 | \$ 9,211,899 | \$ 9,211,899 |
| RESOURCES | | | | | |
| | Fire Protection Fund Revenues | \$ 9,571,715 | \$ 9,525,280 | \$ 9,211,899 | \$ 9,211,899 |
| | TOTAL REVENUES | \$ 9,571,715 | \$ 9,525,280 | \$ 9,211,899 | \$ 9,211,899 |

FUND: Fire Protection Fund
 FUNCTION: Public Safety
 ACTIVITY: Fire Control

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: Pensacola Beach Fire Department



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 475,696 | 423,886 | 439,147 | 439,147 |
| 51301 | Other Salaries & Wages | 8,710 | 33,000 | 24,700 | 24,700 |
| 51401 | Overtime | 56,402 | 63,000 | 55,000 | 55,000 |
| 51501 | Special pay | 3,170 | 0 | 3,200 | 3,200 |
| 52101 | FICA Taxes | 39,339 | 39,769 | 39,937 | 39,937 |
| 52201 | Retirement Contributions | 117,619 | 129,465 | 80,735 | 80,735 |
| 52301 | Life & Health Insurance | 88,577 | 96,000 | 102,000 | 102,000 |
| 52401 | Workers' Compensation | 16,891 | 19,289 | 22,762 | 22,762 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 806,404 | 804,409 | 767,481 | 767,481 |
| 53101 | Professional Services | 3,223 | 3,000 | 3,000 | 3,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 130 | 1,000 | 500 | 500 |
| 53422 | Volunteer Fire Stipends | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 1,500 | 750 | 750 |
| 54101 | Communications | 1,930 | 3,500 | 2,000 | 2,000 |
| 54201 | Postage & Freight | 0 | 100 | 100 | 100 |
| 54301 | Utility Services | 27,839 | 15,000 | 30,000 | 30,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 18,000 | 18,000 | 18,000 |
| 54601 | Repair & Maintenance Services | 8,656 | 40,000 | 20,000 | 20,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 1,000 | 500 | 500 |
| 55201 | Operating Supplies | 21,894 | 30,000 | 20,000 | 20,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, Subs & Memberships | 0 | 1,500 | 750 | 750 |
| 55501 | Training & Registrations | 0 | 1,500 | 750 | 750 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 63,672 | 116,100 | 96,350 | 96,350 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 61,106 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 5,070 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 66,176 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 936,251 | \$ 920,509 | \$ 863,831 | \$ 863,831 |
| | RESOURCES | | | | |
| | Fire Protection Fund Revenues | \$ 936,251 | \$ 920,509 | \$ 863,831 | \$ 863,831 |
| | TOTAL REVENUES | \$ 936,251 | \$ 920,509 | \$ 863,831 | \$ 863,831 |

FUND: Fire Protection Fund
 FUNCTION: Public Safety
 ACTIVITY: Fire Control

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: SAFER Grant



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 352,026 | 339,996 | 339,342 | 339,342 |
| 51301 | Other Salaries & Wages | 0 | 3,000 | 7,600 | 7,600 |
| 51401 | Overtime | 53,265 | 50,000 | 55,000 | 55,000 |
| 51501 | Special pay | 2,090 | 0 | 2,100 | 2,100 |
| 52101 | FICA Taxes | 30,375 | 30,063 | 30,908 | 30,908 |
| 52201 | Retirement Contributions | 88,453 | 97,866 | 62,484 | 62,484 |
| 52301 | Life & Health Insurance | 60,618 | 96,000 | 102,000 | 102,000 |
| 52401 | Workers' Compensation | 13,188 | 14,578 | 17,619 | 17,619 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 600,015 | 631,503 | 617,053 | 617,053 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53422 | Volunteer Fire Stipends | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, Subs & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 600,015 | \$ 631,503 | \$ 617,053 | \$ 617,053 |
| RESOURCES | | | | | |
| | Fire Protection Fund Revenues | \$ 34,304 | \$ 257,741 | \$ 403,132 | \$ 403,132 |
| | Safer Grant Revenues | 565,711 | 373,762 | 213,921 | 213,921 |
| | TOTAL REVENUES | \$ 600,015 | \$ 631,503 | \$ 617,053 | \$ 617,053 |

FUND: Fire Protection Fund
 FUNCTION: Other Uses
 ACTIVITY: Interfund Transfer

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: Transfers



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53422 | Volunteer Fire Stipends | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 274,808 | 257,739 | 225,294 | 225,294 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 274,808 | 257,739 | 225,294 | 225,294 |
| | TOTAL BUDGET | \$ 274,808 | \$ 257,739 | \$ 225,294 | \$ 225,294 |
| RESOURCES | | | | | |
| | Fire Protection Fund Revenues | \$ 274,808 | \$ 257,739 | \$ 225,294 | \$ 225,294 |
| | TOTAL REVENUES | \$ 274,808 | \$ 257,739 | \$ 225,294 | \$ 225,294 |



FUND: Fire Protection Fund
 FUNCTION: Public Safety
 ACTIVITY: Fire Control

DEPARTMENT: Public Safety
 DIVISION: Business Operations
 COST CENTER: Fire Business Operations

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 66,079 | 68,458 | 68,458 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 5,055 | 5,237 | 5,237 |
| 52201 | Retirement Contributions | 0 | 7,426 | 3,647 | 3,647 |
| 52301 | Life & Health Insurance | 0 | 16,000 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 0 | 171 | 171 | 171 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 94,731 | 94,513 | 94,513 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53422 | Volunteer Fire Stipends | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, Subs & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 94,731 | \$ 94,513 | \$ 94,513 |
| RESOURCES | | | | | |
| | Fire Protection Fund Revenues | \$ 0 | \$ 94,731 | \$ 94,513 | \$ 94,513 |
| | TOTAL REVENUES | \$ 0 | \$ 94,731 | \$ 94,513 | \$ 94,513 |

FUND: Fire Protection Fund
 FUNCTION: Public Safety
 ACTIVITY: Fire Control

DEPARTMENT: Public Safety
 DIVISION: Support Operations
 COST CENTER: Fire Support Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 116,064 | 120,243 | 120,243 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 5,000 | 8,000 | 8,000 |
| 51501 | Special pay | 0 | 0 | 900 | 900 |
| 52101 | FICA Taxes | 0 | 9,262 | 9,880 | 9,880 |
| 52201 | Retirement Contributions | 0 | 13,605 | 6,880 | 6,880 |
| 52301 | Life & Health Insurance | 0 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 0 | 1,889 | 2,068 | 2,068 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 169,820 | 173,471 | 173,471 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53422 | Volunteer Fire Stipends | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, Subs & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 169,820 | \$ 173,471 | \$ 173,471 |
| RESOURCES | | | | | |
| | Fire Protection Fund Revenues | \$ 0 | \$ 169,820 | \$ 173,471 | \$ 173,471 |
| | TOTAL REVENUES | \$ 0 | \$ 169,820 | \$ 173,471 | \$ 173,471 |

FUND: Local Option Sales Tax III
 FUNCTION: Public Safety
 ACTIVITY: Fire Suppression

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: Fire/Rescue LOST III



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 1,403 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,403 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 20,045 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 66,180 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 4,804,797 | 517,753 | 250,001 | 250,001 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 4,891,022 | 517,753 | 250,001 | 250,001 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,892,425 | \$ 517,753 | \$ 250,001 | \$ 250,001 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 4,892,425 | 517,753 | 250,001 | 250,001 |
| | TOTAL REVENUES | \$ 4,892,425 | \$ 517,753 | \$ 250,001 | \$ 250,001 |

FUND: Local Option Sales Tax III
 FUNCTION: General Government
 ACTIVITY: Debt Service Payments

DEPARTMENT: Public Safety
 DIVISION: Fire Services
 COST CENTER: Debt Service



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 453,102 | 695,437 | 695,437 |
| 57201 | Interest | 3,366 | 27,804 | 53,221 | 53,221 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 3,366 | 480,906 | 748,658 | 748,658 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 3,366 | \$ 480,906 | \$ 748,658 | \$ 748,658 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 3,366 | 480,906 | 748,658 | 748,658 |
| | TOTAL REVENUES | \$ 3,366 | \$ 480,906 | \$ 748,658 | \$ 748,658 |

PUBLIC WORKS DEPARTMENT

- **Infrastructure**
 - Engineering
 - Fleet
 - Roads & Bridges
- **Facilities**
 - Maintenance
 - DCAT
- **Transportation & Traffic**





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

Transportation and Traffic Division: Continue to evaluate and implement traffic control improvements to enhance the safety and efficiency of the roadway network throughout the county; analyze roadway attributes and characteristics to optimize the capacity to handle increasing traffic volumes; respond to citizens' concerns and requests regarding traffic issues in a courteous and timely manner.

Infrastructure:

Road Division: Provides maintenance and repair to the transportation and drainage infrastructure, which is performed through three operational task groups:

- Road Maintenance - Maintenance of roads and drainage systems; services include mowing of rights-of-way, dirt road grading, pothole repair, tree trimming/dead tree removal, road shoulder repair, driveway repair, cleaning, repair and maintenance of drainage structures, and street sweeping.
- Holding Pond Maintenance – Maintenance/repair of holding ponds as required by NPDES permit.
- Sign Maintenance – Maintenance/upgrade of traffic control sign systems according to MUTCD standards and regulations.

Fleet Maintenance Division: Ensure vehicles and equipment are safe and fully operational by performing preventative maintenance services on light, heavy, and miscellaneous other equipment on a scheduled basis, performing repairs as needed, and by maintaining replacement schedules for vehicles and equipment; perform/coordinate repairs.

- Provide road and field service repairs on disabled vehicles, towing service, in-house tire repairs for all BCC vehicles, and schedule replacement due to wear and/or damage.
- Provide warehouse services for the Fleet Division and the Road Division, inventory and usage reports to all BCC departments/divisions for cost accounting, and Tier 2 reporting under Federal Code Regulations.
- Manage all fuel and lubricant purchases, storage, and distribution to all BCC and elected officials' agencies.
- Inspect all sites monthly to ensure Florida DEP compliance.
- Oversee and perform maintenance on thirty-two storage sites featuring nine fueling islands, nine fire stations, and fourteen generator sets.

Engineering Division: Improve citizen satisfaction (as measured by the citizen satisfaction survey) through efficient communication.

- Initiate and attend community meetings to solicit input from the public for upcoming CIP projects.
- Enhance services by making use of all available County media.
- Provide professional management of roadway and drainage construction and improvement projects.

Facilities Management:

Maintenance Division: Provide services and maintain facilities' structural, mechanical, plumbing, electrical, roofing, emergency generator, heating/air conditioning, fire protection and other systems for the BCC, Property Appraiser, Supervisor of Elections, Tax Collector, Sheriff (including jail), Department of Juvenile Justice, Courts, Clerk, State Attorney, Public Defender and Guardian Ad Litem buildings.

- Manage security access control systems - obtain access cards for employees, modify/terminate access, replace keys, change/add hardware, and coordinate installation, maintenance and replacement of card readers.
- Coordinate facility accessibility and indoor air quality surveys and respond appropriately.

Custodial: Provide in-house custodial services to the M.C. Blanchard Judicial Center; manage and perform quality assurance and daily inspections on custodial contractor currently charged with cleaning 50 county-owned or leased facilities.

Design and Construction Administration Team (DCAT): Provide support to the Escambia County Commissioners and other County agencies in the construction of new County facilities and/or the renovation of existing County facilities; Responsible for the planning and development of County projects in: scope development; space needs planning; project budgeting; and the selection and negotiations of architects, engineers, and general contractors, and the administration of their services.



DEPARTMENT: PUBLIC WORKS

Utilities: Manage all water, power, and gas utilities servicing County facilities; Provide support to agencies during planning, construction, renovation and relocation of offices.

GOALS

Infrastructure - to supervise the transportation and drainage infrastructure within Escambia County, while ensuring that the maintenance and repairs of the roadways and drainage systems is in compliance with the Comprehensive Plan and Policies of the Escambia County Board of Commissioners.

Facilities Management - to provide safe, clean, comfortable facilities for County departments, agencies, and the citizens who frequent them.

Transportation & Traffic - to achieve excellence on all traffic projects for Escambia County while creating a better and more efficient transportation network. In addition, we work to safeguard the health, safety, and welfare of the County's residents, businesses, and visitors by ensuring that all traffic projects are in compliance with state and local requirements.

PERFORMANCE MEASURES

| Performance Measures | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Estimate | FY 2011/12 Estimate |
|---|----------------------|----------------------|------------------------|------------------------|
| Reported potholes patched within 48 hrs. | Not tracked | 93% | 100% | 100% |
| ROW mowing*, complete 4 cycles per year | 100% | 100% | 90% | 80% |
| Dirt road grading, complete route every 4 weeks | 100% | 100% | 100% | 100% |
| Holding pond mowing, complete 2 cycles per year | 100% | 100% | 100% | 100% |
| Street sweeping, complete 6 cycles per year** | 90% | 90% | 80% | 80% |
| Signs, inspect/repair all signs twice per year | 100% | 100% | 100% | 100% |
| Sidewalk maintenance (60 mi.), complete 6 cycles per year*** | 0% | 0% | 50% | 50% |
| # of Fleet Repair/maintenance Work Orders | 6362 | 5412 | 5442 | 5600 |
| # of Fleet Preventive Maintenance Services | 597 | 377 | 414 | 480 |
| # of gallons of fuel delivered | 1,745,745 | 1,645,002 | 1,691,399 | 1,650,000 |
| # of reportable spills | 0 | 0 | 0 | 0 |
| # of gallons of lubricant delivered | 15589 | 12922 | 11932 | 11,500 |
| # of reportable spills | 0 | 0 | 0 | 0 |
| Maintain CIP budget within 10% - Engineering | 108% | 89% | 100% | 100% |
| Minimum 4 community meetings per year - Eng | 100%+ | 100%+ | 100%+ | 100%+ |
| Maintenance Program Square Foot Cost | \$1.49 sq. ft. | \$1.41 sq. ft. | \$1.43 sq. ft. | \$1.47 sq. ft. |
| Utilities Square Foot Cost | \$4,432,786 | \$4,205,704 | \$4,909,237 | \$4,655,554 |
| Custodial Program Square Foot Cost | \$2.25 sq. ft. | \$2.24 sq. ft. | \$2.36 sq. ft. | \$2.21 sq. ft. |
| Inspect all school zones annually - Traffic | \$1.04 sq. ft. | \$0.89 sq. ft. | \$0.99 sq. ft. | \$0.99 sq. ft. |
| Inspect all school zones annually - Traffic | 100% | 100% | 100% | 100% |
| Inspect all railroad crossings annually - Traffic | 100% | 100% | 100% | 100% |
| Attend two commissioner town hall meetings per year - Traffic | 100% | 100% | 100% | 100% |

Notes:

*ROW mowing figures reflected include the arterial and collector roads only. If smaller roads maintained in the districts are included, percentage would be less. The decrease in percentage for current and next FY reflects anticipated continuing loss of personnel/positions.

**Street sweeping estimates for current and next FY reflect loss of personnel/positions, additional curb miles yearly, and aging sweepers with more downtime.

***Sidewalk maintenance figures reflect loss of inmate crews in prior FYs and less than full staffing in current & next FY.

STATUTORY RESPONSIBILITIES

National Pollutant Discharge Elimination System (NPDES)

Manual on Uniform Traffic Control Devices (MUTCD)

Rule 62-620.200(1), Florida Administrative Code (F.A.C.) , Rule 62-620.200(21), F.A.C.

Florida Statutes Chapters 62-761 and 62-762 F.A.C.

Federal Code of Regulations SARA Title III

Florida Statutes:

Chapter 163, pt II *Local Government Comprehensive and Land Development Regulation Act*

Chapter 177 *Land Boundaries*

Chapter 177.101 *Vacation & Annulment of Plats S/D Land*

Chapter 125.37 *Exchange of County Property*

Chapter 286.23 *Real Property Conveyed to Public Agency*

Chapter 316 *State Uniform Traffic Control*

Chapter 336 *County Road System*

Chapter 336.08 *Relocation or Change of Roads (Vacations)*



DEPARTMENT: PUBLIC WORKS

Chapter 471 *Engineering*

Chapter 472 *Land Surveying*

Florida Administrative Code:

Chapter 5J-17, *Board of Professional Surveyors and Mappers*

Chapter 9J-5 *Minimum Criteria for Review of Local Government Comprehensive Plan*

Local:

Escambia County Road Paving & Drainage Technical Specifications

Constitution of the State of Florida, Article V, Section 14 (Judiciary)

Florida Statute, Chapter 255 (Public Property and Publicly Owned Buildings)

Florida Statute Chapter 386 (Particular Conditions Affecting Public Health - Indoor Air Quality)

Florida Statute Chapter 29 (Court System Funding)

Florida Statute Chapter 125 (County Government - Provide and Maintain County Buildings)

Florida Statute Chapter 316.008(A)(B)(F)(J) Determine/Designate/Coordinate Enforcement

Florida Statute Chapter 316.189, 316.183 Determine / Designate / Coordinate Enforcement

Florida Statute Chapter 316.1895 Determine/Maintain Inventory/Determine / Designate / Coordinate Enforcement

Florida Statute Chapter 351.03 Determine / Maintain Inventory

Florida Statute Chapter 316.008(I) (L)(N)(D)(I) Determine/Designate

Florida Statute Chapter 316.077 Determine/Coordinate Mitigation

ADVISORY BOARD

Escambia County Board of County Commissioners, Transportation Planning Organization, & West Florida Regional Planning Council.

BENCHMARKING

| Benchmark Data | Escambia County | Benchmark |
|---|---------------------|---------------------|
| ROW Mowing | .74 man hours/acres | .65 man hours/acres |
| Pothole Patching* | 9.286 man hours/ton | 7.497 man hours/ton |
| Sign Maintenance (ground signs 30 sq. ft. or less) | .472 man hours/sign | .595 man hours/sign |
| Hourly shop rate for Fleet Maintenance | \$ 52.00 | \$87.00 |
| Percent of available hours billed for Fleet Maintenance (avg) | 68.3% | 68.9% |
| # of gallons of fuel managed (avg) | 1,674,048 | 460,000 |
| # of gallons of lubricant managed (avg) | 13,504 | 3,900 |
| NPDES - notices of violation during construction | 0 | 0 |
| Resurfacing cost per mile | 120,000 | 352,800 |
| Square Foot Maintenance Cost | \$1.47 sq. ft. | <\$1.85 sq. ft. |
| Square Foot Custodial Cost | \$0.99 sq. ft. | <\$1.48 sq. ft. |
| Administrative Percentage of Capital Project Budget | 2.79% | <4% |
| Maintain traffic signals | 177 | 102 ¹ |
| Traffic calming projects per year | 5 | 1 ¹ |
| New signal installations per year | 3 | 0.5 ¹ |
| Formal traffic studies per year | 10 | 3 ¹ |

Benchmark Sources:

Fleet: Shop rate—World Ford-\$90.00, Ward Int'l-\$104.00, Thompson Tractor-\$91.50, Industrial Hydraulics-\$70.00, Empire Trucks-\$98.00, A-1 Small Engines-\$68.50 Billable hours: Pinellas County 64.48% - 2008/9, Hillsborough

County 75%- 2007/8, City of Lakeland 67%-2007/8

Fuel: Leon County, adopted budget FY201/2011 Public Works, Fleet Maintenance

Engineering – FDEP, FDOT

International Facilities Management Association (IFMA) Southeast Region Comparison

¹City of Pensacola

Florida Department of Transportation (FDOT) Maintenance Management Systems Manual.

*FDOT utilizes "throw and go" for hand patching. Escambia County utilizes saw cut and hand tamp methods, which is more time-consuming

SIGNIFICANT CHANGES FOR FY 2011-2012

Infrastructure - Anticipate a reduction in number of positions and an increase in fuel costs, the combination of which will result in a decrease in the level of services provided.

Construct: the 217-acre Southwest Escambia County Sports Complex, Ferry Pass Zone II, Coral Creek drainage improvements, Wedgewood Community Center, East Jones Creek Swamp Restoration, Mahogany Mill Road Boat Ramp, Johnson Avenue Bridge Replacement, Pensacola Beach Master Plan, Muscogee Road Improvements, County Road 297A Widening, Drainage & Resurfacing, Highway 97 Phase I, Lexington Terrace Stormwater Retrofit, Ensley Drainage, and Untreiner Resurfacing Group.

Forecast for FY 2011/12 is the completion of the renovations to the Old Molino Elementary School into a library,

DEPARTMENT: PUBLIC WORKS

community center and museum; the construction of a new community center on the Wedgewood School property; Ensley VFD addition; Marcus Point Tag Office addition and the renovations of the Old One Stop Facility to house the Sheriff's Video Visitation Program. With these changes, our projected inventory for FY 2011/12 is 223 facilities totaling 2,476,335 square feet.

Facilities Management - Continues to lead the way in implementing energy conservation practices and projects. Our goal is to continually improve energy efficiencies resulting in decreased consumption of limited resources.

Transportation & Traffic - No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Public Works Administration</u> | | | | |
| Accountant | C42 | 1 | 1 | 1 |
| Accounting Technician | B21 | 2 | 2 | 2 |
| Administrative Assistant | B22 | 1 | 1 | 1 |
| Bureau Chief | E83 | 1 | 1 | 1 |
| Bureau Chief Aide | B32 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 0 | 1 | 0 |
| TOTAL | | 6 | 7 | 6 |
| <u>Engineering</u> | | | | |
| Construction Inspector | B21 | 2 | 2 | 2 |
| County Surveyor | C42 | 1 | 1 | 1 |
| Division Manager | D63 | 2 | 2 | 2 |
| Engineer | C42 | 0 | 0 | 1 |
| Engineering Project Coordinator | C41 | 6 | 6 | 6 |
| Engineering Specialist | B23 | 2 | 2 | 2 |
| Engineering Technician | B22 | 5 | 5 | 5 |
| GIS Technician | B22 | 1 | 1 | 0 |
| Program Manager | C51 | 2 | 2 | 2 |
| Real Estate Acquisition Specialist | B22 | 1 | 1 | 1 |
| Real Estate Acquisition Supervisor | B31 | 1 | 1 | 1 |
| Real Estate Acquisition Technician | B21 | 3 | 2 | 2 |
| Senior Office Support Assistant | A12 | 1 | 0 | 0 |
| TOTAL | | 27 | 25 | 25 |
| <u>Development Engineering</u> | | | | |
| Engineer | C42 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 1 |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Parks and Marine Maintenance</u> | | | | |
| Division Manager | D63 | 1 | 1 | 0 |
| Field Supervisor | B32 | 2 | 2 | 0 |
| Maintenance Technician | A13 | 12 | 12 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| TOTAL | | 16 | 16 | 0 |
| <u>Road Administration</u> | | | | |
| Accountant | C42 | 1 | 1 | 1 |
| Administrative Supervisor | B31 | 1 | 1 | 0 |
| Bureau Chief Aide | B32 | 0 | 0 | 1 |
| Deputy Bureau Chief | E81 | 1 | 1 | 1 |
| Human Resource Associate I | B21 | 1 | 1 | 1 |
| Storekeeper/Warehouse Supervisor | B22 | 1 | 1 | 1 |
| TOTAL | | 5 | 5 | 5 |
| <u>Road Maintenance</u> | | | | |
| Equipment Operator II | B21 | 39 | 39 | 39 |
| Equipment Operator II (Term) | B21 | 5 | 5 | 5 |
| Equipment Operator III | B22 | 24 | 24 | 24 |
| Equipment Operator IV | B23 | 16 | 16 | 16 |
| Field Supervisor | B32 | 7 | 7 | 7 |
| Office Support Assistant | A11 | 2 | 2 | 2 |
| Program Manager | C51 | 3 | 3 | 3 |
| Road Construction Specialist | B22 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 3 | 2 | 2 |
| TOTAL | | 101 | 100 | 100 |
| <u>Road Maintenance/Holding Ponds</u> | | | | |
| Equipment Operator II | B21 | 9 | 9 | 9 |
| Equipment Operator III | B22 | 6 | 6 | 6 |
| Equipment Operator IV | B23 | 2 | 2 | 2 |
| Field Supervisor | B32 | 2 | 2 | 2 |
| TOTAL | | 19 | 19 | 19 |
| <u>Road Maintenance/Sign Maintenance</u> | | | | |
| Field Supervisor | B32 | 1 | 1 | 1 |
| Road Construction Specialist | B22 | 6 | 6 | 6 |
| TOTAL | | 7 | 7 | 7 |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|-------------------------------------|------------------|-------------------------------|-------------------------------|----------------------------|
| <u>Fleet Maintenance</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Fleet Maintenance Specialist | B23 | 1 | 1 | 1 |
| Fleet Maintenance Supervisor | B31 | 1 | 1 | 1 |
| Fleet Maintenance Technician | B22 | 11 | 11 | 11 |
| Fleet Maintenance Worker | A12 | 3 | 2 | 2 |
| Lead Fleet Maintenance Technician | B23 | 3 | 3 | 3 |
| Office Support Assistant | A11 | 1 | 1 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| Storekeeper/Warehouse Technician | A13 | 4 | 4 | 4 |
| TOTAL | | 26 | 25 | 24 |
| <u>Fuel</u> | | | | |
| Fuel Distribution Supervisor | B21 | 1 | 1 | 1 |
| Fuel Distribution Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | 2 | 2 | 2 |
| <u>FACILITIES MANAGEMENT</u> | | | | |
| <u>Administration</u> | | | | |
| Accounting Technician | B21 | 1 | 1 | 1 |
| Administrative Supervisor | B31 | 1 | 1 | 1 |
| Deputy Bureau Chief | E81 | 1 | 1 | 1 |
| TOTAL | | 3 | 3 | 3 |
| <u>Maintenance</u> | | | | |
| Administrative Supervisor | B31 | 1 | 1 | 1 |
| Division Manager | D63 | 1 | 1 | 1 |
| Maintenance Shop Supervisor | B22 | 3 | 3 | 3 |
| Maintenance Technician | A13 | 30 | 30 | 30 |
| Maintenance Worker | A12 | 10 | 10 | 10 |
| Program Manager | B31 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 2 | 2 | 2 |
| Storekeeper/Warehouse Technician | A13 | 1 | 1 | 1 |
| TOTAL | | 50 | 50 | 50 |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|-------------------------------|-------------------------------|----------------------------|
| <u>Custodial</u> | | | | |
| Custodial Manager | B21 | 1 | 1 | 1 |
| Custodial Supervisor | A13 | 1 | 1 | 1 |
| Custodial Worker | A11 | 9 | 9 | 7 |
| TOTAL | | 11 | 11 | 9 |
| <u>Telecommunications</u> | | | | |
| Telecommunications & Utility Manager | C43 | 1 | 1 | 1 |
| Telecommunications Service Technician | B32 | 1 | 1 | 0 |
| TOTAL | | 2 | 2 | 1 |
| <u>D.C.A.T.</u> | | | | |
| Administrative Assistant | B22 | 1 | 1 | 1 |
| Construction Manager | C51 | 2 | 2 | 2 |
| Division Manager | D63 | 1 | 1 | 1 |
| TOTAL | | 4 | 4 | 4 |
| <u>Mosquito Control</u> | | | | |
| Division Manager | D63 | 1 | 1 | 0 |
| Fleet Maintenance Tech | B22 | 1 | 1 | 0 |
| Mosquito Control Tech | A13 | 6 | 6 | 0 |
| Mosquito Control Supervisor | B22 | 2 | 2 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| TOTAL | | 11 | 11 | 0 |
| <u>Transportation and Traffic</u> | | | | |
| Administrative Assistant | B22 | 0 | 0 | 1 |
| Engineering Technician | B22 | 0 | 0 | 4 |
| Engineering Specialist | B23 | 0 | 0 | 4 |
| Program Manager | C51 | 0 | 0 | 2 |
| Senior Office Support Assistant | A12 | 0 | 0 | 2 |
| TOTAL | | 0 | 0 | 13 |
| TOTAL DEPARTMENT | | 290 | 287 | 269 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Administration
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 325,788 | 352,226 | 338,178 | 338,178 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 24,178 | 26,946 | 25,871 | 25,871 |
| 52201 | Retirement Contributions | 36,485 | 45,084 | 21,669 | 21,669 |
| 52301 | Life & Health Insurance | 35,067 | 56,000 | 51,000 | 51,000 |
| 52401 | Workers' Compensation | 948 | 915 | 846 | 846 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 422,466 | 481,171 | 437,564 | 437,564 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 7,681 | 5,500 | 5,500 | 5,500 |
| 54101 | Communications | 6,493 | 3,000 | 3,000 | 3,000 |
| 54201 | Postage and Freight | 548 | 300 | 300 | 300 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 378 | 500 | 500 | 500 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 5,590 | 7,700 | 6,700 | 6,700 |
| 54701 | Printing & Binding | 0 | 300 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 9,690 | 5,000 | 8,000 | 8,000 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 6,934 | 6,000 | 5,000 | 5,000 |
| 55201 | Operating Supplies | 29,326 | 4,000 | 3,300 | 3,300 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 2,092 | 2,000 | 2,000 | 2,000 |
| 55501 | Training & Registration | 1,833 | 500 | 500 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 70,565 | 34,800 | 34,800 | 34,800 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 250,000 | 198,981 |
| | NON-OPERATING COSTS | 0 | 0 | 250,000 | 198,981 |
| | TOTAL BUDGET | \$ 493,031 | \$ 515,971 | \$ 722,364 | \$ 671,345 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 493,031 | \$ 515,971 | \$ 722,364 | \$ 671,345 |
| | Fund Balance | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 493,031 | \$ 515,971 | \$ 722,364 | \$ 671,345 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Engineering
 COST CENTER: Engineering/Infrastructure



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 1,170,215 | 1,138,267 | 1,219,552 | 1,219,552 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 85,007 | 87,079 | 93,297 | 93,297 |
| 52201 | Retirement Contributions | 118,879 | 128,825 | 65,278 | 65,278 |
| 52301 | Life & Health Insurance | 186,749 | 200,000 | 212,500 | 212,500 |
| 52401 | Workers' Compensation | 19,162 | 17,154 | 17,314 | 17,314 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,580,011 | 1,571,325 | 1,607,941 | 1,607,941 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 2,000 | 2,000 |
| 54101 | Communications | 5,677 | 5,500 | 7,500 | 7,500 |
| 54201 | Postage and Freight | 31 | 250 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 1,446 | 1,447 | 1,518 | 1,518 |
| 54501 | Insurance | 4,789 | 9,318 | 10,054 | 10,054 |
| 54601 | Repair & Maintenance Services | 4,130 | 4,500 | 4,500 | 4,500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 251 | 500 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,000 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 684 | 33,000 | 24,793 | 24,793 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 750 | 500 | 500 |
| 55501 | Training & Registration | 0 | 500 | 500 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 18,008 | 56,265 | 51,365 | 51,365 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,598,019 | \$ 1,627,590 | \$ 1,659,306 | \$ 1,659,306 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 1,598,019 | \$ 1,627,590 | \$ 1,659,306 | \$ 1,659,306 |
| | Local Option Sales Tax II | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 1,598,019 | \$ 1,627,590 | \$ 1,659,306 | \$ 1,659,306 |

FUND: Development Review
 FUNCTION: General Government
 ACTIVITY: Comprehensive Planning

DEPARTMENT: Public Works
 DIVISION: Engineering
 COST CENTER: Development Engineering



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 46,416 | 46,416 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 3,551 | 3,551 |
| 52201 | Retirement Contributions | 0 | 0 | 2,473 | 2,473 |
| 52301 | Life & Health Insurance | 0 | 0 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 0 | 0 | 1,230 | 1,230 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 62,170 | 62,170 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 62,170 | \$ 62,170 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | DRC Fees | 0 | 0 | 62,170 | 62,170 |
| | Miscellaneous Fees | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 62,170 | \$ 62,170 |

FUND: Master Drainage Basin Fund
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Engineering
 COST CENTER: Master Drainage Basin Funds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 528 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 7,432 | 3,128 | 3,096 | 3,096 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 7,960 | 3,128 | 3,096 | 3,096 |
| 56101 | Land | 3,300 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 338,697 | 56,294 | 55,733 | 55,733 |
| 56359 | IOB-YrEnd | 676 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 342,673 | 56,294 | 55,733 | 55,733 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 350,633 | \$ 59,422 | \$ 58,829 | \$ 58,829 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | City of Pensacola NPDES Contribution | 0 | 0 | 0 | 0 |
| | Drainage Fees | 74,092 | 62,550 | 61,925 | 61,925 |
| | Less: 5% Receipts | 0 | (3,128) | (3,096) | (3,096) |
| | Fund Balance | 276,541 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 350,633 | \$ 59,422 | \$ 58,829 | \$ 58,829 |

FUND: Local Option Sales Tax III
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Engineering
 COST CENTER: Transportation & Drainage LOST III



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 49,040 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 12,129,783 | 23,431,655 | 20,139,000 | 22,849,449 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 12,178,823 | 23,431,655 | 20,139,000 | 22,849,449 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 12,178,823 | \$ 23,431,655 | \$ 20,139,000 | \$ 22,849,449 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 12,178,823 | 23,431,655 | 20,139,000 | 22,849,449 |
| | TOTAL REVENUES | \$ 12,178,823 | \$ 23,431,655 | \$ 20,139,000 | \$ 22,849,449 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Fleet Maintenance
 COST CENTER: Fleet Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 908,793 | 976,288 | 905,898 | 912,254 |
| 51301 | Other Salaries & Wages | 0 | 16,200 | 0 | 0 |
| 51401 | Overtime | 128 | 0 | 0 | 0 |
| 51501 | Special pay | 15,150 | 0 | 16,200 | 16,200 |
| 52101 | FICA Taxes | 65,624 | 75,924 | 70,542 | 71,029 |
| 52201 | Retirement Contributions | 92,282 | 113,650 | 49,892 | 50,230 |
| 52301 | Life & Health Insurance | 175,654 | 200,000 | 204,000 | 204,000 |
| 52401 | Workers' Compensation | 40,518 | 25,217 | 23,358 | 23,550 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,298,148 | 1,407,279 | 1,269,890 | 1,277,263 |
| 53101 | Professional Services | 5,627 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,199 | 4,500 | 5,104 | 5,104 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 2,000 | 3,000 | 3,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 338 | 200 | 200 | 200 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 12,942 | 12,942 | 11,030 | 11,030 |
| 54601 | Repair & Maintenance Services | 658,139 | 590,200 | 619,815 | 619,815 |
| 54701 | Printing & Binding | 0 | 250 | 250 | 250 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,075 | 1,000 | 1,200 | 1,200 |
| 55201 | Operating Supplies | 18,702 | 25,000 | 25,000 | 25,000 |
| 55204 | Fuel | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 1,703 | 5,000 | 5,000 | 5,000 |
| 55501 | Training & Registration | 310 | 3,000 | 5,400 | 5,400 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 702,037 | 644,092 | 675,999 | 675,999 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 250,000 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 250,000 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 2,250,185 | \$ 2,051,371 | \$ 1,945,889 | \$ 1,953,262 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 2,250,185 | \$ 2,051,371 | \$ 1,945,889 | \$ 1,953,262 |
| | TOTAL REVENUES | \$ 2,250,185 | \$ 2,051,371 | \$ 1,945,889 | \$ 1,953,262 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Road Division
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 263,447 | 283,335 | 248,602 | 248,602 |
| 51301 | Other Salaries & Wages | 0 | 4,800 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 19,649 | 21,675 | 19,018 | 19,018 |
| 52201 | Retirement Contributions | 33,108 | 37,489 | 16,614 | 16,614 |
| 52301 | Life & Health Insurance | 24,913 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 3,508 | 737 | 621 | 621 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 344,626 | 388,036 | 327,355 | 327,355 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 13,126 | 43,000 | 26,500 | 26,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 329 | 2,500 | 7,600 | 7,600 |
| 54101 | Communications | 37,618 | 42,500 | 43,000 | 43,000 |
| 54201 | Postage & Freight | 6 | 0 | 500 | 500 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,540 | 3,000 | 3,000 | 3,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 1,963 | 0 | 0 | 0 |
| 55101 | Office Supplies | 5,038 | 5,000 | 5,000 | 5,000 |
| 55201 | Operating Supplies | 1,478 | 1,500 | 1,500 | 1,500 |
| 55204 | Fuel | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 642 | 5,000 | 5,000 | 5,000 |
| 55501 | Training & Registration | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 61,739 | 102,500 | 92,100 | 92,100 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 406,365 | \$ 490,536 | \$ 419,455 | \$ 419,455 |
| | RESOURCES | | | | |
| | Transportation Trust Revenues | \$ 406,365 | \$ 490,536 | \$ 419,455 | \$ 419,455 |
| | TOTAL REVENUES | \$ 406,365 | \$ 490,536 | \$ 419,455 | \$ 419,455 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Road Division
 COST CENTER: Road Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 3,058,363 | 3,057,279 | 3,169,438 | 3,169,438 |
| 51301 | Other Salaries & Wages | 1,200 | 0 | 0 | 0 |
| 51401 | Overtime | 43,201 | 25,000 | 0 | 0 |
| 51501 | Special Pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 221,719 | 235,784 | 242,443 | 242,443 |
| 52201 | Retirement Contributions | 311,627 | 350,557 | 170,219 | 170,219 |
| 52301 | Life & Health Insurance | 652,390 | 760,000 | 807,500 | 807,500 |
| 52401 | Workers' Compensation | 217,550 | 248,537 | 256,067 | 256,067 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 4,506,050 | 4,677,157 | 4,645,667 | 4,645,667 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 2,088 | 30,000 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 45 | 0 | 0 | 0 |
| 54101 | Communications | 1,593 | 1,100 | 1,100 | 1,100 |
| 54201 | Postage & Freight | 51 | 100 | 100 | 100 |
| 54301 | Utility Services | 158,985 | 190,000 | 165,000 | 165,000 |
| 54401 | Rentals & Leases | 37,082 | 35,000 | 40,000 | 40,000 |
| 54501 | Insurance | 413,988 | 389,317 | 265,000 | 265,000 |
| 54601 | Repair & Maintenance Services | 9,791 | 6,400 | 6,400 | 6,400 |
| 54701 | Printing & Binding | 2,971 | 2,000 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 21,432 | 10,000 | 10,000 | 10,000 |
| 54931 | Host Ordinance | 53 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 64,766 | 95,000 | 80,000 | 80,000 |
| 55204 | Fuel | 854,258 | 930,000 | 1,251,015 | 1,251,015 |
| 55301 | Road Materials & Supplies | 305,525 | 300,000 | 305,000 | 305,000 |
| 55401 | Books, Publications, Subscriptions & Memberships | 360 | 0 | 0 | 0 |
| 55501 | Training & Registration | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,872,987 | 1,988,917 | 2,130,615 | 2,130,615 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 211,596 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 211,596 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,590,633 | \$ 6,666,074 | \$ 6,776,282 | \$ 6,776,282 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 6,590,633 | \$ 6,666,074 | \$ 6,776,282 | \$ 6,776,282 |
| | TOTAL REVENUES | \$ 6,590,633 | \$ 6,666,074 | \$ 6,776,282 | \$ 6,776,282 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Road Division
 COST CENTER: Holding Ponds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 539,676 | 561,765 | 579,604 | 579,604 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 38,823 | 42,973 | 44,336 | 44,336 |
| 52201 | Retirement Contributions | 54,629 | 63,128 | 30,878 | 30,878 |
| 52301 | Life & Health Insurance | 130,004 | 152,000 | 161,500 | 161,500 |
| 52401 | Workers' Compensation | 40,535 | 47,580 | 49,090 | 49,090 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 803,668 | 867,446 | 865,408 | 865,408 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 255 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 1,000 | 1,000 | 1,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 15,019 | 10,000 | 10,000 | 10,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 61,129 | 80,000 | 80,000 | 80,000 |
| 55204 | Fuel | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registration | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 76,403 | 91,000 | 91,000 | 91,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 880,072 | \$ 958,446 | \$ 956,408 | \$ 956,408 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 880,072 | \$ 958,446 | \$ 956,408 | \$ 956,408 |
| | TOTAL REVENUES | \$ 880,072 | \$ 958,446 | \$ 956,408 | \$ 956,408 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Road Division
 COST CENTER: Sign Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 233,454 | 248,644 | 261,173 | 261,173 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 23 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,623 | 19,024 | 19,979 | 19,979 |
| 52201 | Retirement Contributions | 24,061 | 29,705 | 14,636 | 14,636 |
| 52301 | Life & Health Insurance | 48,482 | 56,000 | 59,500 | 59,500 |
| 52401 | Workers' Compensation | 26,229 | 21,060 | 23,772 | 23,772 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 348,873 | 374,433 | 379,060 | 379,060 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 2,000 | 2,000 | 2,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 121,224 | 116,000 | 116,000 | 116,000 |
| 55204 | Fuel | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registration | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 121,224 | 118,000 | 118,000 | 118,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 470,097 | \$ 492,433 | \$ 497,060 | \$ 497,060 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 470,097 | \$ 492,433 | \$ 497,060 | \$ 497,060 |
| | TOTAL REVENUES | \$ 470,097 | \$ 492,433 | \$ 497,060 | \$ 497,060 |

FUND: Internal Service Fund
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Public Works
 DIVISION: Fleet Maintenance
 COST CENTER: Fuel Distribution



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 65,232 | 76,704 | 77,026 | 77,026 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 4,483 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 5,237 | 5,868 | 5,893 | 5,893 |
| 52201 | Retirement Contributions | 7,325 | 8,620 | 4,431 | 4,431 |
| 52301 | Life & Health Insurance | 8,446 | 16,000 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 2,036 | 795 | 1,003 | 1,003 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 92,759 | 107,987 | 105,353 | 105,353 |
| 53101 | Professional Services | 6,500 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 250 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 250 | 250 |
| 54301 | Utility Services | 0 | 2,500 | 2,500 | 2,500 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 7,695 | 16,000 | 16,000 | 16,000 |
| 54601 | Repair & Maintenance Services | 54,669 | 50,000 | 50,000 | 50,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 825 | 1,600 | 1,600 | 1,600 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 562 | 500 | 500 | 500 |
| 55201 | Operating Supplies | 3,993,513 | 5,200,000 | 6,100,000 | 6,100,000 |
| 55204 | Fuel | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registration | 0 | 0 | 400 | 400 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,063,764 | 5,270,850 | 6,171,250 | 6,171,250 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,156,523 | \$ 5,378,837 | \$ 6,276,603 | \$ 6,276,603 |
| | RESOURCES | | | | |
| | Charges for Fuel | \$ 4,156,523 | \$ 5,378,837 | \$ 6,276,603 | \$ 6,276,603 |
| | TOTAL REVENUES | \$ 4,156,523 | \$ 5,378,837 | \$ 6,276,603 | \$ 6,276,603 |

FUND: General Fund
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Public Works
 DIVISION: Facilities Management
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 155,359 | 154,842 | 160,416 | 160,416 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 11,745 | 11,845 | 12,273 | 12,273 |
| 52201 | Retirement Contributions | 18,605 | 21,940 | 11,560 | 11,560 |
| 52301 | Life & Health Insurance | 19,252 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 465 | 403 | 401 | 401 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 205,426 | 213,030 | 210,150 | 210,150 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 6,795 | 5,535 | 5,535 | 5,535 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 2,170 | 2,715 | 2,770 | 2,770 |
| 54701 | Printing & Binding | 1,165 | 1,000 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 821 | 0 | 0 | 0 |
| 55101 | Office Supplies | 7,405 | 8,000 | 8,000 | 8,000 |
| 55201 | Operating Supplies | 135 | 2,500 | 2,445 | 2,445 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 1,545 | 4,250 | 4,250 | 4,250 |
| 55501 | Training & Registrations | 3,373 | 8,000 | 8,000 | 8,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 23,410 | 32,000 | 32,000 | 32,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 228,836 | \$ 245,030 | \$ 242,150 | \$ 242,150 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 228,836 | \$ 245,030 | \$ 242,150 | \$ 242,150 |
| | TOTAL REVENUES | \$ 228,836 | \$ 245,030 | \$ 242,150 | \$ 242,150 |

FUND: General Fund
 FUNCTION: General Government
 ACTIVITY: Other General Gov't Services

DEPARTMENT: Public Works
 DIVISION: Facilities Management
 COST CENTER: Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 1,535,896 | 1,592,150 | 1,640,086 | 1,640,086 |
| 51301 | Other Salaries & Wages | 0 | 6,240 | 6,240 | 6,240 |
| 51401 | Overtime | 9,304 | 15,000 | 15,000 | 15,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 111,552 | 123,426 | 127,095 | 127,095 |
| 52201 | Retirement Contributions | 159,910 | 184,890 | 90,781 | 90,781 |
| 52301 | Life & Health Insurance | 293,681 | 400,000 | 425,000 | 425,000 |
| 52401 | Workers' Compensation | 113,052 | 58,076 | 63,692 | 63,692 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 2,223,395 | 2,379,782 | 2,367,894 | 2,367,894 |
| 53101 | Professional Services | 740 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 59,965 | 112,900 | 83,500 | 83,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 18,208 | 23,000 | 23,000 | 23,000 |
| 54201 | Postage & Freight | 441 | 750 | 750 | 750 |
| 54301 | Utility Services | 84,732 | 100,400 | 100,400 | 100,400 |
| 54401 | Rentals & Leases | 12,699 | 17,200 | 17,200 | 17,200 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 538,823 | 623,900 | 635,550 | 635,550 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,351 | 6,930 | 6,930 | 6,930 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 155,408 | 150,000 | 195,000 | 195,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 876,367 | 1,035,080 | 1,062,330 | 1,062,330 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 1,849 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 1,849 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 3,101,611 | \$ 3,414,862 | \$ 3,430,224 | \$ 3,430,224 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 3,101,611 | \$ 3,414,862 | \$ 3,430,224 | \$ 3,430,224 |
| | TOTAL REVENUES | \$ 3,101,611 | \$ 3,414,862 | \$ 3,430,224 | \$ 3,430,224 |

FUND: General Fund
 FUNCTION: General Government
 ACTIVITY: Other General Gov't Services

DEPARTMENT: Public Works
 DIVISION: Facilities Management
 COST CENTER: Custodial



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 273,914 | 274,743 | 228,143 | 228,143 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 349 | 3,000 | 3,000 | 3,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 19,644 | 21,247 | 17,682 | 17,682 |
| 52201 | Retirement Contributions | 27,793 | 32,107 | 12,782 | 12,782 |
| 52301 | Life & Health Insurance | 62,143 | 88,000 | 76,500 | 76,500 |
| 52401 | Workers' Compensation | 11,861 | 10,776 | 9,592 | 9,592 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 395,704 | 429,873 | 347,699 | 347,699 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 715,089 | 770,000 | 800,000 | 800,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 500 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 35,516 | 37,500 | 37,500 | 37,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 750,604 | 808,000 | 838,000 | 838,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,146,309 | \$ 1,237,873 | \$ 1,185,699 | \$ 1,185,699 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 1,146,309 | \$ 1,237,873 | \$ 1,185,699 | \$ 1,185,699 |
| | TOTAL REVENUES | \$ 1,146,309 | \$ 1,237,873 | \$ 1,185,699 | \$ 1,185,699 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Public Works
 DIVISION: Facilities Management
 COST CENTER: Utilities Telecommunications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 122,858 | 140,042 | 76,089 | 76,089 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 8,845 | 10,714 | 5,821 | 5,821 |
| 52201 | Retirement Contributions | 13,027 | 18,696 | 4,573 | 4,573 |
| 52301 | Life & Health Insurance | 18,982 | 16,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 402 | 364 | 190 | 190 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 164,114 | 185,816 | 95,173 | 95,173 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 7,653 | 15,000 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 383,327 | 492,442 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 4,265,704 | 4,909,237 | 4,655,554 | 4,655,554 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 65,981 | 106,482 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 12,895 | 20,000 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,735,560 | 5,543,161 | 4,655,554 | 4,655,554 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,899,674 | \$ 5,728,977 | \$ 4,750,727 | \$ 4,750,727 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 4,899,674 | \$ 5,728,977 | \$ 4,750,727 | \$ 4,750,727 |
| | TOTAL REVENUES | \$ 4,899,674 | \$ 5,728,977 | \$ 4,750,727 | \$ 4,750,727 |

FUND: Internal Service Fund
 FUNCTION: Public Safety
 ACTIVITY: Emergency/Disaster Relief

DEPARTMENT: Public Works
 DIVISION: DCAT
 COST CENTER: DCAT-Construction Services



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 269,693 | 305,920 | 263,661 | 263,661 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 19,701 | 23,404 | 20,170 | 20,170 |
| 52201 | Retirement Contributions | 28,909 | 37,493 | 14,726 | 14,726 |
| 52301 | Life & Health Insurance | 34,253 | 32,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 3,904 | 4,616 | 4,226 | 4,226 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 356,461 | 403,433 | 336,783 | 336,783 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 356,461 | \$ 370,168 | \$ 336,783 | \$ 336,783 |
| RESOURCES | | | | | |
| | Disaster Recovery Revenues | \$ 356,461 | \$ 370,168 | \$ 336,783 | \$ 336,783 |
| | TOTAL REVENUES | \$ 356,461 | \$ 370,168 | \$ 336,783 | \$ 336,783 |

FUND: General Fund
 FUNCTION: General Government
 ACTIVITY: Other General Gov't Services

DEPARTMENT: Public Works
 DIVISION: DCAT
 COST CENTER: Capital Improvements



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 2,147 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 161 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 223,614 | 39,425 | 61,125 | 61,125 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 15,889 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 241,811 | 39,425 | 61,125 | 61,125 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 203,650 | 21,975 | 54,500 | 54,500 |
| 56259 | Bldg Yr End Accruals | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 24,200 | 166,300 | 166,300 |
| 56401 | Machinery & Equipment | 28,965 | 231,500 | 32,700 | 32,700 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 232,615 | 277,675 | 253,500 | 253,500 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 474,426 | \$ 317,100 | \$ 314,625 | \$ 314,625 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 474,426 | \$ 317,100 | \$ 314,625 | \$ 314,625 |
| | TOTAL REVENUES | \$ 474,426 | \$ 317,100 | \$ 314,625 | \$ 314,625 |

DEPARTMENT: TRANSPORTATION & TRAFFIC



MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

SIGNIFICANT CHANGES FOR 2011-2012

Transportation and Traffic was moved under the Public Works Department for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---------------------------------|------------------|-------------------------------|-------------------------------|----------------------------|
| Administrative Assistant | B22 | 1 | 1 | 0 |
| Division Manager | D63 | 1 | 1 | 0 |
| Engineer | C42 | 0 | 0 | 0 |
| Engineering Project Coordinator | C41 | 0 | 0 | 0 |
| Engineering Technician | B22 | 4 | 4 | 0 |
| Engineering Specialist | B23 | 3 | 4 | 0 |
| Program Manager | C51 | 2 | 2 | 0 |
| Senior Office Support Assistant | A12 | 2 | 2 | 0 |
| TOTAL | | <u>13</u> | <u>14</u> | <u>0</u> |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Public Works
 DIVISION: Transportation & Traffic Operations
 COST CENTER: Transportation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 536,229 | 659,010 | 591,015 | 591,015 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 38,570 | 50,416 | 45,213 | 45,213 |
| 52201 | Retirement Contributions | 55,627 | 80,340 | 32,066 | 32,066 |
| 52301 | Life & Health Insurance | 99,703 | 112,000 | 110,500 | 110,500 |
| 52401 | Workers' Compensation | 6,261 | 17,788 | 18,099 | 18,099 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 736,390 | 919,554 | 796,893 | 796,893 |
| 53101 | Professional Services | 958 | 0 | 2,000 | 2,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 46,679 | 45,000 | 55,000 | 55,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 674 | 3,500 | 1,000 | 1,000 |
| 54101 | Communications | 10,274 | 8,076 | 11,000 | 11,000 |
| 54201 | Postage & Freight | 961 | 1,000 | 0 | 0 |
| 54301 | Utility Services | 93,588 | 105,000 | 92,809 | 92,809 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 2,837 | 39,154 | 3,553 | 3,553 |
| 54601 | Repair & Maintenance Services | 574,939 | 310,000 | 340,000 | 340,000 |
| 54701 | Printing & Binding | 50 | 500 | 550 | 550 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 2,272 | 2,000 | 3,300 | 3,300 |
| 55201 | Operating Supplies | 28,674 | 14,450 | 24,410 | 24,410 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,631 | 2,590 | 3,500 | 3,500 |
| 55501 | Training & Registrations | 1,878 | 3,000 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 765,414 | 534,270 | 537,122 | 537,122 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,501,804 | \$ 1,453,824 | \$ 1,334,015 | \$ 1,334,015 |
| RESOURCES | | | | | |
| | Transportation Trust Revenues | \$ 1,228,972 | \$ 1,193,636 | \$ 1,073,827 | \$ 1,073,827 |
| | Local Option Sales Tax III | 0 | 0 | 0 | 0 |
| | Federal Department of Transportation Revenues | 272,832 | 260,188 | 260,188 | 260,188 |
| | TOTAL REVENUES | \$ 1,501,804 | \$ 1,453,824 | \$ 1,334,015 | \$ 1,334,015 |

DEVELOPMENT SERVICES DEPARTMENT

- Development Review
- Planning and Zoning
- Building Inspections
- GIS





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

Building Inspections Division

- Review of construction plans prior to permit issuance to ensure structures are designed in accordance with applicable codes.
- Conduct field inspections of permitted structures to ensure compliance with applicable building codes and Land Development Code.
- Provide staff support to the Electrical Board of Examiners, Contractor Competency Board and Inspections Fund Advisory Board.
- Review products, methods and materials for use in construction.
- Investigate complaints of unpermitted work, unlicensed contracting and contractor complaints.

