

d. Current W-9	
e. 2022 and 2023 Tax returns	
f. Two most recent years' financial statements (audited, if applicable)	

1. Applicant Information

Organization Name:	Offensive Corp	Authorized Organization Representative Name/Title:	Brad Bishop Executive Director
Address:	2211 W Fairfield Dr Offensive	Telephone:	(448) 228-7037
City, State/Zip:	Pensacola, FL 32505	Organization Website:	www.offensive.com
Contact Person Name/Title:	Brad Bishop Executive Director	Unique Entity ID (SAM #):	X4PFWC7KRM43
Contract Person E-mail:	admin@offensive.com	Federal Employer ID #:	93-1960130

2. Project Information

Project Name:	Integrated Peer-Led Opioid Abatement Initiative
Project Address (if different from organization address):	N/A - same as organization address
This is a/an: ☐ New Project or ☒ Expanded Project	
Total Funding Requested for this Project:	\$ 306,861.45
Number of Persons to be Served:	1,000+ individuals monthly across integrated services
Project Type (check as many as applicable below):	
☐ Medication Assisted Treatment	☒ Education Program

☒ Prevention	☒ Recovery
☐ Treatment (other than medication assisted) Specify model:	
☒ Overdose Reversal Medication Distribution	☒ Criminal Justice Training, Prevention, and Treatment
☒ Other Please specify: Peer support, outreach, case management, harm reduction, housing/workforce linkage.	

Target Population (<i>check as many as applicable below</i>):	
☒ Chronically Homeless ☒ Single Individuals ☒ Victims of Domestic Violence ☐ LGBTQI+ Individuals/Families/Youth ☒ Other: <u>SUD/recovery; justice-involved</u>	☒ Families ☒ Unaccompanied Youth (ages 18-24) ☒ Veterans ☒ Individuals with Severe and Persistent Mental Illness
Target Service Location (<i>check as many as applicable below</i>):	
☐ City of Pensacola ☐ Town of Century	☐ Unincorporated Escambia County ☒ All of Escambia County ☐ Other: _____
Is this project using a mobile based treatment model? ☐ Yes ☒ No	

3. Project Description

The narrative is required and must be attached to the application in either Word or PDF format.

Please limit the response to 2,000 words. The narrative response must include:

- Sufficient information to understand the scope of the project, the number and type of clients to be served, the services to be provided and the cost of the proposed activities.
- How the project will follow an evidence-based program model or creates an innovative approach to reducing opioid abuse.
- The project's plan to coordinate with housing providers, workforce development boards, and physical and behavioral healthcare organizations to provide housing and supportive services.

3. Project Description

Offensive Corp – Integrated Peer-Led Opioid Abatement Initiative

Offensive Corp proposes a coordinated, 12-month, peer-led opioid abatement initiative designed to reach individuals at multiple points along the continuum from active substance use, homelessness and crisis to treatment, recovery, housing, employment, family stability and long-term community integration. Rather than operating as disconnected projects, the proposed activities create multiple entry points into one community-based system in which trained peers identify barriers, build relationships, make warm connections to existing providers and remain engaged after the initial referral.

Offensive is requesting a combined **\$306,861.45** across ten complementary activities: Project Offset (\$174,000); GOAT Team (\$34,320); FRND – Family Reunification Navigation & Development (\$34,320); Outreach Angels (\$15,500); UnMasked (\$8,800); Peer Locker (\$6,600); Nows Parent Toolkits (\$5,500); RAW – Relational Awareness Workshop (\$5,500); Reducing Harm with Law Enforcement (\$5,500); and Certified Recovery Peer Specialist Development (\$2,200).

Scope, Population and Services

The initiative primarily serves Escambia County residents affected by opioid and other substance use, homelessness or housing instability, behavioral-health challenges, recovery, trauma, justice involvement and other barriers to stability. It also includes specialized interventions for parents involved with child welfare, parents receiving Medication-

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Assisted Treatment (MAT), law enforcement officers encountering people in behavioral-health crisis, and individuals with lived experience entering the professional peer workforce.

Outreach Angels provides peer-led mobile street outreach to individuals experiencing unsheltered homelessness in encampments, wooded areas, abandoned buildings, motels, vehicles and other locations where traditional services may not reach them. The \$15,500 request includes \$10,000 for peer outreach hours, \$2,000 for hygiene supplies, \$2,000 for tents and emergency shelter items and \$1,500 for wound-care supplies. Outreach is used not merely to distribute supplies, but to establish repeated relationships that can result in connections to housing, treatment, mental-health care, benefits and case management. Outreach Angels interact with 100+ individuals monthly.

The **GOAT Team – Goal Oriented Achievement Technicians** provides \$34,320 in peer-informed case management and navigation for people experiencing homelessness, substance use, mental-health challenges and related barriers. Certified Recovery Peer Specialists assist individuals with identification, birth certificates and Social Security documentation, insurance, benefits, mental-health services, substance-use treatment, detoxification and recovery resources, housing applications, employment and income resources, transportation barriers and follow-up. Currently our GOAT Team interacts with +1000 individuals monthly at our resource center.

Project Offset, at \$174,000, establishes a 12-month law-enforcement-to-community peer referral pathway in partnership with the Escambia County Sheriff's Office. When the immediate law-enforcement or acute crisis responsibility has ended but behavioral-health, substance-use, homelessness or recovery needs remain, a Certified Recovery Peer Specialist can receive the referral, engage the individual, coordinate warm handoffs and continue follow-up. The model complements rather

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than replaces clinical Co-Responder services: law enforcement addresses the event, clinicians address acute behavioral-health needs, and peers carry the relationship forward after stabilization. Project Offset aims to serve 300 individuals this year.

Reducing Harm with Law Enforcement, funded at \$5,500, strengthens this pathway through a two-hour peer-informed training incorporated into Escambia County Sheriff's Office Crisis Intervention Training. Officers receive additional information concerning homelessness, substance use, behavioral-health crises, trauma, impairment and withdrawal, communication, de-escalation, barriers to treatment and opportunities for connection with community resources. RHLEO aims to present to 180 law enforcement officers between ECSO and PPD.

FRND – Family Reunification Navigation & Development, at \$34,320, places certified peers alongside parents navigating child-welfare safety plans and case plans. Peers help parents identify and overcome barriers involving substance-use treatment, mental-health services, housing, transportation, employment, benefits and other requirements while supporting engagement and progress toward reunification. The project builds upon peer-supported child-welfare approaches and addresses a documented local reunification challenge. FRND aims to assist 12 families toward reunification.

UnMasked, funded at \$8,800, expands an eight-hour peer-informed resocialization course developed through Offensive's work at Camp O. Participants learn to recognize triggers and defense mechanisms, establish boundaries, communicate effectively, manage conflict and navigate relationships, employment, housing, treatment and recovery environments. Unmasked aims to present to 250 individuals, between Camp O, REAP, and other community partners.

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RAW – Relational Awareness Workshop, funded at \$5,500, provides a mobile two-hour workshop addressing manipulation, coercion, unhealthy relationships, boundaries and appropriate responses. RAW can be delivered directly in shelters, churches, outreach organizations and other community settings rather than requiring participants to travel to Offensive. RAW aims to present to 200 individuals the first year.

NOWS Toolkits for Parents Receiving MAT, funded at \$5,500, will be developed with Dr. Mona Chekragari by adapting existing NOWS research and toolkit development into a peer-informed resource specifically for parents receiving MAT while caring for newborns experiencing Neonatal Opioid Withdrawal Syndrome. Funding supports clinical/research collaboration, peer input, content development, educational materials, toolkit design and distribution through healthcare and community partners. NOWS Toolkit aims to deliver to 100% of new parents in Escambia County on MAT.

Certified Recovery Peer Specialist Development provides \$2,200 to support certification costs for 10 new CRPS candidates, strengthening Escambia County's recovery and behavioral-health workforce.

Peer Locker, funded at \$6,600 and developed with VetCV, creates digital infrastructure for peers to maintain credentials and employment documentation while providing individuals experiencing homelessness with secure digital storage for identification and other documents needed to access housing, employment, treatment, healthcare and benefits. Peer Locker aims to create 500 new Peer Lockers in 1st year.

Evidence-Based and Innovative Approach

The initiative combines established peer-support, harm-reduction, recovery-navigation, trauma-informed, MAT, crisis-intervention and

Continuum-of-Care practices with innovations developed from barriers
Offensive encounters directly in the field.

Its central innovation is not the creation of another isolated service. It is the creation of continuity between systems.

An individual may first encounter Outreach Angels in an encampment, through Project Offset, or Offensive through its Resource Center. That person can then be connected to the GOAT Team for barrier navigation; behavioral or physical healthcare for treatment; housing resources through the Continuum of Care; employment and benefits resources; and educational programs such as UnMasked and RAW to strengthen the skills necessary to maintain stability.

Peer Locker protects the documents needed to continue that progress even when an individual moves between an encampment, shelter, hospital, treatment program, transitional housing or another provider.

This approach recognizes that opioid abatement does not end when an overdose is reversed or a referral is issued. Long-term recovery depends upon whether the individual can actually cross the barriers between crisis, treatment, housing, healthcare, income and community stability.

The NOFA specifically awards additional consideration to innovative, measurable, mobile and community-based projects. Offensive's model intentionally meets those priorities by bringing peer support into streets, encampments, law-enforcement encounters, shelters, community organizations and other settings where individuals already are.

Coordination with Housing, Workforce and Healthcare Systems

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Coordination is embedded throughout the initiative rather than treated as a separate referral activity.

For individuals experiencing homelessness or housing instability, Opening Doors Northwest Florida, as Lead Agency and HMIS administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting. Opening Doors will work with participating providers to establish appropriate HMIS projects, standardized data collection practices, training, technical assistance and reporting of enrollment, outreach contacts, referrals, housing outcomes and other performance measures. This provides the project with a direct mechanism for coordination with the community's homelessness-response and housing system.

GOAT Team, Outreach Angels, FRND, Project Offset and Peer Locker will support connections to housing and shelter while addressing the practical barriers that frequently prevent successful placement—identification, documentation, insurance, transportation, benefits and communication. Peer Locker further preserves documents needed for housing, employment, treatment and healthcare so progress is not repeatedly lost when physical documents disappear.

Workforce coordination occurs through GOAT Team employment and income navigation, UnMasked's employment-related communication and stabilization skills, Peer Locker's credential and employment functions, and the CRPS Development project. Ten individuals with lived experience will receive financial support toward professional certification, creating a direct pathway from lived experience into Escambia County's behavioral-health and recovery workforce.

Physical and behavioral healthcare coordination will include warm connections to substance-use treatment, MAT, detoxification, mental-health services, medical care and other appropriate providers. Project

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Offset specifically creates a bridge from law enforcement and acute crisis systems to continued peer engagement, while the NOWS project creates a direct collaboration between peer recovery services and clinical/research expertise. The toolkit is intended to complement—not replace—medical guidance while helping parents understand NOWS, maintain MAT recovery and communicate effectively with pediatric and treatment providers.

Together, these projects create a layered community response: outreach finds people, peers build trust, GOATs navigate barriers, healthcare treats, housing stabilizes, workforce opportunities create independence, education strengthens long-term stability, and continued peer engagement helps individuals remain connected.

That is the purpose of Offensive's proposed opioid abatement initiative—not simply to create more referrals, but to build the connective tissue necessary for people affected by opioid use to successfully move between the systems Escambia County already has and remain engaged long enough for those systems to work.



OFFENSIVE CORP

Outreach Angels – Peer-Led Street Outreach

Offensive is requesting \$15,500 to support the Outreach Angels Street Outreach Team and maintain consistent, peer-led engagement with individuals experiencing unsheltered homelessness throughout Escambia County.

The Outreach Angels go where traditional services often cannot.

Our team conducts direct outreach in encampments, wooded areas, abandoned buildings, motels, vehicles, and other locations where individuals experiencing homelessness are living and surviving. The objective is not simply to distribute supplies. Supplies create an opportunity for engagement, and engagement creates an opportunity for connection to care.

Peer-Led Outreach

A significant part of the Outreach Angels model is the use of trained peers with lived experience.

Individuals experiencing homelessness, substance use, and mental health challenges may be hesitant to engage with traditional systems. Consistent contact with someone who understands those experiences can help establish trust.

Outreach Angels return.

That consistency allows relationships to develop over time. An individual who declines treatment, shelter, mental health services, or case management during the first encounter may be ready after the fifth, tenth, or twentieth.

When that moment happens, the relationship already exists.

Outreach Angels can then connect individuals directly with Offensive's GOAT Team and community partners for identification, insurance, benefits, mental health services, substance use treatment, housing navigation, and other resources.



Meeting Immediate Needs While Building Long-Term Connections

Street outreach requires addressing the immediate realities of living outside while simultaneously creating pathways toward stability.

Grant funding will support:

Hygiene Supplies – \$2,000

Hygiene products allow the team to address basic health and dignity needs while creating opportunities for continued engagement. Supplies may include personal hygiene products, menstrual products, oral hygiene supplies, cleaning products, and other essential items.

Tents & Emergency Shelter Items – \$2,000

Individuals living outside regularly face rain, heat, cold, displacement, and other environmental conditions. Funding will provide tents and other emergency shelter-related items when immediate shelter placement is unavailable.

These supplies are intended to reduce immediate exposure while outreach workers continue pursuing safer and more permanent options.

Wound Care Supplies – \$1,500

Individuals experiencing unsheltered homelessness frequently face barriers to basic wound care and medical services. Funding will provide basic wound-care supplies that can be distributed during outreach while encouraging and facilitating connection to appropriate medical care when needed.