Development Review Division

- In FY 2011-2012, adoption of the revised Land Development Code and new zoning districts for consistency with 2030 Comprehensive Plan of Escambia County.
- Provide staff support to Board of Adjustment for variance and conditional use requests.
- Provide improved customer service delivery through expanded cross-training among planning staff.
- Review and approve site plans and subdivisions in accordance with Escambia County Land Development Code.
- Continue to maintain initial ten (10) day or less review time of site plan review for projects (as required by LDC).

Planning & Zoning Division - Planning Management/ Comprehensive Planning/ Administration

- Provide coordination/oversight of all planning functions and ensure administration of division's budget.
- Monitor federal and state legislation impacting municipal governmental planning activities.
- Provide coordination for long-range planning projects and issues.
- Develop/ implement long-range plans as approved by the Escambia Board of County Commissioners.
- Research/ prepare presentations, reports, and recommendations for special planning initiatives directed by Escambia Board of County Commissioners or State Statutes; Draft land use ordinances for Recommendation to Planning Board with final approval from Board of Commissioners.
- Review and process rezonings, Planned Unit Developments (PUD), Small and Large Map Amendments, variance, administrative appeals, and conditional use requests.
- Process and review development agreements; Monitor development on barrier islands (Pensacola Beach and Perdido Key).

Geographic Information Systems (GIS) Division

- Ensure streets, development and project data layers are current in data updates and incorporate outside agencies' data such as land ownership and utilities compatibly with Escambia GIS.
- Determine needs and seek resources to assist in disaster preparedness, recovery and hazard mitigation to help all agencies reduce the potential short-and long term impacts of any type of disaster.
- Educate users to maintain responsibility for data determined in their realm of responsibility and need, evaluate those data, and certify as suitable to serve the needs of multi-agency purposes.
- Review products, methods and materials for use in analyses.



GOAL

To protect the health, safety and welfare of the citizens of Escambia County by ensuring compliance with all land development, and building code requirements as outlined in Florida Statutes, Florida Administrative Code, and all other pertinent and applicable regulatory codes, while ensuring compliance with adopted zoning, design, site plan and subdivision standards and regulations, operating a permitting system that is unparalleled in its clarity, providing efficient, responsive customer service that enhances quality of life, and meets the common needs of the community, and working cooperatively with all other governmental entities to efficiently collect, generate, and maintain accurate databases and GIS maps for use as decision-making tools for both government and the public.

PERFORMANCE MEASURES

| Performance Measures/BID | FY 2008 - 2009 Actual | FY 2009 -2010 Actual | FY 2010 - 2011 (Oct - March) | FY 2011 - 2012 Estimate |
|---|--------------------------|-------------------------|---------------------------------|----------------------------|
| # of inspections performed | 24,272 | 24,668 | 11,590 | 24,040 |
| # of permits issued | 15,484 | 14,937 | 7,605 | 15,210 |
| # of plans reviews performed | - | 5,229 | 1,768 | 4,383 |
| % of plans reviewed same day | - | 73% | 73% | 73% |
| Performance Measures/DRD | FY 2008 - 2009 Actual | FY 2009 -2010 Actual | FY 2010 - 2011 (Oct - March) | FY 2011 - 2012 Estimate |
| # Land Use approvals: fences, docks, land disturbing permits, alcohol, site inspections, billboards | 300 | 150 | 50 | 80 |
| Board of Adjustment: variances, conditional use requests, administrative appeals | 55 | 21 | 8 | 25 |
| Development Orders Issued | 153 | 104 | 79 | 65 |
| Performance Measures/P&Z | FY 2008 - 2009 Actual | FY 2009 -2010 Actual | FY 2010 - 2011 Estimate | FY 2011 - 2012 Estimate |
| # of Rezoning, Small & Large Scale Amendments, LDC Ordinances & Planning Board Interpretations | 23 | 16 | 20 | 50 |
| Performance Measures/GIS | FY 2008 - 2009 Actual | FY 2009 -2010 Actual | FY 2010 - 2011 (Oct - March) | FY 2011 - 2012 Estimate |
| # of map requests | 1630 | 1645 | 754 | 1500 |
| # of data requests | - | 1260 | 518 | 1200 |
| # of addresses issued | - | 1302 | 619 | 1300 |

STATUTORY RESPONSIBILITIES

Development Services Department

BID - 101 Life Safety Code – F.S. Chapter 633.025; Florida Mechanical Code; Florida Plumbing Code & F.S. Chapter 553.01 – 553.14; National Electrical Code & F.S. Chapter 553.15 – 553.23, Florida Gas Code, Florida Building Code & F. S. Chapter 553.75, Florida Energy Code – F.S. Chapter 553.900 – 553.975; Florida Americans With Disabilities Act – F.S. Chapter 553.45 – 553.495; and other related codes available upon request.

DRD - Florida Statutes: Chapter 163 “Comprehensive Planning”, Chapter 163 “Development Agreements”, Chapter 125.66 Chapter 380; Chapter 186 & Chapter 187 Florida Administrative Code Rule 9J-5, Rule 9J-11. The Escambia County Land Development Code and 2030 Comprehensive Plan of Escambia County.

P&Z - Florida Statutes: Chapter 163 “Comprehensive Planning”, Chapter 163 “Development Agreements”, Chapter 125.66, Chapter 380; Chapter 186 & Chapter 187 Florida Administrative Code Rule 9J-5, Rule 9J-11. The Escambia County Land Development Code and 2030 Comprehensive Plan of Escambia County.



DEPARTMENT: DEVELOPMENT SERVICES

GIS - Worldwide GIS User Interface Standards Guidelines for Best Management Practices; National Geographic Data Standards; Federal Geospatial Positioning Accuracy Standards; Growth Management Act FS Chapter 163; Land Boundaries and Coastal Mapping Act FS Chapter 177; Addressing Standards per US Postal Service; Land Development Code.

ADVISORY BOARDS

BID - Inspection Fund Advisory Board (IFAB), Escambia County Contractor Competency Board, Escambia County Board of Electrical Examiners, **DRD/ P&Z** - Planning Board, Board of Adjustment, Land Development Code Advisory Committee, **GIS** - GIS Steering Committee, Northwest Florida GIS Users Group, Local Surveyor, Property Appraisal and Environmental Organizations Committees, The Florida State University System, The Florida Division of Emergency Management.

BENCHMARKING

| Permit Review Time Frames | Single Family | | Commercial | |
|---------------------------|---------------------|---------------------|-------------|-----------------------|
| Building Inspections | Total Days | % Reviewed Same Day | Total Days | % Reviewed Same Day |
| 2008 – 2009 Actual | - | - | - | - |
| 2009 - 2010 Actual | 3 | 73% | 10 | 73% |
| 2010 - 2011 (Oct – Mar) | 3 | 73% | 10 | 73% |
| Standard review 10 days | Initial Review Time | | | |
| Development Review | Actual 2008 | Actual 2009 | Actual 2010 | Estimate FY 2011-2012 |
| | 6 | 7 | 3 | 5 |
| Response Time Frames | Maps and Data | | Addresses | |
| GIS | Total Days | % Filled Same Day | Total Days | % Assigned Same Day |
| 2008 – 2009 Actual | - | - | - | - |
| 2009 - 2010 Actual | 3 | 90% | 1-2 | 97% |
| 2010 - 2011 (Oct – Mar) | 3 | 85% | 1-2 | 98% |

Benchmark Sources: BID Monthly Recap Reports FY 2009-2010; FY 2010-2011 (YTD). Development Review Monthly Recap Reports FY 2009-2010; FY 2010-2011 (YTD). GIS Recap Reports FY 2009-2010; FY 2010-2011 (YTD).

SIGNIFICANT CHANGES FOR FY 2011-2012

Building Inspections (BID) - No significant changes are anticipated for FY 2011-2012

Development Review (DRD) - Re-write of Escambia County Land Development Code – 2012
Consolidation of Zoning Districts

Planning & Zoning (P&Z) - Re-write of Escambia County Land Development Code – 2012
Adoption/Implementation of Detailed Site Area Plan (DSAP) – 2011-2012
Removal of Perdido Key Caps – 2012-2013

Geographic Information Systems (GIS) - Migration to Internet provided GIS Services which will simplify use and structure of GIS software licensing as well as increase the use in both quantity and quality of data



DEPARTMENT: DEVELOPMENT SERVICES

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Planning and Zoning</u> | | | | |
| Administrative Assistant | B22 | 0 | 0 | 1 |
| Administrative Supervisor | B31 | 0 | 0 | 1 |
| Bureau Chief | E83 | 0 | 0 | 1 |
| Bureau Chief Aide | B32 | 0 | 0 | 1 |
| Customer Service Technician | A13 | 0 | 0 | 2 |
| Division Manager | D63 | 0 | 0 | 1 |
| Environmental Analyst | C42 | 0 | 0 | 1 |
| Office Support Assistant | A11 | 0 | 0 | 1 |
| Senior Urban Planner | C43 | 0 | 0 | 2 |
| Urban Planner I | C41 | 0 | 0 | 1 |
| Urban Planner II | C42 | 0 | 0 | 3 |
| Senior Office Support Assistant | A12 | 0 | 0 | 3 |
| TOTAL | | 0 | 0 | 18 |
| <u>Development Services/Planning</u> | | | | |
| <u>Administration</u> | | | | |
| Administrative Assistant | B22 | 1 | 1 | 0 |
| Administrative Supervisor | B31 | 1 | 1 | 0 |
| Bureau Chief | E83 | 1 | 1 | 0 |
| Customer Service Technician | A13 | 2 | 2 | 0 |
| Office Support Assistant | A11 | 0 | 1 | 0 |
| Senior Office Support Assistant | A12 | 5 | 4 | 0 |
| TOTAL | | 10 | 10 | 0 |
| <u>Development Review</u> | | | | |
| <u>DRC</u> | | | | |
| Engineer | C42 | 1 | 1 | 0 |
| Engineering Technician | B22 | 2 | 1 | 1 |
| Senior Urban Planner | C43 | 1 | 1 | 1 |
| Urban Planner II | C42 | 1 | 1 | 1 |
| TOTAL | | 5 | 4 | 3 |
| <u>Long Range Planning</u> | | | | |
| Division Manager | D63 | 1 | 1 | 0 |
| Environmental Analyst | C42 | 0 | 1 | 0 |
| Senior Urban Planner | C43 | 1 | 1 | 0 |
| Urban Planner I | C41 | 4 | 2 | 0 |
| Urban Planner II | C42 | 2 | 2 | 0 |
| Office Support Assistant | A11 | 1 | 0 | 0 |
| TOTAL | | 9 | 7 | 0 |



DEPARTMENT: DEVELOPMENT SERVICES

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Environmental Permitting</u> | | | | |
| Environmental Analyst | C42 | 1 | 0 | 0 |
| Environmental Program Manager | C51 | 1 | 0 | 0 |
| TOTAL | | <u>2</u> | <u>0</u> | <u>0</u> |
| <u>Projects and Comprehensive Planning</u> | | | | |
| Division Manager | D63 | 1 | 1 | 0 |
| Office Support Assistant | A11 | 0 | 1 | 0 |
| Urban Planner I | C41 | 0 | 2 | 0 |
| Urban Planner II | C42 | 1 | 1 | 0 |
| TOTAL | | <u>2</u> | <u>5</u> | <u>0</u> |
| <u>GIS</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| GIS Analyst | C41 | 2 | 2 | 2 |
| GIS Technician | B22 | 2 | 2 | 2 |
| TOTAL | | <u>5</u> | <u>5</u> | <u>5</u> |
| <u>Building Inspections</u> | | | | |
| <u>Administration</u> | | | | |
| Accountant | C42 | 1 | 1 | 1 |
| Building Codes Manager | C43 | 1 | 1 | 1 |
| Bureau Chief Aide | B32 | 1 | 1 | 0 |
| Division Manager | D63 | 1 | 1 | 1 |
| | | <u>4</u> | <u>4</u> | <u>3</u> |
| <u>Permitting</u> | | | | |
| Administrative Supervisor | B31 | 1 | 1 | 2 |
| Office Support Assistant | A11 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 11 | 11 | 10 |
| TOTAL | | <u>13</u> | <u>13</u> | <u>13</u> |
| <u>Plumbing/Gas/Mechanical</u> | | | | |
| Building Codes Inspector | B21 | 4 | 4 | 3 |
| Building Codes Inspector Supervisor | B31 | 1 | 0 | 0 |
| Inspections Supervisor | B31 | 0 | 1 | 1 |
| TOTAL | | <u>5</u> | <u>5</u> | <u>4</u> |

**DEPARTMENT: DEVELOPMENT SERVICES**

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Electrical</u> | | | | |
| Building Codes Inspector | B21 | 5 | 4 | 4 |
| Building Codes Inspector Supervisor | B31 | 1 | 0 | 0 |
| Inspections Supervisor | B31 | 0 | 1 | 1 |
| TOTAL | | <u>6</u> | <u>5</u> | <u>5</u> |
| <u>Building</u> | | | | |
| Building Codes Inspector | B21 | 5 | 4 | 4 |
| Building Codes Inspector Supervisor | B31 | 1 | 0 | 0 |
| Inspections Supervisor | B31 | 0 | 1 | 1 |
| TOTAL | | <u>6</u> | <u>5</u> | <u>5</u> |
| <u>Plans Review</u> | | | | |
| Plans Examiner | B23 | 2 | 2 | 1 |
| Senior Office Support Assistant | A12 | 2 | 2 | 3 |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> |
| <u>Site Inspections</u> | | | | |
| Engineering Technician | B22 | 2 | 2 | 2 |
| Inspections Supervisor | B31 | 1 | 1 | 1 |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> |
| <u>Licensing & Investigations</u> | | | | |
| Administrative Supervisor | B31 | 1 | 1 | 0 |
| Building Code Enforcement Official | B22 | 2 | 2 | 2 |
| Building Trades Investigator | B22 | 1 | 1 | 0 |
| Office Support Assistant | A11 | 1 | 1 | 1 |
| Senior Building Code Enforcement Official | B31 | 1 | 1 | 1 |
| TOTAL | | <u>6</u> | <u>6</u> | <u>4</u> |
| TOTAL DEPARTMENT | | 80 | 76 | 67 |

FUND: Development Review
 FUNCTION: General Government
 ACTIVITY: Comprehensive Planning

DEPARTMENT: Development Services
 DIVISION: Development Review
 COST CENTER: Development Review



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 153,369 | 174,966 | 134,838 | 134,838 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 11,083 | 13,384 | 10,315 | 10,315 |
| 52201 | Retirement Contributions | 15,490 | 19,662 | 7,184 | 7,184 |
| 52301 | Life & Health Insurance | 35,023 | 32,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 2,762 | 1,780 | 565 | 565 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 217,728 | 241,792 | 178,402 | 178,402 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 53,697 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,815 | 2,706 | 1,000 | 1,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 23,591 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,646 | 5,929 | 4,000 | 4,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 220 | 250 | 250 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 400 | 400 |
| 55501 | Training & Registrations | 0 | 0 | 600 | 600 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 80,749 | 8,855 | 6,250 | 6,250 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 8,428 | 8,428 |
| | NON-OPERATING COSTS | 0 | 0 | 8,428 | 8,428 |
| | TOTAL BUDGET | \$ 298,477 | \$ 250,647 | \$ 193,080 | \$ 193,080 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | DRC Fees | 298,477 | 250,647 | 193,080 | 193,080 |
| | Miscellaneous Fees | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 298,477 | \$ 250,647 | \$ 193,080 | \$ 193,080 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Comprehensive Planning

DEPARTMENT: Development Services
 DIVISION: Planning & Zoning
 COST CENTER: Planning & Zoning



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 874,935 | 844,314 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 66,932 | 64,590 |
| 52201 | Retirement Contributions | 0 | 0 | 50,693 | 49,062 |
| 52301 | Life & Health Insurance | 0 | 0 | 161,500 | 153,000 |
| 52401 | Workers' Compensation | 0 | 0 | 3,031 | 2,955 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 1,157,091 | 1,113,921 |
| 53101 | Professional Services | 0 | 0 | 11,900 | 11,900 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 4,200 | 4,200 |
| 53401 | Other Contractual Services | 0 | 0 | 25 | 25 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 6,800 | 6,800 |
| 54101 | Communications | 0 | 0 | 2,000 | 2,000 |
| 54201 | Postage & Freight | 0 | 0 | 2,000 | 2,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 300 | 300 |
| 54501 | Insurance | 0 | 0 | 1,378 | 1,378 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 8,000 | 8,000 |
| 54701 | Printing & Binding | 0 | 0 | 500 | 500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 31,000 | 31,000 |
| 54931 | Host Ordinance Items | 0 | 0 | 1,500 | 1,500 |
| 55101 | Office Supplies | 0 | 0 | 7,000 | 7,000 |
| 55201 | Operating Supplies | 0 | 0 | 9,000 | 9,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 3,500 | 3,500 |
| 55501 | Training & Registrations | 0 | 0 | 6,000 | 6,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 95,103 | 95,103 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 1,252,194 | \$ 1,209,024 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 1,252,194 | \$ 1,209,024 |
| | DRC Fees | 0 | 0 | 0 | 0 |
| | Miscellaneous Fees | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 1,252,194 | \$ 1,209,024 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Administration
 COST CENTER: Building Inspections Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 230,640 | 229,757 | 238,028 | 181,893 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,559 | 17,576 | 18,209 | 13,915 |
| 52201 | Retirement Contributions | 28,604 | 29,906 | 15,393 | 12,402 |
| 52301 | Life & Health Insurance | 42,884 | 32,000 | 34,000 | 25,500 |
| 52401 | Workers' Compensation | 690 | 597 | 595 | 455 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 319,377 | 309,836 | 306,225 | 234,165 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 7,454 | 0 | 1,500 | 1,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 678 | 2,800 | 2,800 | 2,800 |
| 54101 | Communications | 35,189 | 44,297 | 36,000 | 36,000 |
| 54201 | Postage & Freight | 393 | 2,400 | 1,540 | 1,540 |
| 54301 | Utility Services | 34,396 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 12,679 | 0 | 0 | 0 |
| 54501 | Insurance | 8,785 | 7,194 | 8,584 | 8,584 |
| 54601 | Repair & Maintenance Services | 13,528 | 32,895 | 25,000 | 25,000 |
| 54701 | Printing & Binding | 39 | 2,500 | 700 | 700 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,897 | 8,300 | 8,300 | 8,300 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 4,363 | 8,600 | 6,000 | 6,000 |
| 55201 | Operating Supplies | 1,428 | 8,000 | 2,000 | 2,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 579 | 3,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 10 | 2,297 | 2,297 | 2,297 |
| 55801 | Bad Debt | 54 | 100 | 100 | 100 |
| 55901 | Depreciation | 5,518 | 6,236 | 5,518 | 5,518 |
| | OPERATING COSTS | 129,990 | 129,119 | 101,839 | 101,839 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 10,000 | 10,000 | 10,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 10,000 | 10,000 | 10,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 72,060 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 72,060 |
| | TOTAL BUDGET | \$ 449,367 | \$ 448,955 | \$ 418,064 | \$ 418,064 |
| RESOURCES | | | | | |
| | Inspection Revenues | \$ 449,367 | \$ 448,955 | \$ 418,064 | \$ 418,064 |
| | TOTAL REVENUES | \$ 449,367 | \$ 448,955 | \$ 418,064 | \$ 418,064 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Building Section



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 175,003 | 176,912 | 179,408 | 179,408 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 68 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 12,671 | 13,535 | 13,724 | 13,724 |
| 52201 | Retirement Contributions | 18,172 | 20,675 | 9,824 | 9,824 |
| 52301 | Life & Health Insurance | 49,107 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 6,366 | 4,936 | 4,755 | 4,755 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 261,387 | 256,058 | 250,211 | 250,211 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,537 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 2,000 | 100 | 100 |
| 54101 | Communications | 227 | 600 | 500 | 500 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 22,189 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 30 | 1,000 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 1,000 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 28,448 | 19,450 | 18,608 | 18,608 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 682 | 1,800 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 13,359 | 26,500 | 20,600 | 20,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs. & Subs | 299 | 4,000 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 277 | 0 | 1,768 | 1,768 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 8,277 | 17,434 | 8,277 | 8,277 |
| | OPERATING COSTS | 77,324 | 73,784 | 53,053 | 53,053 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 338,711 | \$ 329,842 | \$ 303,264 | \$ 303,264 |
| RESOURCES | | | | | |
| | Building Inspection Fees | \$ 441,842 | \$ 372,000 | \$ 370,000 | \$ 370,000 |
| | Sign Inspection Fees | 8,287 | 6,400 | 10,000 | 10,000 |
| | Setback Inspection Fees | 10,478 | 8,100 | 8,000 | 8,000 |
| | Other Inspection Fund Revenues | (121,896.53) | (56,658) | (84,736) | (84,736) |
| | TOTAL REVENUES | \$ 338,711 | \$ 329,842 | \$ 303,264 | \$ 303,264 |

FUND: Inspection Fund
 FUNCTION: General Government
 ACTIVITY: Comprehensive Planning

DEPARTMENT: Development Services
 DIVISION: Permitting
 COST CENTER: Permitting



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 402,355 | 396,999 | 426,837 | 426,837 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 28,911 | 30,369 | 32,654 | 32,654 |
| 52201 | Retirement Contributions | 43,120 | 44,614 | 22,954 | 22,954 |
| 52301 | Life & Health Insurance | 73,370 | 104,000 | 110,500 | 110,500 |
| 52401 | Workers' Compensation | 1,175 | 1,031 | 1,068 | 1,068 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 548,931 | 577,013 | 594,013 | 594,013 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 63,374 | 0 | 60,626 | 60,626 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 0 | 0 |
| 54101 | Communications | 4,277 | 8,000 | 4,500 | 4,500 |
| 54201 | Postage & Freight | 9 | 500 | 100 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 41,208 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 673 | 58,645 | 1,000 | 1,000 |
| 54701 | Printing & Binding | 0 | 2,500 | 500 | 500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 32,115 | 27,060 | 29,999 | 29,999 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 6,115 | 8,000 | 8,000 | 8,000 |
| 55201 | Operating Supplies | 740 | 2,500 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 445 | 3,500 | 2,500 | 2,500 |
| 55501 | Training & Registrations | 40 | 3,915 | 3,962 | 3,962 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 17,935 | 20,264 | 17,935 | 17,935 |
| | OPERATING COSTS | 166,932 | 135,384 | 130,122 | 130,122 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 715,863 | \$ 712,397 | \$ 724,135 | \$ 724,135 |
| RESOURCES | | | | | |
| | Permit Application Processing Fee | \$ 410,884 | \$ 345,000 | \$ 400,000 | \$ 400,000 |
| | Copies & Research | 6,856 | 5,000 | 5,000 | 5,000 |
| | Interest Earnings | 21,373 | 20,700 | 20,000 | 20,000 |
| | Miscellaneous Revenues | 25,082 | 13,000 | 22,000 | 22,000 |
| | State Surcharge - Amount Retained | 3,073 | 2,550 | 4,000 | 4,000 |
| | Other Inspection Fund Revenues | 248,594 | 326,147 | 273,135 | 273,135 |
| | TOTAL REVENUES | \$ 715,863 | \$ 712,397 | \$ 724,135 | \$ 724,135 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Electrical Section



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 201,506 | 186,498 | 194,080 | 194,080 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 574 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 14,710 | 14,268 | 14,847 | 14,847 |
| 52201 | Retirement Contributions | 19,446 | 20,958 | 10,339 | 10,339 |
| 52301 | Life & Health Insurance | 29,675 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 5,509 | 5,203 | 5,143 | 5,143 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 271,419 | 266,927 | 266,909 | 266,909 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,088 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 100 | 100 |
| 54101 | Communications | 400 | 1,500 | 500 | 500 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 19,019 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 30 | 500 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 1,000 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 12,000 | 7,200 | 10,333 | 10,333 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 786 | 1,300 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 12,523 | 25,220 | 20,600 | 20,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 472 | 2,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 560 | 2,115 | 1,873 | 1,873 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 8,309 | 14,191 | 8,309 | 8,309 |
| | OPERATING COSTS | 57,187 | 56,026 | 44,915 | 44,915 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 328,606 | \$ 322,953 | \$ 311,824 | \$ 311,824 |
| RESOURCES | | | | | |
| | Electrical Inspection Revenue | \$ 192,782 | \$ 144,000 | \$ 190,000 | \$ 190,000 |
| | Other Inspection Fund Revenue | 135,823 | 178,953 | 121,824 | 121,824 |
| | TOTAL REVENUES | \$ 328,606 | \$ 322,953 | \$ 311,824 | \$ 311,824 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Plans Review



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 143,792 | 143,980 | 136,574 | 136,574 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 10,510 | 11,015 | 10,448 | 10,448 |
| 52201 | Retirement Contributions | 14,564 | 16,180 | 7,276 | 7,276 |
| 52301 | Life & Health Insurance | 24,681 | 32,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 0 | 374 | 341 | 341 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 193,547 | 203,549 | 188,639 | 188,639 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 2,785 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 1,000 | 100 | 100 |
| 54101 | Communications | 1,154 | 2,000 | 1,200 | 1,200 |
| 54201 | Postage & Freight | 3 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 15,849 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 77 | 250 | 250 | 250 |
| 54701 | Printing & Binding | 0 | 500 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 12,750 | 10,200 | 9,436 | 9,436 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,298 | 3,150 | 1,500 | 1,500 |
| 55201 | Operating Supplies | 106 | 1,000 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 384 | 1,700 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 20 | 1,432 | 1,439 | 1,439 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 5,519 | 7,794 | 5,519 | 5,519 |
| | OPERATING COSTS | 39,946 | 29,026 | 21,644 | 21,644 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 233,493 | \$ 232,575 | \$ 210,283 | \$ 210,283 |
| RESOURCES | | | | | |
| | Plan Review Fees | \$ 217,354 | \$ 204,000 | \$ 197,500 | \$ 197,500 |
| | Other Inspection Fund Revenues | 16,139 | 28,575 | 12,783 | 12,783 |
| | TOTAL REVENUES | \$ 233,493 | \$ 232,575 | \$ 210,283 | \$ 210,283 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Site Inspections



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 109,879 | 110,923 | 114,923 | 114,923 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 8,089 | 8,486 | 8,792 | 8,792 |
| 52201 | Retirement Contributions | 11,129 | 12,465 | 6,123 | 6,123 |
| 52301 | Life & Health Insurance | 14,940 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 929 | 965 | 1,093 | 1,093 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 144,966 | 156,839 | 156,431 | 156,431 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 2,791 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 462 | 900 | 900 | 900 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 12,679 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 750 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 200 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 3,890 | 3,050 | 3,122 | 3,122 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 581 | 1,300 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 5,384 | 8,860 | 6,360 | 6,360 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 400 | 400 | 400 |
| 55501 | Training & Registrations | 0 | 0 | 1,109 | 1,109 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 8,279 | 7,812 | 8,279 | 8,279 |
| | OPERATING COSTS | 34,065 | 23,272 | 21,870 | 21,870 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 179,030 | \$ 180,111 | \$ 178,301 | \$ 178,301 |
| RESOURCES | | | | | |
| | Site Inspection Fees | \$ 75,202 | \$ 60,000 | \$ 60,000 | \$ 60,000 |
| | Inspection Fund Revenues | 103,828 | 120,111 | 118,301 | 118,301 |
| | TOTAL REVENUES | \$ 179,030 | \$ 180,111 | \$ 178,301 | \$ 178,301 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Licensing & Investigations Section



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 184,355 | 214,032 | 138,114 | 138,114 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 600 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 13,589 | 16,373 | 10,565 | 10,565 |
| 52201 | Retirement Contributions | 23,904 | 24,052 | 7,358 | 7,358 |
| 52301 | Life & Health Insurance | 26,375 | 48,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 5,536 | 4,343 | 3,087 | 3,087 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 254,360 | 306,800 | 193,124 | 193,124 |
| 53101 | Professional Services | 3,150 | 4,000 | 4,000 | 4,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 2,000 | 0 | 0 |
| 53401 | Other Contractual Services | 2,791 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 2,451 | 0 | 1,500 | 1,500 |
| 54101 | Communications | 1,630 | 3,200 | 500 | 500 |
| 54201 | Postage & Freight | 869 | 3,100 | 2,040 | 2,040 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 22,955 | 700 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 600 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 700 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 9,291 | 9,855 | 7,076 | 7,076 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,742 | 6,800 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 3,472 | 9,860 | 4,000 | 4,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 140 | 500 | 500 | 500 |
| 55501 | Training & Registrations | 750 | 1,726 | 2,050 | 2,050 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 8,279 | 10,913 | 8,279 | 8,279 |
| | OPERATING COSTS | 57,520 | 53,954 | 32,645 | 32,645 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 311,880 | \$ 360,754 | \$ 225,769 | \$ 225,769 |
| RESOURCES | | | | | |
| | Const Ind Renewals - Active | \$ 105,362 | \$ 98,000 | \$ 98,000 | \$ 98,000 |
| | Const Ind Renewals - Inactive | 7,188 | 6,000 | 6,700 | 6,700 |
| | Exams | 7,150 | 8,400 | 6,200 | 6,200 |
| | Contribution Certification Fees | 10,825 | 12,500 | 13,140 | 13,140 |
| | Changes in Categories | 930 | 900 | 750 | 750 |
| | Fines - Competency Board | 1,500 | 2,853 | 1,000 | 1,000 |
| | Unlic/Unperm Contractor Fines | 17,665 | 14,500 | 8,000 | 8,000 |
| | Other Inspection Fund Revenues | 161,260 | 217,601 | 91,979 | 91,979 |
| | TOTAL REVENUES | \$ 311,880 | \$ 360,754 | \$ 225,769 | \$ 225,769 |

FUND: Inspection Fund
 FUNCTION: Public Safety
 ACTIVITY: Protective Inspections

DEPARTMENT: Development Services
 DIVISION: Inspections
 COST CENTER: Plumbing/Gas/Mechanical Section



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 173,082 | 186,145 | 159,751 | 159,751 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 11,659 | 14,241 | 12,221 | 12,221 |
| 52201 | Retirement Contributions | 17,473 | 20,918 | 8,511 | 8,511 |
| 52301 | Life & Health Insurance | 48,085 | 40,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 4,428 | 5,194 | 4,234 | 4,234 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 254,728 | 266,498 | 218,717 | 218,717 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,537 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 100 | 100 |
| 54101 | Communications | 416 | 900 | 500 | 500 |
| 54201 | Postage & Freight | 6 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 22,189 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 30 | 1,000 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 700 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 14,198 | 13,000 | 15,670 | 15,670 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 684 | 1,300 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 13,952 | 25,600 | 20,600 | 20,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 364 | 2,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 180 | 1,833 | 1,793 | 1,793 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 6,898 | 11,016 | 6,898 | 6,898 |
| | OPERATING COSTS | 62,454 | 58,349 | 48,761 | 48,761 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 317,182 | \$ 324,847 | \$ 267,478 | \$ 267,478 |
| RESOURCES | | | | | |
| | Plumbing Inspection Fees | \$ 172,719 | \$ 150,000 | \$ 168,000 | \$ 168,000 |
| | Mechanical Inspection Fees | 108,268 | 85,000 | 100,000 | 100,000 |
| | Gas Inspection Fees | 33,708 | 28,500 | 45,000 | 45,000 |
| | Other Inspection Fund Revenues | 2,487 | 61,347 | (45,522) | (45,522) |
| | TOTAL REVENUES | \$ 317,182 | \$ 324,847 | \$ 267,478 | \$ 267,478 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Development Services
 DIVISION: Geographic Information Systems
 COST CENTER: Geographic Information Systems



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 230,041 | 238,368 | 247,661 | 247,661 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,303 | 18,235 | 18,945 | 18,945 |
| 52201 | Retirement Contributions | 23,240 | 26,786 | 13,194 | 13,194 |
| 52301 | Life & Health Insurance | 42,104 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 715 | 830 | 873 | 873 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 312,403 | 324,219 | 323,173 | 323,173 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,094 | 3,700 | 3,700 | 3,700 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 40 | 400 | 400 | 400 |
| 54101 | Communications | 1,500 | 1,000 | 1,000 | 1,000 |
| 54201 | Postage & Freight | 100 | 100 | 100 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 5,000 | 5,000 | 5,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 808 | 3,000 | 3,000 | 3,000 |
| 55201 | Operating Supplies | 2,837 | 2,380 | 2,572 | 2,572 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 500 | 500 | 500 |
| 55501 | Training & Registrations | 0 | 300 | 1,000 | 1,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 8,379 | 16,380 | 17,272 | 17,272 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 320,782 | \$ 340,599 | \$ 340,445 | \$ 340,445 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 320,782 | \$ 340,599 | \$ 340,445 | \$ 340,445 |
| | TOTAL REVENUES | \$ 320,782 | \$ 340,599 | \$ 340,445 | \$ 340,445 |



COMMUNITY & ENVIRONMENT DEPARTMENT

- Marine Resources
- Natural Resources Conservation
- Water Quality & Land Management
- Community Redevelopment Agency
- NEFI
- Mosquito Control
- Extension Services





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

- Provide residents and visitors with effective and environmentally sound mosquito control services.
- Provide marine habitat protection, restoration, enhancement, and education.
- Provide high quality technical and scientific management services in the areas of land, water resources and coastal management.
- Provide preservation and enhanced environmental quality of the County's natural resources.
- Provide the fiscal and technical support required to plan, design and deliver quality housing, community developments and related services, primarily for the benefit of lower income residents.
- Provide initiatives that promote urban infill revitalization of designated residential, commercial and industrial zones
- Provide practical how-to education based on research conducted by the University of Florida.

GOAL

The goal of the Community & Environment Department is to provide citizens with environmentally responsible and economic community services that will allow us to conserve, revitalize and protect resources within the County while enhancing the quality of life for its citizens; and to provide for quality of life amenities and enhance the livability of our built and natural environment.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Authorized | FY 2009 Authorized | FY 2010 Authorized | FY 2011 Estimate |
|--|-----------------------|-----------------------|-----------------------|-------------------------|
| Promote professional workforce. Each employee belongs to and participates in a professional association and attends annual training. | 90% | 90% | 90% | 90% |
| Compliant with NPDES, Mosquito Control chemical handling and permit conditions | 90% | 90% | 90% | 90% |
| Reduce wildfire risk in Jones Swamp through annual fuel reduction, fire lane maintenance | 1 annual project each | 1 annual project each | 1 annual project each | 1 annual project each |
| Fully utilize USDA Program funding | 90% | 90% | 90% | 90% |
| Certify the water quality lab | Achieve Certification | Achieve Certification | Achieve Certification | Achieve Certification |
| Acquire properties for redevelopment | N/A | N/A | 3 Lots | Target Brownsville Area |

STATUTORY RESPONSIBILITIES

Mosquito Control

Florida Statutes, Chapter 388, Mosquito Control Law

Florida Statutes, Chapter 5E-13, Mosquito Control Administration, Florida Administrative Code

DEPARTMENT: COMMUNITY & ENVIRONMENT



Natural Resources Conservation

Articles 3.00, 7.13.00 and 12.16.00 of the LDC USDA Food Security Act, MOU w/USDA

Habitat Protection and Management for Listed Species - **1)** CON 1.1.7 Habitat Management; **2)** CON 1.1.8 Habitat Protection

Extension Services - **1)** Smith-Lever Act 1914 Establishing Cooperative Extension Work ; **2)** §403.9338, FL Stat. (2009); **3)** §1004.37, Florida Statutes, (2010) "County or area extension programs; cooperation between counties and University of Florida and Florida Agriculture and Mechanical University"; **4)** MOU between Florida Cooperative Extension Service, Institute of Food & Agricultural Sciences, University of Florida, the Board of County Commissioners and the Extension Council of Escambia County, Florida, for the Operation of Extension Service in Escambia County (approved by BCC on 07-19-2007 and fully executed on 09-06-2007). **5)** House Bill No. 366, Chapter 67-1366, Laws of Florida

Community Redevelopment Agency (CRA)

Sections 163.335,163.356, F.S. Comp Plan Obj. FLU 2.3, FLU 2.4, HOU 1.4.7, HOU 1.4.9, HOU 1.7.1—Warrington
Sections 163.335,163.356, F.S. Comp Plan Obj. FLU 2.3, FLU 2.4, HOU 1.4.7, HOU 1.4.9, HOU 1.7.2—Palafox
Sections 163.335,163.356, F.S. Comp Plan Obj. FLU 2.3, FLU 2.4, HOU 1.4.7, HOU 1.4.9, HOU 1.7.3—Englewood
Sections 163.335,163.356, F.S. Comp Plan Obj. FLU 2.3, FLU 2.4, HOU 1.4.7, HOU 1.4.9, HOU 1.7.4—Brownsville
Sections 163.335,163.356, F.S. Comp Plan Obj. FLU 2.3, FLU 2.4, HOU 1.4.7, HOU 1.4.9, HOU 1.7.5—Barrancas

Water Quality & Land Management - **1)** OBJECTIVE 11.a.1: COASTAL AND UPLAND; **2)** Policy 11.A.1.1: Environmental Indicator Monitoring;**3)** Policy 11.A.1.3: Primary Dune Protection; **4)** Policy 11.A.1.4: LDC Tree Preservation Provisions;**5)** OBJECTIVE 11.A.2: ESTUARINE/WETLAND PROTECTION; **6)** OBJECTIVE 11.A.3: SHORELINE USE STANDARDS **7)**Policy 11.A.2.1: Intergovernmental Protection of Estuaries; **8)** OBJECTIVE 11.A.4: BEACH AND FLOODPLAIN PROTECTION; **9)** Policy 11.A.4.2: LDC Beach and Shoreline Protection; **10)** Policy 11.A.4.5: LDC Floodplain Protection; **11)** OBJECTIVE 11.A.9: BEACH PUBLIC ACCESS; **12)** Policy 11.A.9.1: Coastal Zone Protection Act; **13)** Policy 11.A.9.2: Shoreline Renourishment; **14)** Policy 11.A.9.3: Retention of Public Access Sites; **15)** Policy 11.A.9.4: Federal/State Financial Assistance; **16)** Policy 11.A.9.5: White Sand Beach Restoration; **17)** Policy 11.A.9.6: Beach Hardening Restrictions; **18)** Policy 11.A.9.7: Dune Restoration; **19)** OBJECTIVE 11.B.2: WATER QUALITY PROTECTION; **20)** Policy 11.B.2.1: Protection of Water Resources; **21)** Policy 11.B.2.3: Bay Area Resource Inventory Program (BARIP); **22)** Policy 11.B.2.4: Interagency Clean Up Efforts; **23)** Policy 11.B.2.8: Interlocal Agreements; **24)** Policy 11.B.3.8: LDC Native Vegetation/Tree Protection; **25)** OBJECTIVE 11.B.4: MARINE AND WILDLIFE RESOURCES; **26)** Policy 11.B.4.1: Interagency Cooperation; **27)** Policy 11.B.4.2: Endangered Species; **28)** OBJECTIVE 11.B.6: PURCHASE OF ENVIRONMENTALLY SENSITIVE AREAS; **29)** Policy 11.B.6.1: List of Areas for Public Acquisition; **30)** Policy 11.B.6.3: Public Use of Protected Lands; **31)** National Pollution Discharge Elimination System (NPDES) Permit; **32)** Total Maximum Daily Loads (TMDL) Section 303(d) of the Clean Water Act.

Floodplain Administration - COA 1.4.1 National Flood Insurance

Water Quality Restoration and Monitoring

1) CON 1.3.4 Monitoring and Recommendations; **2)** CON 1.3.5 Studies and Programs; **3)** CON 1.3.6 Cooperative Cleanup Efforts

Land Management

1) CON 1.1.3 Resource Status Indicators; **2)** CON 1.1.4 Species Diversity; **3)** CON 1.1.6 Natural Reservation Protection; **4)** CON 1.1.11 Public Land Restoration and Enhancement; **5)** CON 1.6.11 Prescribed Burning

Public Lands Acquisition - **1)** FLU 4.1.5 Land Acquisition; **2)** CON 1.1.10 Public Land Acquisition

Urban Forestry

1) CON 1.6.1 Urban Forest Preservation; **2)** CON 1.6.2 Identification and Protection; **3)** CON 1.6.4 Urban Forest Management

Tree Protection - **1)** CON 1.6.4 Tree Protection; **2)** CON 1.6.5 Impact Mitigation

Hazard Mitigation - **1)** OBJ COA1.1 General Hazard Mitigation; **2)** CON 1.6.4 Urban Forest Management

DEPARTMENT: COMMUNITY & ENVIRONMENTBeach and Dune Protection and Restoration

1) COA 2.3.5 Beach Nourishment Assistance; 2) COA 2.1 General Coastal Resource Protection; 3) COA 2.1.4 Habitat Conservation – Implementation of Perdido Key Habitat Conservation Plan; 4) COA 2.3.1 Dune Protection and Enhancement; 5) COA 2.3.4 Beach and Shoreline Regulations

Reduce Exposure of People and Property to Natural Hazards (Local Mitigation Strategy Coordinator)

1) COA 1.1.8 Mitigation Strategy; 2) COA 1.4.7 Local Mitigation Strategy

ADVISORY BOARDS

Community Redevelopment Agency
Marine Advisory Board

Escambia County Extension Council
Enterprise Zone Development Agency

SIGNIFICANT CHANGES FOR FY 2011-2012

- Community & Environment acquired the Mosquito Control Division. State funding for this division will be reduced by 47 percent
- County NPDES permit conditions will be revised with much more stringent regulatory requirements for storm water compliance

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Administration</u> | | | | |
| Administrative Supervisor | B31 | 1 | 2 | 1 |
| Bureau Chief Aide | B32 | 1 | 1 | 0 |
| Deputy Bureau Chief | E81 | 1 | 1 | 1 |
| TOTAL | | 3 | 4 | 2 |
| <u>Marine Recreation</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| TOTAL | | 1 | 1 | 1 |
| <u>Natural Resource Conservation</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Environmental Technician | B22 | 3 | 2 | 2 |
| TOTAL | | 4 | 3 | 3 |
| <u>Water Quality & Land Management</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Environmental Analyst | C42 | 1 | 1 | 1 |
| Environmental Programs Manager | C51 | 1 | 2 | 2 |
| Maintenance Technician | A13 | 1 | 1 | 1 |
| Student Assistant* | GF1 | 2 | 1 | 1 |
| Water Quality Manager* | GF1 | 1 | 1 | 1 |
| Water Quality Engineer | C51 | 0 | 1 | 1 |
| Water Quality Technician* | GF1 | 0 | 1 | 1 |
| TOTAL | | 7 | 9 | 9 |

*Grant Funded



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|---------------------------|---------------------------|------------------------|
| <u>Community Redevelopment Agency</u> | | | | |
| Division Manager | D63 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 1 | 0 | 0 |
| Redeveloper II | C41 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| Urban Planner II | C42 | 1 | 1 | 1 |
| TOTAL | | <u>6</u> | <u>5</u> | <u>5</u> |
| <u>Neighborhood Restoration</u> | | | | |
| Office Support Assistant | A11 | 0 | 1 | 1 |
| Redeveloper I | B21 | 1 | 1 | 1 |
| TOTAL | | <u>1</u> | <u>2</u> | <u>2</u> |
| <u>Extension Services</u> | | | | |
| Administrative Supervisor | B31 | 1 | 1 | 1 |
| Maintenance Worker (Part-time/4-H Funded) | A12 | 1 | 1 | 1 |
| Environmental Analyst (Term) | C42 | 1 | 0 | 0 |
| Environmental Technician | B22 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | <u>7</u> | <u>6</u> | <u>6</u> |
| Division Manager | D63 | 1 | 1 | 1 |
| Extension Agent I | GF1 | 1 | 2 | 2 |
| Extension Agent II | GF1 | 4 | 4 | 4 |
| Extension Agent III | GF1 | 1 | 1 | 1 |
| Extension Agent IV | GF1 | 1 | 1 | 1 |
| TOTAL | | <u>8</u> | <u>9</u> | <u>9</u> |
| <u>Mosquito Control</u> | | | | |
| Division Manager | D63 | 0 | 0 | 1 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| Fleet Maintenance Technician | B22 | 0 | 0 | 1 |
| Mosquito Control Technician | A13 | 0 | 0 | 6 |
| Mosquito Control Supervisor | B22 | 0 | 0 | 1 |
| TOTAL | | <u>0</u> | <u>0</u> | <u>10</u> |

DEPARTMENT: COMMUNITY & ENVIRONMENT

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|-------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Animal Services</u> | | | | |
| Animal Control Supervisor | B31 | 1 | 1 | 0 |
| Division Manager | D63 | 1 | 1 | 0 |
| Kennel Technician | A13 | 5 | 5 | 0 |
| Office Support Assistant | A11 | 3 | 3 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| Veterinarian (part-time positions) | D61 | 2 | 2 | 0 |
| TOTAL | | 13 | 13 | 0 |
| <u>Community Services</u> | | | | |
| Deputy Bureau Chief | E81 | 1 | 1 | 0 |
| Division Manager | D63 | 2 | 2 | 0 |
| Job Development Counselor* | GF1 | 5 | 3 | 0 |
| Program Manager, Human Assistance* | C51 | 1 | 0 | 0 |
| TOTAL | | 9 | 6 | 0 |
| *Grant Funded | | | | |
| <u>Safe Neighborhoods</u> | | | | |
| Redeveloper II | C41 | 1 | 0 | 0 |
| TOTAL | | 1 | 0 | 0 |
| <u>Parks Programs</u> | | | | |
| <u>Adult Sports</u> | | | | |
| Recreation Coordinator | B22 | 1 | 1 | 0 |
| TOTAL | | 1 | 1 | 0 |
| <u>Equestrian Center</u> | | | | |
| Kennel Technician | A13 | 0 | 1 | 0 |
| Maintenance Technician | A13 | 1 | 1 | 0 |
| Maintenance Worker | A12 | 2 | 2 | 0 |
| Office Support Assistant | A11 | 1 | 0 | 0 |
| Senior Office Support Assistant | A12 | 1 | 1 | 0 |
| TOTAL | | 5 | 5 | 0 |
| <u>Recreation</u> | | | | |
| Recreation Manager | C42 | 1 | 1 | 0 |
| TOTAL | | 1 | 1 | 0 |
| <u>Parks Programs - LOST</u> | | | | |
| Maintenance Technician | A13 | 2 | 2 | 0 |
| Maintenance Worker | A12 | 1 | 1 | 0 |
| TOTAL | | 3 | 3 | 0 |

DEPARTMENT: COMMUNITY & ENVIRONMENT

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Solid Waste Management</u> | | | | |
| <u>Administration</u> | | | | |
| Accountant | C42 | 1 | 1 | 0 |
| Accounting Technician | B21 | 1 | 1 | 0 |
| Administrative Supervisor | B31 | 1 | 1 | 0 |
| Bureau Chief | E83 | 1 | 1 | 0 |
| Equipment Operator III | B22 | 1 | 1 | 0 |
| Fleet Maintenance Supervisor | B31 | 1 | 1 | 0 |
| Fleet Maintenance Technician | B22 | 1 | 1 | 0 |
| Human Resource Associate I | B21 | 1 | 1 | 0 |
| Safety Technician | B21 | 1 | 1 | 0 |
| Senior Office Support Assistant | A12 | 3 | 3 | 0 |
| TOTAL | | 12 | 12 | 0 |
| <u>Environmental Quality</u> | | | | |
| Eng & Env Quality Manager | C52 | 1 | 1 | 0 |
| Engineering Project Coordinator | C41 | 1 | 1 | 0 |
| Engineering Technician | B22 | 1 | 1 | 0 |
| Environmental Analyst | C42 | 2 | 1 | 0 |
| Environmental Technician | B22 | 1 | 1 | 0 |
| TOTAL | | 6 | 5 | 0 |
| <u>Landfill Operations</u> | | | | |
| Accounting Assistant | A11 | 4 | 4 | 0 |
| Administrative Supervisor | B31 | 1 | 1 | 0 |
| Division Manager | D63 | 1 | 1 | 0 |
| Equipment Operator II | B21 | 4 | 4 | 0 |
| Equipment Operator III | B22 | 8 | 8 | 0 |
| Equipment Operator IV | B23 | 4 | 4 | 0 |
| Field Supervisor | B22 | 1 | 1 | 0 |
| Landfill Service Worker | B21 | 2 | 2 | 0 |
| Operations Supervisor | B31 | 1 | 1 | 0 |
| TOTAL | | 26 | 26 | 0 |
| <u>Recycling</u> | | | | |
| Environmental Analyst | C42 | 1 | 1 | 0 |
| Equipment Operator III | B22 | 4 | 4 | 0 |
| Field Supervisor | B22 | 1 | 1 | 0 |
| Recycling Operations Manager | C52 | 1 | 1 | 0 |
| TOTAL | | 7 | 7 | 0 |
| TOTAL DEPARTMENT | | 121 | 118 | 47 |

FUND: General Fund
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Community & Environment
 DIVISION: Community & Environment Administration
 COST CENTER: Community & Environment Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 173,280 | 219,307 | 168,436 | 168,436 |
| 51301 | Other Salaries & Wages | 0 | 4,800 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 12,598 | 17,145 | 12,886 | 12,886 |
| 52201 | Retirement Contributions | 19,946 | 30,655 | 12,431 | 12,431 |
| 52301 | Life & Health Insurance | 21,434 | 32,000 | 21,000 | 21,000 |
| 52401 | Workers' Compensation | 622 | 583 | 422 | 422 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 227,880 | 304,490 | 215,175 | 215,175 |
| 53101 | Professional Services | 17,926 | 2,100 | 3,300 | 3,300 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,617 | 3,000 | 3,000 | 3,000 |
| 54101 | Communications | 2,404 | 3,060 | 2,800 | 2,800 |
| 54201 | Postage & Freight | 158 | 400 | 350 | 350 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 372 | 450 | 400 | 400 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 2,434 | 2,700 | 2,700 | 2,700 |
| 54701 | Printing & Binding | 104 | 500 | 500 | 500 |
| 54801 | Promotional Activities | 879 | 3,200 | 3,200 | 3,200 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 52 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,841 | 2,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 2,882 | 4,000 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,076 | 1,900 | 1,900 | 1,900 |
| 55501 | Training & Registrations | 2,163 | 800 | 800 | 800 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 33,908 | 24,110 | 23,950 | 23,950 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 261,788 | \$ 328,600 | \$ 239,125 | \$ 239,125 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 261,788 | \$ 328,600 | \$ 239,125 | \$ 239,125 |
| | TOTAL REVENUES | \$ 261,788 | \$ 328,600 | \$ 239,125 | \$ 239,125 |

FUND: Tourist Development Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Community & Environment
 DIVISION: Marine Recreation
 COST CENTER: Marine Recreation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 53,520 | 69,992 | 72,512 | 72,512 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 3,576 | 5,354 | 5,547 | 5,547 |
| 52201 | Retirement Contributions | 5,388 | 7,865 | 3,863 | 3,863 |
| 52301 | Life & Health Insurance | 7,128 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 2,114 | 1,953 | 1,922 | 1,922 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 71,726 | 93,164 | 92,344 | 92,344 |
| 53101 | Professional Services | 10,092 | 25,000 | 25,000 | 25,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 11,534 | 7,500 | 17,500 | 17,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 373 | 1,600 | 1,600 | 1,600 |
| 54101 | Communications | 1,154 | 1,450 | 1,450 | 1,450 |
| 54201 | Postage & Freight | 1,006 | 500 | 500 | 500 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 3,000 | 0 | 0 |
| 54501 | Insurance | 1,573 | 1,647 | 1,965 | 1,965 |
| 54601 | Repair & Maintenance Services | 1,442 | 500 | 1,000 | 1,000 |
| 54701 | Printing & Binding | 38 | 200 | 150 | 150 |
| 54801 | Promotional Activities | 100 | 5,000 | 1,000 | 1,000 |
| 54901 | Other Current Charges & Obligations | 245 | 800 | 600 | 600 |
| 55101 | Office Supplies | 721 | 1,250 | 900 | 900 |
| 55201 | Operating Supplies | 8,733 | 7,508 | 7,600 | 7,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 306 | 700 | 700 | 700 |
| 55501 | Training & Registrations | 85 | 400 | 400 | 400 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 37,402 | 57,055 | 60,365 | 60,365 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 109,128 | \$ 150,219 | \$ 152,709 | \$ 152,709 |
| RESOURCES | | | | | |
| | Transfers Fund 108 | \$ 109,128 | \$ 150,219 | \$ 152,709 | \$ 152,709 |
| | TOTAL REVENUES | \$ 109,128 | \$ 150,219 | \$ 152,709 | \$ 152,709 |

FUND: Other Grants & Projects
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Community & Environment
 DIVISION: Marine Recreation
 COST CENTER: Boating Improvement



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 500 | 25,000 | 2,000 | 2,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 20,000 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 3,000 | 0 | 0 |
| 54401 | Rentals & Leases | 2,100 | 2,100 | 2,100 | 2,100 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 2,494 | 29,900 | 7,900 | 7,900 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 1,260 | 10,000 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,354 | 90,000 | 20,000 | 20,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 9,027 | 0 | 60,000 | 60,000 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 9,027 | 0 | 60,000 | 60,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 15,380 | \$ 90,000 | \$ 80,000 | \$ 80,000 |
| RESOURCES | | | | | |
| | Florida Boating Improvement Revenues | \$ 15,380 | \$ 90,000 | \$ 80,000 | \$ 80,000 |
| | TOTAL REVENUES | \$ 15,380 | \$ 90,000 | \$ 80,000 | \$ 80,000 |

FUND: General Fund
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Natural Resource Conservation
 COST CENTER: Natural Resource Conservation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 135,747 | 141,758 | 145,963 | 145,963 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 572 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 9,727 | 10,845 | 11,165 | 11,165 |
| 52201 | Retirement Contributions | 13,720 | 15,930 | 7,776 | 7,776 |
| 52301 | Life & Health Insurance | 28,446 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 4,775 | 3,087 | 3,364 | 3,364 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 192,987 | 195,620 | 193,768 | 193,768 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 180 | 500 | 500 | 500 |
| 54101 | Communications | 1,244 | 1,700 | 1,700 | 1,700 |
| 54201 | Postage & Freight | 84 | 100 | 100 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 5,544 | 5,544 | 5,544 | 5,544 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,538 | 500 | 1,000 | 1,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 375 | 300 | 300 | 300 |
| 55201 | Operating Supplies | 785 | 800 | 800 | 800 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 122 | 400 | 400 | 400 |
| 55501 | Training & Registrations | 75 | 600 | 600 | 600 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 9,946 | 10,444 | 10,944 | 10,944 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 202,934 | \$ 206,064 | \$ 204,712 | \$ 204,712 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 202,934 | \$ 206,064 | \$ 204,712 | \$ 204,712 |
| | TOTAL REVENUES | \$ 202,934 | \$ 206,064 | \$ 204,712 | \$ 204,712 |

FUND: General Fund
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: Water Quality & Land Management



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 194,164 | 309,306 | 320,440 | 320,440 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 14,295 | 23,662 | 24,513 | 24,513 |
| 52201 | Retirement Contributions | 19,699 | 34,758 | 17,071 | 17,071 |
| 52301 | Life & Health Insurance | 26,419 | 48,000 | 51,000 | 51,000 |
| 52401 | Workers' Compensation | 7,822 | 5,622 | 6,000 | 6,000 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 262,399 | 421,348 | 419,024 | 419,024 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 2,310 | 43,190 | 41,500 | 41,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 2,605 | 800 | 1,000 | 1,000 |
| 54101 | Communications | 1,719 | 1,400 | 3,500 | 3,500 |
| 54201 | Postage & Freight | 157 | 300 | 300 | 300 |
| 54301 | Utility Services | 2,376 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 500 | 1,800 | 1,800 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 807 | 10,000 | 10,000 | 10,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 94 | 200 | 200 | 200 |
| 54931 | Host Ordinance Items | 58 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,347 | 1,000 | 900 | 900 |
| 55201 | Operating Supplies | 6,076 | 3,000 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 1,355 | 1,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 1,169 | 1,000 | 1,200 | 1,200 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 20,072 | 62,890 | 64,900 | 64,900 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 2,519 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 2,519 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 284,990 | \$ 484,238 | \$ 483,924 | \$ 483,924 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 284,990 | \$ 484,238 | \$ 483,924 | \$ 483,924 |
| | TOTAL REVENUES | \$ 284,990 | \$ 484,238 | \$ 483,924 | \$ 483,924 |

FUND: Other Grants & Projects
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: National Pollutant Discharge (NPDES) Grant



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 65,092 | 67,581 | 78,020 | 78,020 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 4,932 | 5,170 | 5,969 | 5,969 |
| 52201 | Retirement Contributions | 4,806 | 7,153 | 3,817 | 3,817 |
| 52301 | Life & Health Insurance | 4,009 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 195 | 1,531 | 1,719 | 1,719 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 79,034 | 89,435 | 98,025 | 98,025 |
| 53101 | Professional Services | 10,000 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 420 | 3,167 | 3,975 | 3,975 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 15 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 761 | 6,000 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 504 | 2,860 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 11,699 | 12,027 | 3,975 | 3,975 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 90,734 | \$ 101,462 | \$ 102,000 | \$ 102,000 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 90,734 | \$ 101,462 | \$ 102,000 | \$ 102,000 |
| | TOTAL REVENUES | \$ 90,734 | \$ 101,462 | \$ 102,000 | \$ 102,000 |



FUND: Other Grants & Projects
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: Bayou Chico/Jones Creek #G0275

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 22,686 | 23,510 | 23,510 |
| 51301 | Other Salaries & Wages | 0 | 36,430 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 4,522 | 1,799 | 1,799 |
| 52201 | Retirement Contributions | 0 | 6,643 | 1,252 | 1,252 |
| 52301 | Life & Health Insurance | 0 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 0 | 1,649 | 623 | 623 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 79,930 | 35,684 | 35,684 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 19,244 | 1,718 | 1,718 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 826 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 826 | 19,244 | 1,718 | 1,718 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 542,551 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 542,551 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 826 | \$ 641,725 | \$ 37,402 | \$ 37,402 |
| | RESOURCES | | | | |
| | Grant Revenues | \$ 826 | \$ 641,725 | \$ 37,402 | \$ 37,402 |
| | TOTAL REVENUES | \$ 826 | \$ 641,725 | \$ 37,402 | \$ 37,402 |

FUND: Escambia County Restricted Fund
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: Tree Mitigation Fees



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 5,220 | 3,750 | 3,750 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 2,000 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 7,220 | 4,750 | 4,750 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 7,220 | \$ 4,750 | \$ 4,750 |
| RESOURCES | | | | | |
| | Escambia General Trust Revenues | \$ 0 | \$ 7,220 | \$ 4,750 | \$ 4,750 |
| | TOTAL REVENUES | \$ 0 | \$ 7,220 | \$ 4,750 | \$ 4,750 |

FUND: Escambia County Restricted Fund
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: Tree Fund Ordinance Fees



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 5,153 | 7,500 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 10,424 | 3,235 | 5,735 | 5,735 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 15,577 | 10,735 | 10,735 | 10,735 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 32,580 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 32,580 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 48,157 | \$ 10,735 | \$ 10,735 | \$ 10,735 |
| RESOURCES | | | | | |
| | Escambia General Trust Revenues | \$ 48,157 | \$ 10,735 | \$ 10,735 | \$ 10,735 |
| | Fund Balance | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 48,157 | \$ 10,735 | \$ 10,735 | \$ 10,735 |

FUND: Escambia County Restricted Fund
 FUNCTION: Physical Environment
 ACTIVITY: Conservation/Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Water Quality & Land Management
 COST CENTER: Wetland Mitigation Fees



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 7,125 | 4,750 | 4,750 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 255 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 255 | 7,125 | 4,750 | 4,750 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 8,023 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 8,023 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 8,278 | \$ 7,125 | \$ 4,750 | \$ 4,750 |
| RESOURCES | | | | | |
| | Escambia General Trust Revenues | \$ 8,278 | \$ 7,125 | \$ 4,750 | \$ 4,750 |
| | TOTAL REVENUES | \$ 8,278 | \$ 7,125 | \$ 4,750 | \$ 4,750 |

FUND: Local Option Sales Tax III
 FUNCTION: Physical Environment
 ACTIVITY: Conservation and Resource Management

DEPARTMENT: Community & Environment
 DIVISION: Neighborhood & Community Services
 COST CENTER: NCS Capital Projects



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 11,707 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 11,707 | 0 | 0 | 0 |
| 56101 | Land | 255,981 | 0 | 0 | 0 |
| 56201 | Buildings | 234,132 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 51,616 | 1,350,000 | 1,300,000 | 1,300,000 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 541,729 | 1,350,000 | 1,300,000 | 1,300,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 553,436 | \$ 1,350,000 | \$ 1,300,000 | \$ 1,300,000 |
| | RESOURCES | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 553,436 | 1,350,000 | 1,300,000 | 1,300,000 |
| | TOTAL REVENUES | \$ 553,436 | \$ 1,350,000 | \$ 1,300,000 | \$ 1,300,000 |

FUND: CRA - Expendable Trust
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 261,907 | 230,600 | 234,548 | 234,548 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 19,605 | 17,641 | 17,943 | 17,943 |
| 52201 | Retirement Contributions | 26,488 | 25,913 | 12,496 | 12,496 |
| 52301 | Life & Health Insurance | 20,736 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 754 | 599 | 586 | 586 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 329,491 | 314,753 | 308,073 | 308,073 |
| 53101 | Professional Services | 0 | 2,000 | 2,000 | 2,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 1,000 | 1,000 | 1,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,272 | 2,000 | 2,000 | 2,000 |
| 54101 | Communications | 2,166 | 2,000 | 2,000 | 2,000 |
| 54201 | Postage & Freight | 280 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 372 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 662 | 2,200 | 2,200 | 2,200 |
| 54701 | Printing & Binding | 280 | 500 | 500 | 500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,839 | 1,000 | 2,000 | 2,000 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,375 | 2,000 | 1,500 | 1,500 |
| 55201 | Operating Supplies | 826 | 2,500 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs. & Subs | 1,266 | 1,500 | 1,500 | 1,500 |
| 55501 | Training & Registrations | 1,545 | 1,400 | 1,400 | 1,400 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 11,882 | 18,100 | 17,100 | 17,100 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 341,372 | \$ 332,853 | \$ 325,173 | \$ 325,173 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | CRA - Expendable Trust | 291,372 | 282,853 | 290,173 | 290,173 |
| | CDBG Funds | 50,000 | 50,000 | 35,000 | 35,000 |
| | TOTAL REVENUES | \$ 341,372 | \$ 332,853 | \$ 325,173 | \$ 325,173 |

FUND: CRA - Expendable Trust
 FUNCTION: CRA - Expendable Trust
 ACTIVITY: CRA - Expendable Trust

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: CRA Brownsville



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 1,000 | 50,000 | 50,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 6,850 | 0 | 7,000 | 7,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 79,432 | 98,172 | 85,000 | 85,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 6,704 | 0 | 7,000 | 7,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 8,769 | 9,150 | 10,580 | 10,580 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 101,755 | 108,322 | 159,580 | 159,580 |
| 56101 | Land | 0 | 0 | 50,000 | 50,000 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 86,356 | 300,000 | 150,000 | 150,000 |
| 56401 | Machinery & Equipment | 954 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 87,310 | 300,000 | 200,000 | 200,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 28,089 | 60,000 | 38,000 | 38,000 |
| | GRANTS AND AIDS | 28,089 | 60,000 | 38,000 | 38,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 217,155 | \$ 468,322 | \$ 397,580 | \$ 397,580 |
| RESOURCES | | | | | |
| | CRA - Expendable Trust | \$ 217,155 | \$ 468,322 | \$ 397,580 | \$ 397,580 |
| | TOTAL REVENUES | \$ 217,155 | \$ 468,322 | \$ 397,580 | \$ 397,580 |

FUND: CRA - Expendable Trust
 FUNCTION: CRA - Expendable Trust
 ACTIVITY: CRA - Expendable Trust

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: CRA Warrington



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 50,000 | 25,000 | 25,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 600 | 5,000 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 110 | 0 | 200 | 200 |
| 54301 | Utility Services | 113,826 | 120,000 | 120,000 | 120,000 |
| 54401 | Rentals & Leases | 2,100 | 2,400 | 2,400 | 2,400 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 22,158 | 28,000 | 25,000 | 25,000 |
| 54701 | Printing & Binding | 82 | 0 | 100 | 100 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 22,149 | 18,526 | 19,476 | 19,476 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 545 | 800 | 700 | 700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 161,570 | 224,726 | 197,876 | 197,876 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 188,931 | 607,500 | 152,500 | 152,500 |
| 56401 | Machinery & Equipment | 1,908 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 190,839 | 607,500 | 152,500 | 152,500 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 71,939 | 89,000 | 73,000 | 73,000 |
| | GRANTS AND AIDS | 71,939 | 89,000 | 73,000 | 73,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 424,348 | \$ 921,226 | \$ 423,376 | \$ 423,376 |
| RESOURCES | | | | | |
| | CRA - Expendable Trust | \$ 424,348 | \$ 921,226 | \$ 423,376 | \$ 423,376 |
| | TOTAL REVENUES | \$ 424,348 | \$ 921,226 | \$ 423,376 | \$ 423,376 |

FUND: CRA - Expendable Trust
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: CRA - Palafox



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 34,413 | 0 | 20,000 | 20,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 400 | 0 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 92,674 | 94,500 | 96,000 | 96,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 3,675 | 0 | 4,000 | 4,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 12,477 | 13,637 | 15,825 | 15,825 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 143,639 | 108,137 | 140,825 | 140,825 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 47,799 | 600,000 | 50,000 | 50,000 |
| 56401 | Machinery & Equipment | 1,378 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 49,176 | 600,000 | 50,000 | 50,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 11,865 | 58,000 | 38,000 | 38,000 |
| | GRANTS AND AIDS | 11,865 | 58,000 | 38,000 | 38,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 204,681 | \$ 766,137 | \$ 228,825 | \$ 228,825 |
| RESOURCES | | | | | |
| | CRA - Expendable Trust | \$ 204,681 | \$ 766,137 | \$ 228,825 | \$ 228,825 |
| | TOTAL REVENUES | \$ 204,681 | \$ 766,137 | \$ 228,825 | \$ 228,825 |

FUND: CRA - Expendable Trust
 FUNCTION: CRA - Expendable Trust
 ACTIVITY: CRA - Expendable Trust

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: CRA Barrancas



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 50,000 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 500 | 0 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 357 | 0 | 500 | 500 |
| 54301 | Utility Services | 45,604 | 31,450 | 50,000 | 50,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 20,027 | 20,500 | 20,500 | 20,500 |
| 54701 | Printing & Binding | 222 | 0 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,861 | 5,212 | 5,012 | 5,012 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 72,571 | 107,162 | 82,012 | 82,012 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 21,067 | 75,000 | 0 | 0 |
| 56401 | Machinery & Equipment | 530 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 21,597 | 75,000 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 37,567 | 60,000 | 38,000 | 38,000 |
| | GRANTS AND AIDS | 37,567 | 60,000 | 38,000 | 38,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 131,734 | \$ 242,162 | \$ 120,012 | \$ 120,012 |
| RESOURCES | | | | | |
| | CRA - Expendable Trust | \$ 131,734 | \$ 242,162 | \$ 120,012 | \$ 120,012 |
| | TOTAL REVENUES | \$ 131,734 | \$ 242,162 | \$ 120,012 | \$ 120,012 |

FUND: CRA - Expendable Trust
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: CRA - Englewood



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 400 | 0 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 91,171 | 62,600 | 80,000 | 80,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 8,224 | 16,000 | 10,000 | 10,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,527 | 5,475 | 5,107 | 5,107 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 105,322 | 84,075 | 100,107 | 100,107 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 50,000 | 0 | 0 |
| 56401 | Machinery & Equipment | 530 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 530 | 50,000 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 17,691 | 22,000 | 22,000 | 22,000 |
| | GRANTS AND AIDS | 17,691 | 22,000 | 22,000 | 22,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 123,544 | \$ 156,075 | \$ 122,107 | \$ 122,107 |
| RESOURCES | | | | | |
| | CRA - Expendable Trust | \$ 123,544 | \$ 156,075 | \$ 122,107 | \$ 122,107 |
| | TOTAL REVENUES | \$ 123,544 | \$ 156,075 | \$ 122,107 | \$ 122,107 |

FUND: CRA - Expendable Trust
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Community & Environment
 DIVISION: Community Redevelopment
 COST CENTER: Neighborhood Restoration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 23,091 | 45,968 | 47,623 | 47,623 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 1,735 | 3,517 | 3,643 | 3,643 |
| 52201 | Retirement Contributions | 2,326 | 5,166 | 2,537 | 2,537 |
| 52301 | Life & Health Insurance | 4,720 | 16,000 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 76 | 119 | 119 | 119 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 31,947 | 70,770 | 70,922 | 70,922 |
| 53101 | Professional Services | 0 | 2,000 | 5,000 | 5,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 37,265 | 30,000 | 38,000 | 38,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 563 | 2,000 | 1,000 | 1,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 4,503 | 10,800 | 10,000 | 10,000 |
| 54301 | Utility Services | 0 | 24,000 | 0 | 0 |
| 54401 | Rentals & Leases | 743 | 1,500 | 1,500 | 1,500 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 10 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 1,679 | 4,000 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 570 | 1,000 | 1,000 | 1,000 |
| 54931 | Host Ordinance Items | 298 | 0 | 500 | 500 |
| 55101 | Office Supplies | 1,031 | 2,000 | 1,500 | 1,500 |
| 55201 | Operating Supplies | 27 | 812 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 363 | 400 | 750 | 750 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 47,052 | 78,512 | 61,750 | 61,750 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 718 | 26,840 | 17,328 |
| | NON-OPERATING COSTS | 0 | 718 | 26,840 | 17,328 |
| | TOTAL BUDGET | \$ 78,999 | \$ 150,000 | \$ 159,512 | \$ 150,000 |
| RESOURCES | | | | | |
| | CDBG - Grant Funds | \$ 78,999 | \$ 150,000 | \$ 159,512 | \$ 150,000 |
| | TOTAL REVENUES | \$ 78,999 | \$ 150,000 | \$ 159,512 | \$ 150,000 |

FUND: S.H.I.P.
 FUNCTION: Economic Environment
 ACTIVITY: Finance and Administration

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: SHIP Grant Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 139,368 | 237,128 | 21,000 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 67,123 | 65,127 | 4,500 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 206,491 | 302,255 | 25,500 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 4,262,298 | 3,865,600 | 285,000 | 160,000 |
| | GRANTS AND AIDS | 4,262,298 | 3,865,600 | 285,000 | 160,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 30,000 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 30,000 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,468,788 | \$ 4,197,855 | \$ 310,500 | \$ 160,000 |
| | RESOURCES | | | | |
| | S.H.I.P. Revenues | \$ 4,468,788 | \$ 4,197,855 | \$ 310,500 | \$ 160,000 |
| | TOTAL REVENUES | \$ 4,468,788 | \$ 4,197,855 | \$ 310,500 | \$ 160,000 |

FUND: CDBG Entitlement Fund
 FUNCTION: Economic Environment
 ACTIVITY: Finance and Administration

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: CDBG 2011 Administration/Planning



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 167,247 | 470,000 | 573,000 | 543,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 546,732 | 781,028 | 694,712 | 689,396 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 20,000 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 76,100 | 15,218 | 60,990 | 60,990 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 790,079 | 1,286,246 | 1,328,702 | 1,293,386 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 25,772 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 753,398 | 1,620,926 | 1,309,995 | 1,187,231 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 779,170 | 1,620,926 | 1,309,995 | 1,187,231 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 68,500 | 141,648 | 121,648 | 90,648 |
| 58301 | Other Grants and Aids | 3,223,399 | 4,611,154 | 2,776,531 | 2,829,070 |
| | GRANTS AND AIDS | 3,291,899 | 4,752,802 | 2,898,179 | 2,919,718 |
| 59101 | Transfers | 200,000 | 200,000 | 195,000 | 180,000 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 200,000 | 200,000 | 195,000 | 180,000 |
| | TOTAL BUDGET | \$ 5,061,148 | \$ 7,859,974 | \$ 5,731,876 | \$ 5,580,335 |
| RESOURCES | | | | | |
| | CDBG Entitlement Fund | \$ 5,061,148 | \$ 7,859,974 | \$ 5,731,876 | \$ 5,580,335 |
| | TOTAL REVENUES | \$ 5,061,148 | \$ 7,859,974 | \$ 5,731,876 | \$ 5,580,335 |

FUND: HUD - CDBG Housing Rehab
 FUNCTION: Economic Environment
 ACTIVITY: Housing and Urban Development

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: CDBG Housing Rehab Loan Repayment



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 50,000 | 50,000 | 50,000 |
| | GRANTS AND AIDS | 0 | 50,000 | 50,000 | 50,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| | RESOURCES | | | | |
| | Grant Revenues | \$ 0 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| | TOTAL REVENUES | \$ 0 | \$ 50,000 | \$ 50,000 | \$ 50,000 |

FUND: HUD - Home Fund
 FUNCTION: Economic Environment
 ACTIVITY: Finance & Administration

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: Hud Home Consortium



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 123,980 | 216,736 | 196,392 | 193,984 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 17,270 | 38,308 | 28,977 | 28,523 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 141,251 | 255,044 | 225,369 | 222,507 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 1,654,707 | 4,496,469 | 4,219,244 | 4,193,499 |
| | GRANTS AND AIDS | 1,654,707 | 4,496,469 | 4,219,244 | 4,193,499 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,795,958 | \$ 4,751,513 | \$ 4,444,613 | \$ 4,416,006 |
| RESOURCES | | | | | |
| | HUD HOME Fund Revenues | \$ 1,795,958 | \$ 4,751,513 | \$ 4,444,613 | \$ 4,416,006 |
| | TOTAL REVENUES | \$ 1,795,958 | \$ 4,751,513 | \$ 4,444,613 | \$ 4,416,006 |

FUND: Grants and Projects
 FUNCTION: Economic Environment
 ACTIVITY: Finance and Administration

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: HUD Emergency Shelter



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,585 | 4,615 | 4,615 | 4,579 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,585 | 4,615 | 4,615 | 4,579 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 87,119 | 87,690 | 87,690 | 87,020 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 87,119 | 87,690 | 87,690 | 87,020 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 91,704 | \$ 92,305 | \$ 92,305 | \$ 91,599 |
| | RESOURCES | | | | |
| | Grant Revenues | \$ 91,704 | \$ 92,305 | \$ 92,305 | \$ 91,599 |
| | TOTAL REVENUES | \$ 91,704 | \$ 92,305 | \$ 92,305 | \$ 91,599 |



FUND: Grants and Projects
 FUNCTION: Economic Environment
 ACTIVITY: Finance and Administration

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: DCA CDBG Disaster Grant

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 17,525 | 494,526 | 49,103 | 49,103 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,967 | 63,607 | 41,000 | 41,000 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 19,492 | 558,133 | 90,103 | 90,103 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 2,880,000 | 2,900,000 | 2,900,000 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 2,880,000 | 2,900,000 | 2,900,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 30,501 | 2,827,524 | 4,209,124 | 4,209,124 |
| | GRANTS AND AIDS | 30,501 | 2,827,524 | 4,209,124 | 4,209,124 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 49,993 | \$ 6,265,657 | \$ 7,199,227 | \$ 7,199,227 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 49,993 | \$ 6,265,657 | \$ 7,199,227 | \$ 7,199,227 |
| | TOTAL REVENUES | \$ 49,993 | \$ 6,265,657 | \$ 7,199,227 | \$ 7,199,227 |

FUND: Affordable Housing
 FUNCTION: Economic Environment
 ACTIVITY: Housing and Urban Development

DEPARTMENT: Community & Environment
 DIVISION: NEFI
 COST CENTER: Escambia Affordable Housing



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 331 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 260 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 590 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 68,578 | 1,701,341 | 1,702,212 | 1,702,212 |
| | GRANTS AND AIDS | 68,578 | 1,701,341 | 1,702,212 | 1,702,212 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 30,000 | 30,000 | 30,000 |
| | NON-OPERATING COSTS | 0 | 30,000 | 30,000 | 30,000 |
| | TOTAL BUDGET | \$ 69,169 | \$ 1,731,341 | \$ 1,732,212 | \$ 1,732,212 |
| RESOURCES | | | | | |
| | Affordable Housing Revenues | \$ 69,169 | \$ 1,731,341 | \$ 1,732,212 | \$ 1,732,212 |
| | TOTAL REVENUES | \$ 69,169 | \$ 1,731,341 | \$ 1,732,212 | \$ 1,732,212 |

FUND: General Fund
 FUNCTION: Human Services
 ACTIVITY: Health

DEPARTMENT: Community & Environment
 DIVISION: Mosquito Control
 COST CENTER: Mosquito Control



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 366,056 | 378,813 | 359,156 | 359,156 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 26,844 | 28,982 | 27,474 | 27,474 |
| 52201 | Retirement Contributions | 38,058 | 44,192 | 19,676 | 19,676 |
| 52301 | Life & Health Insurance | 53,369 | 88,000 | 85,000 | 85,000 |
| 52401 | Workers' Compensation | 17,243 | 15,584 | 16,856 | 16,856 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 501,571 | 555,571 | 508,162 | 508,162 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 500 | 500 |
| 54101 | Communications | 435 | 4,000 | 3,200 | 3,200 |
| 54201 | Postage & Freight | 3,437 | 500 | 700 | 700 |
| 54301 | Utility Services | 221 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 2,451 | 2,800 | 2,500 | 2,500 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 8,971 | 8,900 | 8,500 | 8,500 |
| 54701 | Printing & Binding | 0 | 350 | 350 | 350 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 3,366 | 2,000 | 3,000 | 3,000 |
| 55201 | Operating Supplies | 44,537 | 60,000 | 57,014 | 57,014 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 711 | 500 | 675 | 675 |
| 55501 | Training & Registration | 10 | 500 | 2,000 | 2,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 64,139 | 80,050 | 78,439 | 78,439 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 2,499 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 2,499 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 568,208 | \$ 635,621 | \$ 586,601 | \$ 586,601 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 568,208 | \$ 635,621 | \$ 586,601 | \$ 586,601 |
| | TOTAL REVENUES | \$ 568,208 | \$ 635,621 | \$ 586,601 | \$ 586,601 |

FUND: M and A State I Fund
 FUNCTION: Human Services
 ACTIVITY: Health

DEPARTMENT: Community & Environment
 DIVISION: Environmental Health
 COST CENTER: M & A State I Funds



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 2,356 | 8,115 | 4,000 | 4,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 173 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 254 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 355 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 7,055 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 10,194 | 8,115 | 4,000 | 4,000 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 12,000 | 12,000 | 12,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 102 | 0 | 355 | 355 |
| 54301 | Utility Services | 27 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 350 | 350 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,926 | 1,950 | 500 | 500 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 13,387 | 9,955 | 566 | 566 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 1,811 | 1,980 | 625 | 625 |
| 55501 | Training & Registration | 2,239 | 1,000 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 19,492 | 26,885 | 14,396 | 14,396 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 29,686 | \$ 35,000 | \$ 18,396 | \$ 18,396 |
| RESOURCES | | | | | |
| | M and A State I Fund | \$ 29,686 | \$ 35,000 | \$ 18,396 | \$ 18,396 |
| | TOTAL REVENUES | \$ 29,686 | \$ 35,000 | \$ 18,396 | \$ 18,396 |

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance and Administrative

DEPARTMENT: Community & Environment
 DIVISION: County Extension Service
 COST CENTER: County Extension Service



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 337,220 | 344,312 | 356,695 | 356,695 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 20,863 | 26,339 | 27,286 | 27,286 |
| 52201 | Retirement Contributions | 28,230 | 38,691 | 19,174 | 19,174 |
| 52301 | Life & Health Insurance | 27,077 | 40,000 | 42,500 | 42,500 |
| 52401 | Workers' Compensation | 4,533 | 2,659 | 2,860 | 2,860 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 417,923 | 452,001 | 448,515 | 448,515 |
| 53101 | Professional Services | 2,500 | 2,500 | 2,500 | 2,500 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 853 | 350 | 600 | 600 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,765 | 800 | 800 | 800 |
| 54101 | Communications | 3,430 | 4,500 | 3,800 | 3,800 |
| 54201 | Postage & Freight | 0 | 0 | 300 | 300 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 4,500 | 10,550 | 10,550 | 10,550 |
| 54701 | Printing & Binding | 0 | 50 | 50 | 50 |
| 54901 | Other Current Charges & Obligations | 0 | 225 | 200 | 200 |
| 55101 | Office Supplies | 5,641 | 6,600 | 6,500 | 6,500 |
| 55201 | Operating Supplies | 11,723 | 5,325 | 5,475 | 5,475 |
| 55401 | Books, Publications, Subscriptions & Memberships | 804 | 1,000 | 1,125 | 1,125 |
| 55501 | Training & Registrations | 30 | 50 | 50 | 50 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 31,246 | 31,950 | 31,950 | 31,950 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants & Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 449,169 | \$ 483,951 | \$ 480,465 | \$ 480,465 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 449,169 | \$ 483,951 | \$ 480,465 | \$ 480,465 |
| | TOTAL REVENUES | \$ 449,169 | \$ 483,951 | \$ 480,465 | \$ 480,465 |

CORRECTIONS DEPARTMENT

- Community Corrections
 - Misdemeanor Probation
 - Community Confinement
 - Check Diversion
 - Pre Trial Diversion
 - Pre Trial Release
 - Work Release
 - Community Service Work
- Code Enforcement/Animal Control
- Road Prison





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

COMMUNITY CORRECTIONS DIVISION:

- *Misdemeanor Probation:* To provide a program that conducts investigative work, performs counseling, issues warrants and supervises sentenced probationers.
- *Community Confinement:* To provide a program to monitor clients/defendants convicted and sentenced to intensive supervision/electronic monitoring. The Domestic Violence Intensive Supervision Program and GPS monitoring operates under this program.
- *Pre-Trial Release:* To provide individuals arrested on misdemeanor offenses and some felony offenses, depending upon the severity of the crime, close supervision and monitoring, which assures the appearance of the client to court. The Forensic Mental Health Specialist is an integral part of the Pretrial Release Program.
- *Pre-Trial Diversion:* To provide a program designed to afford alternatives to the traditional court disposition and reduce County court dockets to manageable levels.
- *Check Diversion/Restitution:* To provide a program that assists in reducing the overwhelming docket (for Worthless Checks) of the Escambia County Court System, and assist with alleviating jail overcrowding.
- *Work Release Program:* To provide the opportunity for inmates to continue/maintain employment while serving his or her jail sentence. To provide a program that assists in the alleviation of jail overcrowding.
- *Community Service Work:* To provide continuous supervision to individuals to ensure that they successfully complete court-ordered community service work hours.

ENVIRONMENTAL ENFORCEMENT/ANIMAL CONTROL DIVISION:

- To ensure and enforce compliance with State and County regulations, some of which include solid waste ordinances, land development code, tree protection ordinance, sign ordinance, Florida Litter law, nuisance abatement ordinance and animal control laws.

ROAD PRISON DIVISION:

- To provide for the care, custody, and control of inmates in a direct supervision setting.
- To provide professional training opportunities to certified officers and civilian personnel.

GOAL

The overall goal of the Corrections Department is to work interdependently to provide the citizens of Escambia County with excellent protective services, ensure efficient delivery of services, and to provide effective criminal justice alternatives that promote a safe environment. This goal will be accomplished, with emphasis on professionalism and excellence in customer service. The Corrections Department is comprised of three divisions:

- The goal of the *Community Corrections Division* is to provide alternatives to incarceration that ensures public safety, promotes responsible behavior, and encourages positive lifestyles.
- The goal the *Environmental Enforcement/Animal Control Division* is to serve Escambia County's citizens and businesses by ensuring compliance with the policies, codes, rules, regulations and permits in a proper, timely manner as prescribed by the law and environmental codes.
- The goal of the *Road Prison Division* is to provide a safe, secure, and healthy environment for inmates remanded from the county jail, and to provide inmate work crews to Solid Waste, Road Department, Facilities Management, Parks and Recreation, and the Animal Shelter.



PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Estimate | FY 2011 Estimate |
|--|-------------------|-------------------|------------------------|------------------------|
| <i>Community Corrections</i> | | | | |
| Increase Work Release population by a minimum of 10% by the end of the fiscal year | N/A | N/A | 10% or higher increase | 10% or higher increase |
| <i>Environmental Enforcement/Animal Control</i> | | | | |
| Respond to all complaints within 3 days | N/A | 100% | 100% | 100% |
| Abate violations within 30 days | N/A | 75% | 80% | 85% |
| <i>Road Prison</i> | | | | |
| Officer Mandatory Training Hours | 40/4 Years | 40/4 Years | 100/5 Years | 100/5 Years |
| Farming Production | N/A | N/A | 20,080 lbs | 30,000 lbs |

STATUTORY RESPONSIBILITIES

Florida Statutes:

- Probation: 948
- Pretrial Release: 907.041, 907.043
- Pretrial Diversion: 948.08
- Work Release: 951.24, 944.40
- Accounting: 945.31, 55.03, 28.244
- Environmental and Animal Control: 162
- Road Prison: Florida Model Jail Standards

BENCHMARKING

| Benchmark Data | Escambia County | Benchmark |
|--|---------------------|------------------|
| <i>Community Corrections</i> | | |
| Increase Work Release Inmate Population | Below 100% Capacity | 70% Capacity |
| <i>Environmental Enforcement Animal Control</i> | | |
| Increase Customer Service | 100% | 100% |
| Attend at least 1 neighborhood meeting per quarter | 100% | 100% |
| Conduct at least 1 educational outreach per quarter | 100% | 100 % |
| <i>Road Prison</i> | | |
| Increase Inmate Population | 60% of Capacity | 70% |
| Increase Farming Program | 10% of Food Cost | 15% of Food Cost |
| Lower Utility Cost with GEO Thermal | \$234,600 Year | 20% Lower |

Benchmark Sources: Monthly Reports, Surveys, Monthly Headcount Report, Monthly Food Cost Report, Budget /Contract to implement in conjunction with Facilities Management

SIGNIFICANT CHANGES FOR FY 2011-2012

No significant changes are anticipated for FY 2011-2012.

DEPARTMENT: CORRECTIONS



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------------|------------------|---------------------------|---------------------------|------------------------|
| <u>Pre-Trial Release</u> | | | | |
| Criminal Justice Specialist II | B22 | 4 | 4 | 4 |
| Division Manager | D63 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 2 | 2 | 2 |
| TOTAL | | <u>7</u> | <u>7</u> | <u>7</u> |
| <u>Misdemeanor Probation</u> | | | | |
| Accounting Technician | B21 | 1 | 1 | 1 |
| Bureau Chief | E83 | 1 | 1 | 1 |
| Bureau Chief Aide | B32 | 1 | 1 | 1 |
| Criminal Justice Program Manager | C41 | 1 | 1 | 1 |
| Criminal Justice Specialist II | B22 | 4 | 3 | 3 |
| Office Support Assistant | A11 | 5 | 5 | 4 |
| Senior Criminal Justice Specialist | B23 | 3 | 3 | 3 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| Student Assistant | A10 | 5 | 5 | 5 |
| TOTAL | | <u>22</u> | <u>21</u> | <u>20</u> |
| <u>Check Restitution</u> | | | | |
| Criminal Justice Specialist I | B21 | 2 | 2 | 2 |
| Office Support Assistant | A11 | 1 | 1 | 1 |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> |
| <u>Community Confinement</u> | | | | |
| Criminal Justice Program Manager | C41 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 1 | 1 | 1 |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> |
| <u>Community Service Work</u> | | | | |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> |



STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|---------------------------|---------------------------|------------------------|
| <u>Residential Probation</u> | | | | |
| Corrections Officer (Term) | B23 | 5 | 5 | 5 |
| Criminal Justice Program Manager | C41 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 2 | 1 | 1 |
| TOTAL | | <u>8</u> | <u>7</u> | <u>7</u> |
| <u>Pre-Trial Diversion</u> | | | | |
| Criminal Justice Program Manager | C41 | 1 | 1 | 1 |
| Criminal Justice Specialist II | B22 | 3 | 3 | 3 |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> |
| <u>Forensic Mental Health</u> | | | | |
| Forensic Mental Health Specialist* | GF1 | 2 | 1 | 1 |
| TOTAL | | <u>2</u> | <u>1</u> | <u>1</u> |
| *Grant Funded | | | | |
| <u>Environmental Code Enforcement</u> | | | | |
| Administrative Assistant | B22 | 1 | 1 | 1 |
| Administrative Supervisor | B31 | 1 | 1 | 1 |
| Animal Control Officer | B21 | 12 | 12 | 12 |
| Animal Control Supervisor | B31 | 1 | 1 | 1 |
| Division Manager | D63 | 1 | 1 | 1 |
| Environmental Enforcement Officer | B21 | 15 | 13 | 13 |
| Environmental Enforcement Officer Supervisor | B31 | 1 | 1 | 1 |
| Lead Environmental Enforcement Officer | B22 | 2 | 2 | 2 |
| Senior Office Support Assistant | A12 | 3 | 3 | 3 |
| TOTAL | | <u>37</u> | <u>35</u> | <u>35</u> |
| <u>Safe Neighborhoods</u> | | | | |
| Redeveloper II | C41 | 0 | 1 | 1 |
| TOTAL | | <u>0</u> | <u>1</u> | <u>1</u> |



DEPARTMENT: CORRECTIONS

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------------|------------------|-------------------------------|-------------------------------|----------------------------|
| <u>Road Prison</u> | | | | |
| Administrative Sergeant | C42 | 1 | 0 | 0 |
| Corrections Captain | D61 | 0 | 1 | 1 |
| Corrections Corporal | B31 | 5 | 5 | 5 |
| Corrections Lieutenant | C43 | 0 | 1 | 1 |
| Corrections Officer | B23 | 54 | 54 | 54 |
| Corrections Officer (Term) | B23 | 7 | 7 | 5 |
| Corrections Sergeant | B32 | 5 | 4 | 4 |
| Division Manager | D63 | 1 | 1 | 1 |
| Food Service Assistant | A12 | 2 | 2 | 2 |
| Food Service Supervisor | B21 | 1 | 1 | 1 |
| Office Support Assistant | A11 | 1 | 1 | 1 |
| Senior Office Support Assistant | A12 | 1 | 1 | 1 |
| TOTAL | | 78 | 78 | 76 |
| <u>Road Prison/Commissary</u> | | | | |
| Student Assistant | A10 | 1 | 1 | 1 |
| TOTAL | | 1 | 1 | 1 |
| TOTAL DEPARTMENT | | 165 | 161 | 158 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention / Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Misdemeanor Probation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 720,307 | 671,461 | 659,305 | 659,305 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 51,813 | 51,365 | 50,433 | 50,433 |
| 52201 | Retirement Contributions | 67,639 | 77,951 | 36,991 | 36,991 |
| 52301 | Life & Health Insurance | 100,228 | 128,000 | 127,500 | 127,500 |
| 52401 | Workers' Compensation | 2,167 | 1,748 | 1,651 | 1,651 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 942,154 | 930,525 | 875,880 | 875,880 |
| 53101 | Professional Services | 23,750 | 33,000 | 33,000 | 33,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 1,454 | 2,000 | 2,000 | 2,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 19,934 | 8,000 | 20,000 | 20,000 |
| 54201 | Postage & Freight | 480 | 10,000 | 5,000 | 5,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 5,670 | 12,000 | 6,000 | 6,000 |
| 54501 | Insurance | 11,843 | 12,000 | 14,800 | 14,800 |
| 54601 | Repair & Maintenance Services | 443 | 7,500 | 3,500 | 3,500 |
| 54701 | Printing & Binding | 0 | 1,000 | 1,000 | 1,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,039 | 2,800 | 5,000 | 5,000 |
| 54931 | Host Ordinance Items | 1,366 | 0 | 0 | 0 |
| 55101 | Office Supplies | 3,293 | 11,000 | 6,000 | 6,000 |
| 55201 | Operating Supplies | 3,669 | 8,000 | 5,247 | 5,247 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 150 | 500 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 77,090 | 107,800 | 101,547 | 101,547 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 30,000 | 30,000 |
| | NON-OPERATING COSTS | 0 | 0 | 30,000 | 30,000 |
| | TOTAL BUDGET | \$ 1,019,245 | \$ 1,038,325 | \$ 1,007,427 | \$ 1,007,427 |
| | RESOURCES | | | | |
| | Cost of Supervision | \$ 595,328 | \$ 627,000 | \$ 653,125 | \$ 653,125 |
| | Pre-Sentencing Investigation | 0 | 0 | 0 | 0 |
| | Pre-Court Supervision | 305 | 0 | 0 | 0 |
| | Interest | 1,006 | 1,615 | 0 | 0 |
| | Miscellaneous Revenues | 11,222 | 9,500 | 11,400 | 11,400 |
| | Other Misdemeanor Probation Revenues | 411,384 | 400,210 | 342,902 | 342,902 |
| | TOTAL REVENUES | \$ 1,019,245 | \$ 1,038,325 | \$ 1,007,427 | \$ 1,007,427 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention/Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Check Restitution



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 100,608 | 100,222 | 103,830 | 103,830 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 7,292 | 7,667 | 7,943 | 7,943 |
| 52201 | Retirement Contributions | 10,190 | 11,262 | 5,531 | 5,531 |
| 52301 | Life & Health Insurance | 11,391 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 300 | 260 | 260 | 260 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 129,781 | 143,411 | 143,064 | 143,064 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,760 | 2,000 | 3,500 | 3,500 |
| 54201 | Postage & Freight | 6,000 | 6,000 | 6,000 | 6,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 700 | 700 | 700 |
| 54701 | Printing & Binding | 0 | 300 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 260 | 3,000 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 500 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 8,020 | 12,500 | 10,200 | 10,200 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 137,801 | \$ 155,911 | \$ 153,264 | \$ 153,264 |
| | RESOURCES | | | | |
| | Check Restitution | \$ 137,801 | \$ 155,911 | \$ 153,264 | \$ 153,264 |
| | TOTAL REVENUES | \$ 137,801 | \$ 155,911 | \$ 153,264 | \$ 153,264 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention/Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Community Confinement



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 85,946 | 85,617 | 88,699 | 88,699 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 6,162 | 6,550 | 6,786 | 6,786 |
| 52201 | Retirement Contributions | 8,705 | 9,621 | 4,725 | 4,725 |
| 52301 | Life & Health Insurance | 10,768 | 16,000 | 17,000 | 17,000 |
| 52401 | Workers' Compensation | 257 | 223 | 222 | 222 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 111,837 | 118,011 | 117,432 | 117,432 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 125,566 | 100,000 | 130,000 | 130,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 730 | 300 | 800 | 800 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 700 | 700 | 700 |
| 54701 | Printing & Binding | 0 | 1,000 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 5,000 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 0 | 1,000 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 100 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 126,296 | 108,100 | 132,500 | 132,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 238,133 | \$ 226,111 | \$ 249,932 | \$ 249,932 |
| RESOURCES | | | | | |
| | Community Confinement | \$ 48,304 | \$ 47,500 | \$ 33,250 | \$ 33,250 |
| | Electronic Monitoring | 238,405 | 204,250 | 237,500 | 237,500 |
| | Breath Testing | 20,734 | 17,100 | 19,000 | 19,000 |
| | Other Misdemeanor Probation Revenues | (69,310) | (42,739) | (39,818) | (39,818) |
| | TOTAL REVENUES | \$ 238,133 | \$ 226,111 | \$ 249,932 | \$ 249,932 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention/Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Community Service Work



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 31,074 | 30,955 | 32,070 | 32,070 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 2,345 | 2,368 | 2,453 | 2,453 |
| 52201 | Retirement Contributions | 3,147 | 3,123 | 1,709 | 1,709 |
| 52301 | Life & Health Insurance | 5,215 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 93 | 93 | 80 | 80 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 41,874 | 44,539 | 44,812 | 44,812 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 41,874 | \$ 44,539 | \$ 44,812 | \$ 44,812 |
| | RESOURCES | | | | |
| | Community Service Work | \$ 41,874 | \$ 44,539 | \$ 44,812 | \$ 44,812 |
| | TOTAL REVENUES | \$ 41,874 | \$ 44,539 | \$ 44,812 | \$ 44,812 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention/Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Work Release Program



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 228,753 | 242,826 | 260,381 | 260,381 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 4,189 | 0 | 0 | 0 |
| 51501 | Special pay | 1,903 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,786 | 18,578 | 19,919 | 19,919 |
| 52201 | Retirement Contributions | 42,161 | 50,212 | 32,382 | 32,382 |
| 52301 | Life & Health Insurance | 51,941 | 56,000 | 59,500 | 59,500 |
| 52401 | Workers' Compensation | 6,782 | 6,100 | 7,040 | 7,040 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 352,514 | 373,716 | 379,222 | 379,222 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 139,750 | 130,000 | 140,000 | 140,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 2,187 | 2,500 | 2,500 | 2,500 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 69,315 | 80,000 | 80,000 | 80,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 28,677 | 23,840 | 18,592 | 18,592 |
| 54601 | Repair & Maintenance Services | 4,966 | 2,500 | 5,000 | 5,000 |
| 54701 | Printing & Binding | 0 | 1,000 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 2,500 | 0 | 0 |
| 55201 | Operating Supplies | 19,663 | 30,000 | 15,000 | 15,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 264,558 | 272,340 | 261,092 | 261,092 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 267,075 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 267,075 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 884,147 | \$ 646,056 | \$ 640,314 | \$ 640,314 |
| RESOURCES | | | | | |
| | Residential Probation | \$ 675,452 | \$ 546,250 | \$ 603,250 | \$ 603,250 |
| | Work Release Waiting List | 225 | 285 | 190 | 190 |
| | Locker Rental | 7,684 | 4,180 | 9,500 | 9,500 |
| | Other Misdemeanor Probation Revenues | 200,786 | 95,341 | 27,374 | 27,374 |
| | TOTAL REVENUES | \$ 884,147 | \$ 646,056 | \$ 640,314 | \$ 640,314 |