Wound care engagement can also provide another opportunity to identify individuals who require a higher level of medical attention and connect them with health care providers.

Peer Outreach Hours – \$10,000

The largest investment is in the people conducting the outreach.

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Funding will support peer hours dedicated to locating, engaging, and maintaining relationships with individuals experiencing homelessness throughout Escambia County.

Peers will provide resource navigation, distribute essential supplies, identify immediate needs, facilitate referrals, connect individuals with the GOAT Team and community providers, and follow up with individuals as they work toward treatment, housing, health care, and stability.

Funding Request: \$15,500

Offensive is requesting a total of \$15,500:

- \$10,000 – Peer outreach hours
- \$2,000 – Hygiene supplies
- \$2,000 – Tents and emergency shelter items
- \$1,500 – Wound care supplies

This funding maintains a balance between meeting immediate survival needs and investing in the peer relationships that can lead to longer-term outcomes.

Intended Outcomes

Offensive will track outreach activity and outcomes including:

- Individuals engaged through street outreach.
- Outreach encounters conducted.
- Hygiene and emergency supplies distributed.
- Individuals receiving basic wound-care supplies and medical referrals when appropriate.
- Connections to the GOAT Team and case management.
- Connections to substance use and mental health treatment.
- Connections to shelter and housing resources.
- Identification, insurance, and benefit navigation referrals.
- Repeat engagements and continued contact with unsheltered individuals.
- Successful connections to community services.

More Than Supplies

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A tent may address tonight.

A hygiene kit may address today.

A wound-care kit may address an immediate need.

The peer relationship creates an opportunity to address what happens tomorrow.

The Outreach Angels use immediate assistance as an entry point for consistent, respectful engagement with some of Escambia County's most difficult-to-reach residents.

For \$15,500, Offensives can keep trained peers in the streets, maintain essential outreach supplies, and continue connecting individuals experiencing homelessness with the resources necessary to move from survival toward stability.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

Opening Doors will also conduct ongoing data quality monitoring to ensure that information entered into HMIS is timely, complete, accurate, and consistent with FL-511 CoC HMIS Policies and Procedures and applicable HMIS data standards. Data quality reviews will identify missing or inconsistent information and allow



Opening Doors to provide corrective technical assistance to participating agencies. Opening Doors will develop standardized reports for the Opioid Abatement initiative that align County-required performance measures with CoC system-level reporting wherever appropriate. This structure will allow Escambia County and participating organizations to evaluate project outputs and outcomes using consistent definitions and methodologies while also strengthening the community's ability to understand service utilization, identify unmet needs, measure housing and recovery-related outcomes, and evaluate the overall impact of Opioid Abatement investments on vulnerable populations.



OFFENSIVE CORP

GOAT Team – Goal Oriented Achievement Technicians

Offensive is requesting \$34,320 to support the GOAT Team (Goal Oriented Achievement Technicians), our peer-informed case management and navigation team serving individuals experiencing homelessness, substance use, mental health challenges, and other barriers to stability throughout Escambia County.

The GOAT Team is built around a simple concept:

Identify the goal. Identify the barriers. Work through them together.

GOAT Team members are Certified Recovery Peer Specialists who are also trained in WRAP (Wellness Recovery Action Plan) through NAMI. This combination of professional training and lived experience allows the team to approach case management differently.

The team does not simply provide someone with a phone number or a referral. GOATs help individuals navigate the steps necessary to actually access the service.

From Referral to Connection

For individuals experiencing homelessness, what appears to be one barrier is often a chain of interconnected barriers.

Someone may be ready to enter treatment but have no identification.

They may need identification but lack a birth certificate or Social Security card.

They may qualify for health care but have no insurance.

They may qualify for benefits but struggle to complete applications or maintain the documentation required to move the process forward.

GOAT Team members work directly with individuals to break larger goals into achievable steps.

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Assistance includes:

- Obtaining identification.
- Replacing birth certificates and Social Security documentation.
- Applying for health insurance.
- Navigating public benefits.
- Connecting individuals with mental health services.
- Connecting individuals with substance use treatment.
- Navigating detoxification, treatment, and recovery resources.
- Assisting with housing-related documentation and applications.
- Connecting individuals with employment and income resources.
- Coordinating transportation when it creates a barrier to services.
- Helping individuals understand appointments, applications, and next steps.
- Following up to help individuals remain engaged with services.

Peer-Informed Case Management

The GOAT Team primarily works with individuals experiencing homelessness who are also navigating substance use or mental health challenges.

Traditional systems can be difficult to navigate under the best circumstances. For someone living outside, without transportation, identification, reliable communication, or stable mental health, completing even a basic administrative process can become overwhelming.

Certified peers bring another tool to that process: lived experience.

Peers can often establish trust with individuals who have become disconnected from or hesitant to engage with traditional systems. That relationship creates an opportunity to move from immediate crisis response toward achievable goals and longer-term stability.

GOAT Team members combine that peer relationship with structured resource navigation and case management.

Daily Access at Offensive

The GOAT Team operates daily from Offensive's Resource Center on Fairfield Drive in Pensacola, creating a consistent location where individuals can receive assistance.

The team works directly with:

- Individuals walking into the Offensive Resource Center seeking assistance.
- Unsheltered individuals connected through Offensive's street outreach.
- Residents of Camp O Women's Transitional Camp.
- Individuals navigating substance use and recovery.
- Individuals experiencing mental health challenges.
- Community members facing barriers to treatment, benefits, identification, health care, and stability.

This connection between street outreach, the Resource Center, Camp O, and the GOAT Team creates continuity.

An Outreach Angel can meet someone in an encampment and connect them with a GOAT. A Camp O resident can work with the same team throughout her transition toward stability. A person can walk into the Resource Center and begin addressing barriers without first navigating a complicated referral system.

Funding Request: \$34,320

Offensive is requesting \$34,320 to support Certified Recovery Peer Specialists providing GOAT Team services in Escambia County.

Funding will strengthen Offensive's ability to maintain consistent peer navigation and case management at the Resource Center, Camp O, and through connections generated by street outreach.

The investment supports the people who do the daily work of helping individuals move from "I need help" to "here is what we are going to do next."

Intended Outcomes

Offensive will track measurable GOAT Team activities and outcomes, including:

- Individuals receiving peer-informed case management.
- Identification documents obtained or replaced.
- Insurance enrollments and benefit applications completed.
- Connections to mental health services.
- Connections to substance use treatment, detox, MAT, and recovery services.
- Housing applications and housing-related documentation completed.
- Employment and income-resource connections.
- Successful referrals and service linkages.
- Individual goals established and achieved.
- Continued engagement with services.
- Movement from homelessness or instability toward greater stability.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

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Opening Doors will also conduct ongoing data quality monitoring to ensure that information entered into HMIS is timely, complete, accurate, and consistent with FL-511 CoC HMIS Policies and Procedures and applicable HMIS data standards. Data quality reviews will identify missing or inconsistent information and allow Opening Doors to provide corrective technical assistance to participating agencies. Opening Doors will develop standardized reports for the Opioid Abatement initiative that align County-required performance measures with CoC system-level reporting wherever appropriate. This structure will allow Escambia County and participating organizations to evaluate project outputs and outcomes using consistent definitions and methodologies while also strengthening the community's ability to understand service utilization, identify unmet needs, measure housing and recovery-related outcomes, and evaluate the overall impact of Opioid Abatement investments on vulnerable populations.

Turning Resources Into Results

Escambia County has resources. The challenge for many vulnerable individuals is successfully navigating the distance between knowing a resource exists and actually accessing it.

That is where the GOAT Team operates.

For \$34,320 Offensive can continue placing trained, certified peers directly beside individuals experiencing homelessness, substance use, and mental health challenges to help them overcome the practical barriers standing between crisis and stability.

A referral tells someone where to go. A GOAT helps them get there.



OFFENSIVE CORP

Project Offset – Peer-Informed Crisis Response & Community Referral

Offensive proposes Project Offset, a 12-month partnership with the Escambia County Sheriff's Office creating a peer-informed training and referral pathway for deputies encountering individuals with mental health, substance use, homelessness, recovery, or related behavioral-health needs.

When law enforcement, EMS, or an acute behavioral-health response is necessary, those systems remain responsible. When the immediate crisis is resolved but an identifiable need remains, Project Offset connects the individual with a Certified Recovery Peer Specialist for continued engagement.

Peers can assist with:

- Substance use treatment and recovery navigation.
- Mental health service connections.
- Detox and MAT navigation.
- Homeless outreach and housing resources.
- Identification, insurance, and benefits.
- Transportation and other barriers to care.
- Connection to Offensive's GOAT Team and community providers.
- Continued peer engagement and follow-up.

The goal is not simply to make another referral. The goal is to help the individual complete the connection.

Why Project Offset Matters

Law enforcement regularly encounters the consequences of unresolved mental health, substance use, homelessness, trauma, and disconnected care.

A deputy may successfully resolve the immediate call without resolving the circumstances likely to contribute to the next one.

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Project Offset creates another pathway:

Police Contact → Appropriate Response → Peer Referral → Engagement → Connection → Follow-Up

The model recognizes an important difference between law enforcement and outreach:

The deputy may have ten minutes. The peer may have ten months.

Law enforcement responds to an event. Peers can build the relationship necessary to help someone accept treatment, connect with mental health services, address homelessness, or overcome other barriers to stability.

Project Offset Complements the Co-Responder Unit

Project Offset does not replace or duplicate the Co-Responder Unit.

Co-Responder: Law Enforcement + Behavioral-Health Clinician

Project Offset: Law Enforcement Referral → Community Peer Response

The Co-Responder remains appropriate when clinical assessment or immediate behavioral-health intervention is needed. Project Offset becomes appropriate when those immediate responsibilities have been addressed but the individual still needs continued support.

It can also provide the next layer after a Co-Responder intervention:

Crisis → Co-Responder → Stabilization → Project Offset → Peer Follow-Up

The clinician handles the crisis. The peer carries the relationship forward.

Training + Response

Project Offset builds upon Offensive's existing Reducing Harm with Law Enforcement training, which has been incorporated into Crisis Intervention Training at the Escambia County Sheriff's Office.

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Training provides a peer-informed perspective on:

- De-escalation and communication.
- Mental health and substance use.
- Trauma, psychosis, intoxication, and withdrawal.
- Homelessness.
- Opioid overdose and naloxone.
- Co-Responder and community resource utilization.
- Referral decision-making and warm handoffs.

The purpose is not to retrain deputies. It is to add another perspective and another tool.

Funding Request: \$174,000

Offensive is requesting \$174,000 to implement Project Offset for 12 months in partnership with the Escambia County Sheriff's Office.

Funding will support the peer workforce and infrastructure necessary to operate a responsive law-enforcement-to-community referral pathway. This includes Certified Recovery Peer Specialist hours dedicated to receiving law-enforcement referrals, engaging referred individuals, navigating resources, coordinating warm handoffs, and providing continued follow-up, along with training, program coordination, referral management, and implementation.

Project Offset is designed to ensure that when a deputy identifies an individual who no longer requires a law-enforcement or acute crisis response—but clearly has continuing behavioral health, substance use, homelessness, recovery, or resource needs—there is a trained team available to receive that referral and carry the relationship forward.

The \$174,000 investment supports the 12-month implementation of a system that connects law enforcement response with sustained peer engagement.

The deputy handles the call. The clinician handles the crisis. The peer carries the relationship forward.

Intended Outcomes

Project Offset will track:

- Deputies trained.
- Referrals received.
- Successful peer contacts.
- Individuals accepting continued peer engagement.
- Connections to mental health and substance use services.
- Connections to housing, shelter, benefits, insurance, and identification.
- Completed warm handoffs.
- Continued peer engagement.
- Officer feedback on the referral pathway.

Project Offset creates another tool for Escambia County law enforcement and another entry point into care for individuals who may otherwise continue cycling between crisis and police contact.

The deputy handles the call. The clinician handles the crisis. The peer carries the relationship forward.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance



measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

Opening Doors will also conduct ongoing data quality monitoring to ensure that information entered into HMIS is timely, complete, accurate, and consistent with FL-511 CoC HMIS Policies and Procedures and applicable HMIS data standards. Data quality reviews will identify missing or inconsistent information and allow Opening Doors to provide corrective technical assistance to participating agencies. Opening Doors will develop standardized reports for the Opioid Abatement initiative that align County-required performance measures with CoC system-level reporting wherever appropriate. This structure will allow Escambia County and participating organizations to evaluate project outputs and outcomes using consistent definitions and methodologies while also strengthening the community's ability to understand service utilization, identify unmet needs, measure housing and recovery-related outcomes, and evaluate the overall impact of Opioid Abatement investments on vulnerable populations.



OFFENSIVE CORP

Reducing Harm with Law Enforcement

Offensive is requesting \$5,500 to continue Reducing Harm with Law Enforcement, a two-hour peer-informed training that provides law enforcement officers with an additional perspective when responding to calls involving homelessness, mental health, substance use, and other behavioral health crises.

The course was developed from Offensive's experience conducting street outreach throughout Escambia County and working directly with individuals experiencing homelessness, substance use, mental health challenges, and repeated interactions with emergency systems.

The purpose is not to retrain law enforcement. It is to broaden the information available to them.

Law enforcement officers frequently encounter individuals during the most escalated minutes of their lives. Outreach workers may work with those same individuals for weeks, months, or even years.

That difference in time provides a different perspective.

A Peer-Informed Lens

Reducing Harm with Law Enforcement shares observations from outreach workers and individuals with lived experience to help officers better understand what may be occurring before, during, and after a crisis encounter.