FUND: Misdemeanor Probation Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention / Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Pre-Trial Diversion



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 163,266 | 171,015 | 169,113 | 169,113 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 12,062 | 13,083 | 12,937 | 12,937 |
| 52201 | Retirement Contributions | 16,535 | 20,236 | 9,296 | 9,296 |
| 52301 | Life & Health Insurance | 24,970 | 32,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 489 | 445 | 423 | 423 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 217,322 | 236,779 | 225,769 | 225,769 |
| 53101 | Professional Services | 0 | 5,000 | 5,000 | 5,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,897 | 2,000 | 3,200 | 3,200 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 800 | 800 | 800 |
| 54701 | Printing & Binding | 0 | 100 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 1,000 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 500 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 100 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,897 | 9,500 | 9,000 | 9,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 219,219 | \$ 246,279 | \$ 234,769 | \$ 234,769 |
| RESOURCES | | | | | |
| | Pre Trial Diversion | \$ 219,219 | \$ 246,279 | \$ 234,769 | \$ 234,769 |
| | TOTAL REVENUES | \$ 219,219 | \$ 246,279 | \$ 234,769 | \$ 234,769 |

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Detention / Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Pre-Trial Release



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 293,804 | 293,970 | 304,555 | 304,555 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 21,271 | 22,490 | 23,299 | 23,299 |
| 52201 | Retirement Contributions | 30,892 | 38,567 | 19,637 | 19,637 |
| 52301 | Life & Health Insurance | 41,443 | 56,000 | 59,500 | 59,500 |
| 52401 | Workers' Compensation | 881 | 765 | 761 | 761 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 388,291 | 411,792 | 407,752 | 407,752 |
| 53101 | Professional Services | 10,000 | 10,000 | 10,500 | 10,500 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 400 | 500 | 500 |
| 54101 | Communications | 4,636 | 2,000 | 5,000 | 5,000 |
| 54201 | Postage & Freight | 3,055 | 3,000 | 3,600 | 3,600 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 6,720 | 7,500 | 8,000 | 8,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 804 | 2,000 | 2,000 | 2,000 |
| 54701 | Printing & Binding | 773 | 1,200 | 1,250 | 1,250 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,501 | 6,000 | 2,500 | 2,500 |
| 55201 | Operating Supplies | 3,053 | 4,000 | 3,500 | 3,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 150 | 1,000 | 1,000 | 1,000 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 30,693 | 37,100 | 37,850 | 37,850 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 418,984 | \$ 448,892 | \$ 445,602 | \$ 445,602 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 418,984 | \$ 448,892 | \$ 445,602 | \$ 445,602 |
| | TOTAL REVENUES | \$ 418,984 | \$ 448,892 | \$ 445,602 | \$ 445,602 |

FUND: Other Grants & Projects
 FUNCTION: Public Safety
 ACTIVITY: Detention / Correction

DEPARTMENT: Corrections
 DIVISION: Community Corrections
 COST CENTER: Forensic Mental Health



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 63,062 | 36,192 | 37,495 | 37,495 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 4,693 | 2,769 | 2,868 | 2,868 |
| 52201 | Retirement Contributions | 6,331 | 4,067 | 1,998 | 1,998 |
| 52301 | Life & Health Insurance | 8,646 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 189 | 94 | 94 | 94 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 82,922 | 51,122 | 50,955 | 50,955 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 82,922 | \$ 51,122 | \$ 50,955 | \$ 50,955 |
| | RESOURCES | | | | |
| | Grant Revenues | \$ 82,922 | \$ 51,122 | \$ 50,955 | \$ 50,955 |
| | TOTAL REVENUES | \$ 82,922 | \$ 51,122 | \$ 50,955 | \$ 50,955 |

FUND: Code Enforcement Fund
 FUNCTION: Physical Environment
 ACTIVITY: Garbage/Solid Waste Ctl

DEPARTMENT: Corrections
 DIVISION: Environmental Code Enforcement
 COST CENTER: Environmental Code Enforcement



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 1,089,889 | 1,125,507 | 1,133,712 | 1,120,268 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 3,294 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 79,147 | 86,101 | 86,726 | 85,697 |
| 52201 | Retirement Contributions | 111,251 | 127,767 | 60,820 | 60,104 |
| 52301 | Life & Health Insurance | 215,158 | 280,000 | 297,500 | 297,500 |
| 52401 | Workers' Compensation | 27,650 | 21,530 | 21,703 | 21,670 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,526,389 | 1,640,905 | 1,600,461 | 1,585,239 |
| 53101 | Professional Services | 22,017 | 20,000 | 21,000 | 21,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 1,000 | 1,000 | 1,000 |
| 53401 | Other Contractual Services | 269,598 | 250,000 | 250,000 | 250,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 3,000 | 3,000 |
| 54101 | Communications | 51,250 | 60,000 | 57,500 | 57,500 |
| 54201 | Postage & Freight | 26,036 | 25,000 | 27,000 | 27,000 |
| 54301 | Utility Services | 8,076 | 8,000 | 8,400 | 8,400 |
| 54401 | Rentals & Leases | 3,377 | 5,000 | 4,500 | 4,500 |
| 54501 | Insurance | 12,457 | 20,000 | 12,871 | 12,871 |
| 54601 | Repair & Maintenance Services | 35,365 | 22,759 | 35,500 | 35,500 |
| 54701 | Printing & Binding | 1,991 | 15,000 | 10,000 | 10,000 |
| 54801 | Promotional Activities | 0 | 2,000 | 2,000 | 2,000 |
| 54901 | Other Current Charges & Obligations | 22,203 | 15,000 | 20,000 | 20,000 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 18,034 | 11,000 | 20,198 | 20,198 |
| 55201 | Operating Supplies | 105,362 | 105,000 | 115,000 | 115,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 4,960 | 6,600 | 8,531 | 8,531 |
| 55501 | Training & Registrations | 5,869 | 20,000 | 6,500 | 6,500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 586,594 | 586,359 | 603,000 | 603,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 2,112,983 | \$ 2,227,264 | \$ 2,203,461 | \$ 2,188,239 |
| RESOURCES | | | | | |
| | Commercial Garbage | \$ 1,452,377 | \$ 1,176,000 | \$ 1,250,000 | \$ 1,250,000 |
| | Code Enforcement Fines & Liens | 217,059 | 176,100 | 195,000 | 195,000 |
| | General Fund Transfer | 1,098,246 | 933,964 | 817,961 | 802,739 |
| | Other Code Enforcement Revenues | (654,699) | 0 | 3,000 | 3,000 |
| | Solid Waste Transfer | 0 | 0 | 0 | 0 |
| | Less: 5% Anticipated Receipts | 0 | (58,800) | (62,500) | (62,500) |
| | TOTAL REVENUES | \$ 2,112,983 | \$ 2,227,264 | \$ 2,203,461 | \$ 2,188,239 |

FUND: Escambia County Restricted Fund
 FUNCTION: General Government
 ACTIVITY: Other General Government Services

DEPARTMENT: Corrections
 DIVISION: Safe Neighborhoods Program
 COST CENTER: Safe Neighborhoods Program



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 45,420 | 45,220 | 46,848 | 46,848 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 3,400 | 3,459 | 3,584 | 3,584 |
| 52201 | Retirement Contributions | 4,600 | 5,082 | 2,816 | 2,816 |
| 52301 | Life & Health Insurance | 4,650 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 136 | 118 | 117 | 117 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 58,206 | 61,879 | 61,865 | 61,865 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 600 | 5,000 | 2,000 | 2,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 649 | 982 | 982 | 982 |
| 54201 | Postage & Freight | 3,291 | 5,000 | 5,000 | 5,000 |
| 54301 | Utility Services | 40,314 | 15,500 | 40,000 | 40,000 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 3,518 | 5,000 | 5,000 | 5,000 |
| 54801 | Promotional Activities | 0 | 1,000 | 1,000 | 1,000 |
| 54901 | Other Current Charges & Obligations | 3 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 253 | 2,053 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 48,629 | 34,535 | 54,982 | 54,982 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 7,909 | 10,000 | 10,000 | 10,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 7,909 | 10,000 | 10,000 | 10,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 114,744 | \$ 106,414 | \$ 126,847 | \$ 126,847 |
| RESOURCES | | | | | |
| | Safe Neighborhood/Article V Revenues | \$ 132,469 | \$ 99,750 | \$ 114,000 | \$ 114,000 |
| | Fund Balance | (17,725) | 6,664 | 12,847 | 12,847 |
| | TOTAL REVENUES | \$ 114,744 | \$ 106,414 | \$ 126,847 | \$ 126,847 |

FUND: Transportation Trust
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Corrections
 DIVISION: Road Prison
 COST CENTER: Care and Custody



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 3,185,128 | 2,955,534 | 3,087,019 | 3,071,755 |
| 51301 | Other Salaries & Wages | 0 | 0 | 50,000 | 50,000 |
| 51401 | Overtime | 146,251 | 180,000 | 115,000 | 115,000 |
| 51501 | Special pay | 45,984 | 0 | 50,000 | 50,000 |
| 52101 | FICA Taxes | 243,251 | 239,865 | 252,601 | 251,433 |
| 52201 | Retirement Contributions | 687,880 | 743,226 | 499,491 | 497,131 |
| 52301 | Life & Health Insurance | 639,847 | 568,000 | 603,500 | 602,927 |
| 52401 | Workers' Compensation | 114,745 | 106,283 | 119,276 | 119,276 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 5,063,087 | 4,792,908 | 4,776,887 | 4,757,522 |
| 53101 | Professional Services | 132,182 | 30,000 | 30,000 | 30,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 1,000 | 1,000 |
| 53401 | Other Contractual Services | 990 | 11,000 | 1,500 | 1,500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 526 | 0 | 0 | 0 |
| 54101 | Communications | 15,630 | 19,900 | 19,900 | 19,900 |
| 54201 | Postage & Freight | 44 | 100 | 100 | 100 |
| 54301 | Utility Services | 234,586 | 190,000 | 199,815 | 199,815 |
| 54401 | Rentals & Leases | 4,702 | 10,100 | 10,100 | 10,100 |
| 54501 | Insurance | 5,411 | 4,928 | 7,125 | 7,125 |
| 54601 | Repair & Maintenance Services | 39,851 | 65,000 | 42,000 | 42,000 |
| 54701 | Printing & Binding | 1,291 | 7,000 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 13,279 | 10,000 | 10,500 | 10,509 |
| 54931 | Host Ordinance Items | 708 | 0 | 1,000 | 1,000 |
| 55101 | Office Supplies | 3,505 | 5,000 | 5,250 | 5,250 |
| 55201 | Operating Supplies | 291,259 | 330,000 | 320,308 | 320,308 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 114 | 500 | 200 | 200 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 744,077 | 683,528 | 650,798 | 650,807 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 5,807,164 | \$ 5,476,436 | \$ 5,427,685 | \$ 5,408,329 |
| | RESOURCES | | | | |
| | Transportation Trust Revenues | \$ 5,807,164 | \$ 5,476,436 | \$ 5,427,685 | \$ 5,408,329 |
| | TOTAL REVENUES | \$ 5,807,164 | \$ 5,476,436 | \$ 5,427,685 | \$ 5,408,329 |

FUND: Transportation Trust
 FUNCTION: Public Safety
 ACTIVITY: Detention/Correction

DEPARTMENT: Corrections
 DIVISION: Road Prison
 COST CENTER: Inmate Commissary Fund



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 6,055 | 8,320 | 8,620 | 8,620 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 463 | 636 | 659 | 659 |
| 52201 | Retirement Contributions | 0 | 935 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 25 | 22 | 22 | 22 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 6,543 | 9,913 | 9,301 | 9,301 |
| 53101 | Professional Services | 8,597 | 8,000 | 8,000 | 8,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 540 | 540 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 569 | 1,000 | 1,000 | 1,000 |
| 54201 | Postage & Freight | 2,410 | 1,124 | 1,259 | 1,259 |
| 54301 | Utility Services | 5,419 | 4,000 | 5,375 | 5,366 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,933 | 2,500 | 2,000 | 2,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 355 | 500 | 500 | 500 |
| 55201 | Operating Supplies | 186,674 | 172,432 | 166,784 | 166,784 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 1,095 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 500 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 207,053 | 190,056 | 185,458 | 185,449 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 213,596 | \$ 199,969 | \$ 194,759 | \$ 194,750 |
| RESOURCES | | | | | |
| | Inmate Commissary Revenues | \$ 213,596 | \$ 199,969 | \$ 194,759 | \$ 194,750 |
| | TOTAL REVENUES | \$ 213,596 | \$ 199,969 | \$ 194,759 | \$ 194,750 |

FUND: Article V Fund
 FUNCTION: Transportation
 ACTIVITY: Road & Street Facilities

DEPARTMENT: Corrections
 DIVISION: Road Prison
 COST CENTER: Professional Training



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 13,540 | 21,750 | 15,000 | 15,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 283 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 94 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 1,811 | 0 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 9,467 | 0 | 10,000 | 10,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 6,587 | 40,000 | 39,500 | 39,500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 31,782 | 61,750 | 66,500 | 66,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 76,790 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 76,790 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 108,572 | \$ 61,750 | \$ 66,500 | \$ 66,500 |
| RESOURCES | | | | | |
| | \$2.50 Court Cost/Article V | \$ 108,572 | \$ 65,000 | \$ 70,000 | \$ 70,000 |
| | Less 5% Anticipated Receipts | 0 | (3,250) | (3,500) | (3,500) |
| | TOTAL REVENUES | \$ 108,572 | \$ 61,750 | \$ 66,500 | \$ 66,500 |

COMMUNITY AFFAIRS DEPARTMENT

- Animal Services
- Community Services
- Library
- ECAT
- Human Assistance





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

The Department of Community Affairs is comprised of four main areas/divisions: 1) Animal Services; 2) Community Services; 3) Human Assistance; and 4) Mass Transit (ECAT).

Animal Services Division is responsible for the County's animal shelter operations. The shelter humanely houses for a limited term ill, unwanted, stray, dangerous, and/or injured animals in a safe and healthy environment. The shelter provides a variety of animal-related services to citizens. These services include adoptions, animal tags, owner redemptions, low cost spay/neuter, microchip implantation, and vaccinations. The revenue generated from these services fund the majority of their operations.

Community Services Division provides oversight of all 14 Community Centers in the County, serving as the liaison with the non-profit community associations having license and management agreements for utilization of the centers. The division also administers, along with the Human Assistance Division, a variety of public social service programs for the County. These programs include: the Indigent Burial Program, which provides financial assistance to families of eligible Escambia County residents to assure dignified, professional burial (cremation) services; Baker Act Crisis Stabilization Program, funding the local match for state subventions to stabilization, temporary detention, and evaluation services for short-term mental health inpatient programs; and the Veteran Services Program, supporting the contracted service in cooperation with the Disabled American Veterans Office in Micanopy, Florida, which provides counseling and referral services for eligible veterans of the United States Armed Forces.

Human Assistance Division administers grant-funded programs seeking to improve quality-of-life issues and promote economic independence. These programs include: the Supplemental Nutrition Assistance Program (SNAP), working with eligible food stamp recipients in reducing dependence on public welfare assistance; and Non-Custodial Parent Placement Program (NCPPP), which offers individualized case management services to assist unemployed and underemployed non-custodial parents in gaining the economic self-sufficiency necessary to fulfill their obligations to their children.

Mass Transit [Escambia County Area Transit (ECAT)], is the County's public transportation system. This service is managed through a contract with Veolia Transportation (Transdev), for which Community Affairs is the contract administrator. Mass Transit is subsidized by the County's General Fund with operating and capital funding assistance also received through passenger fares, Florida Department of Transportation, Federal Transit Authority, Santa Rosa Island Authority, University of West Florida, and other entities. ECAT encompasses the daily bus routes to area locales as well as the Complimentary Paratransit Service in compliance with the Americans with Disabilities Act and the Non-Urbanized Area Transportation Program. ECAT also provides maintenance services to non-transit vehicles including fire service and EMS vehicles.

GOAL

The goal of the Department of Community Affairs is to provide the citizens of Escambia County with quality, efficient, and dignified services in a manner consistent with County policy, while promoting a healthy and wholesome environment.

PERFORMANCE MEASURES

| Performance Measures | FY 2009 Actual | FY 2010 Actual | FY 2011 Estimate | FY 2012 Estimate |
|---|-------------------|-------------------|---------------------|---------------------|
| Spay/Neuter Procedures | N/A | 545 | 613 | 681 |
| Approved Indigent Burials/Cremations | 115 | 140 | 168 | 201 |
| Community Centers under License and Management Agreements | 13 | 14 | 15 | 15 |
| ECAT Farebox Recovery Ratio | N/A | N/A | N/A | 10% |



STATUTORY RESPONSIBILITIES

Animal Services:

- Animals - Florida Statute Chapter 828
- Animal Industry - Florida Statute 585.14-585-68
- Department of Health - Florida Administrative Code 64B16-29, 64D-3.038, 64D-3.039
- Escambia County Animal Control Ordinance - Animal Shelter Section 10-4

Community Services:

- Disposition of Dead Bodies (Indigent Burial/Cremation) - Florida Statute 406.50-406.61
- Community Substance Abuse and Mental Health Services (Baker Act) - Florida Statute 394.76
- Veterans' Affairs/Service Officers - Florida Statute 292.11

Human Assistance:

- Supplemental Nutrition Assistance Program - U.S. Department of Agriculture, CFDA# 10.551
- Workforce Innovation Act - Florida Statute 445.001-445.007

Mass Transit:

- Escambia County Comprehensive Plan - Mass Transit Element Section 8.03
- Florida Public Transit Act - Florida Statute 341.011-341.061
- Transportation Services (Transportation Disadvantaged) - Florida Statute 427.011-427.017

ADVISORY BOARD

Animal Services Advisory Committee
 Human Services Appropriations Committee of the United Way
 Workforce Escarosa, Inc.
 Mass Transit Advisory Committee

SIGNIFICANT CHANGES FOR FY 2011-2012

No significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|---|------------------|---------------------------|---------------------------|------------------------|
| <u>Animal Services</u> | | | | |
| Animal Control Supervisor | B31 | 0 | 0 | 1 |
| Division Manager | D63 | 0 | 0 | 1 |
| Kennel Technician | A13 | 0 | 0 | 5 |
| Office Support Assistant | A11 | 0 | 0 | 3 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| Veterinarian (part-time) | D61 | 0 | 0 | 2 |
| TOTAL | | 0 | 0 | 13 |
| <u>Community Services/Human Assistance</u> | | | | |
| Administrative Supervisor | B31 | 0 | 0 | 1 |
| Deputy Bureau Chief | E81 | 0 | 0 | 1 |
| Division Manager | D63 | 0 | 0 | 2 |
| Job Development Counselor* | GF1 | 0 | 0 | 4 |
| Program Manager, Human Assistance* | GF1 | 0 | 0 | 1 |
| *Grant Funded | | | | |
| TOTAL | | 0 | 0 | 9 |
| TOTAL DEPARTMENT | | 0 | 0 | 22 |

FUND: General Fund
 FUNCTION: Human Services
 ACTIVITY: Health

DEPARTMENT: Community Affairs
 DIVISION: Animal Services
 COST CENTER: Animal Services Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 399,049 | 368,666 | 372,574 | 372,574 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 9,700 | 9,000 | 12,000 | 12,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 30,442 | 28,893 | 29,422 | 29,422 |
| 52201 | Retirement Contributions | 37,033 | 42,441 | 20,486 | 20,486 |
| 52301 | Life & Health Insurance | 44,949 | 88,000 | 93,500 | 93,500 |
| 52401 | Workers' Compensation | 4,089 | 4,357 | 4,909 | 4,909 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 525,262 | 541,357 | 532,891 | 532,891 |
| 53101 | Professional Services | 8,733 | 6,000 | 7,000 | 7,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 122,947 | 68,500 | 35,000 | 35,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 36 | 500 | 800 | 800 |
| 54101 | Communications | 1,133 | 800 | 1,200 | 1,200 |
| 54201 | Postage & Freight | 414 | 1,000 | 1,000 | 1,000 |
| 54301 | Utility Services | 5,889 | 6,500 | 6,500 | 6,500 |
| 54401 | Rentals & Leases | 2,089 | 2,500 | 2,860 | 2,860 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 9,676 | 7,900 | 10,000 | 10,000 |
| 54701 | Printing & Binding | 5,650 | 6,500 | 6,500 | 6,500 |
| 54801 | Promotional Activities | 135 | 500 | 500 | 500 |
| 54901 | Other Current Charges & Obligations | 1,473 | 1,400 | 1,600 | 1,600 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 2,061 | 2,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 66,369 | 82,900 | 85,900 | 85,900 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Book/Pub/Subscript/Memb | 266 | 600 | 400 | 400 |
| 55501 | Training & Registrations | 0 | 2,400 | 2,400 | 2,400 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 226,870 | 190,000 | 163,660 | 163,660 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 752,132 | \$ 731,357 | \$ 696,551 | \$ 696,551 |
| RESOURCES | | | | | |
| | Service Contribution - City of Pensacola | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | Service Contribution - City of Gulf Breeze | 0 | 0 | 0 | 0 |
| | Other Animal Control Revenues | 588,994 | 390,500 | 511,500 | 511,500 |
| | General Fund Revenues | 163,138 | 340,857 | 185,051 | 185,051 |
| | TOTAL REVENUES | \$ 752,132 | \$ 731,357 | \$ 696,551 | \$ 696,551 |

FUND: Escambia Restricted Fund
 FUNCTION: Human Services
 ACTIVITY: Health

DEPARTMENT: Community Affairs
 DIVISION: Animal Services
 COST CENTER: Animal License Fees



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 31,935 | 31,200 | 32,323 | 32,323 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 2,443 | 2,387 | 2,473 | 2,473 |
| 52201 | Retirement Contributions | 3,240 | 3,506 | 1,722 | 1,722 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 527 | 558 | 656 | 656 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 38,145 | 37,651 | 37,174 | 37,174 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 8,254 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 350 | 350 | 350 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 1,700 | 1,700 | 1,700 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 1,487 | 1,400 | 1,400 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 20,152 | 11,952 | 11,976 | 11,976 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 28,406 | 15,489 | 15,426 | 15,426 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 5,000 | 2,500 | 2,500 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 5,000 | 2,500 | 2,500 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 66,551 | \$ 58,140 | \$ 55,100 | \$ 55,100 |
| RESOURCES | | | | | |
| | Animal License Fees | \$ 66,551 | \$ 61,200 | \$ 58,000 | \$ 58,000 |
| | Less: 5% Anticipated Receipts | 0 | (3,060) | (2,900) | (2,900) |
| | TOTAL REVENUES | \$ 66,551 | \$ 58,140 | \$ 55,100 | \$ 55,100 |



FUND: Escambia Restricted Fund
 FUNCTION: Human Services
 ACTIVITY: Health

DEPARTMENT: Community Affairs
 DIVISION: Animal Services
 COST CENTER: Kennel Sponsorships

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 4,399 | 3,800 | 4,275 | 4,275 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,399 | 3,800 | 4,275 | 4,275 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,399 | \$ 3,800 | \$ 4,275 | \$ 4,275 |
| RESOURCES | | | | | |
| | Animal License Fees | \$ 4,399 | \$ 4,000 | \$ 4,500 | 4,500 |
| | Less: 5% Anticipated Receipts | 0 | (200) | (225) | (225) |
| | TOTAL REVENUES | \$ 4,399 | \$ 3,800 | \$ 4,275 | \$ 4,275 |

FUND: General Fund
 FUNCTION: Human Services
 ACTIVITY: Other Human Services

DEPARTMENT: Community Affairs
 DIVISION: Human Assistance
 COST CENTER: Community Affairs Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 217,506 | 231,525 | 279,359 | 279,359 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 16,040 | 17,712 | 21,370 | 21,370 |
| 52201 | Retirement Contributions | 25,038 | 31,366 | 18,432 | 18,432 |
| 52301 | Life & Health Insurance | 14,722 | 24,000 | 34,000 | 34,000 |
| 52401 | Workers' Compensation | 695 | 601 | 699 | 699 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 274,001 | 305,204 | 353,860 | 353,860 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 105 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 2,468 | 1,500 | 2,800 | 2,800 |
| 54101 | Communications | 2,496 | 2,500 | 2,500 | 2,500 |
| 54201 | Postage & Freight | 40 | 250 | 100 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 315 | 500 | 500 | 500 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 669 | 2,200 | 1,000 | 1,000 |
| 54701 | Printing & Binding | 0 | 300 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 53 | 0 | 0 | 0 |
| 55101 | Office Supplies | 469 | 1,000 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 2,736 | 3,500 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 200 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 550 | 500 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 9,350 | 12,500 | 11,600 | 11,600 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 283,351 | \$ 317,704 | \$ 365,460 | \$ 365,460 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 283,351 | \$ 317,704 | \$ 365,460 | \$ 365,460 |
| | TOTAL REVENUES | \$ 283,351 | \$ 317,704 | \$ 365,460 | \$ 365,460 |

FUND: General Fund
 FUNCTION: Human Services
 ACTIVITY: Other Human Services

DEPARTMENT: Community Affairs
 DIVISION: Human Assistance
 COST CENTER: Public Social Services



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 83,245 | 60,000 | 85,000 | 85,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 499,546 | 1,000,000 | 35,000 | 35,000 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 582,791 | 1,060,000 | 120,000 | 120,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 95,500 | 95,500 | 81,175 | 95,500 |
| 58301 | Other Grants and Aids | 15,000 | 15,000 | 15,000 | 15,000 |
| | GRANTS AND AIDS | 110,500 | 110,500 | 96,175 | 110,500 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 693,291 | \$ 1,170,500 | \$ 216,175 | \$ 230,500 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 693,291 | \$ 1,170,500 | \$ 216,175 | \$ 230,500 |
| | TOTAL REVENUES | \$ 693,291 | \$ 1,170,500 | \$ 216,175 | \$ 230,500 |

FUND: Other Grants Projects
 FUNCTION: Human Services
 ACTIVITY: Welfare

DEPARTMENT: Community Affairs
 DIVISION: Human Assistance
 COST CENTER: Welfare - to - Work/NCPPP



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 79,783 | 0 | 0 | 74,360 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 5,769 | 0 | 0 | 5,689 |
| 52201 | Retirement Contributions | 7,907 | 0 | 0 | 9,399 |
| 52301 | Life & Health Insurance | 16,031 | 0 | 0 | 17,000 |
| 52401 | Workers' Compensation | 239 | 0 | 0 | 193 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 109,729 | 0 | 0 | 106,641 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,288 | 0 | 0 | 1,000 |
| 54101 | Communications | 194 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 176 | 0 | 0 | 400 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 2,810 | 0 | 0 | 2,739 |
| 55101 | Office Supplies | 246 | 0 | 0 | 1,000 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,713 | 0 | 0 | 5,639 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 114,442 | \$ 0 | \$ 0 | 112,280 |
| RESOURCES | | | | | |
| | Other Grants & Projects-Non-Custodial Grant | \$ 114,442 | \$ 0 | \$ 0 | 112,280 |
| | TOTAL REVENUES | \$ 114,442 | \$ 0 | \$ 0 | 112,280 |

FUND: Other Grants Projects
 FUNCTION: Human Services
 ACTIVITY: Welfare

DEPARTMENT: Community Affairs
 DIVISION: Human Assistance
 COST CENTER: Supplemental Nutrition Assistance Program (SNAP)



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 96,369 | 96,000 | 99,456 | 99,456 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 7,177 | 7,344 | 7,608 | 7,608 |
| 52201 | Retirement Contributions | 9,761 | 10,788 | 5,298 | 5,298 |
| 52301 | Life & Health Insurance | 15,202 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 289 | 249 | 249 | 249 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 128,798 | 138,381 | 138,111 | 138,111 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 530 | 961 | 960 | 960 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 751 | 1,500 | 1,500 | 1,500 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 644 | 1,500 | 1,500 | 1,500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,924 | 3,961 | 3,960 | 3,960 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 130,723 | \$ 142,342 | \$ 142,071 | \$ 142,071 |
| RESOURCES | | | | | |
| | Other Grants & Projects-Workfare FSET Grant | \$ 130,723 | \$ 142,342 | \$ 142,071 | \$ 142,071 |
| | TOTAL REVENUES | \$ 130,723 | \$ 142,342 | \$ 142,071 | \$ 142,071 |

FUND: Escambia County Restricted Fund
 FUNCTION: Human Services
 ACTIVITY: Other Human Services

DEPARTMENT: Community Affairs
 DIVISION: Community Services
 COST CENTER: Choose Life License Plates



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 53,229 | 17,575 | 17,100 | 17,100 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 53,229 | 17,575 | 17,100 | 17,100 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 53,229 | \$ 17,575 | \$ 17,100 | \$ 17,100 |
| RESOURCES | | | | | |
| | Choose Life License Plate Revenues | \$ 53,229 | \$ 17,575 | \$ 17,100 | \$ 17,100 |
| | TOTAL REVENUES | \$ 53,229 | \$ 17,575 | \$ 17,100 | \$ 17,100 |

FUND: Mass Transit
 FUNCTION: Transportation
 ACTIVITY: Transit Systems

DEPARTMENT: Community Affairs
 DIVISION: Mass Transit
 COST CENTER: Operations



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 392,151 | 409,485 | 409,485 | 409,485 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53404 | Fixed Route Bus Costs | 5,235,895 | 5,565,146 | 5,210,582 | 5,210,582 |
| 53405 | ADA Paratransit Costs | 1,020,239 | 985,990 | 983,985 | 983,985 |
| 53406 | Non Sponsored TDAC Contribution | 36,000 | 36,000 | 36,000 | 36,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 4,504 | 6,000 | 6,000 | 6,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54902 | Non-Sponsored TDAC Cont | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 784,946 | 764,083 | 1,042,001 | 1,164,557 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 7,473,735 | 7,766,704 | 7,688,053 | 7,810,609 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 131 | 30,000 | 5,000 | 5,000 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 131 | 30,000 | 5,000 | 5,000 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 7,473,866 | \$ 7,796,704 | \$ 7,693,053 | \$ 7,815,609 |
| RESOURCES | | | | | |
| | Mass Transit Fund Revenues | \$ 7,473,866 | \$ 7,796,704 | \$ 7,693,053 | \$ 7,815,609 |
| | TOTAL REVENUES | \$ 7,473,866 | \$ 7,796,704 | \$ 7,693,053 | \$ 7,815,609 |

FUND: Mass Transit
 FUNCTION: Transportation
 ACTIVITY: Transit Systems

DEPARTMENT: Community Affairs
 DIVISION: Mass Transit
 COST CENTER: Pensacola Beach Trolley



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 15,427 | 16,109 | 24,163 | 24,163 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 34,146 | 57,770 | 126,694 | 126,694 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 8,756 | 7,609 | 25,092 | 25,092 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 58,328 | 81,488 | 175,949 | 175,949 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 58,328 | \$ 81,488 | \$ 175,949 | \$ 175,949 |
| RESOURCES | | | | | |
| | Santa Rosa Island Authority Contribution | \$ 58,328 | \$ 81,488 | \$ 175,949 | \$ 175,949 |
| | TOTAL REVENUES | \$ 58,328 | \$ 81,488 | \$ 175,949 | \$ 175,949 |

FUND: Mass Transit
 FUNCTION: Transportation
 ACTIVITY: Transit Systems

DEPARTMENT: Community Affairs
 DIVISION: Mass Transit
 COST CENTER: University of West Florida Trolley



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 28,860 | 30,136 | 30,136 | 30,136 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 241,194 | 260,951 | 272,587 | 272,587 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 26,668 | 38,966 | 50,290 | 50,290 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 296,722 | 330,053 | 353,013 | 353,013 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 296,722 | \$ 330,053 | \$ 353,013 | \$ 353,013 |
| | RESOURCES | | | | |
| | University of West Florida Contribution | \$ 296,722 | \$ 330,053 | \$ 353,013 | \$ 353,013 |
| | TOTAL REVENUES | \$ 296,722 | \$ 330,053 | \$ 353,013 | \$ 353,013 |

FUND: Mass Transit
 FUNCTION: Transportation
 ACTIVITY: Transit Systems

DEPARTMENT: Community Affairs
 DIVISION: Mass Transit
 COST CENTER: County Fleet Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 41,200 | 41,200 | 41,200 | 41,200 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 422,541 | 745,250 | 559,603 | 559,603 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 463,741 | 786,450 | 600,803 | 600,803 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 463,741 | \$ 786,450 | \$ 600,803 | \$ 600,803 |
| RESOURCES | | | | | |
| | Mass Transit Fund Revenues | \$ 463,741 | \$ 786,450 | \$ 600,803 | \$ 600,803 |
| | TOTAL REVENUES | \$ 463,741 | \$ 786,450 | \$ 600,803 | \$ 600,803 |

FUND: Mass Transit
 FUNCTION: Transportation
 ACTIVITY: Transit Systems

DEPARTMENT: Community Affairs
 DIVISION: Mass Transit
 COST CENTER: Non-Urbanized Transportation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 85,000 | 85,000 | 85,000 | 85,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 85,000 | 85,000 | 85,000 | 85,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 85,000 | \$ 85,000 | \$ 85,000 | \$ 85,000 |
| | RESOURCES | | | | |
| | Mass Transit Fund Revenues | \$ 85,000 | \$ 85,000 | \$ 85,000 | \$ 85,000 |
| | TOTAL REVENUES | \$ 85,000 | \$ 85,000 | \$ 85,000 | \$ 85,000 |



**PARKS & RECREATION
DEPARTMENT**





MISSION STATEMENT

To provide efficient, responsive services that enhance the quality of life, meet common needs and promote a safe and healthy community.

OBJECTIVES

1. Responsible for the development, management, maintenance, and safety aspects of regional and neighborhood parks, undeveloped parks, boat ramps, and county operated athletic complexes.
2. Responsible for the management and maintenance of the Escambia County Equestrian Center, Lake Stone Campground, and the Pensacola Bay Fishing Bridge.
3. Provide youth athletic and recreation opportunities through partnerships with non-profit athletic organizations which conduct activities at county owned properties.
4. Facilitate county managed or partnered adult athletic leagues and tournaments at county owned facilities which are beneficial to county residents and create local economic impact.

GOAL

The Escambia County Parks and Recreation goal is to provide safe, family oriented, accessible, and aesthetically pleasing recreational facilities. The department will strive to provide, in a balanced manner, quality parks and recreational opportunities to meet the diverse needs of a growing community.

PERFORMANCE MEASURES

| Performance Measures | FY 2008 Actual | FY 2009 Actual | FY 2010 Estimate | FY 2011 Estimate |
|---------------------------------|-------------------|-------------------|---------------------|---------------------|
| # of Youth Sports Participants | 6,094 | 7,841 | 8,000 | 8,250 |
| # of Park Properties Maintained | 100 | 100 | 105 | 106 |
| Lake Stone Campground Revenue | \$67,715.29 | \$63,645.39 | \$65,000.00 | \$67,000.00 |

1. The number of youth sports participants has increased and should continue this trend with the growth of soccer and the addition of the Southwest Sports Complex which will foster the growth of youth sports on the western end of Escambia County.
2. Total number of park properties maintained includes developed and undeveloped parks, athletic parks, boat ramps, and other active and passive recreational areas. Safety is the top priority at these properties while offering aesthetically pleasing parks to the citizens of Escambia County and to visitors. Additional park properties that have been added or will be added in 2010 and/or 2011 include Pensacola Bay Fishing Bridge, Bratt Regional Park, Beulah Regional Park, the soccer field at Hellen Carro, the Old Molino School, and the Southwest Escambia Sports Complex.
3. The Lake Stone Campground revenue shows that, even with the economy down and gas prices at record highs, the campground has maintained its number of campground visitors. The number of campers is estimated to trend slightly upward.

STATUTORY RESPONSIBILITIES

The Parks and Recreation Department refers to the Escambia County Code of Ordinances, Chapter 74, for park rules and procedures. In addition, the department strives to meet goals set in the comprehensive master plan.



ADVISORY BOARD

Currently, the Parks and Recreation Department does not work with any advisory boards or committees.

BENCHMARKING

None.

SIGNIFICANT CHANGES FOR FY 2011-2012

The former Recreation Division and Parks Maintenance Divisions have rejoined to form the Parks and Recreation Department. Other than the name change, no significant changes are anticipated for FY 2011-2012.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--|------------------|---------------------------|---------------------------|------------------------|
| <u>Adult Sports</u> | | | | |
| Recreation Coordinator | B22 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 1 |
| <u>Equestrian Center</u> | | | | |
| Maintenance Technician | A13 | 0 | 0 | 2 |
| Maintenance Worker | A12 | 0 | 0 | 2 |
| Marketing & Promotions Coordinator | C42 | 0 | 0 | 1 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 6 |
| <u>Recreation</u> | | | | |
| Recreation Manager | C42 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 1 |
| <u>Parks Programs – LOST</u> | | | | |
| Maintenance Technician | A13 | 0 | 0 | 2 |
| Maintenance Worker | A12 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 3 |
| <u>Parks and Marine Maintenance</u> | | | | |
| Field Supervisor | B32 | 0 | 0 | 2 |
| Maintenance Technician | A13 | 0 | 0 | 12 |
| Senior Office Support Assistant | A12 | 0 | 0 | 1 |
| TOTAL | | 0 | 0 | 15 |
| TOTAL DEPARTMENT | | 0 | 0 | 26 |

FUND: General Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Adult Sports



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 34,640 | 34,507 | 35,749 | 35,749 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 2,612 | 2,640 | 2,735 | 2,735 |
| 52201 | Retirement Contributions | 3,509 | 3,878 | 1,905 | 1,905 |
| 52301 | Life & Health Insurance | 5,215 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 1,542 | 1,204 | 1,240 | 1,240 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 47,517 | 50,229 | 50,129 | 50,129 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 34,714 | 37,000 | 36,463 | 36,463 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,329 | 1,200 | 1,200 | 1,200 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 1,877 | 1,098 | 1,100 | 1,100 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 37,920 | 39,298 | 38,763 | 38,763 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 85,438 | \$ 89,527 | \$ 88,892 | \$ 88,892 |
| RESOURCES | | | | | |
| | Adult Softball Revenues | \$ 82,281 | \$ 71,250 | \$ 71,250 | \$ 71,250 |
| | General Fund Revenues | 3,157 | 18,277 | 17,642 | 17,642 |
| | TOTAL REVENUES | \$ 85,438 | \$ 89,527 | \$ 88,892 | \$ 88,892 |

FUND: General Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Parks and Recreation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 63,707 | 63,502 | 65,788 | 65,788 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 4,619 | 4,858 | 5,033 | 5,033 |
| 52201 | Retirement Contributions | 6,453 | 7,136 | 3,505 | 3,505 |
| 52301 | Life & Health Insurance | 5,594 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 2,839 | 2,216 | 2,283 | 2,283 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 83,211 | 85,712 | 85,109 | 85,109 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 150 | 28,000 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 655 | 2,500 | 1,500 | 1,500 |
| 54201 | Postage & Freight | 109 | 200 | 150 | 150 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 3,539 | 2,000 | 3,050 | 3,050 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 249 | 180 | 180 | 180 |
| 55101 | Office Supplies | 106 | 500 | 500 | 500 |
| 55201 | Operating Supplies | 363 | 1,300 | 1,300 | 1,300 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 14 | 0 | 15 | 15 |
| 55501 | Training & Registrations | 240 | 500 | 500 | 500 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 5,426 | 35,180 | 7,195 | 7,195 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 88,637 | \$ 120,892 | \$ 92,304 | \$ 92,304 |
| | RESOURCES | | | | |
| | ABRC-Facilities Fees | \$ 8,290 | \$ 8,550 | 10,000 | 10,000 |
| | Park User Fees | 2,370 | 1,900 | 2,500 | 2,500 |
| | Youth Athletic Association Fees | 0 | 0 | 0 | 0 |
| | General Fund Revenues | 77,977 | 110,442 | 79,804 | 79,804 |
| | TOTAL REVENUES | \$ 88,637 | \$ 120,892 | \$ 92,304 | \$ 92,304 |

FUND: General Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Lake Stone



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 10,560 | 10,700 | 10,700 | 10,700 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,835 | 1,800 | 1,800 | 1,800 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 44,523 | 45,133 | 45,133 | 45,133 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 3,276 | 1,500 | 1,500 | 1,500 |
| 54701 | Printing & Binding | 296 | 250 | 250 | 250 |
| 54801 | Promotional Activities | 0 | 250 | 250 | 250 |
| 54901 | Other Current Charges & Obligations | 616 | 310 | 310 | 310 |
| 55101 | Office Supplies | 0 | 300 | 300 | 300 |
| 55201 | Operating Supplies | 1,079 | 2,000 | 2,000 | 2,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 62,186 | 62,243 | 62,243 | 62,243 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 62,186 | \$ 62,243 | \$ 62,243 | \$ 62,243 |
| RESOURCES | | | | | |
| | Lake Stone Camping Fees | \$ 65,421 | \$ 71,250 | \$ 65,000 | \$ 65,000 |
| | General Fund Revenues | (3,234) | (9,007) | (2,757) | (2,757) |
| | TOTAL REVENUES | \$ 62,186 | \$ 62,243 | \$ 62,243 | \$ 62,243 |

FUND: General Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Parks Maintenance



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 551,024 | 554,957 | 510,230 | 510,230 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 39,913 | 42,454 | 39,033 | 39,033 |
| 52201 | Retirement Contributions | 55,813 | 62,362 | 27,181 | 27,181 |
| 52301 | Life & Health Insurance | 108,082 | 128,000 | 131,500 | 131,500 |
| 52401 | Workers' Compensation | 31,017 | 15,927 | 16,213 | 16,213 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 785,849 | 803,700 | 724,157 | 724,157 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 465 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 948 | 1,000 | 1,000 | 1,000 |
| 54101 | Communications | 3,733 | 3,500 | 3,500 | 3,500 |
| 54201 | Postage & Freight | 236 | 500 | 500 | 500 |
| 54301 | Utility Services | 75,212 | 75,000 | 77,000 | 77,000 |
| 54401 | Rentals & Leases | 7,812 | 10,000 | 10,000 | 10,000 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 122,117 | 160,000 | 145,000 | 145,000 |
| 54701 | Printing & Binding | 172 | 500 | 500 | 500 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,356 | 1,000 | 2,000 | 2,000 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,964 | 2,000 | 2,000 | 2,000 |
| 55201 | Operating Supplies | 123,071 | 137,000 | 137,000 | 137,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 781 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 980 | 750 | 900 | 900 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 338,848 | 391,250 | 379,400 | 379,400 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 5,392 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 5,392 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,130,089 | \$ 1,194,950 | \$ 1,103,557 | \$ 1,103,557 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 1,130,089 | \$ 1,194,950 | \$ 1,103,557 | \$ 1,103,557 |
| | TOTAL REVENUES | \$ 1,130,089 | \$ 1,194,950 | \$ 1,103,557 | \$ 1,103,557 |

FUND: Escambia County Restricted Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Parks and Recreation Special Events



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 286 | 0 | 5,675 | 5,675 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 37 | 0 | 0 | 0 |
| 54301 | Utility Services | 180 | 1,500 | 300 | 300 |
| 54401 | Rentals & Leases | 465 | 500 | 600 | 600 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 2,302 | 300 | 500 | 500 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 3,183 | 4,500 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,453 | 6,800 | 8,075 | 8,075 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 1,500 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 1,500 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 7,953 | \$ 6,800 | \$ 8,075 | \$ 8,075 |
| RESOURCES | | | | | |
| | Special Event Revenues | \$ 8,847 | \$ 3,800 | \$ 8,075 | \$ 8,075 |
| | Fund Balance | (895) | 3,000 | 0 | 0 |
| | TOTAL REVENUES | \$ 7,953 | \$ 6,800 | \$ 8,075 | \$ 8,075 |



FUND: Escambia County Restricted Fund
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Pensacola Fishing Bridge

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 8,125 | 9,720 | 34,345 | 34,345 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 3,059 | 4,800 | 4,200 | 4,200 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 553 | 5,000 | 2,505 | 2,505 |
| 54701 | Printing & Binding | 2,043 | 2,000 | 2,000 | 2,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 514 | 800 | 800 | 800 |
| 54931 | Host Ordinance Items | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 2,968 | 800 | 800 | 800 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debts | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 17,261 | 23,120 | 44,650 | 44,650 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 2,076 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 2,076 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 10,130 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 10,130 | 0 | 0 |
| | TOTAL BUDGET | \$ 19,337 | \$ 33,250 | \$ 44,650 | \$ 44,650 |
| RESOURCES | | | | | |
| | Fishing Bridge Fees | \$ 37,384 | \$ 33,250 | \$ 44,650 | \$ 44,650 |
| | Fund Balance | (18,048) | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 19,337 | \$ 33,250 | \$ 44,650 | \$ 44,650 |

FUND: Local Option Sales Tax III
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Parks Capital Projects



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 20,573 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 27,540 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 2,498 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 50,611 | 0 | 0 | 0 |
| 56101 | Land | 1,953 | 0 | 200,000 | 200,000 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 542,519 | 874,923 | 1,009,719 | 1,009,719 |
| 56401 | Machinery & Equipment | 86,076 | 68,182 | 68,182 | 68,182 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 630,548 | 943,105 | 1,277,901 | 1,277,901 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 33,315 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 33,315 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 714,474 | \$ 943,105 | \$ 1,277,901 | \$ 1,277,901 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 714,474 | 943,105 | 1,277,901 | 1,277,901 |
| | TOTAL REVENUES | \$ 714,474 | \$ 943,105 | \$ 1,277,901 | \$ 1,277,901 |

FUND: Local Option Sales Tax III
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Parks Programs LOST



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 70,898 | 71,668 | 74,279 | 74,279 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 5,085 | 5,482 | 5,683 | 5,683 |
| 52201 | Retirement Contributions | 7,180 | 8,053 | 3,957 | 3,957 |
| 52301 | Life & Health Insurance | 15,411 | 24,000 | 25,500 | 25,500 |
| 52401 | Workers' Compensation | 6,014 | 2,502 | 2,577 | 2,577 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 104,588 | 111,705 | 111,996 | 111,996 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 612 | 0 | 710 | 710 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 47,526 | 19,073 | 52,000 | 52,000 |
| 54401 | Rentals & Leases | 760 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 50,012 | 90,909 | 90,909 | 90,909 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 3,644 | 0 | 3,700 | 3,700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 102,554 | 109,982 | 147,319 | 147,319 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 207,142 | \$ 221,687 | \$ 259,315 | \$ 259,315 |
| | RESOURCES | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 207,142 | 221,687 | 259,315 | 259,315 |
| | TOTAL REVENUES | \$ 207,142 | \$ 221,687 | \$ 259,315 | \$ 259,315 |

FUND: Local Option Sales Tax III
 FUNCTION: Culture/Recreation
 ACTIVITY: Parks and Recreation

DEPARTMENT: Parks and Recreation
 DIVISION: Parks and Recreation
 COST CENTER: Equestrian Center



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 113,156 | 124,441 | 183,807 | 183,807 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 13,008 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 8,502 | 9,519 | 14,062 | 14,062 |
| 52201 | Retirement Contributions | 12,889 | 13,983 | 9,792 | 9,792 |
| 52301 | Life & Health Insurance | 46,820 | 40,000 | 51,000 | 51,000 |
| 52401 | Workers' Compensation | 6,258 | 2,304 | 3,661 | 3,661 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 200,634 | 190,247 | 262,322 | 262,322 |
| 53101 | Professional Services | 11,120 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 26,027 | 548 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,505 | 1,500 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 51,235 | 35,759 | 6,164 | 6,164 |
| 54401 | Rentals & Leases | 320 | 1,000 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 31,056 | 5,000 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 686 | 200 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 11,355 | 10,000 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 133,304 | 54,007 | 6,164 | 6,164 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 176,505 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 137,584 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 36,283 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 350,372 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 684,310 | \$ 244,254 | \$ 268,486 | \$ 268,486 |
| RESOURCES | | | | | |
| | Equestrian Center Revenues | \$ 96,545 | \$ 105,000 | \$ 95,000 | \$ 95,000 |
| | General Fund Revenues | 0 | 0 | 0 | 0 |
| | Local Option Sales Tax III | 587,765 | 139,254 | 173,486 | 173,486 |
| | TOTAL REVENUES | \$ 684,310 | \$ 244,254 | \$ 268,486 | \$ 268,486 |





DEPARTMENT BUDGET SUMMARY

DEPARTMENT: SHERIFF
FUND: 001

MISSION STATEMENT

The mission of the Escambia Sheriff's Office is to improve the quality of life and protect the property of all individuals in Escambia County by providing responsible, effective and efficient law enforcement services to prevent crime and enforce the law with integrity and fairness.

| | 2010 <u>Actual</u> | 2011 <u>Adopted</u> | 2012 <u>Proposed</u> | 2012 <u>Adopted</u> |
|------------------------------|-----------------------|------------------------|-------------------------|------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Sheriff | \$43,902,714 | \$44,819,739 | \$43,915,853 | \$43,915,853 |
| Detention | 28,510,411 | 29,938,354 | 29,687,734 | 29,687,734 |
| Court Security | 2,388,330 | 2,476,170 | 2,235,934 | 2,235,934 |
| TOTALS | \$74,801,455 | \$77,234,263 | \$75,839,521 | \$75,839,521 |

SOURCES OF FUNDING:

| | | | | |
|----------|--------------|--------------|--------------|--------------|
| Fund 001 | \$74,801,455 | \$77,234,263 | \$75,839,521 | \$75,839,521 |
|----------|--------------|--------------|--------------|--------------|

PROGRAM DESCRIPTION

The Sheriff's Office provides County-wide police protection and crime prevention including, but not limited to the following: road patrol, detective investigation, correctional services, court services, crime laboratory, community and school crime prevention programs, and providing a jail in compliance with State Statutes. The Sheriff functions as an officer of the court in the service of documents and transportation of fugitives and committed persons.

1. The Sheriff's Office will perform professional, efficient, effective county-wide law enforcement and crime prevention services including: the operation of the civil and criminal court process service, crime laboratory, investigative support, and community and school crime prevention programs. It will also provide a post-incarcerated program that will monitor court ordered rehabilitative programs.
2. The Court Activity Division will provide security to judges and other court personnel to meet the demands presented by a multi-faceted court system through various modes of training.
3. The Detention Activity will provide a safe, secure jail in compliance with State rules and regulations. This responsibility includes providing security, administrative requirements, health care, food and laundry services to operate a safe, secure, and constitutional jail in compliance with State standards for an average inmate population of 1,721.

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Const Officers

DEPARTMENT: Sheriff
 DIVISION: Sheriff
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|---------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 141,348 | \$ 139,959 | \$ 139,959 | \$ 139,959 |
| 51201 | Regular Salaries & Wages | 24,712,709 | 24,960,262 | 25,299,839 | 25,299,839 |
| 51301 | Other Salaries & Wages | (626) | 0 | 0 | 0 |
| 51401 | Overtime | 153,677 | 0 | 0 | 0 |
| 51501 | Special pay | 347,169 | 787,640 | 750,960 | 750,960 |
| 52101 | FICA Taxes | 2,116,567 | 1,980,421 | 2,003,593 | 2,003,593 |
| 52201 | Retirement Contributions | 4,601,843 | 5,361,564 | 3,214,421 | 3,214,421 |
| 52301 | Life & Health Insurance | 6,466,872 | 5,016,000 | 5,385,866 | 5,385,866 |
| 52401 | Workers' Compensation | 1,696,000 | 800,400 | 894,318 | 894,318 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 40,235,559 | 39,046,246 | 37,688,956 | 37,688,956 |
| 53101 | Professional Services | 107,487 | 82,000 | 125,716 | 125,716 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 1,033,704 | 495,185 | 346,427 | 346,427 |
| 53501 | Investigations | 16,353 | 19,200 | 19,200 | 19,200 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 130,830 | 97,500 | 100,000 | 100,000 |
| 54101 | Communications | 58,318 | 0 | 376,824 | 376,824 |
| 54201 | Postage & Freight | 0 | 0 | 2,500 | 2,500 |
| 54301 | Utility Services | 0 | 0 | 12,720 | 12,720 |
| 54401 | Rentals & Leases | 76,028 | 9,000 | 30,514 | 30,514 |
| 54501 | Insurance | 1,126,574 | 1,241,098 | 1,241,099 | 1,241,099 |
| 54601 | Repair & Maintenance Services | 520,560 | 685,112 | 582,104 | 582,104 |
| 54701 | Printing & Binding | 17,696 | 20,000 | 20,000 | 20,000 |
| 54801 | Promotional Activities | 39,831 | 0 | 24,000 | 24,000 |
| 54901 | Other Current Charges & Obligations | 1,315 | 373,464 | 5,000 | 5,000 |
| 55101 | Office Supplies | 137,143 | 137,500 | 150,000 | 150,000 |
| 55201 | Operating Supplies | 2,795,784 | 2,517,282 | 2,970,793 | 2,970,793 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 106,513 | 36,152 | 75,000 | 75,000 |
| 55501 | Training and Registrations | 0 | 0 | 85,000 | 85,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,168,134 | 5,713,493 | 6,166,897 | 6,166,897 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 109,318 | 60,000 | 60,000 | 60,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 109,318 | 60,000 | 60,000 | 60,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 46,513,011 | \$ 44,819,739 | \$ 43,915,853 | \$ 43,915,853 |
| | RESOURCES | | | | |
| | General Fund Revenues | \$ 46,513,011 | \$ 44,819,739 | \$ 43,915,853 | \$ 43,915,853 |
| | TOTAL REVENUES | \$ 46,513,011 | \$ 44,819,739 | \$ 43,915,853 | \$ 43,915,853 |

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Const Officer

DEPARTMENT: Sheriff
 DIVISION: Corrections
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 15,291,166 | 16,246,881 | 16,782,140 | 16,782,140 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 287,151 | 120,000 | 100,000 | 100,000 |
| 51501 | Special pay | 194,952 | 444,000 | 449,280 | 449,280 |
| 52101 | FICA Taxes | 1,064,575 | 1,286,032 | 1,325,854 | 1,325,854 |
| 52201 | Retirement Contributions | 2,614,697 | 3,650,587 | 2,251,615 | 2,251,615 |
| 52301 | Life & Health Insurance | 2,067,801 | 3,480,000 | 3,718,812 | 3,718,812 |
| 52401 | Workers' Compensation | 0 | 574,074 | 657,253 | 657,253 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 21,520,342 | 25,801,574 | 25,284,954 | 25,284,954 |
| 53101 | Professional Services | 131,218 | 1,146,502 | 1,240,361 | 1,240,361 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 7,437,423 | 2,649,917 | 1,994,584 | 1,994,584 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 7,175 | 2,500 | 0 | 0 |
| 54101 | Communications | (5) | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 3,888 | 3,888 |
| 54501 | Insurance | 0 | 111,085 | 111,085 | 111,085 |
| 54601 | Repair & Maintenance Services | 10,515 | 1,270 | 13,034 | 13,034 |
| 54701 | Printing & Binding | 673 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 13,395 | 13,900 | 0 | 0 |
| 55201 | Operating Supplies | 1,288,391 | 208,606 | 1,039,828 | 1,039,828 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 3,661 | 3,000 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 8,892,446 | 4,136,780 | 4,402,780 | 4,402,780 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | (2) | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | (2) | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 30,412,786 | \$ 29,938,354 | \$ 29,687,734 | \$ 29,687,734 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 30,412,786 | \$ 29,938,354 | \$ 29,687,734 | \$ 29,687,734 |
| | TOTAL REVENUES | \$ 30,412,786 | \$ 29,938,354 | \$ 29,687,734 | \$ 29,687,734 |

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Const Officers

DEPARTMENT: Sheriff
 DIVISION: Court Security
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 1,827,286 | 1,556,156 | 1,483,726 | 1,483,726 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 36,360 | 33,600 | 33,600 |
| 52101 | FICA Taxes | 0 | 121,827 | 116,075 | 116,075 |
| 52201 | Retirement Contributions | 0 | 374,718 | 217,428 | 217,428 |
| 52301 | Life & Health Insurance | 0 | 312,000 | 307,764 | 307,764 |
| 52401 | Workers' Compensation | 0 | 65,109 | 67,341 | 67,341 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 1,827,286 | 2,466,170 | 2,225,934 | 2,225,934 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 191 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 617 | 617 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 1,004 | 1,004 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 582 | 1,000 | 0 | 0 |
| 55201 | Operating Supplies | 8,918 | 9,000 | 8,379 | 8,379 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 300 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 9,991 | 10,000 | 10,000 | 10,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,837,276 | \$ 2,476,170 | \$ 2,235,934 | \$ 2,235,934 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 1,837,276 | \$ 2,476,170 | \$ 2,235,934 | \$ 2,235,934 |
| | TOTAL REVENUES | \$ 1,837,276 | \$ 2,476,170 | \$ 2,235,934 | \$ 2,235,934 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: Public Safety
 ACTIVITY: Law Enforcement

DEPARTMENT: Sheriff
 DIVISION: Sheriff
 COST CENTER: Deputies Training & Education



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 45,605 | 47,500 | 52,250 | 52,250 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 45,605 | 47,500 | 52,250 | 52,250 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 45,605 | \$ 47,500 | \$ 52,250 | \$ 52,250 |
| RESOURCES | | | | | |
| | Deputies Training & Education | \$ 76,725 | \$ 50,000 | \$ 55,000 | \$ 55,000 |
| | Interest | 0 | 0 | 0 | 0 |
| | Fund Balance | (31,120) | 0 | 0 | 0 |
| | Less 5% | 0 | (2,500) | (2,750) | (2,750) |
| | TOTAL REVENUES | \$ 45,605 | \$ 47,500 | \$ 52,250 | \$ 52,250 |

FUND: Handicapped Parking Fines
 FUNCTION: Public Safety
 ACTIVITY: Law Enforcement

DEPARTMENT: Sheriff
 DIVISION: Sheriff
 COST CENTER: Handicapped Parking



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Freight & Postage Services | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 1,338 | 678 | 951 | 951 |
| 54601 | Repair & Maintenance Services | 458 | 270 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 4,322 | 4,132 | 4,132 |
| 54931 | Host Account | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 459 | 1,063 | 750 | 750 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 2,255 | 6,333 | 6,333 | 6,333 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 41,057 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 41,057 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 43,312 | \$ 6,333 | \$ 6,333 | \$ 6,333 |
| RESOURCES | | | | | |
| | Handicapped Parking Fines | \$ 11,127 | \$ 6,666 | \$ 6,666 | 6,666 |
| | Interest | 0 | 0 | 0 | 0 |
| | Fund Balance | 32,185 | 0 | 0 | 0 |
| | Less 5% | 0 | (333) | (333) | (333) |
| | TOTAL REVENUES | \$ 43,312 | \$ 6,333 | \$ 6,333 | 6,333 |

FUND: Local Option Sales Tax III
 FUNCTION: Public Safety
 ACTIVITY: Law Enforcement

DEPARTMENT: Sheriff
 DIVISION: Sheriff
 COST CENTER: Sheriff's Capital Projects



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 3,991 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 3,991 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 84,498 | 0 | 1,150,000 | 1,150,000 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 3,478,466 | 3,181,818 | 3,181,818 | 3,181,818 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 3,562,964 | 3,181,818 | 4,331,818 | 4,331,818 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 3,566,955 | \$ 3,181,818 | \$ 4,331,818 | \$ 4,331,818 |
| RESOURCES | | | | | |
| | Interest | \$ 0 | \$ 0 | \$ 0 | 0 |
| | Local Option Sales Tax III | 3,566,955 | 3,181,818 | 4,331,818 | 4,331,818 |
| | TOTAL REVENUES | \$ 3,566,955 | \$ 3,181,818 | \$ 4,331,818 | \$ 4,331,818 |





DEPARTMENT BUDGET SUMMARY

DEPARTMENT: PROPERTY APPRAISER
FUND: 001

MISSION STATEMENT

The office of the Property Appraiser is responsible for the determination of values of all real and tangible property within Escambia County as required by the laws of the State of Florida and rules and regulations of the Florida Department of Revenue. This Office is responsible for placing these values on the tax rolls, for submitting the rolls to the Department of Revenue for approval, and for the certification of the rolls to the Tax Collector for the collection of taxes. In addition, the Office of the Property Appraiser assists all residents and qualified organizations with the establishment or renewal of homestead and other exemptions.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions | 69 | 69 | 70 | 70 |
| Personal Services | \$4,154,653 | \$4,475,827 | \$4,470,842 | \$4,378,360 |
| Operating Costs | 873,601 | 846,573 | 792,578 | 792,578 |
| Capital Costs | 15,995 | 0 | 0 | 0 |
| Non-Operating Costs | 0 | 100,000 | 100,000 | 100,000 |
| TOTALS | \$5,044,249 | \$5,422,400 | \$5,363,420 | \$5,270,938 |
| SOURCES OF FUNDING: | | | | |
| Fund 001 | \$5,044,249 | \$5,407,844 | \$5,349,037 | \$5,256,555 |
| NWFL Management Fee | 0 | 14,556 | 14,383 | 14,383 |
| TOTALS | \$5,044,249 | \$5,422,400 | \$5,363,420 | \$5,270,938 |

SIGNIFICANT CHANGES FOR 2011-2012

A budget reduction of 2.80% is included as part of the Adopted Budget. The NWFL Management Fee component of the Property Appraiser's budget has been broken out moving forward.

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Const Officers

DEPARTMENT: Property Appraiser
 DIVISION: Property Appraiser
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 132,828 | \$ 132,828 | \$ 132,795 | \$ 132,795 |
| 51201 | Regular Salaries & Wages | 2,917,196 | 3,025,293 | 3,131,582 | 3,078,457 |
| 51301 | Other Salaries & Wages | 3,832 | 7,500 | 7,500 | 7,500 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 108,000 | 110,000 | 110,000 |
| 52101 | FICA Taxes | 232,985 | 242,170 | 258,714 | 254,650 |
| 52201 | Retirement Contributions | 348,081 | 379,532 | 202,130 | 202,306 |
| 52301 | Life & Health Insurance | 493,970 | 552,000 | 595,000 | 560,000 |
| 52401 | Workers' Compensation | 25,761 | 26,004 | 30,621 | 30,152 |
| 52501 | Unemployment Compensation | 0 | 2,500 | 2,500 | 2,500 |
| | PERSONNEL COSTS | 4,154,653 | 4,475,827 | 4,470,842 | 4,378,360 |
| 53101 | Professional Services | 220,815 | 150,000 | 100,000 | 100,000 |
| 53201 | Accounting & Auditing | 3,000 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 200,158 | 185,000 | 185,000 | 185,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 163,934 | 188,790 | 191,795 | 191,795 |
| 54101 | Communications | 35,365 | 37,000 | 37,000 | 37,000 |
| 54201 | Postage & Freight | 65,706 | 107,073 | 107,073 | 107,073 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 8,757 | 13,000 | 13,000 | 13,000 |
| 54501 | Insurance | 238 | 500 | 500 | 500 |
| 54601 | Repair & Maintenance Services | 26,662 | 35,000 | 35,000 | 35,000 |
| 54701 | Printing & Binding | 17,388 | 35,000 | 35,000 | 35,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 162 | 2,100 | 2,100 | 2,100 |
| 55101 | Office Supplies | 81,878 | 50,000 | 40,000 | 40,000 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 49,538 | 43,110 | 46,110 | 46,110 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 873,601 | 846,573 | 792,578 | 792,578 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 15,995 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 15,995 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 100,000 | 100,000 | 100,000 |
| | NON-OPERATING COSTS | 0 | 100,000 | 100,000 | 100,000 |
| | TOTAL BUDGET | \$ 5,044,249 | \$ 5,422,400 | \$ 5,363,420 | \$ 5,270,938 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 5,044,249 | \$ 5,407,844 | \$ 5,349,037 | \$ 5,256,555 |
| | NWFL Management Fee | 0 | 14,556 | 14,383 | 14,383 |
| | TOTAL REVENUES | \$ 5,044,249 | \$ 5,422,400 | \$ 5,363,420 | \$ 5,270,938 |



DEPARTMENT BUDGET SUMMARY

DEPARTMENT: TAX COLLECTOR
FUND: 001

MISSION STATEMENT

The mission of the Tax Collector's Office is the collection and distribution of property tax receipts for all taxing authorities within Escambia County. The Tax Collector's Office also collects various required license fees assessed by the State of Florida for specific services. The Tax Collector serves as agent for registering and titling motor vehicles and vessels, and issues driver licenses, fishing, hunting, and local business tax receipts.

| | 2010 <u>Actual</u> | 2011 <u>Adopted</u> | 2012 <u>Proposed</u> | 2012 <u>Adopted</u> |
|--------------------------------|-----------------------|------------------------|-------------------------|------------------------|
| SUMMARY OF RESOURCES: | 89 | 89 | 89 | 89 |
| Positions | | | | |
| Personal Services | \$4,843,357 | \$4,915,512 | \$4,768,084 | \$4,768,084 |
| Operating Costs | 1,292,621 | 1,349,621 | 1,565,537 | 1,444,817 |
| Capital Outlay | 0 | 15,000 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| TOTALS | \$6,135,978 | \$6,280,133 | \$6,333,621 | \$6,212,901 |
| SOURCES OF FUNDING: | | | | |
| Fees | 1,396,599 | 1,545,747 | 1,599,234 | 1,812,901 |
| Fund 001 | 4,739,379 | 4,734,386 | 4,734,387 | 4,400,000 |
| TOTALS | \$6,135,978 | \$6,280,133 | \$6,333,621 | \$6,212,901 |

SIGNIFICANT CHANGES FOR 2011-2012

The Tax Collector is a fee officer whose budget is approved by the Department of Revenue. The Board of County Commissioners pays a fee to the Tax Collector for collection of property taxes and local business tax receipts based on a formula in Florida Statute 192.091. The remainder of the Tax Collector's budget is funded by fees earned for collecting taxes and providing services for other governmental agencies, such as the Department of Highway Safety and Motor Vehicles, Department of Revenue, Florida Fish and Wildlife Commission, Northwest Florida Water Management, and City of Pensacola.

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Constitutional Officer

DEPARTMENT: Tax Collector
 DIVISION: Tax Collector
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 132,828 | \$ 132,828 | \$ 132,795 | \$ 132,795 |
| 51201 | Regular Salaries & Wages | 3,416,199 | 3,384,117 | 3,383,983 | 3,383,983 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 258,167 | 267,433 | 267,051 | 267,051 |
| 52201 | Retirement Contributions | 386,058 | 409,294 | 217,915 | 217,915 |
| 52301 | Life & Health Insurance | 621,480 | 712,000 | 756,500 | 756,500 |
| 52401 | Workers' Compensation | 9,840 | 9,840 | 9,840 | 9,840 |
| 52501 | Unemployment Compensation | 18,785 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 4,843,357 | 4,915,512 | 4,768,084 | 4,768,084 |
| 53101 | Professional Services | 111,055 | 96,000 | 145,000 | 145,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 12,792 | 23,550 | 23,550 | 23,550 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 9,895 | 18,081 | 11,982 | 11,982 |
| 54101 | Communications | 79,425 | 96,590 | 217,310 | 96,590 |
| 54201 | Postage & Freight | 215,106 | 269,899 | 269,899 | 269,899 |
| 54301 | Utility Services | 58,165 | 61,000 | 70,000 | 70,000 |
| 54401 | Rentals & Leases | 353,457 | 356,681 | 402,771 | 402,771 |
| 54501 | Insurance | 6,374 | 6,300 | 6,300 | 6,300 |
| 54601 | Repair & Maintenance Services | 286,774 | 263,180 | 285,560 | 285,560 |
| 54701 | Printing & Binding | 49,166 | 56,700 | 35,000 | 35,000 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 23,787 | 21,000 | 25,000 | 25,000 |
| 55101 | Office Supplies | 67,564 | 54,000 | 54,000 | 54,000 |
| 55201 | Operating Supplies | 697 | 1,500 | 1,500 | 1,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 18,364 | 25,140 | 17,665 | 17,665 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 1,292,621 | 1,349,621 | 1,565,537 | 1,444,817 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 15,000 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 15,000 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 6,135,978 | \$ 6,280,133 | \$ 6,333,621 | \$ 6,212,901 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 4,739,379 | \$ 4,734,386 | \$ 4,734,387 | \$ 4,400,000 |
| | Commissions | 1,396,599 | 1,545,747 | 1,599,234 | 1,812,901 |
| | TOTAL REVENUES | \$ 6,135,978 | \$ 6,280,133 | \$ 6,333,621 | \$ 6,212,901 |



DEPARTMENT BUDGET SUMMARY

DEPARTMENT: SUPERVISOR OF ELECTIONS
FUND: 001

MISSION STATEMENT

To ensure all qualified citizens are free to exercise their fundamental right to vote in open, impartial and secure elections.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions | 17 | 15 | 15 | 15 |
| Personal Services | \$1,107,483 | \$1,141,696 | \$1,263,200 | \$1,263,200 |
| Operating Costs | 537,202 | 690,116 | 803,430 | 803,430 |
| Capital Outlay | 27,491 | 27,000 | 25,000 | 25,000 |
| Debt Service | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 |
| TOTALS | \$1,535,210 | \$1,858,812 | \$2,091,630 | \$2,091,630 |

SOURCES OF FUNDING:

| | | | | |
|----------|-------------|-------------|-------------|-------------|
| Fund 001 | \$1,535,210 | \$1,858,812 | \$2,091,630 | \$2,091,630 |
|----------|-------------|-------------|-------------|-------------|

PROGRAM DESCRIPTION

The Supervisor of Elections has responsibility for all matters pertaining to the registration of electors and qualifications of candidates seeking public office, including the provision of necessary facilities to permit County residents to register and vote in all public elections. The Supervisor of Elections supervises all pertinent County registration and election activities as mandated by State law. As custodian of the County's voting equipment, the Supervisor of Elections has responsibility for providing voting equipment and associated services necessary for the efficient conduct of local elections.

GOALS & OBJECTIVES - AT RECOMMENDED FUNDING LEVELS

1. Administer all election laws of the State of Florida.
2. Process all registration applications accurately, quickly, and efficiently.
3. Maintain the highest levels of customer service.
4. Conduct Presidential Primary Election and State/House redistricting in November 2011.
5. Maintain voter data base as required by the Florida Department of State, Division of Elections.
6. Process reports for local committees, elected officials and candidates.
7. Conduct voter outreach, registration drives, education programs, and school and community elections.
8. Insure all polling locations are accessible to voters as required by state and federal law.

SIGNIFICANT CHANGES FOR 2011-2012

There was a 12.53% budget increase for FY11/12.

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out Const Officer

DEPARTMENT: Supervisor of Elections
 DIVISION: Supervisor of Elections
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 114,715 | \$ 114,275 | \$ 114,246 | \$ 114,246 |
| 51201 | Regular Salaries & Wages | 592,676 | 573,711 | 582,049 | 582,049 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 9,412 | 28,000 | 23,000 | 23,000 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 51,937 | 54,775 | 55,028 | 55,028 |
| 52201 | Retirement Contributions | 79,743 | 95,465 | 51,240 | 51,240 |
| 52301 | Life & Health Insurance | 119,736 | 120,000 | 127,500 | 127,500 |
| 52401 | Workers' Compensation | 2,298 | 2,238 | 1,852 | 1,852 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 970,517 | 988,464 | 954,915 | 954,915 |
| 53101 | Professional Services | 902 | 3,000 | 5,800 | 5,800 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 131,632 | 150,000 | 300,000 | 300,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 7,780 | 8,750 | 7,000 | 7,000 |
| 54101 | Communications | 3,067 | 4,300 | 3,100 | 3,100 |
| 54201 | Postage & Freight | 71,320 | 132,000 | 90,000 | 90,000 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 6,259 | 8,000 | 11,000 | 11,000 |
| 54501 | Insurance | 865 | 896 | 1,069 | 1,069 |
| 54601 | Repair & Maintenance Services | 73,378 | 84,970 | 87,661 | 87,661 |
| 54701 | Printing & Binding | 136,824 | 140,000 | 140,000 | 140,000 |
| 54801 | Promotional Activities | 7,135 | 31,000 | 40,000 | 40,000 |
| 54901 | Other Current Charges & Obligations | 54,691 | 70,000 | 70,000 | 70,000 |
| 54931 | Host Ordinance | 1,071 | 2,000 | 1,800 | 1,800 |
| 55101 | Office Supplies | 13,394 | 16,000 | 14,000 | 14,000 |
| 55201 | Operating Supplies | 19,181 | 25,000 | 20,000 | 20,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 6,343 | 3,700 | 4,000 | 4,000 |
| 55501 | Training & Registrations | 3,360 | 10,500 | 8,000 | 8,000 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 537,202 | 690,116 | 803,430 | 803,430 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 27,491 | 27,000 | 25,000 | 25,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 27,491 | 27,000 | 25,000 | 25,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 1,535,210 | \$ 1,705,580 | \$ 1,783,345 | \$ 1,783,345 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 1,535,210 | \$ 1,705,580 | \$ 1,783,345 | \$ 1,783,345 |
| | TOTAL REVENUES | \$ 1,535,210 | \$ 1,705,580 | \$ 1,783,345 | \$ 1,783,345 |

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out Const Officer

DEPARTMENT: Supervisor of Elections
 DIVISION: Supervisor of Elections
 COST CENTER: Poll Workers



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 136,569 | 142,000 | 285,714 | 285,714 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 10,863 | 21,857 | 21,857 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 397 | 369 | 714 | 714 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 136,966 | 153,232 | 308,285 | 308,285 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 136,966 | \$ 153,232 | \$ 308,285 | \$ 308,285 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 136,966 | \$ 153,232 | \$ 308,285 | \$ 308,285 |
| | TOTAL REVENUES | \$ 136,966 | \$ 153,232 | \$ 308,285 | \$ 308,285 |





DEPARTMENT BUDGET SUMMARY

DEPARTMENT: CLERK OF THE CIRCUIT COURT AND COMPTROLLER
FUND: 001

MISSION STATEMENT

The vision of the Clerk of the Circuit Court and Comptroller is to build bridges of communication with the Judiciary and branches of local government while providing reliable, accountable services to the Citizens of Escambia County. Our mission is to inspire public trust through integrity and excellence in customer service.

The following missions are listed below for each Division under the Clerk of the Circuit Court and Comptroller:

The Executive Administration/Legal Division shall provide administrative services for all departments of the Clerk and Comptroller; verify compliance with the State of Florida Constitution and Florida Statutes; implement public access and public records request policies; provide effective and improved customer service options and coordinate community relations activities; and pursue new avenues of technical support and training for all Divisions of the Clerk's Office.

The Clerk to the Board of County Commissioners Division prepares the official minutes and maintains a complete and accurate record of all actions and fully-executed documents of the government of Escambia County with ability to retrieve and provide accessibility to said records by other governmental entities and the general public. This office serves as Clerk to the Value Adjustment Board.

The Board Finance Division provides the necessary accounting, treasury, payroll, payables and financial reporting services to the Board of County Commissioners and other agencies in Escambia County.

The Accounting Division is to provide for the efficient and accurate accumulation, recording and reporting of all financial transactions and statistical data regarding all phases of the Clerk's office. This division shall comply with all reporting requirements as defined in the Florida Statutes.

The Human Resource Division shall ensure the efficient and effective use of human talent to accomplish the goals of the Office of the Clerk of the Circuit Court. This process includes the recruitment, training, and evaluation of personnel; the development and implementation of personnel procedures; the forecasting of future staffing needs; and the monitoring and measuring of personnel, processes and programs.

The Operational Services Division provides necessary operational support for all divisions of the Office of the Clerk of the Circuit Court, including but not limited to, office space needs, design, and logistics, security and disaster management and recovery needs, maintenance, renovation, and custodial requests, and telephone/communication needs.

The MIS Division is responsible for the planning, purchasing and installation, setup, security, and maintenance of the Clerk's information technology resources. This responsibility includes hardware such as PCs, servers, networks, scanners and printers as well as software such as Finance, Court, web, email, Official Records, Clerk to the Board, and document management/scanning. The MIS Division also provides training for all of the Clerk's employees on a variety of computer-related subjects.

The Archives and Records Division provides support to all divisions of the Clerk of the Circuit Court by storing and retrieving court records as needed and by providing orderly scanning, microfilming, scheduling and destruction of records as provided by law. The Archives and Records Division preserves historical records and provides assistance with public research.



DEPARTMENT: CLERK OF THE CIRCUIT COURT AND COMPTROLLER
FUND: 001

GOALS & OBJECTIVES AT RECOMMENDED FUNDING LEVEL

Goals are hereby established for each division and are listed below:

The Executive Administration/Legal Division shall ensure, under the direction of the Clerk of the Circuit Court and Comptroller and his Chief Deputy Clerk, optimum customer service and compliance to Florida Statutes and Rules of Procedures; assist the Clerk and Divisions of the Clerk's Office with interpretation and implementation of new laws and regulations; amend policies and procedures within Administration/Legal, Appeals, Archives and Official Records Divisions as necessary to ensure compliance; monitor the professionalism and consistency of the Clerk's personnel; enhance the level of positive cooperation and communication with Court and County agencies; pursue continuing legal education; and assist the Clerk in his official duties as mandated by the Constitution of the State of Florida.

The Clerk to the Board of County Commissioners will continue to work directly with the County Administrator, County Attorney, and the Board of County Commissioners' (BCC) Department Directors, as well as others who prepare recommendations and documents for the BCC; assist in providing access to the BCC Minutes and indexing records; provide safe, clean storage area for records; schedule destruction of tape recordings, Minutes and files in accordance with State requirements; provide more efficient and effective service to the public, other departments and the BCC. As Clerk to the Value Adjustment Board (VAB), the office will continue to serve the VAB, the citizens and coordinate activities with the Property Appraiser.

The Board Finance Departments will continue to record the financial transactions of the County in compliance with generally accepted governmental accounting principles; continue with the Public-Private partnership for the Internal Audit Program; continue to streamline operations, written policies and job duties; and provide a heightened level of financial reporting to the Board of County Commissioners.

The Accounting Division will continue to properly identify and classify allowable court and board-related expenditures as defined by Article V; ensure that the Clerk of the Circuit Court can operate effectively and efficiently within the budget restrictions as defined by the Board and Legislature, and continue to improve upon automation and streamlining of processes, thereby, saving tax dollars.

The Human Resource Division will provide management with pertinent personnel information and knowledge to assist in the development and implementation of a succession plan that will meet the organizational goals of the Office of the Clerk of the Circuit Court. This Division will also implement the new human resource software and adapt and develop it to fit the human resource needs of the organization.

The Operational Services Division will work with Facilities Management in the general upkeep and restructuring/renovating of the offices to enhance appearance, security, energy conservation, and optimum utilization of space. The Administrator for this division will serve on the Security Committee and is responsible for the planning and implementation of the Clerk's disaster recovery plan. This division is to ensure that all offices comply with safety and ADA guidelines.

The MIS Division shall continue to utilize technology to enhance customer service and public access; empower employees to be more efficient and informed; ensure the security of records and the continuity of business; develop quality reporting procedures for both state and local government; maintain and improve all hardware and software applications utilized by the Clerk and ensure that the Escambia County Clerk's Office continues to be recognized as a leader among Clerk's Offices throughout the State of Florida.

The Archives and Records Division plans will continue to efficiently scan the court records to enhance customer service and to efficiently maintain timely file retrieval. This Division will scan at least one year of records for each division of the Clerk of the Circuit Court in order to facilitate storage for new records created. This Division will continue to train employees to maintain efficient records management for the Clerk of the Circuit Court



DEPARTMENT: CLERK OF THE CIRCUIT COURT AND COMPTROLLER
FUND: 001

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions | 39.01 | 38.90 | 38.93 | 38.93 |
| Personal Services | \$2,324,340 | \$2,482,168 | \$2,402,554 | \$2,402,554 |
| Operating Costs | 293,315 | 225,758 | 224,248 | 224,248 |
| Capital Outlay | 82,436 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 |
| TOTALS | \$2,700,091 | \$2,707,926 | \$2,626,802 | \$2,626,802 |

SOURCES OF FUNDING:

| | | | | |
|---------------|--------------------|--------------------|--------------------|--------------------|
| Fees | \$424,760 | \$409,874 | \$409,892 | \$409,892 |
| Fund 001 | 2,275,331 | 2,298,052 | 2,216,910 | 2,216,910 |
| TOTALS | \$2,700,091 | \$2,707,926 | \$2,626,802 | \$2,626,802 |

SIGNIFICANT CHANGES FOR 2011-2012

For the 2010-2011 Fiscal Year the Clerk of the Circuit Court and Comptroller's Office will include the Clerk to the Board of County Commissioners (BCC) and Finance Sections respectively. The funding for the Century Courthouse Clerk operation is included in the Clerk and Comptroller's base budget request for FY 012. The Clerk and Comptroller's Official Records Division will not be included in the funding allocation under the BCC.

FUND: General
 FUNCTION: Other Uses
 ACTIVITY: Transfer Out/Cost Officer

DEPARTMENT: Clerk of the Circuit Court
 DIVISION: Clerk of the Circuit Court
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 26,128 | \$ 27,509 | \$ 28,285 | \$ 28,285 |
| 51201 | Regular Salaries & Wages | 1,653,613 | 1,724,515 | 1,748,642 | 1,748,642 |
| 51301 | Other Salaries & Wages | 28,361 | 38,239 | 44,800 | 44,800 |
| 51401 | Overtime | 189 | 1,930 | 1,100 | 1,100 |
| 51501 | Special pay | 18,782 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 122,848 | 136,549 | 138,613 | 138,613 |
| 52201 | Retirement Contributions | 179,668 | 238,112 | 104,439 | 104,439 |
| 52301 | Life & Health Insurance | 289,591 | 309,888 | 332,060 | 332,060 |
| 52401 | Workers' Compensation | 5,160 | 5,426 | 4,615 | 4,615 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 2,324,340 | 2,482,168 | 2,402,554 | 2,402,554 |
| 53101 | Professional Services | 13,095 | 22,350 | 15,500 | 15,500 |
| 53201 | Accounting & Auditing | 13,099 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 3,974 | 6,750 | 5,700 | 5,700 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 8,653 | 9,938 | 8,433 | 8,433 |
| 54101 | Communications | 29,312 | 27,000 | 30,000 | 30,000 |
| 54201 | Postage & Freight | 20,361 | 22,300 | 25,250 | 25,250 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 2,290 | 2,340 | 2,125 | 2,125 |
| 54501 | Insurance | 333 | 250 | 425 | 425 |
| 54601 | Repair & Maintenance Services | 107,221 | 73,550 | 88,445 | 88,445 |
| 54701 | Printing & Binding | 2,344 | 11,225 | 2,810 | 2,810 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 7,636 | 12,000 | 9,445 | 9,445 |
| 55101 | Office Supplies | 63,648 | 25,900 | 23,700 | 23,700 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55230 | Computer Software | 16,490 | 5,000 | 5,000 | 5,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 3,643 | 5,130 | 5,165 | 5,165 |
| 55501 | Training & Registrations | 1,216 | 2,025 | 2,250 | 2,250 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 293,315 | 225,758 | 224,248 | 224,248 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 82,436 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 82,436 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 2,700,091 | \$ 2,707,926 | \$ 2,626,802 | \$ 2,626,802 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 2,275,331 | \$ 2,298,052 | \$ 2,216,910 | \$ 2,216,910 |
| | Clerk's Fees | 424,760 | 409,874 | 409,892 | 409,892 |
| | TOTAL REVENUES | \$ 2,700,091 | \$ 2,707,926 | \$ 2,626,802 | \$ 2,626,802 |

**DEPARTMENT BUDGET SUMMARY**

DEPARTMENT: MERIT SYSTEM PROTECTION BOARD
FUND: 001

MISSION STATEMENT

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | 1 | 0 | 0 | 0 |
| Positions | | | | |
| Personal Services | \$36,187 | \$0 | \$0 | \$0 |
| Operating Costs | 36,737 | 48,000 | 48,000 | 48,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| TOTALS | \$72,924 | \$48,000 | \$48,000 | \$48,000 |
| SOURCES OF FUNDING: | | | | |
| Fund 001 | \$72,924 | \$48,000 | \$48,000 | \$48,000 |

SIGNIFICANT CHANGES FOR 2011-2012

The Merit System Protection Board (MSPB) was formed in fiscal year 2005/2006 following the termination of the Civil Service Board. The purpose of the MSPB is to hear grievances from classified employees. For FY 2012, all MSPB services will be contracted out with V. Keith Wells, P.A., Attorney at Law.

FUND: General
 FUNCTION: General Government
 ACTIVITY: Finance & Administrative

DEPARTMENT: Merit System Protection Board
 DIVISION: Merit System Protection Board
 COST CENTER: Merit System Protection Board



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 28,504 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 2,105 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 2,098 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 3,426 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 54 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 36,187 | 0 | 0 | 0 |
| 53101 | Professional Services | 36,000 | 48,000 | 48,000 | 48,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 56 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 681 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 36,737 | 48,000 | 48,000 | 48,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 72,924 | \$ 48,000 | \$ 48,000 | \$ 48,000 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 72,924 | \$ 48,000 | \$ 48,000 | \$ 48,000 |
| | TOTAL REVENUES | \$ 72,924 | \$ 48,000 | \$ 48,000 | \$ 48,000 |



Department Budget Summary

DEPARTMENT: STATE ATTORNEY
FUND: 115

MISSION STATEMENT

The County is required to pay certain expenses for the Escambia County State Attorney's Office as outlined in the Florida Statutes. These expenses include communication and technology costs as defined by the Florida Statutes.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions ¹⁸ | - | - | - | - |
| Operating Costs | \$501,428 | \$604,634 | \$514,638 | \$514,638 |
| TOTALS | \$501,428 | \$604,634 | \$514,638 | \$514,638 |
| SOURCES OF FUNDING: | | | | |
| Fund 001 | \$25,941 | \$24,500 | \$24,500 | \$24,500 |
| Fund 115 | \$475,487 | \$580,134 | \$490,138 | \$490,138 |
| TOTALS | \$501,428 | \$604,634 | \$514,638 | \$514,638 |

SIGNIFICANT CHANGES FOR 2011-2012

For Fiscal Year 11/12 there are five (5) cost centers used for the reporting purposes of the Office of State Attorney. These include Escambia, Santa-Rosa , Okaloosa & Walton Counties. The adoption of Interlocal Agreements created a Circuit-wide funding arrangement between these counties for the \$2 Recording Fee Revenue /Article V, allowing easier purchasing ability and greater oversight on the Information Technology needs of the Circuit as a singular entity. Article V requires certain aspects of communications to be funded by the County additionally.

¹⁸ There are no Escambia County employees in this program.

FUND: Article V Fund
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: State Attorney - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: State Attorney
 COST CENTER: State Attorney - Circuit Criminal



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 24,440 | 36,703 | 51,060 | 51,060 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 4,979 | 8,800 | 5,070 | 5,070 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 17,035 | 25,000 | 25,020 | 25,020 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 50,297 | 40,000 | 31,600 | 31,600 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 96,751 | 110,503 | 112,750 | 112,750 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 26,656 | 18,000 | 31,000 | 31,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 26,656 | 18,000 | 31,000 | 31,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 123,407 | \$ 128,503 | \$ 143,750 | \$ 143,750 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 123,407 | 96,900 | 99,750 | 99,750 |
| | Fund Balance | 0 | 31,603 | 44,000 | 44,000 |
| | TOTAL REVENUES | \$ 123,407 | \$ 128,503 | \$ 143,750 | \$ 143,750 |

FUND: Article V Fund
 FUNCTION: General Administration
 ACTIVITY: State Attorney

DEPARTMENT: Judicial Services
 DIVISION: State Attorney
 COST CENTER: Communications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 11,683 | 10,000 | 10,000 | 10,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 14,258 | 14,500 | 14,500 | 14,500 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 25,941 | 24,500 | 24,500 | 24,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 25,941 | \$ 24,500 | \$ 24,500 | \$ 24,500 |
| RESOURCES | | | | | |
| | General Fund Transfer | \$ 25,941 | \$ 24,500 | \$ 24,500 | \$ 24,500 |
| | \$2 Recording Fee Revenues | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 25,941 | \$ 24,500 | \$ 24,500 | \$ 24,500 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: State Attorney
 COST CENTER: Santa Rosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 46,616 | 85,860 | 16,000 | 16,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 29,039 | 30,145 | 33,400 | 33,400 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 13,569 | 13,800 | 15,950 | 15,950 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 2,550 | 3,150 | 3,375 | 3,375 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 15,190 | 6,000 | 4,000 | 4,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 106,964 | 138,955 | 72,725 | 72,725 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 12,586 | 12,000 | 11,400 | 11,400 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 12,586 | 12,000 | 11,400 | 11,400 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 119,550 | \$ 150,955 | \$ 84,125 | \$ 84,125 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | \$2 Recording Fee Revenues | 119,550 | 59,850 | 64,125 | 64,125 |
| | Fund Balance | 0 | 91,105 | 20,000 | 20,000 |
| | TOTAL REVENUES | \$ 119,550 | \$ 150,955 | \$ 84,125 | \$ 84,125 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: State Attorney
 COST CENTER: Okaloosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 41,300 | 80,829 | 82,150 | 82,150 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 18,339 | 19,628 | 19,628 | 19,628 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 15,181 | 24,050 | 29,860 | 29,860 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 3,150 | 3,600 | 4,125 | 4,125 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 6,000 | 4,000 | 4,000 |
| 55301 | Road Materials & Supplies | 11,593 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 89,563 | 134,107 | 139,763 | 139,763 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 38,611 | 12,000 | 27,600 | 27,600 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 38,611 | 12,000 | 27,600 | 27,600 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 128,174 | \$ 146,107 | \$ 167,363 | \$ 167,363 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | \$2 Recording Fee Revenues | 128,174 | 68,400 | 78,375 | 78,375 |
| | Fund Balance | 0 | 77,707 | 88,988 | 88,988 |
| | TOTAL REVENUES | \$ 128,174 | \$ 146,107 | \$ 167,363 | \$ 167,363 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: State Attorney
 COST CENTER: Walton Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 48,162 | 87,412 | 35,925 | 35,925 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 18,255 | 18,442 | 16,180 | 16,180 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 13,079 | 5,915 | 15,695 | 15,695 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 6,000 | 1,500 | 2,100 | 2,100 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 5,668 | 4,500 | 3,000 | 3,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 91,164 | 117,769 | 72,900 | 72,900 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 13,192 | 36,800 | 22,000 | 22,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 13,192 | 36,800 | 22,000 | 22,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 104,356 | \$ 154,569 | \$ 94,900 | \$ 94,900 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 104,356 | 28,500 | 39,900 | 39,900 |
| | Fund Balance | 0 | 126,069 | 55,000 | 55,000 |
| | TOTAL REVENUES | \$ 104,356 | \$ 154,569 | \$ 94,900 | \$ 94,900 |



Department Budget Summary

DEPARTMENT: PUBLIC DEFENDER
FUND: 115

MISSION STATEMENT

It is the function of the Office of the Public Defender to represent, without additional compensation, any person who is determined by the court to be indigent and who is: arrested for or charged with a felony; arrested for or charged with a misdemeanor, a violation of Chapter 316, F. S. which is punishable by imprisonment, a violation of a municipal or county ordinance in county court, in which the defendant faces imprisonment; by petition involuntarily placed (as a mentally ill person), or involuntarily admitted to residential services (as a person with developmental disabilities). [Chapter 27.51, F. S.]

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions ¹⁹ | - | - | - | - |
| Operating Costs | \$241,621 | \$308,559 | \$408,222 | \$408,222 |
| TOTALS | <u>\$241,621</u> | <u>\$308,559</u> | <u>\$408,222</u> | <u>\$408,222</u> |

SOURCES OF FUNDING:

| | | | | |
|---------------|------------------|------------------|------------------|------------------|
| Fund 001 | \$7,490 | \$7,500 | \$7,500 | \$7,500 |
| Fund 115 | \$234,131 | \$301,059 | \$400,722 | \$400,722 |
| TOTALS | <u>\$241,621</u> | <u>\$308,559</u> | <u>\$408,222</u> | <u>\$408,222</u> |

SIGNIFICANT CHANGES FOR 2011-2012

For Fiscal Year 11/12 there are five (5) cost centers used for the reporting purposes of the Office of Public Defender. These include Escambia, Santa-Rosa, Okaloosa, & Walton Counties. The adoption of Interlocal Agreements created a Circuit-wide funding arrangement between these counties for the \$2 Recording Fee Revenue /Article V, allowing easier purchasing ability and greater oversight on the Information Technology needs of the Circuit as a singular entity. Article V requires certain aspects of communications to be funded by the County additionally.

¹⁹ There are no Escambia County employees in this program.

FUND: Article V Fund
 FUNCTION: General Administration
 ACTIVITY: Public Defender

DEPARTMENT: Judicial Services
 DIVISION: Public Defender
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 23,099 | 27,356 | 30,319 | 30,319 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 1,622 | 1,530 | 1,440 | 1,440 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 18,569 | 31,243 | 2,545 | 2,545 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 5,644 | 7,180 | 9,900 | 9,900 |
| 55201 | Operating Supplies | 6,768 | 6,994 | 13,696 | 13,696 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 55,702 | 74,303 | 57,900 | 57,900 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 506 | 0 | 20,000 | 20,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 8,200 | 8,200 |
| | CAPITAL OUTLAY | 506 | 0 | 28,200 | 28,200 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 56,208 | \$ 74,303 | \$ 86,100 | \$ 86,100 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 56,208 | 64,600 | 66,500 | 66,500 |
| | Fund Balance | 0 | 9,703 | 19,600 | 19,600 |
| | TOTAL REVENUES | \$ 56,208 | \$ 74,303 | \$ 86,100 | \$ 86,100 |

FUND: Article V Fund
 FUNCTION: General Administration
 ACTIVITY: Public Defender

DEPARTMENT: Judicial Services
 DIVISION: Public Defender
 COST CENTER: Communications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 3,200 | 3,100 | 3,100 | 3,100 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 4,210 | 3,900 | 3,900 | 3,900 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 80 | 500 | 500 | 500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 7,490 | 7,500 | 7,500 | 7,500 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 7,490 | \$ 7,500 | \$ 7,500 | \$ 7,500 |
| RESOURCES | | | | | |
| | General Fund Transfer | \$ 7,490 | \$ 7,500 | \$ 7,500 | \$ 7,500 |
| | \$2 Recording Fee Revenues | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 7,490 | \$ 7,500 | \$ 7,500 | \$ 7,500 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Public Defender
 COST CENTER: Santa Rosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 12,869 | 27,356 | 30,319 | 30,319 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 14,698 | 15,242 | 15,550 | 15,550 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 17,151 | 22,388 | 1,045 | 1,045 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 1,700 | 2,100 | 2,250 | 2,250 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 2,892 | 2,100 | 4,400 | 4,400 |
| 55201 | Operating Supplies | 2,476 | 4,996 | 7,700 | 7,700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 51,786 | 74,182 | 61,264 | 61,264 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 506 | 0 | 35,000 | 35,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 8,200 | 8,200 |
| | CAPITAL OUTLAY | 506 | 0 | 43,200 | 43,200 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 52,292 | \$ 74,182 | \$ 104,464 | \$ 104,464 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | \$2 Recording Fee Revenues | 52,292 | 39,900 | 42,750 | 42,750 |
| | Fund Balance | 0 | 34,282 | 61,714 | 61,714 |
| | TOTAL REVENUES | \$ 52,292 | \$ 74,182 | \$ 104,464 | \$ 104,464 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Public Defender
 COST CENTER: Okaloosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 15,787 | 27,356 | 30,319 | 30,319 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 15,575 | 18,607 | 18,980 | 18,980 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 17,768 | 24,181 | 1,045 | 1,045 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 2,100 | 2,400 | 2,750 | 2,750 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 1,620 | 1,900 | 2,550 | 2,550 |
| 55201 | Operating Supplies | 2,079 | 4,996 | 7,700 | 7,700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 54,929 | 79,440 | 63,344 | 63,344 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 506 | 0 | 35,000 | 35,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 8,200 | 8,200 |
| | CAPITAL OUTLAY | 506 | 0 | 43,200 | 43,200 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 55,435 | \$ 79,440 | \$ 106,544 | \$ 106,544 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 55,435 | 45,600 | 52,250 | 52,250 |
| | Fund Balance | 0 | 33,840 | 54,294 | 54,294 |
| | TOTAL REVENUES | \$ 55,435 | \$ 79,440 | \$ 106,544 | \$ 106,544 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Public Defender
 COST CENTER: Walton Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 28,597 | 27,356 | 30,319 | 30,319 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 18,036 | 17,985 | 18,350 | 18,350 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 17,145 | 22,395 | 1,045 | 1,045 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,000 | 1,000 | 1,400 | 1,400 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 337 | 1,400 | 1,600 | 1,600 |
| 55201 | Operating Supplies | 1,575 | 2,998 | 7,700 | 7,700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 69,690 | 73,134 | 60,414 | 60,414 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 506 | 0 | 35,000 | 35,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 8,200 | 8,200 |
| | CAPITAL OUTLAY | 506 | 0 | 43,200 | 43,200 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 70,196 | \$ 73,134 | \$ 103,614 | \$ 103,614 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 70,196 | 19,000 | 26,600 | 26,600 |
| | Fund Balance | 0 | 54,134 | 77,014 | 77,014 |
| | TOTAL REVENUES | \$ 70,196 | \$ 73,134 | \$ 103,614 | \$ 103,614 |



Department Budget Summary

DEPARTMENT: MEDICAL EXAMINER
FUND: 001

MISSION STATEMENT

The mission that incorporates the obligation of the Medical Examiner's Office, District One, Florida, has been established as follows:

- Investigate thoroughly and professionally the cause, manner, circumstance and mechanism of death in those death cases defined under the Florida Statute, Chapter 406 and according to recommendations provided under the Administrative Procedures Act, Rule Chapter 11G.
- Provide credible, objective, truthful and scientifically sound medico legal testimony.
- Provide statistical data to State and public agencies as requested.
- Educate and train medico legal experts.
- Treat bereaved families with respect, sensitivity and consideration. Provide families and loved ones of decedents with timely reports and explanations.
- Render courteous and professional service to public and private agencies and to the public in general.
- Engage in legal, ethical, and meaningful research.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions ²⁰ | - | - | - | - |
| Operating Costs | \$794,478 | \$891,405 | \$864,663 | \$864,663 |
| Capital Costs | | | | |
| | ----- | ----- | ----- | ----- |
| TOTALS | \$794,478 | \$891,405 | \$864,663 | \$864,663 |
| SOURCES OF FUNDING: | | | | |
| Fund 001 | \$794,478 | \$891,405 | \$864,663 | \$864,663 |
| TOTALS | \$794,478 | \$891,405 | \$864,663 | \$864,663 |

SIGNIFICANT CHANGES FOR 2011-2012

The Medical Examiner's budget has decreased by approximately 3.09% for FY11/12.

²⁰ There are no Escambia County employees in this program.

FUND: General Fund
 FUNCTION: Public Safety
 ACTIVITY: Medical Examiners

DEPARTMENT: Judicial Services
 DIVISION: Medical Examiner
 COST CENTER: Administration



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 794,478 | 891,405 | 864,663 | 864,663 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 794,478 | 891,405 | 864,663 | 864,663 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 794,478 | \$ 891,405 | \$ 864,663 | \$ 864,663 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 794,478 | \$ 891,405 | \$ 864,663 | \$ 864,663 |
| | TOTAL REVENUES | \$ 794,478 | \$ 891,405 | \$ 864,663 | \$ 864,663 |



Department Budget Summary

DEPARTMENT: JUDICIAL SERVICES
FUND: 115

MISSION STATEMENT

The County is required to pay certain expenses for Judicial Services as outlined in the Florida Statutes. These expenses include funding of furnishings in the "common areas" of the courts and communication related expenses.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|---------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions ²¹ | - | - | - | - |
| Operating Costs | \$12,270 | \$15,950 | \$15,950 | \$15,950 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| TOTALS | \$12,270 | \$15,950 | \$15,950 | \$15,950 |
| SOURCES OF FUNDING: | | | | |
| Fund 001 | \$12,270 | \$15,950 | \$15,950 | \$15,950 |
| Fund 115 (\$2.00 recording fee) | - | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| TOTALS | \$12,270 | \$15,950 | \$15,950 | \$15,950 |

SIGNIFICANT CHANGES FOR 2011-2012

None.

²¹ There are no Escambia County employees in this program.