The two-hour course addresses topics including:

- Homelessness and the realities of living unsheltered.
- Substance use and the changing illicit drug environment.
- Mental health and behavioral health crises.
- Trauma and survival behaviors.
- Recognizing substance-related impairment and withdrawal.

- Understanding barriers to treatment and services.
- Communication and de-escalation considerations.
- Building cooperation during difficult encounters.
- The role of peer outreach and community-based services.
- Opportunities for law enforcement to connect individuals with outreach and other community resources.
- How law enforcement and outreach can complement one another without confusing or duplicating their respective roles.

The course also gives officers an opportunity to ask questions directly of people working in the field and discuss situations they regularly encounter.

Partnership with Escambia County Sheriff's Office

The Escambia County Sheriff's Office has incorporated Reducing Harm with Law Enforcement into its Crisis Intervention Training (CIT), providing Offensive an opportunity to deliver the course directly to deputies.

This partnership creates an important bridge between law enforcement and community-based outreach.

Offensive recognizes that deputies bring extensive training and experience into the classroom. Reducing Harm with Law Enforcement respects that expertise while contributing something different: the perspective of people who remain connected to individuals after the emergency call is over.

A deputy may have fifteen minutes with someone during a crisis.

Outreach may have fifteen months.

Both perspectives matter.

Funding Request: \$5,500

Offensive is requesting \$5,500 to continue providing Reducing Harm with Law Enforcement in Escambia County for as long as the training remains valuable to participating law enforcement agencies.

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Funding will support peer instructors, course preparation and delivery, training materials, curriculum updates, and coordination with participating agencies.

The curriculum can also continue evolving as outreach workers and law enforcement identify emerging issues, changing drug trends, community resources, and opportunities for improved collaboration.

Intended Outcomes

Offensive will track:

- Number of training sessions delivered.
- Number of law enforcement officers trained.
- Participating agencies and units.
- Officer feedback and course evaluations.
- Changes in participant knowledge and understanding measured through pre/post evaluations.
- Increased awareness of community-based resources and referral options.
- Continued opportunities for collaboration between law enforcement and peer outreach.

A Broader Perspective on Crisis Response

Reducing Harm with Law Enforcement does not ask officers to stop being officers.

It gives them additional information that may help them determine what they are seeing, communicate more effectively, recognize when another community resource can assist, and better understand the individuals they repeatedly encounter.

For \$5,500, Offensive can continue bringing the experience of the streets into the training room and strengthening the relationship between law enforcement, peer outreach, and the community they both serve.

Law enforcement sees the crisis. Outreach often sees the story surrounding it. Reducing Harm with Law Enforcement brings those perspectives together.



OFFENSIVE CORP

FRND – Family Reunification Navigation & Development

Offensive is requesting \$34,320 to strengthen its Family Reunification Navigation & Development (FRND) program in Escambia County by placing Florida State Certified Peer Specialists alongside parents navigating the child welfare system.

Parents involved in a child welfare case are often expected to navigate complex safety plans and case plans while simultaneously addressing the circumstances that contributed to system involvement. These may include substance use, mental health challenges, housing instability, transportation barriers, employment, treatment requirements, court obligations, and difficulty accessing community resources. Missing appointments, misunderstanding requirements, or failing to connect with the appropriate service can delay progress toward reunification.

FRND provides parents with something different: a trained peer who walks alongside them through the process.

Florida State Certified Peers will work directly with participating parents to:

- Help parents understand and navigate their safety plan and case plan.
- Identify barriers that may prevent completion of case-plan requirements.
- Connect parents with substance use treatment, mental health services, housing resources, transportation, employment assistance, benefits, and other community supports.
- Help parents prepare for appointments, meetings, and important case milestones.
- Encourage consistent engagement with required services.
- Provide peer support from someone who understands how overwhelming complex systems can be.
- Strengthen communication, self-advocacy, stability, and parental confidence.
- Support parents as they work toward creating a healthier and more sustainable environment for their children.

Why FRND Matters

Current data indicates an Escambia County reunification rate of approximately 32.2%. Peer-supported child welfare models elsewhere have reported reunification rates approaching 70% among participating families, demonstrating the potential value of meaningful peer involvement.

FRND will bring that peer-centered approach directly to Escambia County families.

The goal is not to replace child welfare professionals, case managers, treatment providers, or the courts. FRND fills the space between them. The peer helps parents understand expectations, access the resources they have been referred to, remain engaged, overcome barriers, and continue moving toward the goals established in their case plans.

Funding Request: \$34,320

Offensive is requesting \$34,320 to support Florida State Certified Peers working directly with parents involved in child welfare cases in Escambia County.

This investment will allow Offensive to expand FRND's capacity to provide individualized peer navigation during a period when families are facing some of the most consequential challenges of their lives.

Intended Outcomes

FRND will track measurable outcomes including:

- Number of parents enrolled in peer navigation.
- Parent engagement and retention.
- Connections to treatment and community resources.
- Progress toward individual case-plan requirements.
- Reduction of identified barriers to case-plan completion.
- Successful completion of case-plan requirements.
- Reunification outcomes among participating families.

Ultimately, FRND is built around a simple principle:

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

Opening Doors will also conduct ongoing data quality monitoring to ensure that information entered into HMIS is timely, complete, accurate, and consistent with FL-511 CoC HMIS Policies and Procedures and applicable HMIS data standards. Data quality reviews will identify missing or inconsistent information and allow Opening Doors to provide corrective technical assistance to participating agencies. Opening Doors will develop standardized reports for the Opioid Abatement initiative that align County-required performance measures with CoC system-level reporting wherever appropriate. This structure will allow Escambia County and participating organizations to evaluate project outputs and outcomes using consistent definitions and methodologies while also strengthening the community's ability to understand service utilization, identify unmet needs, measure housing and recovery-related outcomes, and evaluate the overall impact of Opioid Abatement investments on vulnerable populations.



OFFENSIVE CORP

UnMasked – Resocialization & Healthy Communication

Offensive is requesting \$8,800 to continue and expand UnMasked throughout Escambia County, providing an 8-hour peer-informed resocialization course focused on communication, relationships, trauma-informed behavior, and the transition from survival to stability.

UnMasked was developed through Offensive's direct work with women experiencing homelessness, substance use, mental health challenges, and trauma at Camp O Women's Transitional Camp.

As residents began achieving greater stability in housing, mental health, and substance use, another barrier became increasingly visible:

The behaviors that helped someone survive a crisis do not always help them succeed after the crisis.

Years of trauma, homelessness, abusive relationships, substance use, incarceration, or instability can reinforce defense mechanisms such as shutting down, becoming confrontational, avoiding difficult conversations, assuming harmful intent, people-pleasing, isolating, or reacting before communicating.

These behaviors may have once served a protective purpose. However, when carried into employment, housing, treatment, friendships, family relationships, and recovery, they can become barriers to long-term stability.

From Defense Mechanisms to Offense Mechanisms

UnMasked helps participants recognize their individual defense mechanisms and understand where those behaviors originated without using trauma as an excuse for harmful behavior.

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Participants then learn what Offensive calls "offense mechanisms"—healthy, intentional communication strategies that allow individuals to address situations before reaching a point of crisis or reaction.

The 8-hour course focuses on:

- Recognizing personal defense mechanisms and triggers.
- Understanding how trauma influences communication and relationships.
- Identifying harmful and unhealthy relationship behaviors.
- Recognizing manipulation and unsafe interpersonal dynamics.
- Establishing and maintaining healthy boundaries.
- Communicating needs clearly and respectfully.
- Managing conflict without automatically returning to survival responses.
- Developing healthier responses to rejection, disagreement, and stress.
- Recognizing safe versus unsafe people and relationships.
- Building communication skills for employment, housing, treatment, recovery, family, and everyday life.

Developed From a Real Community Need

UnMasked has become a staple of programming at Camp O because it addresses a barrier Offensive identified through direct experience.

Housing stability alone is not enough.

Treatment alone is not enough.

Mental health stabilization alone is not enough.

Once immediate crises begin to stabilize, individuals still have to navigate employers, landlords, coworkers, partners, family members, treatment providers, neighbors, and the broader community.

UnMasked helps bridge the gap between becoming stable and learning how to live successfully within that stability.

Funding Request: \$8,800

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Offensive is requesting \$8,800 to continue UnMasked and expand access to the course throughout Escambia County.

Funding will support facilitation, participant materials, educational supplies, course delivery, and expansion into additional community settings and partner organizations.

Rather than limiting UnMasked to residents of Camp O, this investment will allow Offensive to bring the curriculum to individuals throughout Escambia County who are transitioning from homelessness, substance use, mental health crises, incarceration, treatment, or other periods of significant instability.

Intended Outcomes

Offensive will track participation and course completion while measuring participant growth in areas including:

- Recognition of personal defense mechanisms.
- Identification of unhealthy or harmful relationship behaviors.
- Understanding and establishment of healthy boundaries.
- Conflict-management skills.
- Healthy communication strategies.
- Recognition of personal triggers.
- Ability to identify and utilize offense mechanisms.
- Participant confidence navigating relationships, employment, housing, treatment, and recovery environments.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening

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Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

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Building Stability That Lasts

UnMasked addresses an often-overlooked part of recovery and stabilization: resocialization.

Getting someone housed, connected to treatment, or stabilized is a major accomplishment. But maintaining those gains requires another set of skills.

For an investment of \$8,000, Offensive can continue a program already embedded within Camp O and expand it throughout Escambia County, helping individuals move beyond surviving their circumstances toward developing the communication, boundaries, relationships, and behaviors necessary to sustain long-term stability.

Stability creates the opportunity. UnMasked teaches participants how to navigate what comes next.



OFFENSIVE CORP

RAW – Relational Awareness Workshop

Offensive is requesting \$5,500 to expand RAW (Relational Awareness Workshop) throughout Escambia County, providing a two-hour educational workshop focused on recognizing, understanding, and responding to manipulation and abusive relationship behaviors.

Manipulation does not exist within only one population. It can occur in romantic relationships, families, friendships, workplaces, churches, service environments, and within vulnerable communities.

For individuals experiencing homelessness, recovery, trauma, or other forms of instability, recognizing these behaviors can be especially important. However, the lessons taught through RAW have value for the entire community.

RAW teaches people to recognize manipulation before they become trapped in its cycle.

Recognizing What Manipulation Looks Like

Manipulation and emotional abuse are not always obvious. Harmful behaviors can gradually become normalized within relationships, making them difficult to recognize while they are happening.

RAW provides participants with clear language and practical examples to identify common manipulation and abuse tactics, including:

- Gaslighting.
- Love bombing.
- Guilt tripping.
- Triangulation.
- White knighting and creating dependency.
- Silent treatment and emotional withholding.
- Breadcrumbing.

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- DARVO — Deny, Attack, and Reverse Victim and Offender.
 - Boundary violations.
 - Controlling and coercive behaviors.
 - Other unhealthy relationship dynamics.

Participants learn not only what these behaviors are, but how they may appear in everyday interactions.

Recognition Is Only the First Step

RAW goes beyond identifying manipulation.

Participants are taught practical ways to respond when they recognize unhealthy behaviors, including establishing boundaries, communicating clearly, avoiding unnecessary escalation, recognizing patterns rather than isolated incidents, and identifying when disengagement or additional support may be appropriate.

The objective is to give participants tools they can use in real situations.

RAW also encourages self-awareness. Understanding manipulation includes examining our own communication and recognizing behaviors we may have learned or normalized through previous relationships and experiences.

A Workshop for the Entire Community

RAW is intentionally designed to be useful across different environments and populations.

The workshop can be provided to:

- Individuals experiencing homelessness or housing instability.
- People in recovery.
- Churches and faith communities.
- Outreach organizations and volunteers.
- Peer support professionals.
- Community organizations.
- Individuals rebuilding relationships after periods of instability.
- Members of the general public.

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This broad accessibility allows RAW to function as both a prevention and education program.

Funding Request: \$5,500

Offensive is requesting \$5,500 to bring RAW to communities throughout Escambia County.

Funding will support instructors, participant materials, educational resources, workshop delivery, community outreach, and coordination with organizations interested in hosting the training.

Rather than requiring participants to come to Offensive, the program can be brought directly into shelters, churches, outreach organizations, community programs, and other accessible locations throughout the county.

Intended Outcomes

Offensive will track:

- Number of RAW workshops delivered.
- Number of participants completing the workshop.
- Number and type of community organizations hosting RAW.
- Participant understanding of manipulation tactics before and after training.
- Increased ability to identify unhealthy relationship behaviors.
- Increased knowledge of appropriate responses and boundary-setting strategies.
- Participant confidence in recognizing manipulation within real-world situations.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized

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oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

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Building Relational Awareness

People cannot address behaviors they do not recognize.

RAW gives participants language for experiences that can otherwise be difficult to identify or explain. Once someone can recognize gaslighting, coercion, guilt, triangulation, or other manipulation tactics, they are better equipped to establish boundaries and make informed decisions about their relationships.

For \$5,500, Offensives can bring this practical education into communities throughout Escambia County and help individuals recognize unhealthy relationship dynamics before those dynamics create greater harm.



Recognize the tactic. Understand the pattern. Know how to respond.



OFFENSIVE CORP

NOWS Toolkits for Parents Receiving Medication-Assisted Treatment

Offensive is requesting \$5,500 to partner with Dr. Mona Chekragari to develop peer-informed educational toolkits for parents receiving Medication-Assisted Treatment (MAT) who are caring for newborns experiencing Neonatal Opioid Withdrawal Syndrome (NOWS).

This project represents an expansion of Dr. Chekragari's research on NOWS and her development of digital toolkits designed to help foster parents recognize, understand, and respond to challenges associated with caring for infants affected by NOWS.

The proposed expansion brings that knowledge to another important population: parents who are themselves receiving MAT while caring for a newborn with NOWS.

Supporting the Parent and the Newborn

Medication-Assisted Treatment can be an important component of recovery for pregnant and parenting individuals with opioid use disorder. However, parents may leave the hospital facing a complicated combination of recovery, parenting, medical follow-up, stigma, fear, and the challenges associated with caring for an infant experiencing withdrawal-related symptoms.

A parent may understand that their medication supports their recovery while simultaneously experiencing guilt or confusion when their newborn develops symptoms of NOWS.

This is where a peer-informed perspective can be particularly valuable.

The toolkit will be designed to provide practical education while communicating with parents in language that is supportive, understandable, and grounded in the realities of recovery and early parenthood.

Expanding Dr. Chekragari's Nows Work

The project will build upon Dr. Chekragari's existing research and toolkit development rather than starting from the beginning.

Offensive will contribute its experience in peer support, substance use recovery, harm reduction, resource navigation, and working directly with individuals experiencing complex barriers.

Together, the project will translate research and clinical knowledge into a resource designed specifically for parents navigating both MAT and the care of a newborn experiencing Nows.

Potential toolkit content will include:

- Understanding Nows and common symptoms.
- What parents may experience after bringing their newborn home.
- Strategies for comforting and caring for an infant experiencing Nows-related symptoms.
- Understanding the importance of medical follow-up.
- Recognizing when symptoms may require additional medical attention.
- Navigating MAT while caring for a newborn.
- Addressing stigma and misconceptions surrounding MAT.
- Supporting parental confidence and engagement.
- Questions parents may want to discuss with pediatric and treatment providers.
- Community resources and support options.
- Peer-informed guidance from individuals who understand recovery and system navigation.

The toolkit will complement—not replace—medical guidance provided by physicians, pediatricians, nurses, and other health care professionals.

Reducing Stigma While Increasing Knowledge

This project also provides an opportunity to address stigma.

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Parents receiving MAT may already feel judged because of their history of opioid use disorder. When a newborn experiences NOWS, that stigma can intensify at a time when parental engagement and communication with health care providers are especially important.

The toolkit will reinforce an important distinction:

Treatment and recovery should be supported while parents are simultaneously given the information and tools necessary to understand and respond to their newborn's needs.

The objective is not to assign blame. It is to improve knowledge, preparedness, communication, and connection to appropriate care.

Funding Request: \$5,500

Offensive is requesting \$5,500 to support the development of a peer-informed NOWS toolkit for parents receiving MAT.

Funding will support collaboration with Dr. Mona Chekragari, peer input, content development, educational materials, toolkit design, and preparation of resources that can be distributed digitally and through appropriate community partners.

Intended Outcomes

Offensive will track:

- Completion of the peer-informed parent toolkit.
- Number of toolkits distributed or digitally accessed.
- Number of community and health care partners utilizing or distributing the resource.
- Parent feedback regarding usefulness and understanding.
- Increased parent knowledge of NOWS symptoms and supportive care.
- Increased understanding of when additional medical care should be sought.
- Increased awareness of available recovery, parenting, and community resources.

Translating Research Into Support

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Research creates knowledge. The next step is ensuring that knowledge reaches the people who need it in a form they can understand and use.

Through collaboration between Dr. Mona Chekragari and Offensive, this project will combine NOWS research with a peer-informed recovery perspective to create a practical resource for parents navigating MAT and the care of a newborn experiencing NOWS.

For \$5,000, this project can expand an existing body of work into a new resource designed to support healthier, more informed, and more confident parents during an especially important period for both parent and child.

Support the recovery. Educate the parent. Strengthen the environment surrounding the newborn.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

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OFFENSIVE CORP

Certified Recovery Peer Specialist Development

Offensive is requesting \$2,200 to support application and examination costs for 10 individuals pursuing Certified Recovery Peer Specialist (CRPS) certification through the Florida Certification Board.

Peer support is a critical component of Offensive's work. Individuals with lived experience bring a perspective that can help build trust, increase engagement, and bridge the gap between vulnerable populations and traditional systems of care.

However, lived experience alone does not create a professional peer workforce. Certification provides a pathway for individuals to combine their lived experience with formal training, ethical standards, professional competencies, and recognized credentials.

Turning Lived Experience Into a Professional Credential

Many individuals who would make effective peer specialists face financial barriers to completing the certification process. Application and examination expenses can prevent otherwise qualified candidates from obtaining the credential needed to advance into professional peer-support positions.

This funding will remove that barrier for 10 prospective Certified Recovery Peer Specialists.

Offensive will identify and support qualified candidates pursuing certification and use grant funding to cover eligible Florida Certification Board application and testing expenses.

Strengthening Escambia County's Peer Workforce

Increasing the number of credentialed peers creates benefits beyond Offensive.

Certified peers can serve throughout Escambia County in areas including:

- Substance use recovery.
- Mental health and behavioral health services.
- Homeless outreach.
- Treatment and recovery programs.
- Reentry and justice-involved services.
- Family support and navigation.
- Community-based harm reduction.
- Crisis response and resource navigation.

Certification can also provide individuals with lived experience a pathway toward meaningful employment that transforms previous challenges into an asset for serving others.

Funding Request: \$2,200

Offensive is requesting \$2,200 to support certification expenses for 10 new Certified Recovery Peer Specialists through the Florida Certification Board.

This represents an investment of approximately \$200 per prospective peer, creating a relatively low-cost opportunity to strengthen Escambia County's behavioral health and recovery workforce.

Intended Outcomes

Offensive will track the number of individuals supported through the certification process, applications completed, examinations attempted, certifications successfully obtained, and participants who subsequently enter or advance within peer-support employment or volunteer service.

The goal is straightforward: create more qualified peers who are prepared to serve Escambia County.

By investing \$2,200 in certification opportunities, this funding can help transform lived experience into professional experience—and expand the number of trained peers available to help others navigate recovery, crisis, and long-term stability.



OFFENSIVE CORP

Peer Locker – Digital Credential Management & Document Security

Offensive is requesting \$6,600 to license Peer Locker, a digital platform being developed through a partnership between Offensive and VetCV to address two connected needs in Escambia County: strengthening the professional peer workforce and protecting critical documentation for individuals experiencing homelessness.

The partnership combines Offensive's experience in peer services, street outreach, homelessness, and recovery navigation with VetCV's experience developing secure digital platforms for storing and managing important personal and professional information.

Peer Locker operates through two sides of one platform.

The first provides peer professionals with a centralized location to store and manage certifications, track continuing education requirements, and connect with employment opportunities.

The second provides individuals experiencing homelessness with a secure digital vault for copies of identification, medical records, certifications, and other important documents that can be accessed anywhere internet is available.

Digital Credential Management for Peers

As Escambia County continues developing its peer workforce, Certified Recovery Peer Specialists and other peer professionals must maintain certifications, continuing education units, training records, and other professional documentation.

Peer Locker provides one location where peers can:

- Store copies of certifications and professional credentials.
- Maintain training and continuing education records.
- Track CEU requirements and important credential information.

- Organize documentation needed for certification and employment.
- Access peer employment opportunities.
- Maintain a portable professional record as they move between employers and organizations.

This complements Offensive's investment in developing new Certified Recovery Peer Specialists by helping those peers maintain and utilize the credentials they earn.

Digital Vaults for the Unsheltered Community

The second side of Peer Locker addresses a problem Offensive encounters continuously through street outreach and case management: lost documentation.

For someone living unsheltered, maintaining physical documents can be extremely difficult. Identification, Social Security documentation, birth certificates, medical records, benefit information, discharge paperwork, and other critical documents can be lost or destroyed through weather, theft, displacement, encampment cleanups, or the everyday realities of living outside.

Offensive and other community organizations then spend additional time and resources replacing the same documents.

Missing documentation can delay access to:

- Housing.
- Employment.
- Treatment.
- Health care.
- Insurance and benefits.
- Identification.
- Social services.
- Recovery programs and other community resources.

Peer Locker provides individuals with a digital location to maintain copies of important records so that losing a physical document does not necessarily mean starting the entire process again.



A Partnership with VetCV

Peer Locker represents a collaborative approach between Offensive and VetCV.

Offensive brings direct knowledge of the barriers encountered by peers and individuals experiencing homelessness. VetCV brings experience with digital infrastructure designed to securely organize and preserve important information.

Together, the organizations are adapting that concept to address real barriers identified through Offensive's work in the community.

Rather than developing technology around an assumed need, Peer Locker is being shaped around problems outreach workers and peers encounter in the field every day.

Accessible Beyond the Street

A digital vault travels with the individual.

When someone moves from an encampment to a shelter, enters treatment, becomes hospitalized, is incarcerated, moves into transitional housing, or begins working with another provider, their stored documentation can remain accessible anywhere internet access is available.

This creates greater continuity as individuals move between outreach organizations, health care providers, treatment programs, shelters, government systems, and housing services.

For outreach workers, it can mean spending less time repeatedly replacing documents and more time helping individuals move forward.

Funding Request: \$6,600

Offensive is requesting \$6,600 for the Peer Locker licensing fee to make the platform available as part of Offensive's peer workforce development and street outreach efforts in Escambia County.

The investment supports two objectives simultaneously:

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Build and maintain a stronger professional peer workforce while reducing documentation barriers for individuals experiencing homelessness.

Intended Outcomes

Offensive will track utilization of both components of Peer Locker, including:

- Number of peer professionals enrolled.
- Professional credentials and training records maintained.
- CEU tracking and credential-management utilization.
- Number of individuals provided digital vaults.
- Number and types of critical documents securely stored.
- Instances where stored documentation prevents the need to restart a document-replacement process.
- Connections to housing, treatment, employment, benefits, and other services supported through access to documentation.

Protecting Progress

Replacing identification may appear to be a small administrative task, but for someone experiencing homelessness it can become another barrier between crisis and stability.

The same principle applies to the peer workforce. Earning a professional credential is important; maintaining and utilizing that credential creates long-term professional opportunity.

Through the Offensive and VetCV partnership, Peer Locker provides infrastructure for both.

For \$6,600, Escambia County can support a tool that protects professional credentials, preserves critical personal documentation, reduces duplication of services, and helps individuals maintain progress as they move through different systems of care.

For peers, it protects professional progress. For the unsheltered community, it protects the documents that can help make progress possible.

HMIS and Data Collection

Parents navigating a child welfare case should not have to navigate it alone. By investing in certified peer support, Escambia County can give parents additional tools to successfully complete their plans, strengthen family stability, and create healthier conditions for safe and lasting reunification. Opening Doors Northwest Florida, as the Lead Agency and Homeless Management Information System (HMIS) administrator for the FL-511 Continuum of Care, will provide centralized oversight of HMIS data collection and reporting for the Opioid Abatement projects serving individuals experiencing homelessness or housing instability. Opening Doors will work with participating providers to establish appropriate HMIS projects, define required data elements, develop standardized data collection and documentation practices, and provide training and technical assistance to project staff. This centralized approach will help ensure that client enrollment, outreach contacts, services, referrals, housing outcomes, and other required performance measures are collected consistently across participating projects while reducing duplication and improving coordination among providers.

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4. QUALITY OF SERVICE QUESTIONNAIRE

1. Project Offset directly supports Escambia County's Opioid Abatement priorities by increasing access to substance use disorder treatment, strengthening prevention and intervention within the criminal justice system, and creating a measurable pathway from law-enforcement contact to treatment and recovery support.

The project establishes a 12-month partnership between Offensive and the Escambia County Sheriff's Office (ECSO) that combines peer-informed law-enforcement training with a community referral pathway. Deputies encountering individuals affected by substance use, mental health conditions, homelessness, trauma, or related instability can refer individuals to Certified Recovery Peer Specialists (CRPS) when the law-enforcement or acute crisis function has concluded but additional needs remain.

The model is:

RECOGNIZE → DE-ESCALATE → ASSESS → RESPOND → REFER

Project Offset particularly advances the County performance measure to increase substance use disorder training, treatment, and prevention within Criminal Justice Departments. It also supports increased access to SUD treatment by creating an additional entry point for individuals who may not independently engage traditional behavioral-health systems.

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The project is innovative because it connects systems that are often separated. Law enforcement resolves the immediate public-safety concern; clinicians address acute behavioral-health crises when appropriate; peers then carry the relationship forward through engagement, navigation, warm handoffs, and follow-up. This creates a continuum from crisis contact to community stabilization rather than allowing the intervention to end when the immediate call is cleared.

2. Offensive is an active participant in the FL-511 Continuum of Care led by Opening Doors Northwest Florida and utilizes HMIS and Coordinated Entry to connect individuals experiencing homelessness or housing instability with the community's housing response system. Offensive's Outreach Angels conduct street outreach throughout Escambia County, while the GOAT Team provides peer-informed barrier navigation and case management.

Offensive also works within Escambia County's existing behavioral-health continuum through relationships and referrals involving providers such as Lakeview Center, Escambia County CORE, Community Health Northwest Florida, treatment providers, recovery organizations, shelters, and other community partners.

Project Offset is designed to integrate with—not duplicate—these existing systems. ECSO's Co-Responder Unit remains the appropriate response when a behavioral-health clinician is needed for an acute crisis. Project Offset provides an additional layer when the immediate crisis or law-enforcement responsibility has ended but the person still needs continued assistance.

The pathway may therefore look like:

Crisis → Law Enforcement/Co-Responder → Stabilization → Project Offset → Peer Engagement → Existing Community Provider

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When a referred participant is experiencing homelessness or housing instability, applicable information, services, referrals, and housing outcomes will be coordinated through the CoC/HMIS structure. Project Offset therefore creates another front door into systems Escambia County already has rather than creating a competing service network.