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Administration
 ACTIVITY: Court Administration

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Court Administration - Communications



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 4,137 | 7,000 | 7,000 | 7,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 5,193 | 5,450 | 5,450 | 5,450 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 2,940 | 3,500 | 3,500 | 3,500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 12,270 | 15,950 | 15,950 | 15,950 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 12,270 | \$ 15,950 | \$ 15,950 | \$ 15,950 |
| RESOURCES | | | | | |
| | Transfer from the General Fund | \$ 12,270 | \$ 15,950 | \$ 15,950 | \$ 15,950 |
| | TOTAL REVENUES | \$ 12,270 | \$ 15,950 | \$ 15,950 | \$ 15,950 |



Department Budget Summary

DEPARTMENT: JUDICIAL SERVICES TECHNOLOGY
FUND: Article V Fine and Forfeitures / 115

MISSION STATEMENT

The County is required to pay certain expenses for Judicial Services Technology as outlined in the Florida Statutes 29.008 (1)(f)2 and 29.008 (1)(h). These expenses include funding of court-related technology and any county-funded support staff of this system. Florida Statutes require that an integrated computer system be in place by July 1, 2006.

| | <u>2010 Actual</u> | <u>2011 Adopted</u> | <u>2012 Proposed</u> | <u>2012 Adopted</u> |
|------------------------------|------------------------|-------------------------|--------------------------|-------------------------|
| SUMMARY OF RESOURCES: | | | | |
| Positions ²² | 3 | 3 | 3 | 3 |
| Operating Costs | \$354,620 | \$412,146 | \$439,297 | \$439,297 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| TOTALS | \$354,620 | \$412,146 | \$439,297 | \$439,297 |
| SOURCES OF FUNDING: | | | | |
| Fund 115 | \$354,620 | \$412,146 | \$439,297 | \$439,297 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| TOTALS | \$354,620 | \$412,146 | \$439,227 | \$439,297 |

SIGNIFICANT CHANGES FOR 2011-2012

For Fiscal Year 11/12 there are four (4) cost centers that will be used for the reporting purposes of Court Administration. These include Escambia, Santa-Rosa, Okaloosa & Walton Counties. The adoption of Interlocal Agreements created a Circuit-wide funding arrangement between these counties for the \$2 Recording Fee Revenue /Article V, allowing easier purchasing ability and greater oversight on the Information Technology needs of the Circuit as a singular entity.

²² Article V Statutes require that the County fund information technology staffing.

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Court Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 47,219 | 51,783 | 51,783 | 51,783 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 3,244 | 3,961 | 3,961 | 3,961 |
| 52201 | Retirement Contributions | 4,774 | 5,819 | 2,759 | 2,759 |
| 52301 | Life & Health Insurance | 10,886 | 8,080 | 8,585 | 8,585 |
| 52401 | Workers' Compensation | 141 | 135 | 130 | 130 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 66,264 | 69,778 | 67,218 | 67,218 |
| 53101 | Professional Services | 26 | 0 | 30 | 30 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 845 | 1,300 | 500 | 500 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 500 | 1,000 | 1,000 |
| 54101 | Communications | 63,203 | 69,146 | 52,000 | 52,000 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 1,250 | 11,900 | 9,000 | 9,000 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 100 | 100 |
| 55201 | Operating Supplies | 988 | 5,036 | 19,802 | 19,802 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 66,312 | 87,882 | 82,432 | 82,432 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 4,000 | 4,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Inangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 4,000 | 4,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 3,840 | 12,600 | 12,600 |
| | NON-OPERATING COSTS | 0 | 3,840 | 12,600 | 12,600 |
| | TOTAL BUDGET | \$ 132,576 | \$ 161,500 | \$ 166,250 | \$ 166,250 |
| RESOURCES | | | | | |
| | \$2 per page Recording Fee | \$ 132,576 | \$ 170,000 | \$ 175,000 | \$ 175,000 |
| | Fund Balance | 0 | 0 | 0 | 0 |
| | Less: 5% Anticipated Receipts | 0 | (8,500) | (8,750) | (8,750) |
| | TOTAL REVENUES | \$ 132,576 | \$ 161,500 | \$ 166,250 | \$ 166,250 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Walton Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 31,009 | 27,341 | 27,341 | 27,341 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 2,135 | 2,091 | 2,091 | 2,091 |
| 52201 | Retirement Contributions | 3,135 | 3,073 | 1,457 | 1,457 |
| 52301 | Life & Health Insurance | 8,498 | 4,320 | 4,590 | 4,590 |
| 52401 | Workers' Compensation | 93 | 71 | 68 | 68 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 44,870 | 36,896 | 35,547 | 35,547 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 44,870 | \$ 36,896 | \$ 35,547 | \$ 35,547 |
| RESOURCES | | | | | |
| | Okaloosa \$2 per page Recording Fee | \$ 44,870 | \$ 36,896 | \$ 35,547 | \$ 35,547 |
| | | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 44,870 | \$ 36,896 | \$ 35,547 | \$ 35,547 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Santa Rosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 20,688 | 22,848 | 22,848 | 22,848 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 1,427 | 1,747 | 1,747 | 1,747 |
| 52201 | Retirement Contributions | 2,092 | 2,568 | 1,218 | 1,218 |
| 52301 | Life & Health Insurance | 5,889 | 3,600 | 3,825 | 3,825 |
| 52401 | Workers' Compensation | 62 | 60 | 57 | 57 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 30,158 | 30,823 | 29,695 | 29,695 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 250 | 250 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 1,000 | 1,000 | 1,000 |
| 54101 | Communications | 46,461 | 51,699 | 37,833 | 37,833 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 2,300 | 4,108 | 4,108 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,250 | 5,250 | 5,625 | 5,625 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 200 | 0 | 0 |
| 55201 | Operating Supplies | 176 | 4,961 | 18,844 | 18,844 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 50,887 | 65,410 | 67,660 | 67,660 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 1,750 | 4,000 | 4,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 1,750 | 4,000 | 4,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 1,767 | 5,520 | 5,520 |
| | NON-OPERATING COSTS | 0 | 1,767 | 5,520 | 5,520 |
| | TOTAL BUDGET | \$ 81,045 | \$ 99,750 | \$ 106,875 | \$ 106,875 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 81,045 | 99,750 | 106,875 | 106,875 |
| | TOTAL REVENUES | \$ 81,045 | \$ 99,750 | \$ 106,875 | \$ 106,875 |

FUND: Article V Fund
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Okaloosa Technology



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|--|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 43,602 | 40,000 | 40,000 | 40,000 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 3,295 | 3,060 | 3,060 | 3,060 |
| 52201 | Retirement Contributions | 4,408 | 4,495 | 2,131 | 2,131 |
| 52301 | Life & Health Insurance | 1,464 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 130 | 104 | 100 | 100 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 52,899 | 55,659 | 53,791 | 53,791 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 300 | 300 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 250 | 1,000 | 1,000 |
| 54101 | Communications | 28,616 | 38,368 | 30,885 | 30,885 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 135 | 9,200 | 5,824 | 5,824 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 5,250 | 6,000 | 6,875 | 6,875 |
| 54931 | Host Ordinance | 2,110 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 200 | 200 | 200 |
| 55201 | Operating Supplies | 0 | 2,292 | 5,226 | 5,226 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Publications, Subscriptions & Memberships | 0 | 0 | 0 | 0 |
| 55501 | Training and Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 36,111 | 56,310 | 50,310 | 50,310 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 7,119 | 0 | 21,500 | 21,500 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| 56801 | Intangible Assets | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 7,119 | 0 | 21,500 | 21,500 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 2,031 | 5,024 | 5,024 |
| | NON-OPERATING COSTS | 0 | 2,031 | 5,024 | 5,024 |
| | TOTAL BUDGET | \$ 96,129 | \$ 114,000 | \$ 130,625 | \$ 130,625 |
| RESOURCES | | | | | |
| | General Fund Revenues | \$ 0 | \$ 0 | \$ 0 | 0 |
| | \$2 Recording Fee Revenues | 96,129 | 114,000 | 130,625 | 130,625 |
| | TOTAL REVENUES | \$ 96,129 | \$ 114,000 | \$ 130,625 | \$ 130,625 |





DEPARTMENT: COURT ADMINISTRATION

MISSION STATEMENT

The mission of the Court Administration Office is to provide administrative support to the offices of the Circuit and County Court Judges and operate in accordance with the guidelines established under Article V of the Florida State Constitution, the Florida Rules of Judicial Administration, and applicable Florida Statutes.

PROGRAM DESCRIPTION

The Court Administration Office: provides circuit-wide support and assistance to the judges in management areas of budget and fiscal administration, facilities management, personnel administration, courtroom scheduling and public information monitors functions of programs integral to court operations in the areas of Security, Family and Small Claims Mediation, Child Support Hearing Officer, Court Interpreters, Drug Court, and various grant activities, serves as chief liaison between the Court and various governmental agencies and provides administrative support to judges in cases involving special, sensitive, and/or high profile issues.

- Provide the required fiscal, personnel, and administrative support to all divisions within the judiciary.
- Respond to requests for assistance or information from the public, judiciary, and all state and local governments and agencies.
- Participate in various committee and activities that serve to enhance the overall justice system in terms of service and cost efficiency.
- Assist the chief judge in developing an administrative plan for the Circuit to run efficiently and properly.
- Provide general direction for repair and maintenance of all court facilities and to regulate the use of courtrooms and other areas within the facilities.
- Provide the public full access to prompt legal recourse for all matters coming before the Criminal and Civil courts.
- Provide Pro Se assistance to parties involved in Dissolution of Marriage when they are unrepresented by an attorney.

SIGNIFICANT CHANGES FOR 2011-2012

No significant changes are anticipated for FY 11/12.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------|------------------|---------------------------|---------------------------|------------------------|
| Clerical Assistant | U/C | 1 | 0 | 0 |
| Student Assistant | U/C | 1 | 2 | 2 |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Courthouse Security

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Courthouse Security



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 190,917 | 215,000 | 215,000 | 215,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 85 | 85 | 85 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 6,902 | 6,500 | 6,500 | 6,500 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 2,267 | 1,500 | 1,500 | 1,500 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 800 | 800 | 800 |
| 55201 | Operating Supplies | 1,895 | 3,700 | 3,700 | 3,700 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 140 | 140 | 140 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 201,981 | 227,725 | 227,725 | 227,725 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 1,131 | 5,000 | 5,000 | 5,000 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 1,131 | 5,000 | 5,000 | 5,000 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 203,112 | \$ 232,725 | \$ 232,725 | \$ 232,725 |
| RESOURCES | | | | | |
| | Transfer from the General Fund | \$ 203,112 | \$ 232,725 | \$ 232,725 | \$ 232,725 |
| | TOTAL REVENUES | \$ 203,112 | \$ 232,725 | \$ 232,725 | \$ 232,725 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Administration
 ACTIVITY: Judicial Support

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Juvenile Alternative Programs



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 5,940 | 15,000 | 25,000 | 25,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 6,700 | 34,125 | 35,000 | 35,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 274 | 15,000 | 15,525 | 15,525 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 12,914 | 64,125 | 75,525 | 75,525 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 12,914 | \$ 64,125 | \$ 75,525 | \$ 75,525 |
| RESOURCES | | | | | |
| | \$65 Court Cost | \$ 12,914 | \$ 67,500 | \$ 79,500 | \$ 79,500 |
| | Less: 5% Anticipated Receipts | 0 | (3,375) | (3,975) | (3,975) |
| | TOTAL REVENUES | \$ 12,914 | \$ 64,125 | \$ 75,525 | \$ 75,525 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Administration
 ACTIVITY: Judicial Support

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Administration - Local Options



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 2,239 | 22,880 | 20,670 | 20,670 |
| 51301 | Other Salaries & Wages | 19,836 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 1,689 | 1,750 | 1,581 | 1,581 |
| 52201 | Retirement Contributions | 241 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 70 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 60 | 52 | 52 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 24,075 | 24,690 | 22,303 | 22,303 |
| 53101 | Professional Services | 0 | 26,440 | 25,000 | 25,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 677 | 5,000 | 5,000 | 5,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 745 | 3,000 | 3,000 | 3,000 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 4,147 | 0 | 5,000 | 5,000 |
| 54931 | Host Ordinance | 1,428 | 2,000 | 3,000 | 3,000 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 6,997 | 36,440 | 41,000 | 41,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 2,995 | 12,222 | 12,222 |
| | NON-OPERATING COSTS | 0 | 2,995 | 12,222 | 12,222 |
| | TOTAL BUDGET | \$ 31,072 | \$ 64,125 | \$ 75,525 | \$ 75,525 |
| RESOURCES | | | | | |
| | \$65 Court Cost | \$ 31,072 | \$ 67,500 | \$ 79,500 | \$ 79,500 |
| | Less: 5% Anticipated Receipts | 0 | (3,375) | (3,975) | (3,975) |
| | TOTAL REVENUES | \$ 31,072 | \$ 64,125 | \$ 75,525 | \$ 75,525 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Legal Aid
 COST CENTER: Legal Aid



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 124,688 | 124,688 | 124,688 | 124,688 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 124,688 | 124,688 | 124,688 | 124,688 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 124,688 | \$ 124,688 | \$ 124,688 | \$ 124,688 |
| RESOURCES | | | | | |
| | \$65 Court Cost | \$ 85,915 | \$ 64,125 | \$ 75,525 | \$ 75,525 |
| | General Fund Transfer | 38,773 | 60,563 | 49,163 | 49,163 |
| | TOTAL REVENUES | \$ 124,688 | \$ 124,688 | \$ 124,688 | \$ 124,688 |

FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Law Library
 COST CENTER: Law Library



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 4,687 | 5,300 | 5,300 | 5,300 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 3,850 | 3,502 | 3,081 | 3,081 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 8,537 | 8,802 | 8,381 | 8,381 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 64,087 | 55,323 | 67,144 | 67,144 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 64,087 | 55,323 | 67,144 | 67,144 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 72,624 | \$ 64,125 | \$ 75,525 | \$ 75,525 |
| RESOURCES | | | | | |
| | \$65 Court Cost | \$ 72,624 | \$ 67,500 | \$ 79,500 | \$ 79,500 |
| | Less: 5% Anticipated Receipts | 0 | (3,375) | (3,975) | (3,975) |
| | TOTAL REVENUES | \$ 72,624 | \$ 64,125 | \$ 75,525 | \$ 75,525 |



FUND: Article V/Fines & Forfeitures
 FUNCTION: General Operations
 ACTIVITY: Information Systems

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Other Article V Costs

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 28,636 | 10,000 | 10,000 | 10,000 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 2,675 | 2,000 | 2,000 | 2,000 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 31,311 | 12,000 | 12,000 | 12,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 60,271 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 60,271 | 0 | 0 | 0 |
| 59101 | Transfers | 901,250 | 665,000 | 878,750 | 878,750 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 901,250 | 665,000 | 878,750 | 878,750 |
| | TOTAL BUDGET | \$ 992,832 | \$ 677,000 | \$ 890,750 | \$ 890,750 |
| RESOURCES | | | | | |
| | Transfers from the General Fund | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 |
| | \$15 Facility Fee Surcharge | 844,802 | 700,000 | 925,000 | 925,000 |
| | Less: 5% Anticipated Receipts | 0 | (35,000) | (46,250) | (46,250) |
| | Fund Balance | 136,030 | 0 | 0 | 0 |
| | TOTAL REVENUES | \$ 992,832 | \$ 677,000 | \$ 890,750 | \$ 890,750 |

FUND: Family Mediation Fund
 FUNCTION: County Court - Criminal
 ACTIVITY: Alternative Dispute Resolution

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Family Mediation



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 500 | 500 | 500 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 6,650 | 20,000 | 20,000 | 20,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 711 | 200 | 200 | 200 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 206 | 500 | 500 | 500 |
| 54931 | Host Ordinance | 769 | 1,500 | 1,500 | 1,500 |
| 55101 | Office Supplies | 0 | 1,000 | 1,000 | 1,000 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 200 | 200 | 200 |
| 55501 | Training & Registrations | 750 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 9,086 | 23,900 | 23,900 | 23,900 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 84,100 | 76,100 | 76,100 |
| | NON-OPERATING COSTS | 0 | 84,100 | 76,100 | 76,100 |
| | TOTAL BUDGET | \$ 9,086 | \$ 108,000 | \$ 100,000 | \$ 100,000 |
| RESOURCES | | | | | |
| | Family Mediation | \$ 9,086 | \$ 108,000 | \$ 100,000 | \$ 100,000 |
| | TOTAL REVENUES | \$ 9,086 | \$ 108,000 | \$ 100,000 | \$ 100,000 |

FUND: Other Grants and Projects
 FUNCTION: County Court - Traffic
 ACTIVITY: Traffic Court Hearing Officer

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: OSCA CTIHO Grant In Aid



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 465 | 10,000 | 10,000 | 10,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 465 | 10,000 | 10,000 | 10,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 250,000 | 250,000 | 250,000 |
| | NON-OPERATING COSTS | 0 | 250,000 | 250,000 | 250,000 |
| | TOTAL BUDGET | \$ 465 | \$ 260,000 | \$ 260,000 | \$ 260,000 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 465 | \$ 260,000 | \$ 260,000 | \$ 260,000 |
| | TOTAL REVENUES | \$ 465 | \$ 260,000 | \$ 260,000 | \$ 260,000 |

FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: Drug Court - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: Clerk's - Court Administration
 COST CENTER: Drug Court Treatment Emergency Fund



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 1,410 | 4,000 | 4,000 | 4,000 |
| 54101 | Communications | 243 | 100 | 300 | 300 |
| 54201 | Postage & Freight | 8 | 100 | 100 | 100 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 201 | 700 | 600 | 600 |
| 54701 | Printing & Binding | 189 | 200 | 200 | 200 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 39 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 300 | 300 | 300 |
| 55201 | Operating Supplies | 434 | 600 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 2,000 | 2,000 | 2,000 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 2,524 | 8,000 | 8,000 | 8,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 4,810 | 5,000 | 5,000 | 5,000 |
| | GRANTS AND AIDS | 4,810 | 5,000 | 5,000 | 5,000 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 7,334 | \$ 13,000 | \$ 13,000 | \$ 13,000 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 7,334 | \$ 13,000 | \$ 13,000 | \$ 13,000 |
| | TOTAL REVENUES | \$ 7,334 | \$ 13,000 | \$ 13,000 | \$ 13,000 |



FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: Drug Court - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: Clerk's - Court Administration
 COST CENTER: Drug Court Treatment Block Grant

| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 47,092 | 262,500 | 215,408 | 215,408 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 12,075 | 12,075 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 47,092 | 262,500 | 227,483 | 227,483 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 47,092 | \$ 262,500 | \$ 227,483 | \$ 227,483 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 47,092 | \$ 262,500 | \$ 227,483 | \$ 227,483 |
| | TOTAL REVENUES | \$ 47,092 | \$ 262,500 | \$ 227,483 | \$ 227,483 |

FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Juvenile
 ACTIVITY: Juvenile Drug Court

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Drug Abuse Trust Fund



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|-------------------------------------|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 67,800 | 67,800 | 67,800 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 1,000 | 2,500 | 2,500 |
| 54101 | Communications | 1,998 | 2,500 | 2,500 | 2,500 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 2,520 | 0 | 1,000 | 1,000 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 500 | 500 | 500 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 4,518 | 71,800 | 74,300 | 74,300 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 4,518 | \$ 71,800 | \$ 74,300 | \$ 74,300 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 4,518 | \$ 71,800 | \$ 74,300 | \$ 74,300 |
| | TOTAL REVENUES | \$ 4,518 | \$ 71,800 | \$ 74,300 | \$ 74,300 |

FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: Drug Court - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: Clerk's - Court Administration
 COST CENTER: Drug Court - Joint Agency Grant



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 46,281 | 46,281 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 46,281 | 46,281 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 46,281 | \$ 46,281 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 0 | \$ 0 | \$ 46,281 | \$ 46,281 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 46,281 | \$ 46,281 |

FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: Drug Court - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: Clerk's - Court Administration
 COST CENTER: Drug Court Treatment Services



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 91,000 | 91,000 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 91,000 | 91,000 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 91,000 | \$ 91,000 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 0 | \$ 0 | \$ 91,000 | \$ 91,000 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 91,000 | \$ 91,000 |

FUND: Other Grants and Projects
 FUNCTION: Circuit Court - Criminal
 ACTIVITY: Drug Court - Circuit Criminal

DEPARTMENT: Judicial Services
 DIVISION: Clerk's - Court Administration
 COST CENTER: Judicial Assistance Grant (JAG)



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 0 | 0 | 0 | 0 |
| 51301 | Other Salaries & Wages | 0 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 0 | 0 | 0 | 0 |
| 52201 | Retirement Contributions | 0 | 0 | 0 | 0 |
| 52301 | Life & Health Insurance | 0 | 0 | 0 | 0 |
| 52401 | Workers' Compensation | 0 | 0 | 0 | 0 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 0 | 0 | 0 | 0 |
| 53101 | Professional Services | 0 | 0 | 0 | 0 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 0 | 0 | 0 | 0 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 0 | 0 | 0 |
| 54101 | Communications | 0 | 0 | 0 | 0 |
| 54201 | Postage & Freight | 0 | 0 | 0 | 0 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 0 | 0 | 0 | 0 |
| 54701 | Printing & Binding | 0 | 0 | 0 | 0 |
| 54801 | Promotional Activities | 0 | 0 | 0 | 0 |
| 54901 | Other Current Charges & Obligations | 0 | 0 | 0 | 0 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 0 | 0 | 0 | 0 |
| 55201 | Operating Supplies | 0 | 0 | 0 | 0 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 0 | 0 | 0 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 0 | 0 | 0 | 0 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 143,426 | 143,426 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 143,426 | 143,426 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 0 | 0 | 0 |
| | NON-OPERATING COSTS | 0 | 0 | 0 | 0 |
| | TOTAL BUDGET | \$ 0 | \$ 0 | \$ 143,426 | \$ 143,426 |
| RESOURCES | | | | | |
| | Grant Revenues | \$ 0 | \$ 0 | \$ 143,426 | \$ 143,426 |
| | TOTAL REVENUES | \$ 0 | \$ 0 | \$ 143,426 | \$ 143,426 |





DEPARTMENT: COURT ADMINISTRATION
FUNCTION: JUVENILE SERVICES/TEEN COURT

MISSION STATEMENT

The mission of the Teen Court Program is to provide a short term, cost effective, educational alternative to the court system for juveniles who have committed misdemeanor crimes, or traffic offenses.

PROGRAM DESCRIPTION

Teen Court is a "peer court" program for first time misdemeanor and traffic offenders. With the assistance of the Program Supervisor and student assistants, teen volunteer students conduct actual court hearings for juvenile offenders. The teen jury renders a sentence for each defendant based upon information presented in the hearing. Minimum sentencing guidelines require that each offender participate in Teen Court as a juror, perform community service work, pay restitution, and complete at least one other sanction (e.g., essay, apology letter, jail tour, educational or civic project). Referrals for this diversion program are accepted from the Department of Juvenile Justice, State's Attorney, School Resource Officers, and Traffic Court Clerk.

Participants are supervised by the Teen Court Program Supervisor and student assistant(s) who monitor deadlines and sanctions; arrange community service work, schedule jail tours, document and report progress, etc. Juveniles and their families are assessed for mental health and/or substance abuse concerns and may be required to participate in counseling services.

Once a child is sentenced by the teen jury, it is his/her responsibility to cooperate and complete all requirements within a specified period of time. If the child performs all of the requirements completely and in a timely manner, the case will be dismissed (i.e., no petition will be filed by the state attorney/no fine, or DMV notification will be invoked by the clerk of traffic court). If the child does not cooperate or complete his/her sentence, the referral agency will be notified to pursue formal prosecution channels.

Teen Court provides a unique opportunity for offenders and student volunteers to experience the inner workings of the courtroom and master the trial process. Defendants have the opportunity to avoid a juvenile record and gain exposure to positive youth in the community as well as conscientious adult role models, including attorneys and judges. These educational and character building activities are intended to educate the youth about the consequences of crime and delinquency, and interest them in more productive, community minded activities.

GOALS & OBJECTIVES – AT RECOMMENDED FUNDING LEVEL

Establish Program Need and Standards

- (1) To provide services to 350 first-time criminal offenders and 100 traffic offenders in Escambia County during the four quarters.
- (2) To have 90% of the participants complete the program successfully and avoid court prosecution.
- (3) To ensure that 90% of the defendants complete the program in less than 6 months.
- (4) To educate defendants about laws and consequences and deter them from future crime.
- (5) To incorporate community restorative activities through community service projects and activities.
- (6) To promote positive activities through volunteering and an opportunity for a scholarship at Pensacola Junior College. (The Teen Court Scholarship fund raises money through donations and a \$3.00 program fee for anyone who pleads guilty or nolo contendere, or who is convicted of a violation of criminal law or Municipal/County Ordinance.



DEPARTMENT: COURT ADMINISTRATION
FUNCTION: JUVENILE SERVICES/TEEN COURT

Measure Outcome of Participants

- (1) To report a recidivism rate of less than 30% by end of third quarter.
- (2) To survey at least 25% of participating youth and their parents regarding the effectiveness of the program and what they have learned and report by end of third quarter.
- (3) To have at least 5% of the defendants become regular Teen Court volunteers and review statistics at end of fourth quarter.

Staff Training

- (1) To continue with regular meetings with supervisor and staff for training on new laws, resources, and other matters relevant to the program.
- (2) To require a minimum of 16 hours of professional training per year per employee related to Florida Statutes Chapter 985 and treatment of delinquency.
- (3) To participate in training opportunities related to practical use of restorative justice measures in Teen Court.

Volunteer Training and Activities

- (1) To utilize videotaping, mock trials and shadowing to train volunteers.
- (2) To arrange educational programs for the teens with various private and public agencies from the legal profession.

SIGNIFICANT CHANGES FOR 2011-2012

No significant changes are anticipated for FY 11/12.

STAFFING ALLOCATION

| <u>Position Classification</u> | <u>Pay Grade</u> | <u>2009-10 Authorized</u> | <u>2010-11 Authorized</u> | <u>2011-12 Adopted</u> |
|--------------------------------|------------------|---------------------------|---------------------------|------------------------|
| Program Coordinator | U/C | 1 | 1 | 1 |
| Student Assistant | U/C | 2 | 2 | 2 |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> |

FUND: Article V/Fines & Forfeitures
 FUNCTION: Circuit Court - Juvenile
 ACTIVITY: Other Court - Juvenile

DEPARTMENT: Judicial Services
 DIVISION: Court Administration
 COST CENTER: Juvenile Programs - Teen Court



| Account | Title | Actual FY 09-10 | Adopted FY 10-11 | Proposed FY 11-12 | Adopted FY 11-12 |
|-----------|---|--------------------|---------------------|----------------------|---------------------|
| 51101 | Executive Salaries | \$ 0 | \$ 0 | \$ 0 | 0 |
| 51201 | Regular Salaries & Wages | 31,931 | 50,529 | 49,046 | 49,046 |
| 51301 | Other Salaries & Wages | 18,639 | 0 | 0 | 0 |
| 51401 | Overtime | 0 | 0 | 0 | 0 |
| 51501 | Special pay | 0 | 0 | 0 | 0 |
| 52101 | FICA Taxes | 3,791 | 3,865 | 3,752 | 3,752 |
| 52201 | Retirement Contributions | 3,229 | 3,575 | 1,616 | 1,616 |
| 52301 | Life & Health Insurance | 5,220 | 8,000 | 8,500 | 8,500 |
| 52401 | Workers' Compensation | 151 | 131 | 122 | 122 |
| 52501 | Unemployment Compensation | 0 | 0 | 0 | 0 |
| | PERSONNEL COSTS | 62,961 | 66,100 | 63,036 | 63,036 |
| 53101 | Professional Services | 7 | 20 | 20 | 20 |
| 53201 | Accounting & Auditing | 0 | 0 | 0 | 0 |
| 53301 | Court Reporter Services | 0 | 0 | 0 | 0 |
| 53401 | Other Contractual Services | 1,200 | 1,500 | 3,717 | 3,717 |
| 53501 | Investigations | 0 | 0 | 0 | 0 |
| 53601 | Pension Benefits | 0 | 0 | 0 | 0 |
| 54001 | Travel & Per Diem | 0 | 800 | 800 | 800 |
| 54101 | Communications | 658 | 1,000 | 1,000 | 1,000 |
| 54201 | Postage & Freight | 0 | 600 | 600 | 600 |
| 54301 | Utility Services | 0 | 0 | 0 | 0 |
| 54401 | Rentals & Leases | 0 | 0 | 0 | 0 |
| 54501 | Insurance | 0 | 0 | 0 | 0 |
| 54601 | Repair & Maintenance Services | 385 | 1,200 | 1,200 | 1,200 |
| 54701 | Printing & Binding | 59 | 300 | 300 | 300 |
| 54801 | Promotional Activities | 0 | 200 | 200 | 200 |
| 54901 | Other Current Charges & Obligations | 125 | 3,680 | 3,800 | 3,800 |
| 54931 | Host Ordinance | 0 | 0 | 0 | 0 |
| 55101 | Office Supplies | 2,654 | 2,000 | 3,000 | 3,000 |
| 55201 | Operating Supplies | 20 | 500 | 500 | 500 |
| 55301 | Road Materials & Supplies | 0 | 0 | 0 | 0 |
| 55401 | Books, Pubs, & Subs | 0 | 150 | 100 | 100 |
| 55501 | Training & Registrations | 0 | 0 | 0 | 0 |
| 55801 | Bad Debt | 0 | 0 | 0 | 0 |
| 55901 | Depreciation | 0 | 0 | 0 | 0 |
| | OPERATING COSTS | 5,108 | 11,950 | 15,237 | 15,237 |
| 56101 | Land | 0 | 0 | 0 | 0 |
| 56201 | Buildings | 0 | 0 | 0 | 0 |
| 56301 | Improvements Other Than Buildings | 0 | 0 | 0 | 0 |
| 56401 | Machinery & Equipment | 0 | 0 | 0 | 0 |
| 56501 | Construction in Progress | 0 | 0 | 0 | 0 |
| 56601 | Books, Publications & Library Materials | 0 | 0 | 0 | 0 |
| | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 57101 | Principal | 0 | 0 | 0 | 0 |
| 57201 | Interest | 0 | 0 | 0 | 0 |
| 57301 | Other Debt Service Costs | 0 | 0 | 0 | 0 |
| | DEBT SERVICE | 0 | 0 | 0 | 0 |
| 58101 | Aids to Governmental Agencies | 0 | 0 | 0 | 0 |
| 58201 | Aids to Private Organizations | 0 | 0 | 0 | 0 |
| 58301 | Other Grants and Aids | 0 | 0 | 0 | 0 |
| | GRANTS AND AIDS | 0 | 0 | 0 | 0 |
| 59101 | Transfers | 0 | 0 | 0 | 0 |
| 59801 | Reserves | 0 | 272,950 | 272,727 | 272,727 |
| | NON-OPERATING COSTS | 0 | 272,950 | 272,727 | 272,727 |
| | TOTAL BUDGET | \$ 68,069 | \$ 351,000 | \$ 351,000 | \$ 351,000 |
| RESOURCES | | | | | |
| | \$3 Court Cost | \$ 68,069 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| | Fund Balance | 0 | 275,000 | 275,000 | 275,000 |
| | Less: 5% Anticipated Receipts | 0 | (4,000) | (4,000) | (4,000) |
| | TOTAL REVENUES | \$ 68,069 | \$ 351,000 | \$ 351,000 | \$ 351,000 |





PROPRIETARY FUNDS

Enterprise Funds

These funds account for operations that are financed and operated in the manner of a private business. The intent is that the cost of providing goods or services to the general public should be recovered or financed through user charges. Escambia County utilizes four enterprise funds and one internal service fund.

Solid Waste Fund

Accounts for the provision of Solid Waste and Code Enforcement services to the residents of Escambia County, Florida. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance and billing and collection.

Inspections Fund

Accounts for the provision of building inspection services to the residents of Escambia County. All activities necessary to provide such services are accounted for in this fund.

Emergency Services Fund

Accounts for the cost of ambulance and advance life support units of Escambia County. All activities necessary to provide such services are accounted for in this fund with the exception of ambulance replacements. Vehicle replacement costs are reflected in the Local Option Sales Tax fund.

Civic Center Fund

Accounts for the construction, operations and renewal and replacement of the Pensacola Civic Center. All activities necessary to provide such services are accounted for in this fund.

Internal Service Fund

This fund accounts for the financing of goods or services provided by one governmental department to other departments or agencies on a cost reimbursement basis.

Internal Self-Insurance Fund

Accounts for interfund charges for property/casualty insurance, the workers' compensation program, health and life insurance, the fuel distribution program and to cover current costs and future reserves.





OPERATIONS AND WORKING CAPITAL SUMMARY
FISCAL YEAR 2011-2012
FUND 401 - SOLID WASTE

| | Actual FY 07-08 | Actual FY 08-09 | Actual FY 09-10 | Adopted FY 10-11 | Adopted FY 11-12 |
|--|--------------------|--------------------|--------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Charges for Services | \$12,007,366 | \$9,829,611 | \$11,683,202 | \$12,195,537 | \$10,608,917 |
| Miscellaneous Revenue | 292 | 0 | 0 | 0 | 0 |
| Total Operating Revenue | 12,007,658 | 9,829,611 | 11,683,202 | 12,195,537 | 10,608,917 |
| OPERATING EXPENSES | | | | | |
| Personal Costs | 2,948,919 | 2,849,693 | 2,780,092 | 2,986,234 | 2,792,491 |
| Operating Costs | 4,939,362 | 2,638,360 | 6,583,153 | 7,493,597 | 7,010,782 |
| Depreciation | 2,299,017 | 2,373,406 | 2,429,644 | 2,322,000 | 2,625,000 |
| Total Operating Expenses | 10,187,298 | 7,861,459 | 11,792,889 | 12,801,831 | 12,428,273 |
| Net Operating Income | 1,820,360 | 1,968,152 | (109,687) | (606,294) | (1,819,356) |
| NONOPERATING REVENUES/EXPENSES | | | | | |
| Interest Income | 366,802 | 115,031 | 82,075 | 180,000 | 180,000 |
| Franchise Fees | 0 | 0 | 0 | 0 | 0 |
| Gain/(Loss) on Investments | | | | | |
| Interest Expense | 0 | 0 | (31,749) | 0 | 0 |
| Grant Revenue | 0 | 6288 | 66,294 | | |
| Miscellaneous | 102,918 | 4,383 | 387,950 | 0 | 0 |
| Aids to Private Org | (35,000) | | | | |
| Gain/(Loss) on Sale of Property | (108,099) | 196,276 | 53,376 | 0 | 0 |
| Total Non-Operating Revenue/(Expenses) | 326,621 | 321,978 | 557,946 | 180,000 | 180,000 |
| Net Income/(Loss) before Transfers | 2,146,981 | 2,290,130 | 448,259 | (426,294) | (1,639,356) |
| Transfers Out | (701,000) | (383,732) | (437,972) | (443,412) | (309,785) |
| Transfers In | | | 5,900,000 | | |
| Net Income/(Loss) | 1,445,981 | 1,906,398 | 5,910,287 | (869,706) | (1,949,141) |
| Beginning Retained Earnings | 23,826,035 | 25,394,667 | 27,311,303 | | |
| Contributed Capital | 122,650 | 10,238 | 950,319 | | |
| Ending Retained Earnings | 25,394,667 | 27,311,303 | 34,171,909 | | |
| Current Assets | 5,972,313 | 12,802,647 | 17,857,998 | | |
| Current Liabilities | 1,344,307 | 1,846,340 | 2,412,251 | | |
| Working Capital | 4,628,006 | 10,956,307 | 15,445,747 | | |
| Beginning Working Capital | | | | 5,244,043 | 5,928,649 |
| add: Depreciation | | | | 2,322,000 | 2,625,000 |
| Loan Proceeds | | | | | |
| Contributed Capital | | | | | |
| less: Principal Payments | | | | 829,013 | 838,688 |
| Acquisition of Fixed Assets | | | | 5,857,506 | 5,741,700 |
| Less Reserves | | | | 9,818 | 24,120 |
| Ending Working Capital | \$4,628,006 | \$10,956,307 | \$15,445,747 | \$0 | \$0 |
| MEMORANDUM ONLY | | | | | |
| Capital Purchases | \$3,465,293 | \$6,655,039 | \$2,009,138 | \$5,857,506 | \$5,741,700 |
| Principal Payments | 0 | 0 | 0 | \$829,013 | \$838,688 |



**OPERATIONS AND WORKING CAPITAL SUMMARY
FISCAL YEAR 2011-2012
FUND 408 - EMS FUND**

| | Actual FY 07-08 | Actual FY 08-09 | Actual FY 09-10 | Adopted FY 10-11 | Adopted FY 11-12 |
|--|--------------------|--------------------|--------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Charges for Services | \$13,671,020 | \$13,913,231 | \$18,571,160 | \$12,552,224 | \$12,818,127 |
| Miscellaneous Revenue | 159,116 | 161,625 | 215,628 | 106,949 | 119,000 |
| Total Operating Revenue | 13,830,136 | 14,074,856 | 18,786,788 | 12,659,173 | 12,937,127 |
| OPERATING EXPENSES | | | | | |
| Personal Costs | 8,006,261 | 7,489,753 | 7,146,063 | 7,371,520 | 7,042,188 |
| Operating Costs | 6,320,274 | 5,902,154 | 6,523,167 | 4,471,152 | 4,197,559 |
| Depreciation | 709,490 | 797,584 | 754,442 | 767,467 | 782,000 |
| Total Operating Expenses | 15,036,025 | 14,189,491 | 14,423,672 | 12,610,139 | 12,021,747 |
| Net Operating Income | (1,205,889) | (114,635) | 4,363,116 | 49,034 | 915,380 |
| NONOPERATING REVENUES/EXPENSES | | | | | |
| Interest Income | 11,982 | 10,367 | 21,987 | 0 | 0 |
| Gain/(Loss) on Investments | | | | | |
| Interest Expense | | | | | |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |
| Gain/(Loss) on Sale of Property | 58,378 | (5,026) | 3,200 | 0 | 0 |
| Total Non-Operating Revenue/(Expenses) | 70,361 | 5,340 | 25,187 | 0 | 0 |
| Net Income/(Loss) before Transfers | (1,135,529) | (109,295) | 4,388,303 | 49,034 | 915,380 |
| Transfers Out | 0 | (143,395) | 0 | (143,395) | (186,087) |
| Transfers In | | 1,522,330 | 806,628 | | |
| Net Income/(Loss) | (1,135,529) | 1,269,640 | 5,194,931 | (94,361) | 729,293 |
| Beginning Retained Earnings | (1,215,299) | (826,089) | 1,405,856 | | |
| Contributed Capital | 1,524,738 | 962,306 | 641,918 | | |
| Ending Retained Earnings | (826,089) | 1,405,856 | 7,242,705 | | |
| Current Assets | 3,594,455 | 5,813,632 | 11,753,374 | | |
| Current Liabilities | 447,289 | 470,889 | 598,341 | | |
| Working Capital | 3,147,166 | 5,342,743 | 11,155,033 | | |
| Beginning Working Capital | | | | 135,294 | 0 |
| add: Depreciation | | | | 767,467 | 782,000 |
| Loan Proceeds | | | | | |
| Contributed Capital | | | | | |
| less: Principal Payments | | | | 0 | 0 |
| Acquisition of Fixed Assets | | | | 8,400 | 0 |
| Less Reserves | | | | 800,000 | 1,511,293 |
| Ending Working Capital | \$3,147,166 | \$5,342,743 | \$11,155,033 | \$0 | \$0 |
| MEMORANDUM ONLY | | | | | |
| Capital Purchases | \$4,144 | \$6,321 | \$4,644 | \$8,400 | \$0 |
| Principal Payments | | | | | |



**OPERATIONS AND WORKING CAPITAL SUMMARY
FISCAL YEAR 2011-2012
FUND 406 - INSPECTIONS FUND**

| | Actual FY 07-08 | Actual FY 08-09 | Actual FY 09-10 | Adopted FY 10-11 | Adopted FY 11-12 |
|--|--------------------|--------------------|--------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Licenses and Permit Fees | \$2,470,347 | \$1,807,202 | \$1,671,524 | \$1,528,800 | \$1,673,290 |
| Charges for Services | 5,253 | 7,515 | 6,856 | 5,000 | 5,000 |
| Fines and Fofeitures | 61,804 | 45,046 | 19,165 | 17,353 | 9,000 |
| Miscellaneous Revenue | 37,246 | 179,414 | 183,201 | 15,550 | 26,000 |
| Total Operating Revenue | 2,574,650 | 2,039,175 | 1,880,746 | 1,566,703 | 1,713,290 |
| OPERATING EXPENSES | | | | | |
| Personal Costs | 2,601,163 | 2,439,696 | 2,248,714 | 2,343,520 | 2,102,209 |
| Operating Costs | 735,227 | 606,142 | 556,403 | 463,254 | 385,835 |
| Depreciation | 110,118 | 95,660 | 69,015 | 95,660 | 69,014 |
| Total Operating Expenses | 3,446,508 | 3,141,498 | 2,874,132 | 2,902,434 | 2,557,058 |
| Net Operating Income | (871,858) | (1,102,322) | (993,386) | (1,335,731) | (843,768) |
| NONOPERATING REVENUES/EXPENSES | | | | | |
| Interest Income | 197,164 | 47,556 | 21,373 | 20,700 | 20,000 |
| Gain/(Loss) on Investments | | | | | |
| Interest Expense | | | | | |
| Miscellaneous | | 515 | 317 | | |
| Gain/(Loss) on Sale of Property | | 1,496 | 33,176 | | |
| Total Non-Operating Revenue/(Expenses) | 197,164 | 49,566 | 54,866 | 20,700 | 20,000 |
| Net Income/(Loss) before Transfers | (674,694) | (1,052,756) | (938,520) | (1,315,031) | (823,768) |
| Transfers Out | (421,320) | 0 | 0 | 0 | 0 |
| Transfers In | | | 75,360 | | |
| Net Income/(Loss) | (1,096,014) | (1,052,756) | (863,160) | (1,315,031) | (823,768) |
| Beginning Retained Earnings | 5,499,773 | 4,544,900 | 3,492,144 | | |
| Contributed Capital | 141,142 | 0 | 0 | | |
| Ending Retained Earnings | 4,544,900 | 3,492,144 | 2,628,984 | | |
| Current Assets | 5,291,121 | 4,387,789 | 3,622,936 | | |
| Current Liabilities | 472,757 | 445,818 | 442,543 | | |
| Working Capital | 4,818,363 | 3,941,972 | 3,180,393 | | |
| Beginning Working Capital | | | | 1,229,371 | 836,814 |
| add: Depreciation | | | | 95,660 | 69,014 |
| Loan Proceeds | | | | | |
| Contributed Capital | | | | | |
| less: Principal Payments | | | | 0 | 0 |
| Acquisition of Fixed Assets | | | | 10,000 | 10,000 |
| Less Reserves | | | | 0 | 72,060 |
| Ending Working Capital | \$4,818,363 | \$3,941,972 | \$3,180,393 | \$0 | \$0 |
| MEMORANDUM ONLY | | | | | |
| Capital Purchases | \$33,434 | \$0 | \$0 | \$10,000 | \$10,000 |
| Principal Payments | | | | | |



**OPERATIONS AND WORKING CAPITAL SUMMARY
FISCAL YEAR 2011-2012
FUND 409 - CIVIC CENTER FUND**

| | Actual FY 07-08 | Actual FY 08-09 | Actual FY 09-10 | Adopted FY 10-11 | Adopted FY 11-12 |
|--|--------------------|--------------------|--------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Charges for Services | \$3,628,556 | \$3,473,105 | \$4,003,014 | \$3,623,069 | \$4,005,063 |
| Miscellaneous Revenue | 10,213 | 6,806 | 13,352 | 4,200 | 0 |
| Total Operating Revenue | 3,638,768 | 3,479,911 | 4,016,366 | 3,627,269 | 4,005,063 |
| OPERATING EXPENSES | | | | | |
| Personal Costs | 125,582 | 0 | 0 | 0 | 0 |
| Operating Costs | 5,076,949 | 5,288,660 | 6,656,193 | 5,102,079 | 5,434,743 |
| Depreciation | 994,679 | 987,625 | 936,036 | 1,300,000 | 1,300,000 |
| Total Operating Expenses | 6,197,211 | 6,276,285 | 7,592,229 | 6,402,079 | 6,734,743 |
| Net Operating Income | (2,558,443) | (2,796,374) | (3,575,863) | (2,774,810) | (2,729,680) |
| NONOPERATING REVENUES/EXPENSES | | | | | |
| Interest Income | 16,942 | 3,302 | 4,706 | 0 | 0 |
| Gain/(Loss) on Investments | | | | | |
| Interest Expense | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | | | | | |
| Gain/(Loss) on Sale of Property | 0 | 0 | 0 | 0 | 0 |
| Total Non-Operating Revenue/(Expenses) | 16,942 | 3,302 | 4,706 | 0 | 0 |
| Net Income/(Loss) before Transfers | (2,541,501) | (2,793,073) | (3,571,157) | (2,774,810) | (2,729,680) |
| Transfers Out | | | | | |
| Transfers In | 1,336,541 | 1,834,636 | 1,700,000 | 1,674,810 | 1,600,000 |
| Net Income/(Loss) | (1,204,960) | (958,437) | (1,871,157) | (1,100,000) | (1,129,680) |
| Beginning Retained Earnings | (2,877,670) | (4,082,630) | (4,289,710) | | |
| Contributed Capital | 0 | 751,356 | 1,083,600 | | |
| Ending Retained Earnings | (4,082,630) | (4,289,710) | (5,077,267) | | |
| Current Assets | 900,740 | 1,542,425 | 1,203,485 | | |
| Current Liabilities | 1,180,975 | 1,097,625 | 1,114,406 | | |
| Working Capital | (280,235) | 444,800 | 89,079 | | |
| Beginning Working Capital | | | | 0 | 0 |
| add: Depreciation | | | | 1,300,000 | 1,300,000 |
| Loan Proceeds | | | | | |
| Contributed Capital | | | | | 29,680 |
| less: Principal Payments | | | | 0 | 0 |
| Acquisition of Fixed Assets | | | | 200,000 | 200,000 |
| Less Reserves | | | | 0 | 0 |
| Ending Working Capital | (280,235) | \$444,800 | \$89,079 | \$0 | \$0 |
| MEMORANDUM ONLY | | | | | |
| Capital Purchases | \$166,432 | \$0 | \$0 | \$200,000 | \$200,000 |
| Principal Payments | 0 | 0 | 0 | 0 | 0 |



**OPERATIONS AND WORKING CAPITAL SUMMARY
FISCAL YEAR 2011-2012
FUND 501* - SELF-INSURANCE FUND**

| | Actual FY 07-08 | Actual FY 08-09 | Actual FY 09-10 | Adopted FY 10-11 | Adopted FY 11-12 |
|---|---------------------|--------------------|---------------------|---------------------|---------------------|
| OPERATING REVENUES | | | | | |
| Charges for Services** | \$16,032,962 | \$11,872,957 | \$8,526,602 | \$24,349,211 | \$25,938,586 |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenue | 16,032,962 | 11,872,957 | 8,526,602 | 24,349,211 | 25,938,586 |
| OPERATING EXPENSES | | | | | |
| Personal Costs | 637,445 | 1,056,432 | 949,323 | 1,017,235 | 944,760 |
| Operating Costs | 12,881,859 | 11,304,800 | 8,100,695 | 25,465,680 | 25,106,502 |
| Depreciation | 17,680 | 55,617 | 64,350 | 32,000 | 64,350 |
| Total Operating Expenses | 13,536,984 | 12,416,849 | 9,114,368 | 26,514,915 | 26,115,612 |
| Net Operating Income | 2,495,979 | (543,893) | (587,766) | (2,165,704) | (177,026) |
| NONOPERATING REVENUES/EXPENSES | | | | | |
| Interest Income | 686,983 | 237,916 | 129,811 | 250,000 | 129,000 |
| Gain/(Loss) on Investments | | | | | |
| Interest Expense | | | | | |
| Miscellaneous | 285,391 | 322,468 | 319,731 | | |
| Gain/(Loss) on Sale of Property | (16,616) | (35) | 64 | | |
| Total Non-Operating Revenue/(Expenses) | 955,758 | 560,348 | 449,606 | 250,000 | 129,000 |
| Net Income/(Loss) before Transfers | 3,451,737 | 16,456 | (138,160) | (1,915,704) | (48,026) |
| Transfers Out | | | (5,000,000) | | |
| Transfers In | | | | | |
| Net Income/(Loss) | 3,451,737 | 16,456 | (5,138,160) | (1,915,704) | (48,026) |
| Beginning Retained Earnings | 9,553,920 | 13,009,463 | 13,591,865 | | |
| Capital Contributions | 3,806 | 565,947 | 0 | | |
| Ending Retained Earnings | 13,009,463 | 13,591,865 | 8,453,705 | | |
| Current Assets | \$23,119,604 | 19,886,814 | 10,822,914 | | |
| Current Liabilities | 11,641,931 | 12,489,902 | 754,754 | | |
| Working Capital | 11,477,673 | 7,396,912 | 10,068,160 | | |
| Beginning Working Capital | | | | 1,883,704 | 0 |
| add: Depreciation | | | | 32,000 | 64,350 |
| Loan Proceeds | | | | | |
| Contributed Capital | | | | | |
| less: Principal Payments | | | | 0 | 0 |
| Acquisition of Fixed Assets | | | | 0 | 16,324 |
| Less Reserves | | | | 0 | 0 |
| Ending Working Capital | \$11,477,673 | \$7,396,912 | \$10,068,160 | \$0 | \$0 |
| MEMORANDUM ONLY | | | | | |
| Capital Purchases | \$18,732 | \$168,690 | \$215,153 | \$0 | \$16,324 |
| Principal Payments | | | | | |





Description of County Debt

Escambia County has no outstanding General Obligation Debt pledged against its Ad Valorem Taxes. All outstanding bond issues are pledged against specific non-ad valorem revenues restricted to the repayment of debt service for specific bond issues. There is no locally imposed limit on the issuance of debt by the Board of County Commissioners pledged against non-ad valorem revenues.

2002 Sales Tax Refunding Revenue Bonds

\$89,730,000 in bonds were issued September 1, 2002 to refund the County's outstanding 1993 Sales Tax Revenue Refunding Bonds and to fund certain capital projects in the County. These bonds bear interest rates from 2.0% to 5.25% with the last maturity being October 1, 2033. Revenues are provided from the County's Half-Cent Sales Tax.