3. Project Offset uses a peer-informed, participant-directed assessment process. Following a referral, the peer first establishes contact, identifies the participant's immediate priorities, and determines barriers preventing the individual from accessing the services they want.

Needs may include substance use treatment, detoxification, medication-assisted treatment (MAT), mental health care, housing or shelter, identification documents, insurance, benefits, food assistance, transportation, physical healthcare, employment, or recovery support.

The peer does not dictate which services the participant must accept. Options are presented, barriers are discussed, and the participant determines which goals they want to pursue.

Project Offset emphasizes warm handoffs rather than passive referrals. When a participant requests a service, the peer assists with the steps required to access it. This can include contacting the provider with the participant, scheduling appointments, assisting with applications, obtaining required documentation, coordinating transportation resources, communicating with partner agencies, and following up after the referral.

A referral is not considered successful simply because a phone number or resource list was provided. Project Offset measures whether the connection actually occurred and continues engagement when barriers prevent completion.

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The goal is not simply to make another referral. The goal is to help the individual complete the connection.

4. Project Offset addresses the circumstances that frequently sit underneath repeated crisis and law-enforcement contact. Certified peers and Offensive's GOAT Team will assist participants in navigating mainstream benefits and community resources based upon individualized needs.

Connections may include SNAP/food assistance, SSI/SSDI, Medicaid or other insurance, identification and vital documents, primary healthcare, mental-health treatment, substance use treatment, MAT, detoxification, residential treatment, recovery support, Coordinated Entry, emergency shelter, transitional housing, permanent housing resources, employment assistance, transportation, and other stabilization services.

Participants experiencing homelessness or housing instability can be connected to the FL-511 Coordinated Entry system and appropriate housing providers rather than Project Offset attempting to operate a separate housing system.

Community-based support is equally important to long-term stability. Participants may be connected with peer recovery communities, volunteer opportunities, faith communities, civic organizations, recovery groups, Offensive programs, and other natural supports based on participant preference.

The objective is to move beyond crisis resolution toward sustainable community connection:

Contact → Engagement → Stabilization → Connection → Follow-Up
→ Long-Term Support

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5. Offentsive is fundamentally a peer-led organization. Lived experience is incorporated into organizational leadership, program design, outreach, education, service delivery, and evaluation rather than being limited to an advisory role.

Project Offset itself was developed from the street-level experiences of Offentsive peers working directly with individuals affected by substance use disorder, mental-health challenges, homelessness, incarceration, overdose risk, and other barriers to stability. Certified Recovery Peer Specialists participate directly in program delivery and provide ongoing feedback regarding referral barriers, participant engagement, service gaps, and opportunities to improve the model.

At minimum, Project Offset will directly utilize [INSERT NUMBER] individuals with lived experience as peer specialists, facilitators, supervisors, advisors, and/or program staff. Offentsive will document the number and roles of participating peers throughout the grant period.

Offentsive also routinely serves populations that are disproportionately represented among people experiencing homelessness, behavioral-health challenges, incarceration, and barriers to healthcare. Services are provided without discrimination based on race, ethnicity, sex, gender identity, sexual orientation, disability, religion, housing status, income, or recovery status.

Evaluation will incorporate feedback from participants, peer staff, ECSO personnel, and community partners so that individuals most directly affected by the system help identify what is working and where barriers remain.

6. Offentsive is a 501(c)(3) nonprofit founded in 2023 with extensive direct-service experience engaging individuals experiencing substance

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use disorder, mental-health conditions, homelessness, justice-system involvement, and other co-occurring barriers.

Offensive operates street outreach through Outreach Angels; peer navigation and case management through the GOAT Team; transitional shelter through Camp O; resocialization education through UnMasked; jail-transition navigation through Operation: Outside; harm-reduction services; and community-based education and training.

The organization has experience administering local and state-supported funding, including Escambia County Opioid Abatement funding, DCF-related homeless-services funding, Continuum of Care/HMIS activities, and other public and private grant awards.

Offensive maintains financial documentation, program records, invoices, expenditure tracking, service documentation, performance reporting, and grant-specific records. Leadership oversees programmatic and fiscal compliance while designated staff maintain participant documentation and performance data.

Project Offset will additionally utilize HMIS where applicable for participants experiencing homelessness or housing instability. Opening Doors Northwest Florida, as the FL-511 Lead Agency and HMIS administrator, will provide oversight, standardized data practices, technical assistance, and data-quality monitoring for applicable Opioid Abatement projects.

This existing administrative, peer-workforce, partnership, and data infrastructure gives Offensive the capacity to begin Project Offset rapidly and administer the project throughout the full grant term.

7. Removing barriers is central to Offensive's service model. Many individuals encountered through outreach cannot successfully access

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traditional services because of transportation, lack of identification, lack of insurance, homelessness, communication barriers, distrust of institutions, active substance use, mental-health symptoms, previous justice involvement, or difficulty completing complex application processes.

Offensive responds by taking services into encampments, streets, motels, shelters, hospitals, jails, and other locations where participants are found rather than requiring participants to first navigate transportation or institutional barriers.

Peers assist participants with identification documents, Social Security cards, birth certificates, insurance, SNAP, SSI/SSDI documentation, treatment navigation, MAT, detoxification, mental-health care, housing applications, Coordinated Entry, transportation resources, and communication with providers.

Project Offset extends this low-barrier approach directly into the law-enforcement referral process. Instead of telling an individual experiencing a crisis to independently call another agency later, a deputy can create a pathway to a peer who can continue engagement after the immediate call.

The participant does not have to become "service ready" before Project Offset engages them. The peer begins with the person as they are and helps address the barriers between their current circumstances and the services they choose.

8. Offensive evaluates success through measurable outputs, completed connections, participant outcomes, service data, partner feedback, and continuous program improvement.

Project Offset will track, at minimum:

- Deputies trained;
- Referrals received;
- Successful peer contacts;
- Individuals accepting continued peer engagement;
- Connections to mental-health and substance use services;
- Connections to detoxification, MAT, and treatment;
- Connections to housing, shelter, benefits, insurance, and identification;
- Completed warm handoffs;
- Continued peer engagement;
- Participant outcomes; and
- Officer and partner feedback regarding the referral pathway.

Where applicable, HMIS will document outreach contacts, services, referrals, and housing outcomes for participants experiencing homelessness or housing instability.

Program leadership will regularly review data to identify where referrals are succeeding, where participants are disengaging, which barriers occur most frequently, and which providers are successfully completing connections. These findings will be used to modify referral procedures, training, partnerships, and resource navigation.

Project Offset therefore evaluates more than activity. A referral made is an output; a participant successfully connected to treatment, housing, healthcare, benefits, or another requested service is an outcome.

9. Project Offset is designed to build infrastructure that remains valuable beyond the grant period. Training delivered to ECSO personnel, referral procedures developed between agencies, community-provider relationships, resource maps, peer competencies, and lessons learned during implementation will remain in place even if future funding is reduced.



Offensive also operates a diversified community-based model supported by public grants, private grants, donations, fundraising, volunteers, community partnerships, faith organizations, businesses, and in-kind contributions. The organization has historically expanded services by leveraging community resources rather than relying on a single funding source.

If Project Offset funding is reduced, Offensive would prioritize the project's core function: maintaining the law-enforcement-to-peer referral pathway and connecting high-need individuals to existing treatment, behavioral-health, housing, and community systems. Staffing levels, response capacity, or dedicated peer hours may be adjusted according to available resources while Offensive pursues replacement public, philanthropic, and private funding.

Most importantly, Project Offset is intended to strengthen existing systems rather than create an isolated program dependent upon permanent grant support. The long-term value is a stronger connection among law enforcement, peers, behavioral health, homelessness services, treatment providers, and community organizations..

5. 12-MONTH BUDGET TIMELINE

Applicant: Offensive Corp

Fiscal Agent: Opening Doors Northwest Florida

Project: Project Offset – Peer-Informed Crisis Response & Community Referral

Project Period: 12 Months from Notice to Proceed

Total Funding Request: \$306,861.45

Implementation and Budget Timeline

Project Offset will be implemented over a 12-month grant period. Offensive already maintains the peer workforce, outreach infrastructure, community-provider relationships, and existing law-enforcement training foundation necessary to begin implementation rapidly following a Notice to Proceed.

Opening Doors Northwest Florida will serve as the fiscal agent for the project. Opening Doors will receive and disburse approved Escambia County Opioid Abatement grant funds, maintain appropriate accounting records, process approved and properly documented project expenses or reimbursements, maintain financial documentation, assist with required financial reporting, and review expenditures for consistency with the approved grant budget.

Offensive will remain responsible for implementation, staffing, service delivery, programmatic documentation, achievement of performance measures, and timely submission of invoices, payroll documentation, timesheets, receipts, and other records necessary to substantiate monthly expenditures.

The projected average monthly expenditure and drawdown is approximately \$25,571.79, for a total annual project expenditure of \$306,861.45. Offensive will submit documented eligible expenditures to Opening Doors on a monthly basis. Opening Doors, acting as fiscal agent and subject to Escambia County funding requirements and availability of grant funds, will process the associated reimbursement or payment and incorporate the expenditures into required fiscal reporting.

Actual monthly reimbursement amounts may vary based on documented eligible expenditures; however, expenditures will be reviewed monthly against the approved budget to ensure that all funds are appropriately obligated and expended within the one-year grant period.

Month	Critical Activities	Projected Monthly Expenditure / Drawdown	Fiscal & Outcome Reporting
Month 1	Execute grant and fiscal-agent requirements; finalize ECSO/Offensive operating procedures; confirm referral criteria and communication pathway; designate Project Offset staff; establish data collection and baseline measures; update training and referral materials.	\$25,571.79	Offensive submits documented expenditures and program information to Opening Doors. Opening Doors processes eligible reimbursement/payment and financial reporting. Baseline outcome reporting begins.
Month 2	Orient participating ECSO personnel; provide initial Project Offset/Reducing Harm with Law Enforcement training; test referral workflow; begin accepting referrals; initiate peer assessment, navigation, and follow-up.	\$25,571.79	Monthly fiscal documentation and outcome report covering deputies trained, referrals, contacts, and initial service connections.

Month 3	Full implementation of law-enforcement-to-peer referral pathway; treatment/MAT/detox navigation; behavioral-health, housing, benefits, identification, and resource connections.	\$25,571.79	Monthly expenditure request submitted through Opening Doors; report referrals, contacts, warm handoffs, and service connections.
Month 4	Continue peer response and participant follow-up; strengthen warm-handoff procedures with behavioral-health, treatment, housing, healthcare, and community providers.	\$25,571.79	Monthly financial and outcome reporting; review completed connections and participant engagement.
Month 5	Continue field response; provide additional/refresher training as needed; assess referral patterns and opportunities to improve ECSO utilization.	\$25,571.79	Monthly documented expenditures submitted to Opening Doors; internal performance review and County-required reporting.
Month 6	Conduct mid-year program review with ECSO and partners; assess utilization, response activity, treatment connections, service barriers, and program capacity; adjust workflow as necessary.	\$25,571.79	Monthly financial report plus six-month cumulative performance review.

Month 7	Implement improvements identified during mid-year review; continue peer engagement, treatment navigation, behavioral-health, housing, benefits, and recovery connections.	\$25,571.79	Monthly expenditure/reimbursement cycle and outcome report.
Month 8	Continue Project Offset response; expand appropriate utilization among ECSO personnel; maintain closed-loop referrals and community-provider coordination.	\$25,571.79	Monthly financial and outcome reporting; monitor successful service connections.
Month 9	Continue peer response and sustained engagement; evaluate recurring barriers and frequently requested services; strengthen partnerships where gaps are identified.	\$25,571.79	Monthly expenditure request and third-quarter performance review.
Month 10	Continue referrals, peer navigation, warm handoffs, and follow-up; begin formal sustainability and continuation planning.	\$25,571.79	Monthly fiscal and outcome report; cumulative expenditure review.

Month 11	Continue full service delivery; review unresolved referrals and active participants; conduct preliminary year-end data-quality and budget review.	\$25,571.79	Monthly reimbursement documentation submitted to Opening Doors; preliminary year-end reconciliation.
Month 12	Complete final month of service delivery; finalize outstanding connections; reconcile expenditures; complete program evaluation and sustainability recommendations.	\$25,571.76	Final monthly expenditure request, final financial reconciliation, annual outcome summary, and required closeout reporting.
	TOTAL	\$306,861.45	

Critical Task Timeline

Months 1–2: Program Activation

During the first two months, Offensive will transition Project Offset from planning into active implementation. Critical activities will include finalizing operating procedures with ECSO, establishing referral criteria, confirming communication and documentation procedures, preparing data tracking systems, orienting Project Offset peer personnel, updating law-enforcement training materials, and providing initial training and orientation to participating deputies.

Offensive will simultaneously establish its monthly fiscal workflow with Opening Doors. Offensive will maintain and submit appropriate invoices, payroll documentation, timesheets, receipts, and other required documentation. Opening Doors will review the documentation, maintain the grant's fiscal records, process approved expenditures or reimbursement requests, and assist with required financial reporting.

Referral operations will begin during this phase.

Months 3–5: Full Implementation

Project Offset will operate its law-enforcement-to-community referral pathway with Certified Recovery Peer Specialists receiving referrals, contacting participants, assessing participant-identified needs, addressing barriers, coordinating warm handoffs, and providing continued follow-up.

Peers may connect participants to substance use treatment, detoxification, MAT, mental-health services, housing and shelter, benefits, insurance, identification assistance, healthcare, transportation resources, recovery support, Offensive's GOAT Team, and other community providers.