2002 Tourist Development Refunding Revenue Bonds

\$16,885,000 in bonds were issued October 1, 2002 to refund the County's outstanding 1992 Tourist Development Revenue Bonds and the County's outstanding promissory note payable to the Florida Local Government Finance Commission, to fund certain beach nourishment projects on Santa Rosa Island and to fund certain capital projects at the Pensacola Civic Center. These bonds bear interest rates from 2.0% to 5.0% with the last maturity being October 1, 2019. Revenues are provided from the toll on the Bob Sikes Toll Bridge, portions of the County's Tourist Development Tax (TDT) and lease fees paid to the Santa Rosa Island Authority. A partial Bond defeasement for 2009 will free the TDT payment until 2012.

2002 Capital Improvement Revenue Bonds

\$22,305,000 in bonds were issued on November 15, 2002 to fund capital projects on Santa Rosa Island. These bonds bear interest rates between 2.75% and 5.25% with the last maturity being October 1, 2032. Revenues are provided from the toll on the Bob Sikes Toll Bridge and from lease fees paid to the Santa Rosa Island Authority.

Gulf Breeze Loan Pool 1997

\$10 million in loan proceeds were drawn during 1997, 1998 and 1999 to fund capital projects. This loan carries a variable rate based on the PSA plus .35% with the last maturity 10/01/17. The County's Electric Franchise Fee is pledged as a guarantee to repay the loan.

Gulf Breeze Loan Pool 1998

\$20 million in loan proceeds were drawn during 1998 and 1999 to fund capital projects. This loan carries a variable rate based on the PSA plus .34% with the last maturity 02/01/07. Revenues are provided from the County's Local Option Sales Tax.

Gulf Breeze Loan Pool 1999

\$30 million in loan proceeds were received in 1999 to fund capital projects. This loan carries interest rates from 4.1% to 4.8% with the last maturity 05/01/07. Revenues are provided from the County's Local Option Sales Tax.

Gulf Breeze Loan Pool 2003

\$3 million in loan proceeds in 2003 to construct a new work release center. This loan carries a variable interest rate based on the PSA plus .34%. The loan matures on 10/01/17. Work Release fees paid by the participants of the program will repay the loan.





DEBT SERVICE AND BOND REDEMPTION

PROGRAM SUMMARY

| Bond Issue | Amount Issued | FY 10/11 Balance | FY 11/12 Principal Payments | FY 11/12 Ending Balance |
|--|----------------------|----------------------|-----------------------------|-------------------------|
| Sales Tax Revenue, Series 2002 | \$89,730,000 | \$77,005,000 | \$2,050,000 | \$74,955,000 |
| Tourist Development Revenue, Series 2002 | \$16,885,000 | \$9,420,000 | \$1,025,000 | \$8,395,000 |
| Capital Improvement Revenue, Series 2002 | \$22,305,000 | \$18,625,000 | \$530,000 | \$18,095,000 |
| Gulf Breeze Loan Pool 1997 | \$10,000,000 | \$5,930,000 | \$640,000 | \$5,290,000 |
| Gulf Breeze Loan Pool 2003 | \$3,000,000 | \$1,400,000 | \$225,000 | \$1,175,000 |
| Total | \$141,920,000 | \$112,380,000 | \$4,470,000 | \$107,910,000 |

DEBT RATIOS

| Direct Debt | FY 07/08 | FY 08/09 | FY 09/10* | FY 10/11 | FY 11/12 |
|-------------|-------------|-------------|-------------|-------------|-------------|
| Direct Debt | 124,810,000 | 120,840,000 | 116,710,000 | 112,380,000 | 107,910,000 |
| Pop | 322,207 | 311,775 | 313,480 | 312,980 | 312,980 |
| Per Capita | 387 | 388 | 372 | 359 | 345 |

* In FY 09/10 Escambia County prepaid the Gulf Breeze Loan Pool Bonds, Series 1997.



ESCAMBIA COUNTY, FLORIDA, CAPITAL IMPROVEMENT REVENUE BONDS, \$22,305,000

PURPOSE: To provide moneys to 1). Finance costs of acquiring, constructing and equipping certain capital improvements on Santa Rosa Island including (i) constructing certain road improvements to Via de Luna Drive and Fort Pickens Road, (ii) constructing a water reclamation and reuse system (iii) making certain improvements to stormwater management system (iv) burying existing above-ground utilities, and (v) making certain landscape improvements 2). To pay a portion of the costs of issuance of the bonds including costs of municipal bond insurance and a debt service reserve fund insurance policy.

SECURITY: The Bonds are payable solely from and secured by an irrevocable lien upon and pledge of 1). The Net Revenues derived from the Tolls and other income from the Bob Sikes Toll Bridge, 2). Lease fees paid to the Santa Rosa Island Authority.

DEBT COVERAGE: The debt coverage test using Bob Sikes toll Bridge Revenues and Santa Rosa Island Authority Lease Fees equals 4.50 times the Maximum Bond Service Requirement for all debt.

RATINGS:

Moody's - Aaa

Standard & Poor's - AAA

Fitch - AAA

Insurer - MBIA Insurance Corporation

DEBT SERVICE SCHEDULE: (as of 9/30/11)

| Year | % Interest | Principal | Interest | Total P & I | Remaining Principal |
|----------|------------|-----------|----------|----------------|------------------------|
| 04/01/11 | | | 468,054 | 468,054 | 19,135,000 |
| 10/01/11 | 3.60% | 510,000 | 468,054 | 978,054 | 18,625,000 |
| 04/01/12 | | | 458,874 | 458,874 | 18,625,000 |
| 10/01/12 | 3.90% | 530,000 | 458,874 | 988,874 | 18,095,000 |
| 04/01/13 | | | 448,544 | 448,544 | 18,095,000 |
| 10/01/13 | 5.25% | 550,000 | 448,544 | 998,544 | 17,545,000 |
| 04/01/14 | | | 434,106 | 434,106 | 17,545,000 |
| 10/01/14 | 5.25% | 580,000 | 434,106 | 1,014,106 | 16,965,000 |
| 04/01/15 | | | 418,881 | 418,881 | 16,965,000 |
| 10/01/15 | 5.25% | 610,000 | 418,881 | 1,028,881 | 16,355,000 |
| 04/01/16 | | | 402,869 | 402,869 | 16,355,000 |
| 10/01/16 | 5.25% | 640,000 | 402,869 | 1,042,869 | 15,715,000 |
| 04/01/17 | | | 386,069 | 386,069 | 15,715,000 |
| 10/01/17 | 4.42% | 675,000 | 386,069 | 1,061,069 | 15,040,000 |
| 04/01/18 | | | 371,163 | 371,163 | 15,040,000 |
| 10/01/18 | 4.75% | 705,000 | 371,163 | 1,076,163 | 14,335,000 |
| 04/01/19 | | | 354,419 | 354,419 | 14,335,000 |
| 10/01/19 | 4.75% | 735,000 | 354,419 | 1,089,419 | 13,600,000 |
| 04/01/20 | | | 336,963 | 336,963 | 13,600,000 |



ESCAMBIA COUNTY, FLORIDA, CAPITAL IMPROVEMENT REVENUE BONDS, \$22,305,000 (Continued)

| Year % | Interest | Principal | Interest | Total P & I | Remaining Principal |
|---------------|-----------------|------------------|-----------------|----------------------------|--------------------------------|
| 10/01/20 | 4.75% | 770,000 | 336,963 | 1,106,963 | 12,830,000 |
| 04/01/21 | | | 318,675 | 318,675 | 12,830,000 |
| 10/01/21 | 4.75% | 810,000 | 318,675 | 1,128,675 | 12,020,000 |
| 04/01/22 | | | 299,438 | 299,438 | 12,020,000 |
| 10/01/22 | 4.75% | 850,000 | 299,438 | 1,149,438 | 11,170,000 |
| 04/01/23 | | | 279,250 | 279,250 | 11,170,000 |
| 10/01/23 | 5.00% | 890,000 | 279,250 | 1,169,250 | 10,280,000 |
| 04/01/24 | | | 257,000 | 257,000 | 10,280,000 |
| 10/01/24 | 5.00% | 930,000 | 257,000 | 1,187,000 | 9,350,000 |
| 04/01/25 | | | 233,750 | 233,750 | 9,350,000 |
| 10/01/25 | 5.00% | 980,000 | 233,750 | 1,213,750 | 8,370,000 |
| 04/01/26 | | | 209,250 | 209,250 | 8,370,000 |
| 10/01/26 | 5.00% | 1,030,000 | 209,250 | 1,239,250 | 7,340,000 |
| 04/01/27 | | | 183,500 | 183,500 | 7,340,000 |
| 10/01/27 | 5.00% | 1,080,000 | 183,500 | 1,263,500 | 6,260,000 |
| 04/01/28 | | | 156,500 | 156,500 | 6,260,000 |
| 10/01/28 | 5.00% | 1,135,000 | 156,500 | 1,291,500 | 5,125,000 |
| 04/01/29 | | | 128,125 | 128,125 | 5,125,000 |
| 10/01/29 | 5.00% | 1,190,000 | 128,125 | 1,318,125 | 3,935,000 |
| 04/01/30 | | | 98,375 | 98,375 | 3,935,000 |
| 10/01/30 | 5.00% | 1,250,000 | 98,375 | 1,348,375 | 2,685,000 |
| 04/01/31 | | | 67,125 | 67,125 | 2,685,000 |
| 10/01/31 | 5.00% | 1,310,000 | 67,125 | 1,377,125 | 1,375,000 |
| 04/01/32 | | | 34,375 | 34,375 | 1,375,000 |
| 10/01/32 | 5.00% | 1,375,000 | 34,375 | 1,409,375 | 0 |



ESCAMBIA COUNTY, FLORIDA, SALES TAX REVENUE BONDS, SERIES 2002, \$89,730,000

PURPOSE: To provide funds to 1) finance the costs of a current refunding of all of the County's Sales Tax Revenue Refunding Bonds, Series 1993 and, 2) finance the cost of certain capital improvement projects of the County pursuant to plans and specifications on file with the County and, 3) pay a portion of the costs of issuance of the 2002 bonds, including the costs of financial guaranty insurance and a reserve account insurance policy.

SECURITY: The Bonds are limited and special obligations of the County payable solely from receipts received from the proceeds of the local government half-cent sales tax as defined and described in and distributed to the County by the State, under Part VI, Chapter 218, Florida Statutes.

DEBT COVERAGE: The debt coverage test using the Local Government Half-Cent Sales Tax Revenues for Additional Parity Bonds equals 3.58 times the Maximum Bond Service Requirement for all debt.

RATINGS:

Moody's - Aaa
Standard & Poor's - AAA
Insurer - Ambac Assurance

DEBT SERVICE SCHEDULE: (as of 9/30/11)

| Year | % Interest | Principal | Interest | Total P & I | Remaining Principal |
|----------|------------|-----------|-----------|----------------|------------------------|
| 04/01/11 | | | 1,880,908 | 1,880,908 | 78,990,000 |
| 10/01/11 | 3.35% | 1,985,000 | 1,880,908 | 3,865,908 | 77,005,000 |
| 04/01/12 | | | 1,847,659 | 1,847,659 | 77,005,000 |
| 10/01/12 | 3.40% | 2,050,000 | 1,847,659 | 3,897,659 | 74,955,000 |
| 04/01/13 | | | 1,812,809 | 1,812,809 | 74,955,000 |
| 10/01/13 | 3.65% | 2,120,000 | 1,812,809 | 3,932,809 | 72,835,000 |
| 04/01/14 | | | 1,774,119 | 1,774,119 | 72,835,000 |
| 10/01/14 | 5.25% | 2,200,000 | 1,774,119 | 3,974,119 | 70,635,000 |
| 04/01/15 | | | 1,716,369 | 1,716,369 | 70,635,000 |
| 10/01/15 | 5.25% | 2,315,000 | 1,716,369 | 4,031,369 | 68,320,000 |
| 04/01/16 | | | 1,655,600 | 1,655,600 | 68,320,000 |
| 10/01/16 | 5.25% | 2,435,000 | 1,655,600 | 4,090,600 | 65,885,000 |
| 04/01/17 | | | 1,591,681 | 1,591,681 | 65,885,000 |
| 10/01/17 | 5.25% | 2,565,000 | 1,591,681 | 4,156,681 | 63,320,000 |
| 04/01/18 | | | 1,524,350 | 1,524,350 | 63,320,000 |
| 10/01/18 | 5.25% | 2,700,000 | 1,524,350 | 4,224,350 | 60,620,000 |
| 04/01/19 | | | 1,453,475 | 1,453,475 | 60,620,000 |
| 10/01/19 | 5.00% | 2,840,000 | 1,453,475 | 4,293,475 | 57,780,000 |
| 04/01/20 | | | 1,382,475 | 1,382,475 | 57,780,000 |



ESCAMBIA COUNTY, FLORIDA, SALES TAX REVENUE BONDS, SERIES 2002, \$89,730,000 (Continued)

| Year % | Interest | Principal | Interest | Total P & I | Remaining Principal |
|---------------|-----------------|------------------|-----------------|----------------------------|--------------------------------|
| 10/01/20 | 5.00% | 2,985,000 | 1,382,475 | 4,367,475 | 54,795,000 |
| 04/01/21 | | | 1,307,850 | 1,307,850 | 54,795,000 |
| 10/01/21 | 5.00% | 3,130,000 | 1,307,850 | 4,437,850 | 51,665,000 |
| 04/01/22 | | | 1,229,600 | 1,229,600 | 51,665,000 |
| 10/01/22 | 4.63% | 3,290,000 | 1,229,600 | 4,519,600 | 48,375,000 |
| 04/01/23 | | | 1,148,906 | 1,148,906 | 48,375,000 |
| 10/01/23 | | 3,450,000 | 1,148,906 | 4,598,906 | 44,925,000 |
| 04/01/24 | | | 1,066,969 | 1,066,969 | 44,925,000 |
| 10/01/24 | | 3,615,000 | 1,066,969 | 4,681,969 | 41,310,000 |
| 04/01/25 | | | 981,113 | 981,113 | 41,310,000 |
| 10/01/25 | | 3,785,000 | 981,113 | 4,766,113 | 37,525,000 |
| 04/01/26 | | | 891,219 | 891,219 | 37,525,000 |
| 10/01/26 | | 3,965,000 | 891,219 | 4,856,219 | 33,560,000 |
| 04/01/27 | | | 797,050 | 797,050 | 33,560,000 |
| 10/01/27 | | 4,155,000 | 797,050 | 4,952,050 | 29,405,000 |
| 04/01/28 | | | 698,369 | 698,369 | 29,405,000 |
| 10/01/28 | | 4,350,000 | 698,369 | 5,048,369 | 25,055,000 |
| 04/01/29 | | | 595,056 | 595,056 | 25,055,000 |
| 10/01/29 | | 4,555,000 | 595,056 | 5,150,056 | 20,500,000 |
| 04/01/30 | | | 486,875 | 486,875 | 20,500,000 |
| 10/01/30 | | 4,775,000 | 486,875 | 5,261,875 | 15,725,000 |
| 04/01/31 | | | 373,469 | 373,469 | 15,725,000 |
| 10/01/31 | | 5,000,000 | 373,469 | 5,373,469 | 10,725,000 |
| 04/01/32 | | | 254,719 | 254,719 | 10,725,000 |
| 10/01/32 | | 5,240,000 | 254,719 | 5,494,719 | 5,485,000 |
| 04/01/33 | | | 130,269 | 130,269 | 5,485,000 |
| 10/01/33 | | 5,485,000 | 130,269 | 5,615,269 | 0 |



ESCAMBIA COUNTY, FLORIDA, TOURIST DEVELOPMENT REFUNDING REVENUE BONDS, SERIES 2002, \$16,885,000

PURPOSE: To 1) finance the costs of refunding all of the County's Tourist Development Revenue Bonds, Series 2002; 2) finance the costs of refunding the County's outstanding promissory note payable to the Florida Local Government Finance Commission 3), to finance the costs of acquiring, constructing and equipping of certain capital improvements pursuant plans and specifications on file with the County and, 4) to pay a portion of the costs of issuance including the costs of municipal bond insurance and a debt service reserve fund insurance policy.

SECURITY: The Bonds are payable solely from 1) the Tourist Development Tax levied and collected by the County.

DEBT COVERAGE: The debt coverage test using the Tourist Development Tax Revenues for Additional Parity Bonds equals 2.03 times the Maximum Bond Service Requirement for all debt.

RATINGS:

Moody's - Aaa

Standard & Poor's - AAA

Fitch - AAA

Insurer - MBIA Insurance Corporation

**DEBT SERVICE SCHEDULE:
(as of 9/30/11)**

| Year | Principal | Interest | Total P & I | Remaining Principal |
|----------|-----------|----------|----------------|------------------------|
| 04/01/11 | | 215,095 | 215,095 | 10,415,000 |
| 10/01/11 | 995,000 | 215,095 | 1,210,095 | 9,420,000 |
| 04/01/12 | | 199,175 | 199,175 | 9,420,000 |
| 10/01/12 | 1,025,000 | 199,175 | 1,224,175 | 8,395,000 |
| 04/01/13 | | 182,263 | 182,263 | 8,395,000 |
| 10/01/13 | 1,065,000 | 182,263 | 1,247,263 | 7,330,000 |
| 04/01/14 | | 163,625 | 163,625 | 7,330,000 |
| 10/01/14 | 1,100,000 | 163,625 | 1,263,625 | 6,230,000 |
| 04/01/15 | | 143,550 | 143,550 | 6,230,000 |
| 10/01/15 | 1,145,000 | 143,550 | 1,288,550 | 5,085,000 |
| 04/01/16 | | 114,925 | 114,925 | 5,085,000 |
| 10/01/16 | 1,195,000 | 114,925 | 1,309,925 | 3,890,000 |
| 04/01/17 | | 91,025 | 91,025 | 3,890,000 |
| 10/01/17 | 1,245,000 | 91,025 | 1,336,025 | 2,645,000 |
| 04/01/18 | | 66,125 | 66,125 | 2,645,000 |
| 10/01/18 | 1,290,000 | 66,125 | 1,356,125 | 1,355,000 |
| 04/01/19 | | 33,875 | 33,875 | 1,355,000 |
| 10/01/19 | 1,355,000 | 33,875 | 1,388,875 | 0 |



ESCAMBIA COUNTY, FLORIDA, GULF BREEZE LOAN POOL, SERIES 1997, \$10,000,000

PURPOSE: To fund capital improvements necessary to close the Beulah Landfill, renovate the Old Health Department Facility, complete renovations required to comply with the American Disabilities Act (ADA) and other unfunded capital projects as may be determined by the Board of County Commissioners.

SECURITY: The pledged revenue for the loan is the County's Electric Franchise Fee. This loan carries a variable rate based on PSA plus .35%. Interest is to be paid monthly and principal payments are to be paid annually beginning 10/1/2001 and ending 10/1/2017.

DEBT SERVICE SCHEDULE:
(as of 9/30/11)

| Fiscal Year | Interest % | Principal | Interest | Total P&I | Remaining Principal |
|------------------------|-------------------|------------------|-----------------|--------------------------|--------------------------------|
| 2011 | 4.00% | 585,000 | 243,050 | 828,050 | 5,930,000 |
| 2012 | 4.00% | 640,000 | 218,000 | 858,000 | 5,290,000 |
| 2013 | 4.00% | 700,000 | 190,600 | 890,600 | 4,590,000 |
| 2014 | 4.00% | 765,000 | 160,650 | 925,650 | 3,825,000 |
| 2015 | 4.00% | 835,000 | 127,950 | 962,950 | 2,990,000 |
| 2016 | 4.00% | 910,000 | 92,300 | 1,002,300 | 2,080,000 |
| 2018 | 4.00% | 1,085,000 | 10,850 | 1,095,850 | 0 |



ESCAMBIA COUNTY, FLORIDA, CAPITAL IMPROVEMENT REVENUE BOND SERIES 2003, \$3,000,000

PURPOSE: To fund the acquisition and construction of certain capital improvements of the governmental unit.

SECURITY: The pledged revenue for the loan is available non-ad valorem revenue. Debt payments will be made from Work Release fees paid by participants in the program. Interest is to be paid semi-annually and principal payments are to be paid annually beginning April, 2004, and ending October 1, 2017.

DEBT SERVICE SCHEDULE:
(as of 9/30/11)

| Year | % Interest | Principal | Interest | Total P&I | Remaining Principal |
|-------------|-------------------|------------------|-----------------|--------------------------|--------------------------------|
| 2011 | 5.00% | 225,000 | 78,375 | 303,375 | 1,400,000 |
| 2012 | 5.00% | 225,000 | 67,250 | 287,250 | 1,175,000 |
| 2013 | 5.00% | 230,000 | 55,875 | 285,875 | 945,000 |
| 2014 | 5.00% | 230,000 | 44,375 | 274,375 | 715,000 |
| 2015 | 5.00% | 235,000 | 32,875 | 262,875 | 480,000 |
| 2016 | 5.00% | 240,000 | 21,000 | 261,000 | 240,000 |
| 2017 | 5.00% | 240,000 | 9,000 | 249,000 | 0 |



PURPOSE OF THE CAPITAL IMPROVEMENT PROGRAM

The Capital Improvements Program (CIP) provides a planned and programmed approach to utilizing the County's financial resources in the most responsive and efficient manner to meet its service and facility needs. The CIP serves as a "blueprint" for the future of the community. It is a dynamic tool, not a static accounting document. Development of the CIP requires the integration of financial, engineering, and planning functions. The CIP is developed to achieve the following results:

- Consolidating and coordinating all department requests with the goal of reducing unnecessary delays and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of public need, the comprehensive planning of the area, the inter-relationship of projects, and cost requirements;
- Scheduling capital projects over an extended period so that the most efficient financial plan for the CIP can be achieved;
- Relating needed projects to existing and projected fiscal capacity; and
- Providing that public facilities and services meet or exceed the standards established in the Capital Improvements Element (CIE) required by Florida Statutes 163.3177 and are available when needed for development, or that development orders and permits are conditioned on the availability of these public facilities and services necessary to serve the proposed development. Not later than one year after its due date established by the state land planning agency's rule for submission of local comprehensive plans pursuant to F.S. 163.3167(2)k a local government shall not issue a development order or permit which results in a reduction in the level of service for the affected public facilities below the level of services provided in the comprehensive plan of the local government.

The CIP establishes the proper interface with the Capital Improvements Element as required by the County's Comprehensive Plan, adopted on October 20, 1993, which states:

The County shall formalize a process for the update and refinement of multi-year projections of fiscal resources such that a financially feasible schedule of capital improvements is maintained.

Adoption of annual budgets included a specific capital budget which implemented adequate funding sources and which was consistent with the CIE.

The CIP shall embody and be consistent with the following:

- The maintenance of existing infrastructure, including renewal/replacement of worn-out facilities, shall be specifically projected and funding identified;
- Debt obligations shall be specifically identified and projected to ensure compliance with debt covenants, including coverage requirements;



- A debt management strategy and set of criteria which shall be based upon debt management principals;
- Maintenance of levels of budgeted and undesignated reserves adequate to serve sound public fiscal management purposes; and
- Equity of the uses of a revenue source relative to the populace generating the revenue.

Impact of the Capital Program on the Operating Budget:

- In approving the capital program each year, the Board of County Commissioners considers a detailed analysis of the projected impacts of the program on future operating budgets. These include, but are not limited to, the direct impacts of capital financing and increased operating expenses and staff requirements. In many instances, operating impacts are negligible and difficult to compute. For example paving dirt roads eliminates the need for continual grading but creates a need for periodic right-of-way maintenance. As more projects are added to the Capital Improvement Plan, staff members are striving to quantify better estimates for future operating expenses to insure all funds remain structurally balanced.

The presentation that follows includes the Capital Improvement Plan and the Capital Budget. The Capital Improvement Plan contains funding for those projects with a value of \$25,000 and above. The Capital Budget contains the plan for the purchase of all capital items with a value of \$1,000 and above. The difference, therefore, between the aggregate funding in the Capital Budget and the funding in the CIP represents those capital outlays with a value between \$1,000 and \$25,000.

Escambia County Government
Office of Management & Budget
Adopted Capital Project Request FY 11/12
& Five Year Operating Costs
(ROUTINE)



| Description | Adopted Total | Five-Year Operating Projection | | | | |
|---|------------------|--------------------------------|--------------|--------------|--------------|--------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| FUND: GENERAL FUND | | | | | | |
| Facilities Management | | | | | | |
| 1 Felix Miga - Replace Air Condensing Unit and Air Handler Unit (Comm Svcs) | 2,500 | 0 | 0 | 0 | 0 | 0 |
| 1 Upgrade HVAC DDC Controls - Only (Jail - Main) | 53,900 | 0 | 0 | 0 | 0 | 0 |
| 1 Replace Phase 1 - Dayroom Lights - Bulbs to LED (Jail - Main) | 11,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Light Retrofit for Energy Conservation (Miscellaneous Bldgs) | 40,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Install 44 Geothermal Wells (Public Safety) | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Install Additional Variable Air Volume Box in Computer Rm (Sheriff Admin) | 12,400 | 0 | 0 | 0 | 0 | 0 |
| 1 Replace Package Air Conditioners PAC-086 & PAC-117 (Sheriff SIU) | 27,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Replace Air Condensing Unit and Air Handler Unit (Toll Plaza) | 3,200 | 0 | 0 | 0 | 0 | 0 |
| 1 Upgrade Parking Lot Lighting (Wind Mitigation) | 3,500 | 0 | 0 | 0 | 0 | 0 |
| Information Resources | | | | | | |
| 1 Desktop PC's (10) | 12,500 | 0 | 0 | 0 | 0 | 0 |
| 1 Laptops (10) | 12,500 | 0 | 0 | 0 | 0 | 0 |
| 1 BCC Server Upgrades | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Fiber Network & LAN/WAN Hardware | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 1 GIS / EDM Hardware | 20,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Public Information | | | | | | |
| 1 Production Room Equipment Replacement | 35,000 | 1,800 | 1,825 | 1,875 | 2,000 | 2,000 |
| Supervisor of Elections | | | | | | |
| 1 Server (2) | 18,000 | 0 | 0 | 0 | 0 | 0 |
| 1 Cisco Switch | 7,000 | 0 | 0 | 0 | 0 | 0 |
| Total General Fund | 413,500 | 3,800 | 3,825 | 3,875 | 4,000 | 4,000 |
| FUND: ESCAMBIA COUNTY RESTRICTED FUND | | | | | | |
| Safe Neighborhoods | | | | | | |
| 101 Security Camera System | 10,000 | 0 | 0 | 0 | 0 | 0 |
| Animal License Fees | | | | | | |
| 101 Surgical Equipment Replacements | 2,500 | 0 | 0 | 0 | 0 | 0 |
| Total Escambia County Restricted Fund | 12,500 | 0 | 0 | 0 | 0 | 0 |
| FUND: OTHER GRANTS AND PROJECTS | | | | | | |
| Florida Boating Improvement Funds | | | | | | |
| 110 Replace and Enlarge Galvez Boat Ramp | 60,000 | 0 | 0 | 0 | 0 | 0 |
| Total Other Grants and Projects Fund | 60,000 | 0 | 0 | 0 | 0 | 0 |
| FUND: ARTICLE V FUND | | | | | | |
| State Attorney - Escambia County (Circuit Criminal) | | | | | | |
| 115 Laptops (15) | 21,000 | 0 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| State Attorney - Santa Rosa County | | | | | | |
| 115 Laptop (1) | 1,400 | 0 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| State Attorney - Okaloosa County | | | | | | |
| 115 Laptops (10) | 14,000 | 0 | 0 | 0 | 0 | 0 |
| 115 Network Printers (2) | 3,600 | 240 | 360 | 280 | 300 | 300 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| State Attorney - Walton County | | | | | | |
| 115 Server (1) | 12,000 | 0 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 5 Servers (includes external tape) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| Public Defender - Escambia County | | | | | | |
| 115 Server (1) | 20,000 | 0 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 | 0 |

Escambia County Government
Office of Management & Budget
Adopted Capital Project Request FY 11/12
& Five Year Operating Costs
(ROUTINE)



| Description | Adopted Total 2011/12 | Five-Year Operating Projection | | | | |
|---|-----------------------------|--------------------------------|---------|---------|---------|-----|
| | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | |
| Public Defender - Santa Rosa Technology | | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 | 0 |
| Public Defender - Okaloosa Technology | | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 | 0 |
| Public Defender - Walton Technology | | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 | 0 |
| Court Technology | | | | | | |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 | 0 |
| Court Security Division - Escambia County | | | | | | |
| 115 Security Equipment | 5,000 | 0 | 0 | 0 | 0 | 0 |
| Court Technology Division - Santa Rosa County | | | | | | |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 | 0 |
| Court Technology Division - Okaloosa County | | | | | | |
| 115 Laptops (14) | 17,500 | 0 | 0 | 0 | 0 | 0 |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 | 0 |
| Total Article V Fund | 284,300 | 240 | 360 | 280 | 300 | 300 |
| FUND: CDBG HUD ENTITLEMENT FUND | | | | | | |
| 2011 HUD Community Block Development | | | | | | |
| 129 Fire Hydrant/Main Upgrade Improvements | 151,500 | 0 | 0 | 0 | 0 | 0 |
| 129 County Facility H/C Access Improvements | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 125,095 | 0 | 0 | 0 | 0 | 0 |
| 2010 HUD Community Block Development | | | | | | |
| 129 Fire Hydrant/Main Upgrade Improvements | 17,500 | 0 | 0 | 0 | 0 | 0 |
| 129 County Facility H/C Access Improvements | 125,000 | 0 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 375,753 | 0 | 0 | 0 | 0 | 0 |
| 2009 HUD Community Block Development | | | | | | |
| 129 County Facility H/C Access Improvements | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 2008 HUD Community Block Development | | | | | | |
| 129 County Facility H/C Access Improvements | 40,000 | 0 | 0 | 0 | 0 | 0 |
| 2007 HUD Community Block Development | | | | | | |
| 129 Parks/Recreation Facility Improvements (Lexington Terrace) | 9,383 | 0 | 0 | 0 | 0 | 0 |
| 2006 HUD Community Block Development | | | | | | |
| 129 Parks/Recreation Facility Improvements (Lexington Terrace) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| 2002 HUD Community Block Development | | | | | | |
| 129 Century Code Enforcement Services | 33,000 | 0 | 0 | 0 | 0 | 0 |
| Total CDBG HUD Entitlement Fund | 1,187,231 | 0 | 0 | 0 | 0 | 0 |
| FUND: COMMUNITY REDEVELOPMENT FUND | | | | | | |
| Community Redevelopment Brownsville | | | | | | |
| 151 Sidewalks along Jackson Street | 150,000 | 0 | 0 | 0 | 0 | 0 |
| 151 Property Acquisition - Frontera Circle | 50,000 | 0 | 0 | 0 | 0 | 0 |
| Community Redevelopment Warrington | | | | | | |
| 151 Juanita Williams Park Improvements | 7,500 | 0 | 0 | 0 | 0 | 0 |
| 151 Davenport Bayou Sidewalk System | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 151 Navy Point Shoreline Restoration | 45,000 | 0 | 0 | 0 | 0 | 0 |

Escambia County Government
Office of Management & Budget
Adopted Capital Project Request FY 11/12
& Five Year Operating Costs
(ROUTINE)



| Description | Adopted Total 2011/12 | Five-Year Operating Projection | | | | |
|--|-----------------------------|--------------------------------|---------|---------|---------|--------|
| | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | |
| Community Redevelopment Palafox | | | | | | |
| 151 Massachusetts Avenue Streetscapes | 50,000 | 0 | 0 | 0 | 0 | 0 |
| Total Community Redevelopment Fund | 402,500 | 0 | 0 | 0 | 0 | 0 |
| FUND: MASTER DRAINAGE BASINS | | | | | | |
| Engineering | | | | | | |
| 181 Drainage Projects | 55,733 | 0 | 0 | 0 | 0 | 0 |
| Total Master Drainage Basins | 55,733 | 0 | 0 | 0 | 0 | 0 |
| FUND: LOCAL OPTION SALES TAX III | | | | | | |
| Public Facilities & Projects | | | | | | |
| 352 Voting Machine Replacements - Supervisor of Elections | 194,575 | 1,945 | 1,945 | 1,945 | 1,945 | 1,945 |
| 352 Stefanie Road Building Expansion/4H | 150,000 | 0 | 0 | 0 | 0 | 0 |
| Judicial Capital Improvements | | | | | | |
| 352 Build out Circuit Courtroom 4th Floor | 194,250 | 0 | 0 | 0 | 0 | 0 |
| 352 Elevator Modernization for Judicial Bldg. | 314,500 | 0 | 0 | 0 | 0 | 0 |
| Neighborhood & Environmental Services (NESD) | | | | | | |
| 352 Brownfield Redevelopment | 410,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Canoe Creek Erosion Control | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 352 CRA Sewer Expansion: Beach Haven, Bellshead, Mob Hwy., Englewood | 400,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Jones Creek Restoration East | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Maggie's Ditch | 60,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Perdido Key Beach Access | 300,000 | 0 | 0 | 0 | 0 | 0 |
| Parks and Recreation | | | | | | |
| 352 Land Acquisition | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Park Development | 1,009,719 | 0 | 0 | 0 | 0 | 0 |
| 352 Park Maintenance Equipment | 68,182 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Fire Services | | | | | | |
| 352 Vehicle/Apparatus Replacement | 250,001 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Public Safety | | | | | | |
| 352 3/4 Ton Cab/Chassis and/or 4WD P/U | 47,360 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 352 Ambulances | 660,000 | 50,400 | 50,400 | 50,400 | 50,400 | 50,400 |
| 352 Laptop Computers | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Mobile Radios | 37,600 | 0 | 0 | 0 | 0 | 0 |
| 352 Portable Suctions | 19,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Animal Transport Unit | 14,900 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 352 Audio Visual Equipment Replacement | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Public Safety Vehicle 4x4 (Pre/Post Disaster) | 30,000 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 |
| 352 Rebanding Initiative | 1,298,338 | 0 | 0 | 0 | 0 | 0 |
| Transportation | | | | | | |
| 352 Beulah Road Improvements/Beltway | 500,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Dirt Road Paving | 1,075,432 | 0 | 0 | 0 | 0 | 0 |
| 352 East/West Longleaf Drive | 1,067,668 | 0 | 0 | 0 | 0 | 0 |
| 352 Hwy 97 Widening | 1,924,568 | 0 | 0 | 0 | 0 | 0 |
| 352 I-10 Interchange/Beulah | 1,080,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Neighborhood Enhancements | 39,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Nine Mile Road (Pine Forest to Hwy 29) | 1,000,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Olive Road | 2,630,449 | 0 | 0 | 0 | 0 | 0 |
| 352 Resurfacing | 1,700,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Sidewalks | 300,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Sidewalks District I | 400,000 | 0 | 0 | 0 | 0 | 0 |
| Drainage | | | | | | |
| 352 Ensley Phase II-IV | 5,200,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Gulf Beach Highway | 732,332 | 0 | 0 | 0 | 0 | 0 |
| 352 Muscogee Road Phase 1-5 | 1,700,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Myrtle Grove Jackson | 3,250,000 | 0 | 0 | 0 | 0 | 0 |
| 352 Navy Point Drainage | 250,000 | 0 | 0 | 0 | 0 | 0 |
| Sheriff | | | | | | |
| 352 Sheriff Facilities | 1,150,000 | 0 | 0 | 0 | 0 | 0 |

Escambia County Government
Office of Management & Budget
Adopted Capital Project Request FY 11/12
& Five Year Operating Costs
(ROUTINE)



| Description | Adopted Total | Five-Year Operating Projection | | | | |
|--|------------------|--------------------------------|---------|---------|---------|---------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| 352 Vehicle Replacement | 3,181,818 | 353,182 | 353,182 | 353,182 | 353,182 | 353,182 |
| Total Local Option Sales Tax III Fund | 33,099,692 | 462,777 | 462,777 | 462,777 | 462,777 | 462,777 |
| FUND: SOLID WASTE FUND | | | | | | |
| Administration Division | | | | | | |
| 401 Copier (1) | 7,500 | 260 | 270 | 280 | 290 | 300 |
| 401 Desktop PC's (4) | 6,000 | 0 | 0 | 0 | 0 | 0 |
| 401 eCivis Software Licensing | 5,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Laptop Computers (2) | 3,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Printers (2) | 3,500 | 240 | 260 | 280 | 300 | 320 |
| Engineering & Environmental Quality Division | | | | | | |
| 401 Desktop PC's (3) | 4,500 | 0 | 0 | 0 | 0 | 0 |
| 401 Laptop Computer (1) | 1,500 | 0 | 0 | 0 | 0 | 0 |
| Operations Division | | | | | | |
| 401 Bulldozer | 200,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 401 Capital Lease Purchases (Excavator & Loader) | 190,200 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| 401 Crew Cab Trucks (2) | 140,000 | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 401 Desktop PC's (4) | 6,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Hydraulic Submersible Pump | 30,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 401 Laptop Computer (1) | 1,500 | 0 | 0 | 0 | 0 | 0 |
| 401 Laser Grader | 10,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Mechanics Service Truck | 100,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 401 Minitor Computers (2) | 3,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Printer | 2,000 | 120 | 130 | 140 | 150 | 160 |
| 401 Trailer (100 cu yd) | 70,000 | 100 | 100 | 100 | 100 | 100 |
| Recycling Division | | | | | | |
| 401 Recycling Containers (12) | 40,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Container Modifications | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Semi Tractor | 125,000 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| 401 Roll-Off Truck | 150,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 401 Skid Steer | 40,000 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| 401 Forklift | 35,000 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| 401 Enclosed Trailer | 20,000 | 100 | 100 | 100 | 100 | 100 |
| 401 Laptop Computers (2) | 3,000 | 0 | 0 | 0 | 0 | 0 |
| Projects Division | | | | | | |
| 401 Landfill Gas Expansion - Section 4 | 400,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Landfill Gas Migration Array Construction | 230,000 | 0 | 0 | 0 | 0 | 0 |
| 401 West Haul Road Paving - Section 4 | 400,000 | 0 | 0 | 0 | 0 | 0 |
| 401 Leachate Pipeline to International Paper | 200,000 | 0 | 0 | 0 | 0 | 0 |
| Total Solid Waste Fund | 2,451,700 | 149,320 | 149,360 | 149,400 | 149,440 | 149,480 |
| FUND: BUILDING INSPECTIONS FUND | | | | | | |
| Administration Division | | | | | | |
| 406 Replacement Laptops (5) | 10,000 | 0 | 0 | 0 | 0 | 0 |
| Total Building Inspections Fund | 10,000 | 0 | 0 | 0 | 0 | 0 |
| FUND: CIVIC CENTER FUND | | | | | | |
| 409 Rebuild Munters Dehumidifiers (3) | 120,000 | 0 | 0 | 0 | 0 | 0 |
| 409 Forklift | 50,000 | 13,500 | 13,500 | 13,500 | 13,500 | 13,500 |
| 409 Landscaping | 30,000 | 0 | 0 | 0 | 0 | 0 |
| Total Civic Center Fund | 200,000 | 13,500 | 13,500 | 13,500 | 13,500 | 13,500 |
| FUND: INTERNAL SERVICE FUND | | | | | | |
| 501 Wellness Equipment | 16,324 | 0 | 0 | 0 | 0 | 0 |
| Total Civic Center Fund | 16,324 | 0 | 0 | 0 | 0 | 0 |
| GRAND TOTAL: | | | | | | |
| | 38,193,480 | 629,637 | 629,822 | 629,832 | 630,017 | 630,057 |

Escambia County Government
Office of Management & Budget
Adopted Capital Project Request FY 11/12
& Five Year Operating Cost
(NON-ROUTINE)



| Description | | Adopted Total | Five-Year Operating Projection | | | | |
|--|---|------------------|--------------------------------|---------|---------|---------|---------|
| | | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| FUND: | OTHER GRANTS AND PROJECTS | | | | | | |
| | CDBG Disaster Grant | | | | | | |
| 110 | Lakewood Area Sanitary Sewer & Related Improvements | 2,900,000 | 0 | 0 | 0 | 0 | 0 |
| Completion Date: Fiscal Year 2011/2012 | | | | | | | |
| Annual Operating Costs/Savings: There are no additional operating costs associated with this project. | | | | | | | |
| Description: Sanitary sewer and related improvements will be completed in the Lakewood Subdivision located in the Barrancas Community Redevelopment Area. Upon completion of this project, the entire Lakewood Subdivision will be served by public sewer. | | | | | | | |
| FUND: | SOLID WASTE FUND | | | | | | |
| | Projects Division | | | | | | |
| 401 | Saufley C&DD Landfill Restoration | 3,290,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| Completion Date: Fiscal Year 2012/13 | | | | | | | |
| Annual Operating Costs/Savings: Operating costs associated with this project will be long term monitoring. | | | | | | | |
| Description: Saufley Landfill is a construction and demolition debris disposal site that was abandoned and is a health and environmental hazard to the citizens of Escambia County. Escambia County has acquired the site to properly close the site and provide long term care for the facility. | | | | | | | |
| GRAND TOTAL: | | 6,190,000 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |

Escambia County Government
Office of Management & Budget
Adopted Capital Improvement Program



| Description | Adopted Total | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
|---|------------------|---------|---------|---------|---------|
| | 2011/12 | | | | |
| FUND: GENERAL FUND | | | | | |
| Facilities Management | | | | | |
| | | | | | |
| 1 Felix Miga - Replace Air Condensing Unit and Air Handler Unit (Comm Srvs) | 2,500 | 0 | 0 | 0 | 0 |
| 1 Upgrade HVAC DDC Controls - Only (Jail - Main) | 53,900 | 0 | 0 | 0 | 0 |
| 1 Replace Phase 1 - Dayroom Lights - Bulbs to LED (Jail - Main) | 11,000 | 0 | 0 | 0 | 0 |
| 1 Light Retrofit for Energy Conservation (Miscellaneous Bldgs) | 40,000 | 0 | 0 | 0 | 0 |
| 1 Install 44 Geothermal Wells (Public Safety) | 100,000 | 0 | 0 | 0 | 0 |
| 1 Install Additional Variable Air Volume Box in Computer Rm (Sheriff Admin) | 12,400 | 0 | 0 | 0 | 0 |
| 1 Replace Package Air Conditioners PAC-086 & PAC-117 (Sheriff SIU) | 27,000 | 0 | 0 | 0 | 0 |
| 1 Replace Air Condensing Unit and Air Handler Unit (Toll Plaza) | 3,200 | 0 | 0 | 0 | 0 |
| 1 Upgrade Parking Lot Lighting (Wind Mitigation) | 3,500 | 0 | 0 | 0 | 0 |
| Information Resources | | | | | |
| | | | | | |
| 1 Desktop PC's (10) | 12,500 | 0 | 0 | 0 | 0 |
| 1 Laptops (10) | 12,500 | 0 | 0 | 0 | 0 |
| 1 BCC Server Upgrades | 30,000 | 0 | 0 | 0 | 0 |
| 1 Fiber Network & LAN/WAN Hardware | 25,000 | 0 | 0 | 0 | 0 |
| 1 GIS / EDM Hardware | 20,000 | 0 | 0 | 0 | 0 |
| Public Information | | | | | |
| | | | | | |
| 1 Production Room Equipment Replacement | 35,000 | 0 | 0 | 0 | 0 |
| Supervisor of Elections | | | | | |
| | | | | | |
| 1 Server (2) | 18,000 | 0 | 0 | 0 | 0 |
| 1 Cisco Switch | 7,000 | 0 | 0 | 0 | 0 |
| Total General Fund | 413,500 | 0 | 0 | 0 | 0 |
| FUND: ESCAMBIA COUNTY RESTRICTED FUND | | | | | |
| Safe Neighborhoods | | | | | |
| | | | | | |
| 101 Security Camera System | 10,000 | 0 | 0 | 0 | 0 |
| Animal License Fees | | | | | |
| | | | | | |
| 101 Surgical Equipment Replacements | 2,500 | 0 | 0 | 0 | 0 |
| Total Escambia County Restricted Fund | 12,500 | 0 | 0 | 0 | 0 |
| FUND: OTHER GRANTS AND PROJECTS | | | | | |
| CDBG Disaster Grant | | | | | |
| | | | | | |
| 110 Lakewood Area Sanitary Sewer & Related Improvements | 2,900,000 | 0 | 0 | 0 | 0 |
| Florida Boating Improvement Funds | | | | | |
| | | | | | |
| 110 Replace and Enlarge Galvez Boat Ramp | 60,000 | 0 | 0 | 0 | 0 |
| Total Other Grants and Projects Fund | 2,960,000 | 0 | 0 | 0 | 0 |
| FUND: ARTICLE V FUND | | | | | |
| State Attorney - Escambia County (Circuit Criminal) | | | | | |
| | | | | | |
| 115 Laptops (15) | 21,000 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 |
| State Attorney - Santa Rosa County | | | | | |
| | | | | | |
| 115 Laptop (1) | 1,400 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 |
| State Attorney - Okaloosa County | | | | | |
| | | | | | |
| 115 Laptops (10) | 14,000 | 0 | 0 | 0 | 0 |
| 115 Network Printers (2) | 3,600 | 0 | 0 | 0 | 0 |
| 115 Replace 25% of 3 Servers (included external tape) | 10,000 | 0 | 0 | 0 | 0 |
| State Attorney - Walton County | | | | | |
| | | | | | |
| 115 Server (1) | 12,000 | 0 | 0 | 0 | 0 |

Escambia County Government
Office of Management & Budget
Adopted Capital Improvement Program



| Description | Adopted Total 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
|---|-----------------------------|----------|----------|----------|----------|
| 115 Replace 25% of 5 Servers (includes external tape) | 10,000 | 0 | 0 | 0 | 0 |
| Public Defender - Escambia County | | | | | |
| 115 Server (1) | 20,000 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 |
| Public Defender - Santa Rosa Technology | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 |
| Public Defender - Okaloosa Technology | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 |
| Public Defender - Walton Technology | | | | | |
| 115 Server (1) | 35,000 | 0 | 0 | 0 | 0 |
| 115 STAC and BOMS annual maintenance fees | 8,200 | 0 | 0 | 0 | 0 |
| Court Technology | | | | | |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 |
| Court Security Division - Escambia County | | | | | |
| 115 Security Equipment | 5,000 | 0 | 0 | 0 | 0 |
| Court Technology Division - Santa Rosa County | | | | | |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 |
| Court Technology Division - Okaloosa County | | | | | |
| 115 Laptops (14) | 17,500 | 0 | 0 | 0 | 0 |
| 115 Server (1) | 4,000 | 0 | 0 | 0 | 0 |
| Total Article V Fund | 284,300 | 0 | 0 | 0 | 0 |
| FUND: CDBG HUD ENTITLEMENT FUND | | | | | |
| 2011 HUD Community Block Development | | | | | |
| 129 Fire Hydrant/Main Upgrade Improvements | 151,500 | 0 | 0 | 0 | 0 |
| 129 County Facility H/C Access Improvements | 50,000 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 125,095 | 0 | 0 | 0 | 0 |
| 2010 HUD Community Block Development | | | | | |
| 129 Fire Hydrant/Main Upgrade Improvements | 17,500 | 0 | 0 | 0 | 0 |
| 129 County Facility H/C Access Improvements | 125,000 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 375,753 | 0 | 0 | 0 | 0 |
| 2009 HUD Community Block Development | | | | | |
| 129 County Facility H/C Access Improvements | 50,000 | 0 | 0 | 0 | 0 |
| 129 Neighborhood Improvement Projects (CRA & County Projects TBD) | 200,000 | 0 | 0 | 0 | 0 |
| 2008 HUD Community Block Development | | | | | |
| 129 County Facility H/C Access Improvements | 40,000 | 0 | 0 | 0 | 0 |
| 2007 HUD Community Block Development | | | | | |
| 129 Parks/Recreation Facility Improvements (Lexington Terrace) | 9,383 | 0 | 0 | 0 | 0 |
| 2006 HUD Community Block Development | | | | | |
| 129 Parks/Recreation Facility Improvements (Lexington Terrace) | 10,000 | 0 | 0 | 0 | 0 |
| 2002 HUD Community Block Development | | | | | |
| 129 Century Code Enforcement Services | 33,000 | 0 | 0 | 0 | 0 |
| Total CDBG HUD Entitlement Fund | 1,187,231 | 0 | 0 | 0 | 0 |