Referral activity and outcomes will be reviewed regularly to identify workflow barriers, missed opportunities, inappropriate referrals, and areas in which additional training or clarification is needed.

Monthly expenditures will be documented by Offensive and submitted through Opening Doors as fiscal agent.

Month 6: Mid-Year Evaluation

At the midpoint of the grant period, Offensive will conduct a structured review of Project Offset implementation.

The review will examine:

- Number of deputies trained;
- Number of referrals received;
- Successful peer contacts;
- Time from referral to attempted contact, where tracked;
- Participants accepting continued peer engagement;
- Connections to substance use treatment;
- Connections to mental-health services;
- Detoxification and MAT connections;
- Connections to housing and shelter;
- Benefits, insurance, and identification assistance;

- Completed warm handoffs;
- Continued peer engagement;
- Referral barriers;
- Officer and partner feedback; and
- Actual expenditures compared with the approved project budget.

Opening Doors and Offensive will also review cumulative project spending to ensure expenditures remain consistent with the approved budget and that sufficient progress is being made toward full expenditure within the grant period.

Months 7–11: Continued Implementation and Improvement

Project Offset will continue full peer-response and referral operations while incorporating lessons learned during the first half of implementation.

Offensive will continue coordination with ECSO, behavioral-health organizations, substance use treatment providers, the Continuum of Care, healthcare organizations, housing providers, and other community partners.

Program leadership will monitor referral volume, peer capacity, service outcomes, expenditures, and data quality throughout this period.

Offensive will provide Opening Doors with timely financial and programmatic documentation each month. Opening Doors will maintain grant accounting records, review expenditures for consistency with the approved budget, process properly documented reimbursement/payment requests, and assist in financial reporting to Escambia County.

Month 12: Completion and Evaluation

During the final grant month, Project Offset will continue providing services while completing final program evaluation and grant closeout activities.

Offensive will reconcile expenditures with Opening Doors, review cumulative performance measures, document outcomes, identify lessons learned, and develop recommendations for continuation or expansion of the law-enforcement-to-peer referral pathway.

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Opening Doors and Offensive will ensure final expenditures, supporting documentation, program reports, and required financial reports are completed in accordance with Escambia County requirements.

Active participants will not simply lose access to Offensive because the grant period ends. Where appropriate, participants may continue receiving assistance through Offensive's existing GOAT Team, Outreach Angels, resource center, and community referral network according to available organizational resources.

Monthly Spending and Fiscal Agent Drawdown Plan

The total funding request is \$306,861.45.

For planning purposes:

$\$306,861.45 \div 12 \text{ Months} = \$25,571.7875$ Average Monthly Project Expenditure

The projected monthly schedule is:

Month 1: \$25,571.79
Month 2: \$25,571.79
Month 3: \$25,571.79
Month 4: \$25,571.79
Month 5: \$25,571.79
Month 6: \$25,571.79
Month 7: \$25,571.79
Month 8: \$25,571.79
Month 9: \$25,571.79
Month 10: \$25,571.79
Month 11: \$25,571.79
Month 12: \$25,571.76

TOTAL PROJECTED EXPENDITURE / DRAWDOWN: \$306,861.45

Fiscal Agent Process

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Opening Doors Northwest Florida will provide the fiscal infrastructure through which grant funds are received and disbursed for Project Offset.

Each month:

1. Offensives incur eligible project expenses associated with approved Project Offset activities.
2. Offensives compile supporting documentation, including applicable payroll records, timesheets, invoices, receipts, and other documentation required by the grant.
3. Offensives submit the monthly expenditure documentation to Opening Doors Northwest Florida.
4. Opening Doors reviews expenditures for consistency with the approved grant budget and applicable funding requirements.
5. Opening Doors processes approved project payments or reimbursements using available Escambia County Opioid Abatement grant funds.
6. Opening Doors maintains the financial records and works with Offensives to complete required financial reporting to Escambia County.

This arrangement provides Project Offset with an established fiscal-management structure throughout the full 12-month implementation period while allowing Offensives to concentrate its operational capacity on peer response, participant navigation, training, and service delivery.

Actual monthly reimbursement amounts may differ from the projected \$25,571.79 based upon eligible expenses incurred during each reporting period. Cumulative spending will be reviewed each month to ensure that expenditures remain on schedule and all approved funds are appropriately expended before the grant deadline.

Outcome Reporting Schedule

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Project Offset will maintain continuous service documentation throughout the grant period and compile outcomes monthly for submission according to Escambia County reporting requirements.

Offensive will provide Opening Doors with programmatic information sufficiently in advance of County reporting deadlines to permit review and accurate submission of required reports.

Monthly reporting will include applicable measures such as:

- Deputies trained;
- Referrals received;
- Successful peer contacts;
- Participants accepting continued engagement;
- Substance use treatment connections;
- MAT and detoxification connections;
- Mental-health service connections;
- Housing and shelter connections;
- Benefits, insurance, and identification assistance;
- Completed warm handoffs;
- Continued peer engagements; and
- Officer and partner feedback.

Participants experiencing homelessness or housing instability will also be documented in HMIS as applicable and in accordance with FL-511 Continuum of Care requirements.

Formal cumulative program reviews will occur at approximately Month 6 and Month 12, allowing Offensive, Opening Doors, ECSO, and participating partners to evaluate program performance, financial progress, service gaps, and opportunities for improvement.

Ability to Complete Within the Grant Period

Project Offset can be operational within the required timeframe because it builds upon existing Offensive, Opening Doors, and ECSO infrastructure.



Offensive already provides peer navigation, street outreach, behavioral-health and treatment referrals, warm handoffs, barrier management, and continued community engagement. Project Offset also builds upon Offensive's existing Reducing Harm with Law Enforcement training relationship with ECSO.

Opening Doors adds established fiscal, HMIS, Continuum of Care, accounting, financial-reporting, and grant-management infrastructure. The fiscal-agent arrangement creates a defined mechanism for receiving grant funds, reviewing expenditures, processing approved payments or reimbursements, maintaining financial records, and completing required financial reporting throughout the grant period.

6. Budget Narrative

Overall Project Budget

Offensive Corp requests \$306,861.45 Escambia County Opioid Abatement funding to implement a coordinated 12-month portfolio of peer-led prevention, recovery, outreach, navigation, education, workforce development, and criminal-justice partnership activities. The County requires funded activities to be completed within a one-year period and will reimburse eligible expenditures upon submission of appropriate supporting documentation. Reimbursement requests may be submitted monthly as expenditures occur.

The proposed \$306,861.45 consists of the following program investments: Project Offset – \$174,000; GOAT Team – \$34,320; FRND – \$34,320; Outreach Angels – \$15,500; UnMasked – \$8,800; Peer Locker – \$6,600; Nows Parent Toolkits – \$5,500; RAW – \$5,500; Reducing Harm with Law Enforcement – \$5,500; and Certified Recovery Peer Specialist Development – \$2,200.

These activities function as components of one coordinated opioid-abatement strategy. Funds will support direct peer services, case management and navigation, street outreach, law-enforcement referral response, community education, specialized education for parents receiving MAT, workforce development, digital infrastructure, program supplies, and implementation costs.

Committed Match Funds

Although the NOFA states that matching funds are not required, applications that demonstrate other committed funding are eligible for additional consideration. Offensive has secured a \$14,500 cash commitment from Opening Doors Northwest Florida to support the project during the grant period. The source of the committed match is DCF Emergency Solutions Grant (ESG) – Street Outreach

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funding, with availability beginning July 1, 2026. A signed commitment letter from Opening Doors Northwest Florida is attached to the application.

Opening Doors has identified the committed funds for eligible activities that may include personnel, case management, Coordinated Entry, HMIS activities, housing navigation, supportive services, administration, and other allowable activities directly supporting project goals. Opening Doors has also committed to maintaining documentation necessary for monitoring and audit purposes.

Accordingly, the project has:

Opioid Abatement Request: \$306,861.45

Committed Cash Match: \$14,500

Total Project Resources: \$321,361.45

Personnel Costs

Personnel represents the largest investment because Offensive's model depends upon direct engagement by trained peers rather than passive referral.

Project Offset – \$174,000 supports the peer workforce and infrastructure required to operate a 12-month law-enforcement-to-community referral pathway. Certified Recovery Peer Specialist time will be dedicated to receiving referrals from law enforcement, contacting referred individuals, identifying barriers, navigating resources, coordinating warm handoffs, providing follow-up, and maintaining engagement after the immediate crisis has ended. The allocation also supports training, program coordination, referral management and implementation necessary to maintain the pathway throughout the grant year.

GOAT Team – \$34,320 supports Certified Recovery Peer Specialists providing daily peer-informed case management and resource navigation. GOATs assist clients with identification, insurance, benefits, mental-health care, substance-use treatment, detoxification and MAT, housing documentation, employment and income resources, transportation barriers, applications and follow-up. Funding maintains consistent peer-navigation capacity at Offensive's Resource Center, Camp O and through referrals generated by street outreach.

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FRND – \$34,320 supports Florida State Certified Peer Specialists working directly with parents involved in the child-welfare system. Peer personnel help parents understand case-plan requirements, identify barriers, prepare for appointments and milestones, remain engaged with required services, and connect to treatment, mental-health care, housing, transportation, employment, benefits and other supports.

Outreach Angels includes **\$10,000** specifically for peer outreach hours. Peer personnel locate and repeatedly engage people experiencing unsheltered homelessness, distribute essential supplies, identify immediate risks and create pathways to case management, treatment, behavioral healthcare, housing and other community resources.

Personnel or professional service costs are also inherent in the educational portions of the project. UnMasked funding supports course facilitation and delivery; RAW supports instructors and workshop delivery; Reducing Harm with Law Enforcement supports peer-informed training; and the NOWS project supports collaboration with Dr. Mona Chekragari and peer participation in development of the parent educational toolkit.

The project materials do not separately identify a fringe-benefit allocation. Any fringe benefits ultimately charged to the award will be limited to actual, allowable employer costs attributable to grant-funded personnel and will be documented consistently with the approved County budget and reimbursement requirements. No unsupported or unallocated fringe costs will be charged to the award.

Other Program Operation Costs

Program operating costs are directly tied to delivery of the proposed activities.

The Outreach Angels allocation includes \$2,000 for hygiene supplies, \$2,000 for tents and emergency shelter items, and \$1,500 for wound-care supplies. These materials address immediate health, safety and exposure needs while allowing peers to establish relationships that can lead to treatment and longer-term stabilization.

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Peer Locker – \$6,600 funds the licensing cost for the digital credential-management and document-security platform developed in partnership with VetCV. Peer Locker provides professional peers with a centralized location for credentials and training records while providing individuals experiencing homelessness with secure digital access to identification, medical records and other documents necessary for housing, employment, healthcare, treatment and benefits.

Certified Recovery Peer Specialist Development – \$2,200 pays eligible Florida Certification Board application and examination expenses for 10 prospective CRPS candidates. This removes a direct financial barrier to professional peer certification and expands the community's qualified recovery workforce.

NOWS Parent Toolkits – \$5,500 supports collaboration, peer input, content development, educational materials, toolkit design and preparation of digital and distributable resources for parents receiving MAT while caring for newborns experiencing NOWS.

UnMasked – \$8,800 supports facilitation, participant materials, educational supplies, course delivery and expansion to additional community settings.

RAW – \$5,500 supports instructors, participant materials, educational resources, workshop delivery, outreach and coordination with community organizations hosting the training.

Reducing Harm with Law Enforcement – \$5,500 supports continued delivery of Offensive's peer-informed law-enforcement training in partnership with the Escambia County Sheriff's Office.

These costs are necessary to move the project beyond referral alone and provide the materials, training, technology and immediate interventions needed to help participants remain connected to services.

Administrative Costs

\$14,612.45

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Administrative expenses will be limited to costs necessary to properly administer, document and oversee the award, including grant and contract management, fiscal oversight, reimbursement preparation, expenditure tracking, required reporting, program coordination and compliance monitoring.

Escambia County permits administrative expenses of up to 5% of Opioid Abatement funding and identifies eligible administrative activities as general management, oversight, coordination and grant-requirement administration. Offensives will not exceed the County's allowable administrative percentage, and administrative expenses will be charged only when allowable, allocable to the project and supported by appropriate records.

Program supplies, educational materials and other direct service costs will remain classified as program expenses rather than being shifted into administration.

Obligation and Expenditure of Funds

The project will operate during the County's one-year grant term. Offensives will begin obligating funds following contract execution and will manage expenditures throughout the full 12-month performance period rather than delaying substantial spending until the end of the award.

Recurring personnel expenses associated with GOAT, FRND, Outreach Angels and Project Offset will be obligated throughout the grant year as services are performed. Supplies will be purchased according to demonstrated program use and replenishment needs. Educational activities will be obligated as cohorts, workshops and training sessions occur. Peer Locker licensing and CRPS certification expenses will be obligated as the platform is activated and candidates advance through the certification process. NOWS development expenditures will occur during research translation, peer review, toolkit development, design and distribution.

Offensives will maintain project-level accounting records and review expenditures against the approved budget throughout the grant year. Reimbursement packages will be submitted on a regular, generally monthly basis with invoices, proof of payment, payroll records/timecards where applicable, and required program reporting. The County's reimbursement model specifically requires supporting documentation and permits monthly reimbursement requests as expenditures occur.

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This process will allow Offensive to compare actual expenditures to projected spending throughout the year, identify underspending early, make allowable adjustments when necessary, and ensure all eligible project funds are obligated and expended within the contract period.

Additional Services and Other Funding Sources

Opioid Abatement funding will be restricted to the eligible activities contained in the approved project budget. Offensive also operates broader community services that interact with the proposed project, including its Resource Center, Camp O and existing street-outreach infrastructure; however, the presence of those services does not mean their unrelated operating costs will be charged to this award. The GOAT proposal specifically describes the existing connection among the Resource Center, Camp O, street outreach and peer case management.

The identified \$14,500 Opening Doors cash commitment from DCF ESG Street Outreach will provide additional eligible support for activities including case management, Coordinated Entry, HMIS, housing navigation and supportive services. Other organizational programs or expenses that fall outside the approved Opioid Abatement scope will remain separately funded and separately accounted for and will not be billed to Escambia County under this grant.

Offensive will maintain financial separation between Opioid Abatement expenditures, committed match expenditures and unrelated organizational activities to prevent duplication of reimbursement and ensure that all County-funded costs are allowable, reasonable, allocable, documented and directly associated with the approved project.

Budget Template

Notice of Funding Availability

Year 1 (Dates will be based on award date)		
Eligible Costs	Quantity AND Description (max 400 characters)	Annual Assistance Requested
Case Management	GOAT Team and FRND peer-informed case management and navigation.	\$68,640.00
Peer Support Staff	Project Offset and Outreach Angels peer staff for engagement, referral response, warm handoffs, outreach and follow-up.	\$184,009.00
Nursing Staff	N/A	\$0.00
Peer Specialist Certifications	Application and exam costs for 10 CRPS candidates.	\$2,200.00
Mobile Service Delivery Vehicles and Associated Costs (i.e. mileage, maintenance, etc.)	N/A	\$0.00
Computers, Phones, and other equipment for program staff	N/A	\$0.00
Program Related Supplies (i.e. harm reduction materials, PPE, medications)	Outreach hygiene, emergency shelter and wound-care supplies.	\$5,500.00
Marketing and Educational Materials	UnMasked, RAW, law-enforcement training and NOWS toolkit facilitation, materials and educational resources.	\$25,300.00
Other Expenses	Peer Locker annual licensing for digital document and credential management.	\$6,600.00
Other Expenses	N/A	\$0.00
Other Expenses	N/A	\$0.00
Subtotal Requested		\$292,249.00
<i>Admin Requested (MAX 5%) (i.e. accounting costs, contract management costs, etc.)</i>	Grant/contract administration, fiscal oversight, reimbursement preparation, expenditure tracking, compliance and reporting.	\$14,612.45
Total Amount Requested		\$306,861.45

Administrative amount: \$14,612.45. Direct program costs: \$292,249.00. Total amount requested: \$306,861.45.

8. Project Outcomes

Applicants must provide anticipated outcomes for each of the following performance measures.

Performance Measure	Baseline Data (<i>must include source</i>)	Desired Outcome	Describe the project component(s) that will be used, and how the outcome will be achieved and monitored.
1. Reduced number of fatal overdoses.	Escambia County/Medical Examiner and public-health overdose data; county baseline to be verified at grant start. No numeric baseline is stated in the provided	Contribute to a year-over-year reduction in fatal opioid overdoses; use the verified county baseline to establish the final benchmark.	Project Offset, Outreach Angels and GOAT Team provide low-barrier peer engagement, navigation, warm handoffs and follow-up. Track referrals, contacts, treatment connections and participant outcomes monthly and at Months 6 and 12.
2. Reduced number of EMS overdose responses.	Escambia County EMS overdose-response data; baseline to be verified in Month 1. No numeric EMS baseline is stated in the provided materials.	Contribute to a year-over-year reduction in EMS overdose responses; compare project-period trends with the verified county/EMS baseline.	Project Offset creates a post-crisis peer pathway following law-enforcement contact, reducing repeat crisis cycling by connecting people to treatment, recovery and other services. Track referrals, contacts, connections and continued engagement.
3. Increase in substance use disorder treatment to reduce opioid overdoses.	Offensive service records; project-specific baseline established in Month 1 for treatment, MAT, detox and warm handoffs.	Increase completed connections to SUD treatment, MAT and/or detoxification over the Month 1 baseline.	Project Offset, GOAT Team, FRND and Outreach Angels provide treatment, MAT and detox navigation and closed-loop warm handoffs. Record referrals and completed connections; use HMIS where applicable and monthly reporting.
4. Increase in access to substance use disorder recovery programs.	Offensive program records; project-specific baseline established in Month 1 for recovery referrals, connections and continued engagement.	Increase access to recovery programs, including successful connections and continued peer engagement, over the Month 1 baseline.	GOAT Team, Outreach Angels, FRND, Project Offset, UnMasked and Peer Locker support continuity from crisis to recovery. Track recovery referrals, completed connections, continued engagement and barriers resolved.
5. Increase access to substance use prevention programs.	Offensive program records; project-specific baseline established in Month 1 for prevention/education participation.	Increase access to substance-use prevention and education resources over the Month 1 baseline.	UnMasked, RAW and Nows Parent Toolkits provide prevention, education, healthy-relationship and family-focused resources. Track participation, materials/toolkits, engagement and participant/partner feedback.
6. Increase in substance use disorder training, treatment, and prevention in the Criminal Justice Departments.	ECSSO/Offensive training records; project baseline established at implementation for participating deputies and referral activity.	100% of deputies identified by ECSSO for Project Offset receive peer-informed training; monitor completion and referral activity.	Reducing Harm with Law Enforcement and Project Offset provide peer-informed training, referral decision-making and warm-handoff infrastructure with ECSSO. Track training completion, referrals, peer contacts, service connections and officer feedback.
Continuity of care / successful barrier resolution 9. OTHER: _____	At least 80% of participants who accept continued peer engagement receive a documented service connection or warm handoff.	Peer-led outreach, navigation, education, law-enforcement referrals and digital documentation tools help participants move between crisis, treatment, recovery, housing, healthcare and community stability. Track successful contacts, warm handoffs, treatment/recovery, housing, benefits, identification and barrier-resolution outcomes; use HMIS where applicable.	
If awarded, applicants will be required to submit detailed reports that include demographic, service, health, and outcome data.			

Notice of Funding Availability (NOFA) for projects aligned with Escambia County's Opioid Abatement Strategy

10. Certification

To the best of my knowledge, I certify that the information in this application is true and correct and that the document has been duly authorized by the governing body of the applicant. I will comply with the program rules and regulations if assistance is approved. I also certify that I am aware that providing false information on the application can subject the individual signing such application to criminal sanctions. I further certify that I am authorized to submit this application and have followed all policies and procedures of my agency regarding grant application submissions.

Authorized Organization Representative:

Signature: 

Typed Name:

Brad Bishop

Title:

Executive Director

Date:

9/11/2025



OFFENSIVE CORP

FY 2026-27 OVERALL ORGANIZATIONAL BUDGET

2211 W Fairfield Dr, Pensacola, FL 32505 | www.offensive.com

This organizational budget presents committed and requested funding currently identified for Offensive Corp for the FY 2026-27 operating period. It includes the Escambia County Opioid Abatement request, DCF Challenge Funds, the Gulf Breeze Rotary donation, and Opening Doors Northwest Florida committed match funding. The budget is intended to accompany the grant Budget Narrative and disclose other programs, funding sources, general management and oversight, and the organization's indirect-cost treatment.

A. Organizational Revenue / Funding Sources

Funding Source	Amount	Purpose / Status
Escambia County Opioid Abatement Grant - Requested	\$306,861.45	12-month integrated peer-led opioid abatement initiative
DCF Challenge Funds	\$10,000.00	Other committed program funding supporting Offensive services
Gulf Breeze Rotary Donation	\$7,000.00	Committed charitable support for Offensive / Camp O operations
Opening Doors Northwest Florida – Committed Match	\$14,500.00	Committed cash match supporting eligible project activities
TOTAL IDENTIFIED ORGANIZATIONAL FUNDING	\$338,361.45	Requested grant funding plus identified other funding and committed match

Total identified FY 2026-27 resources are \$338,361.45: \$306,861.45 requested through the Escambia County Opioid Abatement Grant, \$10,000.00 in DCF Challenge Funds, \$7,000.00 from the Gulf Breeze Rotary donation, and \$14,500.00 in committed match funding from Opening Doors Northwest Florida.

B. Escambia County Opioid Abatement Grant Budget

Grant Cost Category	Annual Amount
Case Management - GOAT Team and FRND	\$68,640.00
Peer Support Staff - Project Offset and Outreach Angels	\$184,009.00
Peer Specialist Certifications	\$2,200.00
Program Related Supplies	\$5,500.00
Marketing and Educational Materials	\$25,300.00

Other Expenses - Peer Locker	\$6,600.00
Direct Program Cost Subtotal	\$292,249.00
Administrative / General Management & Oversight	\$14,612.45
TOTAL OPIOID ABATEMENT REQUEST	\$306,861.45

C. Other Services / Programs and Funding Sources

Program / Service	Funding Source	Budgeted Amount
Challenge-funded community services / program support	DCF Challenge Funds	\$10,000.00
Camp O / organizational community support	Gulf Breeze Rotary Donation	\$7,000.00
Housing/outreach supportive services and project match	Opening Doors Northwest Florida – Committed Match	\$14,500.00
TOTAL OTHER IDENTIFIED FUNDING / MATCH		\$31,500.00

D. General Management, Oversight, and Indirect Cost Disclosure

The Escambia County Opioid Abatement request includes \$14,612.45 for administrative and general management/oversight activities, including grant and contract administration, fiscal oversight, reimbursement preparation, expenditure tracking, compliance, and required reporting. This administrative amount is shown separately from the \$292,249.00 direct program-cost subtotal.

Offensive Corp does not use a federally negotiated indirect cost rate in this budget. Costs that can be identified with a specific program are budgeted and charged directly to that program. Administrative or overhead costs charged to a grant source are limited to actual allowable costs and the requirements or caps of the applicable funding source. No additional indirect rate is applied to the DCF Challenge Funds, Gulf Breeze Rotary donation, or Opening Doors committed match in this organizational budget.

E. Overall Budget Summary

Budget Summary	Amount
Escambia County Opioid Abatement Grant Request	\$306,861.45
DCF Challenge Funds	\$10,000.00
Gulf Breeze Rotary Donation	\$7,000.00
Opening Doors Northwest Florida – Committed Match	\$14,500.00
TOTAL FY 2026-27 IDENTIFIED ORGANIZATIONAL BUDGET	\$338,361.45



Budget Note: This attachment reflects the funding sources specifically identified for inclusion. It does not classify routine bank deposits, transfers, payment-processor receipts, or unidentified cash receipts as separate committed funding sources without supporting source documentation.



Department of the Treasury
Internal Revenue Service
Tax Exempt and Government Entities
P.O. Box 2508
Cincinnati, OH 45201

OFFENSIVE CORP
3311 GULF BREEZE PKWY
GULF BREEZE, FL 32563

Date:
06/30/2023
Employer ID number:
93-1960130
Person to contact:
Name: Customer Service
ID number: 31954
Telephone: (877) 829-5500
Accounting period ending:
December 31
Public charity status:
170(b)(1)(A)(vi)
Form 990 / 990-EZ / 990-N required:
Yes
Effective date of exemption:
June 10, 2023
Contribution deductibility:
Yes
Addendum applies:
No
DLN:
26053578002613

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

Sincerely,

Stephen A. Martin
Director, Exempt Organizations
Rulings and Agreements

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

Give form to the
requester. Do not
send to the IRS.

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form, below*.

Print or type See Specific Instructions on page 3.	1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) Offensive Corp	
	2 Business name/disregarded entity name, if different from above	
	3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. ☐ Individual/sole proprietor ☒ C corporation ☐ S corporation ☐ Partnership ☐ Trust/estate ☐ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. ☐ Other (see instructions)	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) <u>1</u> Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ (Applies to accounts maintained outside the United States.)
	3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions ☐	
	5 Address (number, street, and apt. or suite no.) See instructions. 2211 W Fairfield Dr	Requester's name and address (optional)
6 City, state, and ZIP code Pensacola, FL 32505		
7 List account number(s) here (optional)		

Part I Taxpayer Identification Number (TIN)	Social security number
Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see <i>How to get a TIN</i> , later. Note: If the account is in more than one name, see the instructions for line 1. See also <i>What Name and Number To Give the Requester</i> for guidelines on whose number to enter.	
	or
	Employer identification number
	93-1960130

Part II Certification
Under penalties of perjury, I certify that:
1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.
Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.
Sign Here
Signature of U.S. person
Date



donotreply@sam.gov

to me ▾

Tue, May 28, 2024, 7:14 AM

Brad Bishop,

You have successfully received a Unique Entity ID for:

OFFENSIVE CORP

UNIQUE ENTITY ID: X4PFWC7KRM43

You have been assigned the **UEI** Data Entry Role in the Entity Registration domain with this entity. You can use the Unique Entity ID to identify your entity to federal government agencies or to register your entity on **SAM.gov**.

Your Unique Entity ID does not expire and does not need to be renewed. You can update your entity information by signing in to **SAM.gov** and going to your Entity Management Workspace.

If you have additional questions, please go to the [Federal Service Desk](#).

Do not reply to this auto-generated email.