FUND: COMMUNITY REDEVELOPMENT FUND

Escambia County Government
Office of Management & Budget
Adopted Capital Improvement Program



| Description | Adopted Total 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
|---|-----------------------------|-----------|-----------|-----------|-----------|
| Community Redevelopment Brownsville | | | | | |
| 151 Sidewalks along Jackson Street | 150,000 | 0 | 0 | 0 | 0 |
| 151 Property Acquisition - Frontera Circle | 50,000 | 0 | 0 | 0 | 0 |
| Community Redevelopment Warrington | | | | | |
| 151 Juanita Williams Park Improvements | 7,500 | 0 | 0 | 0 | 0 |
| 151 Davenport Bayou Sidewalk System | 100,000 | 0 | 0 | 0 | 0 |
| 151 Navy Point Shoreline Restoration | 45,000 | 0 | 0 | 0 | 0 |
| Community Redevelopment Palafox | | | | | |
| 151 Massachusetts Avenue Streetscapes | 50,000 | 0 | 0 | 0 | 0 |
| Total Community Redevelopment Fund | 402,500 | 0 | 0 | 0 | 0 |
| FUND: MASTER DRAINAGE BASINS | | | | | |
| Engineering | | | | | |
| 181 Drainage Projects | 55,733 | 0 | 0 | 0 | 0 |
| Total Master Drainage Basins | 55,733 | 0 | 0 | 0 | 0 |
| FUND: LOCAL OPTION SALES TAX III | | | | | |
| Public Facilities & Projects | | | | | |
| 352 Land Acquisition for Encroachment Issues | 0 | 0 | 0 | 0 | 0 |
| 352 Voting Machine Replacements - Supervisor of Elections | 194,575 | 3,533,483 | 0 | 180,620 | 85,000 |
| 352 Maintenance Shop/Storage - Main Jail | 0 | 0 | 125,000 | 0 | 0 |
| 352 Stefanie Road Building Expansion/4H | 150,000 | 1,350,000 | 0 | 0 | 0 |
| Judicial Capital Improvements | | | | | |
| 352 Build out Circuit Courtroom 4th Floor | 194,250 | 0 | 0 | 0 | 0 |
| 352 Build out Judges Chambers on 5th Floor | 0 | 0 | 2,000,000 | 0 | 0 |
| 352 Elevator Modernization for Judicial Bldg. | 314,500 | 0 | 0 | 0 | 0 |
| Neighborhood & Environmental Services (NESD) | | | | | |
| 352 Beachhaven Drainage Project | 0 | 0 | 0 | 0 | 215,000 |
| 352 Brownfield Redevelopment | 410,000 | 0 | 0 | 0 | 0 |
| 352 Canoe Creek Erosion Control | 100,000 | 16,833 | 0 | 0 | 0 |
| 352 Chronic Homeless Transition/Transitional Housing for the Homeless | 0 | 0 | 500,000 | 0 | 0 |
| 352 CRA Sewer Expansion: Beach Haven, Bellshead, Mob Hwy., Englewood | 400,000 | 400,000 | 532,000 | 0 | 0 |
| 352 Environmentally Sensitive Lands Acquisition and Mitigation Bank | 0 | 83,167 | 100,000 | 100,000 | 100,000 |
| 352 Jones Creek Restoration East | 30,000 | 0 | 0 | 0 | 0 |
| 352 Maggie's Ditch | 60,000 | 0 | 0 | 0 | 0 |
| 352 Mahogany Mill Road Extension to Audusson | 0 | 0 | 350,000 | 0 | 0 |
| 352 Palafox Commerce Park Infrastructure | 0 | 0 | 500,000 | 500,000 | 0 |
| 352 Palafox Streetscaping | 0 | 650,000 | 0 | 0 | 0 |
| 352 Perdido Key Beach Access | 300,000 | 0 | 0 | 0 | 0 |
| Parks and Recreation | | | | | |
| 352 Bayou Grande Park Development & Maintenance | 0 | 0 | 300,000 | 1,700,000 | 0 |
| 352 Land Acquisition | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 352 McDavid Community Center | 0 | 0 | 0 | 0 | 0 |
| 352 Park Development | 1,009,719 | 1,110,702 | 1,510,702 | 1,110,702 | 1,110,702 |
| 352 Park Maintenance Equipment | 68,182 | 68,182 | 68,182 | 68,182 | 68,182 |
| 352 Park Mowing | 0 | 0 | 0 | 0 | 0 |
| 352 Equestrian Center Sound System Improvement | 0 | 0 | 0 | 0 | 0 |
| Fire Services | | | | | |
| 352 Fire Station Kingsfield & 29 | 0 | 0 | 0 | 0 | 0 |
| 352 Fire Station in Beulah | 0 | 0 | 0 | 1,904,380 | 0 |
| 352 Vehicle/Apparatus Replacement | 250,001 | 998,659 | 998,659 | 998,659 | 998,659 |
| Public Safety | | | | | |
| 352 3/4 Ton Cab/Chassis and/or 4WD P/U | 47,360 | 50,370 | 51,880 | 53,385 | 54,933 |
| 352 Ambulances | 660,000 | 680,000 | 700,000 | 720,000 | 925,000 |
| 352 Defibrillators | 0 | 0 | 0 | 960,000 | 0 |
| 352 Handheld Pulse OX/Cap Machines | 0 | 0 | 40,000 | 0 | 0 |
| 352 Laptop Computers | 30,000 | 31,200 | 32,400 | 44,800 | 34,800 |
| 352 Mobile Radios | 37,600 | 38,400 | 39,200 | 40,000 | 52,000 |

Escambia County Government
Office of Management & Budget
Adopted Capital Improvement Program



| Description | Adopted Total 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
|--|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| 352 Portable Suctions | 19,000 | 0 | 0 | 0 | 27,000 |
| 352 Stairchairs | 0 | 0 | 0 | 30,000 | 0 |
| 352 Stretchers | 0 | 0 | 0 | 150,000 | 0 |
| 352 Animal Transport Unit | 14,900 | 15,347 | 15,807 | 16,281 | 16,770 |
| 352 Audio Visual Equipment Replacement | 100,000 | 100,000 | 0 | 0 | 0 |
| 352 Portable Generator Replacement | 0 | 0 | 0 | 22,000 | 22,000 |
| 352 Public Safety Vehicle 4x4 (Pre/Post Disaster) | 30,000 | 0 | 38,000 | 135,000 | 62,000 |
| 352 Rebanding Initiative | 1,298,338 | 0 | 0 | 0 | 0 |
| 352 Tractor/Chassis Replacement for Command Vehicle | 0 | 0 | 0 | 300,000 | 0 |
| Transportation | | | | | |
| 352 Beulah Road Improvements/Beltway | 500,000 | 0 | 0 | 0 | 0 |
| 352 Bridge Renovations | 0 | 3,016,666 | 1,516,666 | 1,263,170 | 1,270,162 |
| 352 Burgess Road Sidewalks | 0 | 0 | 0 | 0 | 350,000 |
| 352 Congestion Improvements | 0 | 0 | 1,808,532 | 737,000 | 1,018,000 |
| 352 Dirt Road Paving | 1,075,432 | 2,100,000 | 2,300,000 | 2,500,000 | 2,500,000 |
| 352 E Street (Leonard to Cervantes) | 0 | 0 | 0 | 0 | 400,000 |
| 352 East/West Longleaf Drive | 1,067,668 | 0 | 0 | 8,000,000 | 8,190,000 |
| 352 Gulf Beach Hwy Corridor Study and other | 0 | 0 | 0 | 0 | 0 |
| 352 Hwy 297A Widening (Box) and Drainage | 0 | 0 | 0 | 0 | 3,000,000 |
| 352 Hwy 97 Widening | 1,924,568 | 0 | 0 | 0 | 0 |
| 352 I-10 Interchange/Beulah | 1,080,000 | 157,064 | 0 | 0 | 0 |
| 352 Kingsfield Extension | 0 | 5,520,000 | 0 | 0 | 0 |
| 352 Live Oak/Sunset Avenue Sidewalk Project to Navy Point Bridge | 0 | 300,000 | 0 | 0 | 0 |
| 352 Neighborhood Enhancements | 39,000 | 0 | 1,400,000 | 700,000 | 700,000 |
| 352 Nine Mile Road (Pine Forest to Hwy 29) | 1,000,000 | 0 | 0 | 0 | 0 |
| 352 Olive Road | 2,630,449 | 5,900,000 | 0 | 0 | 0 |
| 352 Resurfacing | 1,700,000 | 1,228,674 | 3,452,804 | 1,750,000 | 1,732,689 |
| 352 Sidewalks | 300,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 352 Sidewalks District I | 400,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 352 Traffic Calming | 0 | 0 | 0 | 0 | 200,000 |
| 352 West Roberts Road (Lane Widening) | 0 | 250,000 | 0 | 0 | 0 |
| Drainage | | | | | |
| 352 Avery Street Drainage | 0 | 0 | 0 | 1,000,000 | 0 |
| 352 Beach Haven | 0 | 0 | 0 | 1,700,000 | 0 |
| 352 Coral Creek Subdivision Drainage | 0 | 0 | 785,000 | 0 | 0 |
| 352 Cove Avenue/Barmel Drainage | 0 | 0 | 1,328,000 | 0 | 0 |
| 352 Crescent Lake | 0 | 0 | 0 | 0 | 4,000,000 |
| 352 Drainage Basin Studies | 0 | 450,000 | 0 | 0 | 0 |
| 352 Eleven Mile Creek Restoration | 0 | 0 | 0 | 1,000,000 | 0 |
| 352 Englewood Drainage/Neighborhood Improvements | 0 | 0 | 0 | 1,000,000 | 0 |
| 352 Ensley Phase II-IV | 5,200,000 | 0 | 0 | 0 | 0 |
| 352 Fairchild Drainage Project | 0 | 0 | 0 | 100,000 | 600,000 |
| 352 Ferry Pass Zone 4 & 5 | 0 | 0 | 0 | 120,000 | 0 |
| 352 Ferry Pass, Zone 2 Drainage Project | 0 | 0 | 0 | 180,000 | 0 |
| 352 Gulf Beach Highway | 732,332 | 0 | 6,000,000 | 0 | 0 |
| 352 Jackson Street, Elysian Drainage Improvements | 0 | 0 | 1,500,000 | 0 | 0 |
| 352 L Street Pond Expansion | 0 | 0 | 600,000 | 0 | 0 |
| 352 Muscogee Road Phase 1-5 | 1,700,000 | 0 | 0 | 0 | 0 |
| 352 Myrtle Grove Jackson | 3,250,000 | 0 | 0 | 0 | 1,350,000 |
| 352 Navy Point Drainage | 250,000 | 0 | 0 | 0 | 0 |
| Sheriff | | | | | |
| 352 Sheriff Facilities | 1,150,000 | 0 | 0 | 0 | 0 |
| 352 Vehicle Replacement | 3,181,818 | 3,181,818 | 3,181,818 | 3,181,818 | 3,181,818 |
| Total Local Option Sales Tax III Fund | 33,099,692 | 32,030,565 | 32,574,650 | 33,065,997 | 33,064,715 |
| FUND: SOLID WASTE FUND | | | | | |
| Administration Division | | | | | |
| 401 Copier (1) | 7,500 | 0 | 0 | 0 | 0 |
| 401 Desktop PC's (4) | 6,000 | 0 | 0 | 0 | 0 |
| 401 eCivis Software Licensing | 5,000 | 0 | 0 | 0 | 0 |
| 401 Laptop Computers (2) | 3,000 | 0 | 0 | 0 | 0 |
| 401 Printers (2) | 3,500 | 0 | 0 | 0 | 0 |
| Engineering & Environmental Quality Division | | | | | |
| 401 Desktop PC's (3) | 4,500 | 0 | 0 | 0 | 0 |
| 401 Laptop Computer (1) | 1,500 | 0 | 0 | 0 | 0 |

Escambia County Government
Office of Management & Budget
Adopted Capital Improvement Program



| Description | Adopted Total | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
|--|------------------|------------|------------|------------|------------|
| | 2011/12 | | | | |
| Operations Division | | | | | |
| 401 Bulldozer | 200,000 | 0 | 0 | 0 | 0 |
| 401 Capital Lease Purchases (Excavator & Loader) | 190,200 | 189,600 | 71,100 | 0 | 0 |
| 401 Crew Cab Trucks (2) | 140,000 | 0 | 0 | 0 | 0 |
| 401 Desktop PC's (4) | 6,000 | 0 | 0 | 0 | 0 |
| 401 Hydraulic Submersible Pump | 30,000 | 0 | 0 | 0 | 0 |
| 401 Laptop Computer (1) | 1,500 | 0 | 0 | 0 | 0 |
| 401 Laser Grader | 10,000 | 0 | 0 | 0 | 0 |
| 401 Mechanics Service Truck | 100,000 | 0 | 0 | 0 | 0 |
| 401 Minitower Computers (2) | 3,000 | 0 | 0 | 0 | 0 |
| 401 Printer | 2,000 | 0 | 0 | 0 | 0 |
| 401 Trailer (100 cu yd) | 70,000 | 0 | 0 | 0 | 0 |
| Recycling Division | | | | | |
| 401 Recycling Containers (12) | 40,000 | 0 | 0 | 0 | 0 |
| 401 Container Modifications | 25,000 | 0 | 0 | 0 | 0 |
| 401 Semi Tractor | 125,000 | 0 | 0 | 0 | 0 |
| 401 Roll-Off Truck | 150,000 | 0 | 0 | 0 | 0 |
| 401 Skid Steer | 40,000 | 0 | 0 | 0 | 0 |
| 401 Forklift | 35,000 | 0 | 0 | 0 | 0 |
| 401 Enclosed Trailer | 20,000 | 0 | 0 | 0 | 0 |
| 401 Laptop Computers (2) | 3,000 | 0 | 0 | 0 | 0 |
| Projects Division | | | | | |
| 401 Landfill Gas Expansion - Section 4 | 400,000 | 0 | 0 | 0 | 0 |
| 401 Landfill Gas Migration Array Construction | 230,000 | 0 | 0 | 0 | 0 |
| 401 Landfill Mining - Section 5 | 0 | 200,000 | 8,831,000 | 200,000 | 5,921,000 |
| 401 West Haul Road Paving - Section 4 | 400,000 | 0 | 0 | 0 | 0 |
| 401 Leachate Pipeline to International Paper | 200,000 | 1,100,000 | 0 | 0 | 0 |
| Solid Waste Saufley Landfill | | | | | |
| 401 Saufley C&DD Landfill Restoration | 3,290,000 | 3,000,000 | 1,000,000 | 0 | 0 |
| Total Solid Waste Fund | 5,741,700 | 4,489,600 | 9,902,100 | 200,000 | 5,921,000 |
| FUND: BUILDING INSPECTIONS FUND | | | | | |
| Administration Division | | | | | |
| 406 Replacement Laptops (5) | 10,000 | 0 | 0 | 0 | 0 |
| Total Building Inspections Fund | 10,000 | 0 | 0 | 0 | 0 |
| FUND: CIVIC CENTER FUND | | | | | |
| 409 Rebuild Life Safety Exit Doorways (15) | 0 | 75,000 | 0 | 0 | 0 |
| 409 Rebuild Munters Dehumidifiers (3) | 120,000 | 0 | 0 | 0 | 0 |
| 409 Event Cabling Package | 0 | 0 | 0 | 0 | 100,000 |
| 409 Exterior Lighting Fixtures Building Mounted | 0 | 25,000 | 0 | 0 | 0 |
| 409 Forklift | 50,000 | 0 | 0 | 0 | 0 |
| 409 Hot Water Heaters (6) | 0 | 0 | 0 | 50,000 | 0 |
| 409 HVAC Split Systems (4) | 0 | 0 | 0 | 50,000 | 0 |
| 409 Ice Machines (10) | 0 | 0 | 50,000 | 0 | 0 |
| 409 Irrigation Systems | 0 | 0 | 50,000 | 0 | 0 |
| 409 Landscaping | 30,000 | 0 | 0 | 0 | 0 |
| 409 New Zamboni | 0 | 0 | 0 | 100,000 | 0 |
| 409 Plumbing Renovation (Visitors Locker Room) | 0 | 0 | 100,000 | 0 | 0 |
| 409 Production Van (10 passenger) | 0 | 50,000 | 0 | 0 | 0 |
| 409 Retractable Seating Replacement | 0 | 0 | 0 | 0 | 100,000 |
| 409 Sound System | 0 | 50,000 | 0 | 0 | 0 |
| Total Civic Center Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| FUND: INTERNAL SERVICE FUND | | | | | |
| 501 Wellness Equipment | 16,324 | 0 | 0 | 0 | 0 |
| Total Civic Center Fund | 16,324 | 0 | 0 | 0 | 0 |
| GRAND TOTAL: | | | | | |
| | 44,383,480 | 36,720,165 | 42,676,750 | 33,465,997 | 39,185,715 |



GLOSSARY OF TERMS

The Annual Operating Budget and financial plan contains specialized and technical terminology that is unique to public finance and budgeting. The following glossary has been included in this document to assist the reader in understanding these terms.

ACE- Acronym for the Arts, Culture, and Entertainment Organization.

A.C.O. Reserve-Accumulative Capital Outlay reserve. A reserve within a construction fund for the purpose of accumulating monies over several years for future building needs.

Accrual Basis of Accounting-A basis of accounting utilized by Enterprise and Internal Service types that recognizes revenues in the accounting period in which they are earned and become measurable and expenditures are recognized in the accounting period in which they are incurred.

Adopted Budget-The financial plan of revenues and expenditures for a fiscal year as approved by the Escambia County Board of County Commissioners.

Ad Valorem Tax-A tax levied in proportion to the value of the property against which it is levied. The Ad Valorem Tax is also known as the property tax.

Annual Budget-A budget applicable to a single fiscal year.

Appropriation-A legal authorization granted by the Board of County Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Article V-Revision to the Florida Constitution, passed in 1998, requires the state to fund the majority of the costs for the Florida court system effective July 1, 2004.

Article V Costs-Expenditures mandated by State Legislature and funded by local dollars. Examples include: support for the Public Defender, State Attorney, Conflict Attorney and other court costs related to civil and criminal disputes.

Assessed Valuation-A valuation set upon real estate or other property by a government appraiser as a basis for levying property taxes.

Available Financing-All the means of financing a budget.

Basis of Budgeting-Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or collect revenues.

BCC/BOCC (Board of County Commissioners)-Escambia County is governed by a five-member board.

BID-Acronym for Building Inspections Department.

Bond-A written promise to pay a sum of money on a specific date at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds.

Budget-A financial plan appropriating proposed expenditures for a given period and the means of financing them. The term usually indicates a financial plan for a fiscal year. The fiscal year for the County is October 1 through September 30.



Budget Amendment—A procedure to revise a budgeted appropriation. The amendment may be authorized either by County Commission approval (through adoption of a supplemental appropriation), by ordinance (for any interdepartmental or interfund amendments), or by County Administrator authorization (to adjust appropriations within a departmental budget, other than one which increases the total of the salary accounts).

Budget Calendar—The schedule of key dates and milestones which the County follows in the preparation, adoption, and administration of the budget.

Budget Document—The written instrument used by the budget-making authority to present a comprehensive financial program.

Budget Hearing—Public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message—A written statement presented by the County Administrator to explain principal budget issues and to provide recommendations to the Board of County Commissioners.

Budget Preparation Manual—The set of instructions and forms sent by the Office of Management and Budget to the departments, offices and agencies of the County to assist them in preparing their budget requests for the upcoming year.

Bureau—An organizational device used by county management to group programs of a like nature, under the overall direction of a single manager.

Capital Equipment—Capital purchases of major equipment items which are not permanently attached to a public facility. This would include the replacement or addition of major motorized and other equipment.

CDBG—Community Development Block Grant.

CIP (Capital Improvement Program)—A five-year plan developed to meet the future needs of the County, such as road construction and long-range capital projects.

Capital Outlay—Expenditures which result in the acquisition of, or addition to, general fixed assets, with a value of more than seven hundred fifty dollars, and a useful life of more than one year.

Capital Projects—Projects which involve the construction, purchase or renovation of land, buildings, streets, or any other physical structure.

Capital Projects Fund—A Fund type authorized by the Florida *Uniform Accounting System*, established to account for the acquisition or construction of capital projects.

DCA—Acronym for Florida Department of Community Affairs.

DCAT (Design and Construction Administration Team)—Division under Facilities Management that supports the County in the development, design, and construction of new buildings and/or the renovations of existing buildings.

Debt Service—The County's obligation to pay principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Debt Service Funds—Funds established to account for the payment of interest and principal on bonds or other long-term borrowing.

Deepwater Disaster—Oil disaster in the Gulf of Mexico from the British Petroleum (BP) Rig explosion.

Department—An organizational device used by county management to group programs of a like nature, under the overall direction of a single manager.

Depreciation—The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary fund types (such as enterprise and internal service funds).



Division—A distinct organizational subunit within a department, charged with carrying out a distinct group of the activities assigned to that department.

DRC (Development Review Committee)—The Development Review Committee is a board of designated County officials, or their approved designees, with diverse expertise in development issues and administrative authority to review development plan applications for compliance with the requirements of the Land Development Code and the Comprehensive Plan, and to determine or recommend final approval, approval with conditions, or denial of such applications.

ECAT—Acronym for Escambia County Area Transit.

EDATE—Acronym for Economic Ad-valorem Tax Exemption.

EDR—Acronym for the Florida Office of Economic & Development Research formerly known as LCIR.

EMS—Acronym for Emergency Medical Services.

Encumbrance—An obligation in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation, and for which a part of the appropriation is reserved. For any of these obligations which may exist at the close of a fiscal year, reserves must be carried over into the succeeding fiscal year. Such reserves are then called "Reserves for Encumbrances."

Enterprise Activities—Activities of a commercial nature, carried on by a governmental entity, and the mechanisms established to account for their operations and finances. The fundamental financial principle of enterprise activities is the need to operate on cash flow, without recourse to subsidization from a broader fund pool. As a result, enterprise activities are generally self-supporting from charges paid by users of their services. In the Escambia County Annual Budget for FY08, four Enterprise Funds account for a variety of enterprise activities, such as landfill operations.

EOC (Emergency Operations Center)—A central location utilizing personnel for initial activation and assistance to citizens before, during and after disasters. The EOC is located in the new Public Safety Building on "W" Street.

Estimated Receipts — All revenues reasonably expected to be collected in a fiscal year.

Expenditures—Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

FDOT—Acronym for Florida Department of Transportation.

Fees—A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, building permits, etc.

Fiscal Year—Twelve-month period for which a budget is prepared. The fiscal year for the County is October 1 through September 30.

Fixed Assets—Assets of a long-term character which are intended to continue to be held or used: land, buildings, improvements other than buildings, and machinery and equipment.

FTE (Full Time Equivalent)—one position funded for a full year.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public safety is a function.

Fund—A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources (assets), together with all related liabilities, residual equities, and balances, and changes therein, which are segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or other limitations. The Florida *Uniform Accounting System* provides for 4 fund types: Governmental funds; Proprietary funds; Fiduciary funds; and Revolving funds and Clearing Accounts. The Escambia County Adopted Budget for FY08 makes use of the first two of those fund types.

Fund Balance—The fund equity of Governmental funds. In most instances, this equity equates to working capital.



Fund Balance Available -The amount of cash (or working capital) remaining at the close of one year, after deducting encumbrances and established reserves, which then becomes available to help finance the budget in the ensuing year.

Funded Positions—The number of actual authorized positions for which funding is included in a given fiscal year's budget.

GASB (Governmental Accounting Standards Board)—The highest source for accounting and financial reporting guidance for state and local government.

GASB 34—New accounting standard used by the Governmental Accounting Standards Board that is applicable to state and local governments. Compliance with GASB Statement 34 is necessary for preparation of financial statements in accordance with Generally Accepted Accounting Principles. A significant provision of this new standard includes the preparation of government-wide financial statements that summarize the information of the government as a whole using the accrual basis of accounting (in addition to the continuing requirements for fund financial statements using the modified accrual basis of accounting). Infrastructure assets such as streets, bridge, and sidewalks are also to be included in the government-wide financial statements. There are also expanded disclosure requirements.

General Fund—The major County-wide fund. The General Fund accounts for most of the financial resources, as well as most of the operating services of the County government.

Generally Accepted Accounting Principles(GAAP)—Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. The objectives of government GAAP financial reports are different from, and much broader than, the objectives of business GAAP financial reports.

GFOA (Government Finance Officers' Association)—The professional association of state and local finance officers in the United States who are dedicated to the sound management of government financial resources. The association sets program standards for the GFOA's Certificate of Achievement for Excellence in Financial Report and the Distinguished Budget Presentation Award.

GIS—Acronym for Geographic Information Systems.

Goals—Broad statements determined at the highest level of government of what the County would like to accomplish over an extended length of time.

Governmental Funds—A group of funds categorized by the Florida *Uniform Accounting System* to include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Grants—Contributions from another governmental unit to be used or expended for a special purpose, activity, or facility. Example: "Summer Food Service" is a program financed by a state grant, and administered by the County.

HUD—Acronym for Housing and Urban Development.

Inter-fund Transfers—Transfers of monies from one fund which receives the revenue to a second fund through which those monies are to be expended. Inter-fund transfers occur most often in situations where the funding of a program activity is the joint responsibility of more than one budgetary fund. In such cases, it is customary budgeting practice for one fund to account for all of the costs incurred by that program, and for the other fund to merely contribute its share of costs via an inter-fund transfer between them.

Intergovernmental Revenue—Revenue collected by one government and distributed to another, usually through a predetermined allocation formula, such as population, retail sales, vehicle registration, etc.

Internal Service Funds—Funds used to account for the financing of goods and services provided by one department or agency to another, or to other governments, on a cost reimbursement basis. One Internal Service Fund accounts for the County's various self-insurance programs.



LEM (Leadership Evaluation Manager)-Management tool used for tracking defined performance measures and outcomes for management and other classes of employees.

LDC (Land Development Code)-Escambia County Ordinance to provide orderly growth management for the all unincorporated areas of Escambia County. The ordinance is intended to provide mechanisms for growth management in order to service the citizens, visitors and property owners of Escambia County.

Line Item Budget-A budget that lists each expenditure category (salary, training, travel, etc.) separately, along with the dollar amount budgeted for each specific category.

Long-term Debt-Debt with a maturity of more than one year after the date of issuance.

LOST (Local Option Sales Tax)-A one-cent local sales tax used to fund capital projects and equipment in accordance with the requirements of Ordinance 92-10 and a referendum dated March 10, 1992. Voters extended the tax by referendum May 13, 1997 for an additional eight-year period of June 1, 1999 through May 31, 2007. Applies to all transactions that are subject to state sales tax imposed on sales, uses services, rentals, admissions, and other authorized transactions. The tax is only subject to the first \$5,000 sales amount on any item.

Millage-The tax rate applied to real property in the County, based on a ratio of One Dollar of tax for each \$1,000 of assessed property value. To determine the amount of tax which a parcel of land will owe in the current taxable year, the millage rate is multiplied by the assessed value of the property, after deducting the first \$25,000 of value (the so-called "Homestead exemption"). Example: a house assessed at \$75,000 by the Property Appraiser will first receive its homestead credit, lowering the taxable value to \$50,000. Then the millage rate will apply to the balance. Thus, a millage of 9.0 would yield a tax liability of \$450.

Mission Statement-A broad statement of purpose which is derived from organizational and/or community values and goals.

Modified Accrual Accounting-A basis of accounting utilized by governmental fund types and expendable trust funds that recognizes revenues when they are measurable and available to pay liabilities of the current period, and expenditures when the related liability is incurred.

MSBU-See "Municipal Services Benefit Unit."

MSPB (Merit System Protection Board)-A seven member, autonomous board that will have personnel system oversight responsibilities as well as full authority to adjudicate employee appeals and protect employee merit rights.

MSTU-See "Municipal Services Taxing Unit."

Municipal Services Benefit Unit-A defined geographic area of the County within which a special fee or assessment is levied for the purpose of supporting the financial needs of some County service(s) provided within that geographic area.

Municipal Services Taxing Unit-A defined geographic area of the County within which an *ad valorem* tax rate is levied for the purpose of supporting the financial needs of some County service(s) provided within that geographic area.

Non-Departmental Programs-Expenditures not directly related to one specific department.

NPDES (National Pollutant Discharge Elimination System)-The NPDES Stormwater Program is a national program, mandated by Congress under the Clean Water Act, to address non-agricultural sources of stormwater discharges which adversely affect the quality of our Nation's waters. The program, which is administered by the Environmental Protection Agency (EPA) and delegated to the Florida Department of Environmental Protection (FDEP), regulates the discharge of stormwater by municipalities, industries, and certain construction activities. FDEP issues permits to monitor and control the quality of stormwater being released and its affects on the receiving water bodies

Object-A classification of expenditure or revenue, which is given a unique identification number and name. Also referred to as a "line item" or "account."



Objective—A simply stated, readily measurable statement of aim or expected accomplishment within a period of time, often the current fiscal year. A statement of objective should imply a specific standard of performance for a given program.

Obligations—Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Operating Budget—Plans of current expenditures and reserves, together with the proposed means of financing them. The annual operating budget is the summary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

Operating Expenses—Fund expenses which are directly related to the fund's primary service activities.

OTTED—An acronym for the State of Florida's Office of Tourism, Trade and Economic Development

Performance Measures—Quantitative and Qualitative measures that analyze the level of service provided, and the effectiveness and efficiencies of Departments and Divisions.

Personal Services—A categorization by the Florida *Uniform Accounting System* of all the expenditure appropriations for salaries and wages, pensions, health insurance, and other compensation-related fringe benefits of the County.

Proposed Budget—The recommended County budget submitted by the County Administrator to the Board of County Commissioners for adoption.

Proposed Millage—The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Proprietary Funds—A group of funds categorized by the Florida *Uniform Accounting System* to include Enterprise and Internal Service Funds. The Escambia County Budget for Fiscal Year 2008 includes seven proprietary funds.

Re-budget—A process the County uses to reserve a portion of fund balance to honor purchase orders and contracts that are still in process when appropriations lapse at year-end.

Reserve—An amount in a fund used to meet cash requirements, emergency expenditures, or future defined requirements. Various types of reserves have varying requirements for their use, and often require a specific appropriation action of the Board of County Commissioners to make them available for subsequent expenditure.

Reserve for Contingencies—An amount set aside that can subsequently be appropriated to meet unexpected needs. Moving funds from this account requires the approval of four commissioners.

Retained Earnings—An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund. Retained earnings are the functional equivalent of fund balances in governmental fund types.

Revenue Bonds—Bonds issues by a governmental entity, the security for which is a revenue stream pledged by the issuing entity. Often, that revenue stream may be user rates and charges, or some other on-going source of income (other than the County-wide ad valorem taxes which are a general obligation of the County).

Revenues—Funds that the government receives as income. It includes such items as tax payment, fees for specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest. The following are not classified as revenue: (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under GASB pronouncements, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets rather than expense refunds, capital contributions, and residual equity transfers. Under GASB pronouncements, operating transfers-in are classified separately from revenues.



RFP—An acronym for Request for Proposal.

Risk Management—An organized attempt to protect an organization's assets against accidental loss.

Rolled Back Rate—Rate that would generate prior year tax revenues less allowances for new construction, additions and deletions.

SHIP (State Housing Initiatives Partnership)—A state-funded program that enables the counties to provide rental assistance, home purchase assistance, and home repair assistance to low-income citizens.

Special Revenue Funds—A group of funds classified by the Florida *Uniform Accounting System* to account for revenues derived from specific external sources to be used for specific restricted types of activities. The Escambia County Budget for Fiscal Year 2008 includes 44 such funds.

SRIA—Acronym for Santa Rosa Island Authority.

Tax Base—The total property valuations on which each taxing authority levies its tax rates.

Tax Roll—The Certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year—The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2007 calendar year would be used to compute the ad valorem taxes levied for the Fiscal Year 2008 budget.

Taxable Value—The assessed value of property minus any authorized exemptions. This value is used to determine the amount of ad valorem tax to be levied. The Taxable Value is calculated by the Property Appraisers Office in compliance with State Law.

Taxes—Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges.

TDC (Tourist Development Council)—Advisory Council created in accordance with Florida Statutes through County Ordinance consisting of 9 members who shall be appointed by the governing board.

Tentative Budget—At its first of two public hearings in September, the Board of County Commissioners, sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the County, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing, the Board adopts a final budget and millage rate.

Transfers—Transfers of monies from one fund which receives the revenue to a second fund through which those monies are to be expended. Inter-fund transfers occur most often in situations where the funding of a program activity is the joint responsibility of more than one budgetary fund. In such cases, it is customary budgeting practice for one fund to account for all of the costs incurred by that program, and for the other fund to merely contribute its share of costs via an inter-fund transfer between them.

TRIM (Truth in Millage Law)—A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Trust Funds—Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Uniform Accounting System—The chart of accounts prescribed by the Office of the State Comptroller that is designed to standardize financial information to facilitate comparison and evaluation of reports.

Uses—All of the ways in which a budgetary fund can consume its available financial resources, including expenditures, reserves, and transfers to other funds.





FUND STRUCTURE AND GOVERNMENT ACCOUNTING

Escambia County develops its budget in accordance with the requirements of the State of Florida and Generally Accepted Accounting Principals (GAAP).

Fund Accounting

In governmental accounting, the revenue received by the County is put into a variety of "funds" depending on the source of that revenue. These funds therefore, are separate entities used to account for various types of revenue and expenses associated with each type of revenue. There are two major categories of funds that the County uses: Governmental Funds and Enterprise Funds.

Governmental Funds

General Fund - This fund is for the general operations of the Board of County Commissioners. The "County" portion of the ad valorem taxes and numerous miscellaneous types of revenues (fines, fees, licenses, etc.) are accounted for in this fund. The majority of the County's administrative costs are paid from this fund.

Special Revenue Funds - These funds are used to account for specific types of revenue that are legally restricted to specific expenditures. County road taxes and fire taxes are in this category and are examples of special revenues that have legally restricted expenditures. Escambia County has twenty-four (24) Special Revenue Funds.

Debt Service Funds - These funds are used to account for the accumulation of financial resources with which to pay the principal, interest and other costs related to the County's long-term debt. Long-term debt is in the form of revenue bonds because Escambia County has no voter approved General Obligation Debt. Enterprise Fund Debt is recorded within the respective Enterprise Fund and not in the Debt Service Funds. Escambia County has one Debt Service Fund.

Capital Projects Funds - These funds are used to account for the financial resources to be used for the acquisition or construction of major capital projects. Projects may include roads, drainage, parks, buildings, or major equipment purchases. Escambia County has six Capital Project Funds: Capital Projects, FTA Capital, New Road Construction, Road Special Assessments Local Option Sales Tax II and Local Option Sales Tax III

Proprietary Funds

Enterprise Funds - These funds account for operations that are financed and operated in the manner of a private business. The intent is that the costs of providing goods or services to the general public should be recovered and financed through user charges. Escambia County has four Funds: Solid Waste, Inspection, EMS and Civic Center.

Internal Service Funds - These funds account for the financing of goods or services provided by one governmental department to other departments or agencies on a cost reimbursement basis. Escambia County uses one Internal Service Fund: Internal Self Insurance Fund. This fund records all financial information for the County's self-insurance program.

GENERAL FUND

(001) General Fund - To account for resources and expenditures traditionally associated with governments that are not required to be accounted for in other funds.



SPECIAL REVENUE FUNDS

(101) Escambia County Restricted Fund – to account for minor revenues restricted by law or Board direction for specific programs. These revenues include Choose Life License Plate, Perdido Key Public Improvements, Tree Restoration, Animal License Fees, Fishing Bridge revenues, Safe Neighborhoods, certain Wetland Fees, Tree Removal permits and Employee Morale Concessions.

(102) Economic Development Fund – to account for revenues associated with land sales at the various County commerce parks and other economic development related revenues. These funds will be used to promote economic development initiatives throughout the County.

(103) Code Enforcement Fund – to fund the County's various code enforcement programs. The primary revenue sources for this fund include solid waste tipping fees, nuisance abatement fines and a subsidy from the General Fund.

(104) Mass Transit Fund - to account for the operations and maintenance of the Escambia County Transit System. Financing is provided from user fees, operating transfers from the Restricted Revenue Fund, reimbursement from the City of Pensacola and Federal Transit Administration operating grants.

(106) M and A State I Fund - to account for State contributions used for Mosquito Control programs.

(108) Tourist Promotion Fund - to account for revenues and expenditures restricted for promotion, development, and advertisement of Escambia County tourism. Financing is provided by a tourist development tax levied under Chapter 125.0104 Florida Statutes.

(110) Other Grant Projects Fund - to account for various State and Federal grants. Financing is provided by State and federal grants and required operating transfers from other funds.

(112) Disaster Recovery Fund - to account for the various revenues and expenditures associated with disaster response and recovery. These disasters currently include Hurricanes Ivan, Dennis and Katrina.

(114) Misdemeanor Probation Fund - to account for the cost of supervision of the misdemeanor program. Financing is provided by a fee charged to a person on parole pursuant to Section 945.30, Florida Statutes.

(115) Article V Fund - to account for the revenues and expenses associated with Revision 7 to Article V of the State Constitution for certain court related programs.

(116) Development Review Fee Fund – to fund the County's Development Review processes. These funds are used in support of the review of all development within the County, support the Development Review Committee, Planning Board, Board of Adjustments, Rezoning Hearing examiner, and the BCC.

(117) Perdido Key Mouse Fund – to account for funds associated with an in-lieu fee utilized for impacts to the Perdido key beach mouse and habitat through development and encroachment.

(120) S.H.I.P. Fund - to account for the revenues and expenditures of the State Housing Initiative Partnership Fund. The grant is designed to provide stable and adequate funding for housing so that Public-Private partnerships can efficiently build, rehabilitate, and preserve affordable housing. The source of funds is a documentary stamp surcharge.

(121) Law Enforcement Trust Fund - to account for revenues and expenditures thereof. Revenue is generated from forfeiture proceedings. These monies are deposited into a special Law Enforcement Trust Fund pursuant to Section 932.704, Florida Statutes.

(124) Escambia County Affordable Housing Fund - to account for the revenues and expenditures thereof. This fund provides funding to assist with delivery of affordable housing assistance and support for low-income families in Escambia County and the City of Pensacola, primarily in conjunction with the Escambia Consortium Home Program. This program provides a revolving housing trust fund reserve in order to advance recurring home-related project costs as required for individual home unit approval. Expenses from the fund are reimbursed with HUD-Home funds upon completion of each housing unit.



(129) HUD Block Grant Entitlement Fund - to account for Federal HUD Block Grant revenues and the expenditures thereof. The HUD-funded Community Development Block Grant program provides financial support primarily for low and moderate-income families/areas of the County.

(130) Handicapped Parking Fines Fund - to account for monies collected under Chapter 316, Florida Statutes, also known as the State Uniform Traffic Control, which authorizes counties to regulate the parking of vehicles and to enforce regulations relating to disabled persons parking.

(131) Family Mediation Fund - to account for monies provided through a private grant and authorized under Chapters 44.102 and 44.108, Florida Statutes. These funds are used to assure each minor child frequent and continuing contact with both parents after separation or dissolved marriages and to encourage parents to share the rights and responsibilities of child rearing.

(143) Fire Protection Fund - to account for monies assessed by the Board of County Commissioners to property owners in unincorporated areas of Escambia County to provide for fire protection.

(145) Emergency 911 Operations Fund - to account for monies restricted for the operation of the E-911 operations.

(146) HUD/CDBG Housing Rehab Loan Fund- to track repayments under the CDBG Housing Rehabilitation program. These funds are used to complete additional rehabilitation work on eligible housing units.

(147) Home Fund - to account for HUD Housing Assistance revenues and the expenditures thereof. This grant provides for the rehabilitation of severely substandard homes.

(151) Community Redevelopment Agency Fund – to account for all of the County's Community Redevelopment Agencies. The primary revenue source for this fund is tax increment financing (TIF) for each district.

(152) Southwest Sector CRA Fund – to account for tax increment financing (TIF) monies in the in the Perdido Key geographical area that are intended to be used as a repayment method for large scale infrastructural improvements when bonds are issued for those projects.

(167) Bob Sikes Toll Facilities Fund - to account for monies received from tolls, rates, fees, permits and passes for the operation, maintenance, and debt service of the Bob Sikes Toll Bridge.

(175) Transportation Trust Fund - to account for monies collected from the unincorporated area of the County and expended on transportation projects that benefit those citizens of the unincorporated areas of the County.

(177) MSBU/Road Assessment Program Fund - to account for monies collected pursuant to County Ordinance No. 80-10. The ordinance levies special assessments on property owners affected by the approved assessment for road improvements.

(181) Master Drainage Basin Fund - to account for monies generated by each of the County's eighteen (18) drainage basin districts to provide drainage within that district.

DEBT SERVICE FUND

(203) Road Improvement Bonds 1998A and B- to accumulate monies for payment of principal and interest costs of long term debt owed by the Board of County Commissioners. These funds may also include a reserve as specified by certain bond covenants.

CAPITAL PROJECT FUNDS

(310) Capital Improvement Program Fund - to account for certain large scale capital projects.



(320) Federal Transit Administration Fund - to account for federal grants provided to Escambia County. These are capital transit grants used to support Mass Transit operations provided by an Federal Transit Administration Grant (80%), State matching funds (10%), and Escambia County matching funds (10%).

(333) New Road Construction Fund - to account for 9th cent gas tax monies and used for such transportation projects as approved by the Board of County Commissioners.

(351) Local Option Sales Tax Fund II - to account for monies collected pursuant to Florida Statutes 212.055, which authorizes counties to impose a one percent (1%) local option infrastructure sales surtax upon taxable transactions occurring within Escambia County, as provided in chapter 212.054, Florida Statutes. This fund accounts for the revenues received from the levy for the time period June 1, 1999 through May 31, 2007.

(352) Local Option Sales Tax Fund III - to account for monies collected pursuant to Florida Statutes 212.055, which authorizes counties to impose a one percent (1%) local option infrastructure sales surtax upon taxable transactions occurring within Escambia County, as provided in chapter 212.054, Florida Statutes. This fund accounts for the revenues received from the levy for the time period June 1, 2007 through December 31, 2017.

ENTERPRISE FUNDS

(401) Solid Waste Fund - to account for the provision of solid waste services to the residents of Escambia County, Florida. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collection.

(406) Inspection Fund - to account for the provision of building inspection services to the residents of Escambia County. All activities necessary to provide such services are accounted for in this fund.

(408) Ambulance Fund - to account for the cost of ambulance and advanced life support units of Escambia County. All activities necessary to provide such services are accounted for in this fund.

(409) Civic Center Fund - to account for the construction and operation of the Civic Center of Escambia County. All activities necessary to provide such services are accounted for in this fund.

INTERNAL SERVICE AND TRUST FUNDS

(501) Internal Service Fund - to account for all of the financial information for the County's self-insurance program relating to workers' compensation, property and casualty, and health and life as well as the County's consolidated fuel distribution program.

(683) Expendable Trust Fund - to account for funds collected as part of the various Tax Increment Financing (TIF) districts. Increases in ad valorem tax collections in the prescribed district are transferred to this fund for eligible revitalization projects.

**ESCAMBIA COUNTY BOARD OF COUNTY COMMISSIONERS
ALLOCATIONS TO OUTSIDE AGENCIES
FISCAL YEAR 2011-2012**



| Description | FY '012 Amount Proposed | FY '012 Amount Requested | FY '011 Amount Adopted | FY '010 Amount Adopted |
|--|-------------------------------|--------------------------------|------------------------------|------------------------------|
| General Fund | | | | |
| Council on Aging | \$40,000 | \$0 | \$40,000 | \$40,000 |
| Escambia Community Clinics ¹ | 431,880 | 525,000 | 431,880 | 231,880 |
| Escambia County School Readiness Coalition | 230,000 | 0 | 230,000 | 230,000 |
| First Call for Help/United Way | 35,000 | 0 | 35,000 | 35,000 |
| Foundations for the Future | 400,000 | 450,000 | 400,000 | 402,000 |
| Gulf Coast African American COC | 0 | 0 | 0 | 40,000 |
| Human Relations Commission | 88,700 | 0 | 88,700 | 88,700 |
| Lakeview | 31,038 | 0 | 31,038 | 31,038 |
| NWFL Comprehensive Services for Children | 70,000 | 70,000 | 70,000 | 70,000 |
| PEDC | 150,000 | 150,000 | 150,000 | 150,000 |
| Pensacola's Promise/Chain Reaction | 20,000 | 0 | 20,000 | 20,000 |
| United Way | 95,500 | 0 | 95,500 | 95,500 |
| Veteran's Services | 15,000 | 0 | 15,000 | 15,000 |
| WFL Regional Planning Council | 14,676 | 19,033 | 14,676 | 14,762 |
| Wildlife Sanctuary ² | 32,580 | 0 | 32,580 | 0 |
| Total Economic Development Fund | \$1,654,374 | \$1,214,033 | \$1,654,374 | \$1,463,880 |
| Three Cents Tourist Development Tax | | | | |
| Banks Enterprises | 0 | 385,685 | 0 | 0 |
| Deluna Fest | 0 | 0 | 0 | 0 |
| Minority Marketing Plan | 250,000 | 0 | 0 | 0 |
| Pensacola Sports Association | 230,134 | 318,480 | 204,201 | 225,000 |
| Perdido Key Chamber of Commerce | 172,600 | 314,600 | 153,151 | 175,000 |
| Pensacola Beach Chamber | 0 | 0 | 0 | 50,000 |
| Pensacola Civic Center | 0 | 500,000 | 0 | 0 |
| Skills USA/Pensacola State College | 77,500 | 77,500 | 0 | 0 |
| Visitor's Information Center | 1,154,191 | 1,475,691 | 1,310,294 | 1,541,250 |
| Total Three Cents Tourist Development Tax | \$1,884,425 | \$3,071,956 | \$1,667,646 | \$1,991,250 |
| Fourth Cent Tourist Development Tax | | | | |
| African-American Heritage Society | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Arts Council | 0 | 0 | 0 | 150,000 |
| Arts, Culture & Entertainment | 250,000 | 250,000 | 150,000 | 0 |
| Historic Preservation Board | 70,000 | 70,000 | 70,000 | 70,000 |
| Maintenance & Utilities of Artel Facility | 0 | 0 | 50,000 | 0 |
| Marine Resources | 152,709 | 152,709 | 150,219 | 149,531 |
| Naval Aviation Museum | 200,000 | 200,000 | 200,000 | 200,000 |
| Pensacola Alumni Charity Event | 6,000 | 0 | 0 | 0 |
| Pensacola Chamber/VIC | 600,000 | 600,000 | 600,000 | 600,000 |
| Pensacola Museum of Art | 15,000 | 15,750 | 15,000 | 15,000 |
| Uncle Sandys' Macaw Park | 0 | 10,000 | 0 | 0 |
| Sertoma 4th of July | 75,000 | 0 | 74,219 | 74,219 |
| St. Michael's Cemetery | 25,000 | 25,000 | 25,000 | 25,000 |
| Total Fourth Cent Tourist Development Tax | \$1,418,709 | \$1,348,459 | \$1,359,438 | \$1,308,750 |
| Solid Waste Management Fund | | | | |
| Clean & Green | 35,000 | 40,000 | 40,000 | 35,000 |
| Total Solid Waste Management Fund | \$35,000 | \$40,000 | \$40,000 | \$35,000 |
| Tree Fund Ordinance Fees | | | | |
| Wildlife Sanctuary | 0 | 0 | 0 | 32,580 |
| Total Tree Ordinance Fees | \$0 | \$0 | \$0 | \$32,580 |

¹ In FY 2011 \$200,000 was supposed to come from the Health Facilities Authority and was later denied, the Sheriff contributed \$150,000 from his fuel budget and \$50,000 came from the General Fund reserves for operating.

² The allocation to the Wildlife Sanctuary was funded from the General Fund rather than Tree Fund Ordinance Fees in FY10/11.





GRANTS TO BE RECEIVED
IN FY 2011/2012

Escambia County receives State and Federal Grants, which assist in funding services to residents.

STATE GRANTS

| <u>Grant Name</u> | <u>Description of Grant</u> | <u>Amount</u> |
|---|---|----------------------|
| Drug Court Expansion Grant | Expansion of the Drug Court Program provides early intervention and serves as a meaningful alternative to incarceration for the defendants who adequately function in the community with support. | 227,483 |
| Bayou Chico/ Jones Creek Grant | State Grant provides treatment for non-point source water and restore flood plain/wetlands in the affected area. | 37,402 |
| FDOT-Davis Highway Corridor | Florida Department of Transportation grant for joint County and State road projects on Davis Highway. | 350,000 |
| FDOT-Operating Assistance | Florida Department of Transportation grant to assist in operating the Escambia County Transit System. | 730,212 |
| FDOT-Urban Corridor | Florida Department of Transportation grant to provide mass transit assistance in urban areas. | 0 |
| Florida Boating Improvement | State Grant for boating and maritime related improvements. | 80,000 |
| Forensic Mental Health Grant | State Grant that provides forensic mental health services to individuals with persistent mental health issues that are charged with either a misdemeanor or felony. | 50,955 |
| Mosquito & Arthropod | State Grant to be used for insecticides, parts and repairs, or as needed in the Mosquito Control operations with the exception of salaries. | 18,396 |
| OSCA CTIHO Grant in Aid | State Grant used to provide for Child Support Hearing Officers. | 260,000 |
| State Housing Initiatives Partnership (S.H.I.P.) | State Grant provided to Escambia County and the City of Pensacola by the State of Florida Department of Community Affairs, from Documentary Stamp Surtax revenues, for the purpose of enhancing the availability and access to affordable homeownership and rental opportunities in the local area. | 160,000 |
| Food Stamp Employment Training Grant | State Grant that provides food stamps to eligible participants requiring that they work at a Non-Profit or Public Organization a set number of hours per week based on the number of people living in the home. | 142,071 |
| Non-Urbanized Transportation | A grant from the Florida Department of Transportation to create and develop alternative methods of mass transit in rural and non-urban areas of the County. | 135,660 |
| TOTAL STATE GRANTS | | \$2,192,179 |



GRANTS TO BE RECEIVED
IN FY 2011/2012

FEDERAL GRANTS

| <u>Grant Name</u> | <u>Description of Grant</u> | <u>Amount</u> |
|---------------------------------------|---|----------------------|
| DCA CDBG Disaster Grant | The funds are for construction or repair of public infrastructure or public facilities impacted by disasters, preservation of affordable rental housing and addressing housing for special needs, including the homeless, with overall targeting to lower income neighborhoods. | 7,199,227 |
| CDBG-HUD Entitlement | The HUD funded Community Development Block Grant (CDBG) provides financial support primarily for benefit to low and moderate income families/areas of Escambia County in public infrastructure, public facilities, handicapped accessibility improvements, affordable housing initiatives, public services for elderly and disadvantaged, and fair housing and enforcement. | 5,580,335 |
| HUD-HOME Investment Partnership | The HUD funded HOME Program exclusively provides funds to support the development, enhancement and preservation of affordable housing for lower income families. | 4,416,006 |
| HUD Emergency Shelter | The HUD funded Emergency Shelter Grant is being utilized by Escambia County to provide operating support for the Loaves and Fishes Soup Kitchen Homeless Center. | 91,599 |
| HUD CDBG Housing Rehab | Community Block Development Grant used to complete additional rehabilitation work on eligible housing units. | 48,000 |
| FTA Program Support | FTA funding to cover costs associated with administering mass transit programs. | 98,000 |
| FTA New Freedom Grant | A Federal Transit Administration grant for operating expenses associated with Transit Mobility. | 51,527 |
| FTA JARC Grant | A Federal Transit Administration grant for operating expenses associated with Transit Route enhancements. | 20,000 |
| FTA Preventive Maintenance | A Federal Transit Administration grant to assist in maintenance initiatives to prevent damage to public transit assets. | 1,586,271 |
| ADA Capital Costs | Federal funds to assist the Escambia County Area Transit System become compliant with the Americans with Disabilities Act. | 290,000 |
| Drug Court Grant | Federal funding received from the Sheriff to be used to assist with the Drug Court Program providing early intervention and services as a meaningful alternative to incarceration for the defendants who adequately function in the community with support. | 74,300 |
| Drug Court Joint Agency Grant | Federal funding received from the Sheriff to be used to assist with the Drug Court Program providing early intervention and services. | 46,281 |
| PJC Large Voice Comm. System Grant | Federal funding for an emergency communications system for the college campus. | 57,615 |
| TOTAL FEDERAL GRANTS | | \$19,559,161 |
| TOTAL STATE AND FEDERAL GRANTS | | \$21,751,340 |