This email was sent from **SAM.gov**

↩ Reply

➦ Forward



[Previous On List](#) [Next On List](#) [Return to List](#)

offensive corp

Search

No Events No Name History

Detail by Entity Name

Florida Not For Profit Corporation
OFFENSIVE CORP

Filing Information

Document Number	N23000007047
FEI/EIN Number	93-1960130
Date Filed	06/12/2023
Effective Date	06/10/2023
State	FL
Status	ACTIVE

Principal Address

2211 W Fairfield Dr
Pensacola, FL 32505

Changed: 01/19/2024

Mailing Address

2211 W Fairfield Dr
Pensacola, FL 32505

Changed: 01/19/2024

Registered Agent Name & Address

BISHOP, BRADFORD C
2211 W Fairfield Dr
Pensacola, FL 32505

Address Changed: 02/07/2025

Officer/Director Detail

Name & Address

Title Executive Director

BISHOP, BRADFORD C
2211 W Fairfield Dr
Pensacola, FL 32505

Department of the Treasury
Internal Revenue Service

for Tax-Exempt Organization not Required to File Form 990 or 990-EZ

2024

Open to Public Inspection

A For the 2024 Calendar year, or tax year beginning 2024-06-01 and ending 2025-05-31

B Check if available

☐ Terminated for Business☒ Gross receipts are normally \$50,000 or lessC Name of Organization: OFFENSIVE CORP2211 W Fairfield Dr,Pensacola, FL, US, 32505

D Employee Identification

Number 93-1960130

E Website:

F Name of Principal Officer: Susan Bishop2919 N 16th Ave, Pensacola,FL, US, 32503

Privacy Act and Paperwork Reduction Act Notice: We ask for the information on this form to carry out the Internal Revenue laws of the United States. You are required to give us the information. We need it to ensure that you are complying with these laws.

The organization is not required to provide information requested on a form that is subject to the Paperwork Reduction Act unless the form displays a valid OMB control number. Books or records relating to a form or its instructions must be retained as long as their contents may become material in the administration of any Internal Revenue law. The rules governing the confidentiality of the Form 990-N is covered in code section 6104.

The time needed to complete and file this form and related schedules will vary depending on the individual circumstances. The estimated average times is 15 minutes.

Note: This image is provided for your records only. Do Not mail this page to the IRS. The IRS will not accept this filing via paper. You must file your Form 990-N (e-Postcard) electronically.

Electronic Notice (e-Postcard)

OMB No. 1545-2085

Department of the Treasury
Internal Revenue Service

for Tax-Exempt Organization not Required to File Form 990 or 990-EZ

2025

Open to Public Inspection

A For the 2025 Calendar year, or tax year beginning 2025-06-01 and ending 2026-05-31

B Check if available

☐ Terminated for Business☒ Gross receipts are normally \$50,000 or lessC Name of Organization: OFFENSIVE CORP2211 W Fairfield Dr.Pensacola, FL, US, 32505

D Employee Identification

Number 93-1960130

E Website:

F Name of Principal Officer: Susan Bishop2211 W Fairfield Dr.Pensacola, FL, US, 32505

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The time needed to complete and file this form and related schedules will vary depending on the individual circumstances. The estimated average times is 15 minutes.

Note: This image is provided for your records only. Do Not mail this page to the IRS. The IRS will not accept this filing via paper. You must file your Form 990-N (e-Postcard) electronically.



ESCACOA-01

CJAMES

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

3/9/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Fisher Brown Bottrell, a Marsh & McLennan Agency, LLC 19 West Garden Street Suite 300 Pensacola, FL 32502	CONTACT NAME: Chantel James	
	PHONE (A/C, No, Ext): (850) 470-2663 FAX (A/C, No):	
	E-MAIL ADDRESS: Chantel.James@MarshMMA.com	
	INSURER(S) AFFORDING COVERAGE	NAIC #
	INSURER A : Southern-Owners Insurance Company	10190
	INSURER B : Progressive Express Insurance Company	10193
	INSURER C : United States Liability Insurance Company	25895
	INSURER D : Travelers Casualty and Surety Company of America	31194
	INSURER E :	
	INSURER F :	

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	☒ COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☒ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☒ POLICY ☐ PRO-JECT ☐ LOC OTHER: General Aggregate	X		78738038	9/30/2025	9/30/2026	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
B	AUTOMOBILE LIABILITY ☐ ANY AUTO OWNED AUTOS ONLY ☒ SCHEDULED AUTOS ☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY	X		05847824	1/19/2026	1/19/2027	COMBINED SINGLE LIMIT (Ea accident) \$ 500,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB ☐ OCCUR EXCESS LIAB ☐ CLAIMS-MADE DED ☐ RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) ☐ Y / N If yes, describe under DESCRIPTION OF OPERATIONS below		N / A				PER STATUTE ☐ OTH-ER ☐ E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
C	Directors & Officers			NDO1556315G	8/15/2025	8/15/2026	Per Claim/Aggregate \$ 1,000,000
D	Crime			105667501	9/12/2025	9/12/2026	Employee Theft \$ 30,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
All coverage is subject to policy terms, conditions, and exclusion

Certificate holder is an additional insured in regard to General Liability and Auto Liability.

CERTIFICATE HOLDER

CANCELLATION

Escambia County BOCC 221 Palafox Place Pensacola, FL 32502	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE



WILTON SIMPSON
COMMISSIONER

Florida Department of Agriculture and Consumer Services
Division of Consumer Services

**SOLICITATION OF CONTRIBUTIONS
ANNUAL FINANCIAL REPORTING FORM**

Chapter 496, Florida Statutes
Rule 5J-7.004, Florida Administrative Code

1-800-HELP-FLA (435-7352) • (850) 410-3800

Remit completed form to:
charities@FDACS.gov

or

FDACS
Solicitation of Contributions
2005 Apalachee Pkwy.
Tallahassee, FL 32399-6500

Offentsive Corp

Organization Name

CH# 75264

(Registration #)

DTN 4229501

*(as listed on the preprinted
renewal application)*

2211 W Fairfield Dr

Pensacola, FL 32505

Organization Physical Address

City

State

Zip

FISCAL YEAR ENDING 12 / 31 / 2025

☐ Yes ☒ No Is this a proposed budget? (newly formed organizations only)

☐ Yes ☒ No Is this a consolidated financial statement for chapters, branches and affiliates?

REVENUE

1. Federated campaigns:	1. _____
2. All Fundraising events:	2. _____
3. Related Organizations:	3. _____
4. Government Grants:	4. _____
5. All other contributions, gifts, grants & similar amounts:	5. <u>44,582.00</u>
6. In-kind contributions (non- cash contributions):	6. _____
7. Program service revenue:	7. _____
8. Income from gaming activities:	8. _____
9. Sales of inventory revenue:	9. _____
10. Misc./Other revenue	10. _____
11. Membership Dues and assessments	11. _____
12. TOTAL REVENUE	12. <u>44,582.00</u>

EXPENSES

1. Program services (including payments to affiliates)	1. <u>18,535.00</u>
2. Management and general	2. <u>24,945.00</u>
3. Fundraising	3. _____
4. TOTAL EXPENSES (add lines 1 through 3)	4. <u>43,480.00</u>

Statement of Functional Expenses for Offensive Corp

(Organization Name)

CH 75264

(Renewals Only)

ITEMS	(A) Program Services	(B) Management & General	(C) Fundraising	TOTAL for A, B, C
Grants & allocations (cash _____ Non cash _____) Attach schedule				
Assistance to individuals	18,535.00			18,535.00
Benefits to or for members				
Compensation to officers, etc.				
Other salaries, wages, etc.				
Fees for service non employees				
Other benefits, pensions, etc.				
Payroll taxes				
Professional fundraising fees				
Investment management fees				
Accounting fees				
Management				
Legal fees				
Lobbying				
Office supplies		525.00		525.00
Telephone		989.00		989.00
Postage & shipping				
Equipment rental				
Occupancy		22,659.00		22,659.00
Printing				
Travel				
Conferences & meetings				
Interest				
Insurance		357.00		357.00
Advertising & promotions				
Information technology				
Royalties				
Payments to affiliates				
Depreciation, depletion & amortization				
Other (List Item) Taxes		88.00		88.00
Other (List Item) Bank fees		327.00		327.00
Other (List Item)				
TOTAL EXPENSES	(A) 18,535.00	(B) 24,945.00	(C) 0.00	TOTAL 43,480.00

BALANCE SHEET:	(A) BEGINNING OF YEAR	(B) END OF YEAR
CASH, SAVINGS AND INVESTMENTS	57.00	1,159.00
TOTAL ASSETS	57.00	1,159.00
EXCESS (OR DEFICIT) FOR THE YEAR	(1,834.00)	1,102.00

Statement of Functional Expenses for Offensive Corp
(Organization Name)

CH 75264
(Renewals Only)

SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENT

You must submit financial statements for the parent organization and **each** chapter, branch, or affiliate listed in question 4 on the Registration Application. However, *if* all contributions received by the chapters, branches, or affiliates are remitted directly into a depository account which feeds directly into the parent organization's centralized accounting system from which all disbursements are made, the parent organization may submit one consolidated financial statement and IRS form 990 with all attachments, or form 990-EZ and Schedule O, for the parent organization and each chapter, branch, or affiliate that is required to file such forms. If submitting one consolidated financial statement, financial information for all branches should be combined into the amounts requested below. Please note: this form is required and may be reproduced to accommodate all affiliate locations. Additional pages using the same format may be attached if more space is needed.

Chapter, Branch, or Affiliate Name: N/A

Street Address: _____

City/State/Zip: _____

Telephone Number: _____

Email: _____

Total contributions received in the name of the Chapter, Branch or Affiliate \$ _____

Total administrative costs assessed by Parent to Chapter, Branch or Affiliate \$ _____

Total payments to Chapter, Branch or Affiliate \$ _____

If a professional fundraising consultant, professional solicitor, or commercial co-venturer was utilized during any portion of this reporting period, please provide the following information for each contract entered:

☐ Professional Fundraising Consultant

☐ Professional Solicitor

☐ Commercial Co-Venturer

Name: N/A

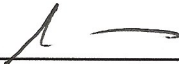
Street Address: _____

City/State/Zip: _____

Amount Received following the campaign, fundraiser, promotion or event: \$ _____

PLEASE NOTE: Financial statements from organizations that receive at least \$500,000 but less than \$1 million in annual contributions must be audited or reviewed by an independent certified public accountant. Financial statements from organizations that receive \$1 million or more in annual contributions must be audited by an independent certified public accountant. If this applies to your organization, you must submit the review or audit with this document.

I am authorized to complete this financial reporting form.


Signature

CPA
Title

850-429-1205
Telephone Number

Scott G Hamilton, CPA

Printed Name

06/02/26

Date

scott@scotthamiltoncpa.com

Email Address



FLORIDA DEPARTMENT OF AGRICULTURE AND CONSUMER SERVICES
COMMISSIONER WILTON SIMPSON

June 15, 2026

Refer To: DTN4229501 CH75264

OFFENSIVE CORP
2919 N 16TH AVE
PENSACOLA, FL 32503-4109

RE: OFFENSIVE CORP
REGISTRATION#: CH75264 EXPIRATION DATE: April 29, 2027

Dear Sir or Madam:

The Department has received your application submitted under Chapter 496, Florida Statutes, the Solicitation of Contributions Act. Qualified charitable organizations are exempt from the fee based registration if they meet the following criteria, but are still required to register annually:

- * The charitable organization or sponsor has less than \$50,000 in total revenue during the preceding fiscal year.
- * The fundraising activities of the charitable organization or sponsor are carried on by volunteers, members, or officers who are not compensated and no part of the assets or income of the organization or sponsor inures to the benefit of or is paid to any officer or member of the above named charitable organization or sponsor.
- * The charitable organization or sponsor does not utilize a professional fundraising consultant, professional solicitor, or commercial co-venturer.

Based on the information provided, it appears your organization is not subject to the fee based registration and has complied with the filing requirements of s. 496.406. An annual registration is still required pursuant to s. 496.406(1)(d), Florida Statutes.

PLEASE NOTE: If you no longer meet one or more of the above listed qualifiers, you must submit an online registration application to www.fdacs.gov. A COPY OF THIS LETTER SHOULD BE RETAINED FOR YOUR RECORDS.

Every charitable organization or sponsor which is required to file under s. 496.406 must conspicuously display the registration number issued by the Department and in capital letters the following statement on every printed solicitation, written confirmation, receipt, or reminder of a contribution:

"A COPY OF THE OFFICIAL REGISTRATION AND FINANCIAL INFORMATION MAY BE OBTAINED FROM THE DIVISION OF CONSUMER SERVICES BY CALLING TOLL-FREE (800-435-7352) WITHIN THE STATE. REGISTRATION DOES NOT IMPLY ENDORSEMENT, APPROVAL, OR RECOMMENDATION BY THE STATE."

Sincerely,

Jose Llaque
Senior Consumer Service Analyst
850-410-3707
Fax: 850-410-3804
E-mail: jose.llaque@fdacs.gov

Below is a consolidated financial statement for Offensive Corp covering the period from January 1, 2024 through January 31, 2025. This statement summarizes the activity on our two primary bank accounts—Business Share Savings (Account 0001) and Business Checking (Account 0090).

Offensive Corp Consolidated Financial Statement

Period: January 1, 2024 – January 31, 2025

I. Combined Overview

- **Opening Balance (January 1, 2024):**
 - Business Share Savings: \$613.78
 - Business Checking: \$1,277.66
 - **Total Opening Balance: \$1,891.44**
 - **Total Deposits / Credits:**
 - Business Share Savings:
 - January–July 2024: \$1,078.83
 - August 2024 – January 2025: \$0.01
 - **Subtotal: \$1,078.84**
 - Business Checking:
 - January–July 2024: \$14,128.92
 - August 2024 – January 2025: \$17,948.11
 - **Subtotal: \$32,077.03**
 - **Combined Deposits / Credits: \$1,078.84 + \$32,077.03 = \$33,155.87**
 - **Total Withdrawals / Debits:**
 - Business Share Savings:
 - January–July 2024: \$1,670.00
 - August 2024 – January 2025: \$17.62
 - **Subtotal: \$1,687.62**
 - Business Checking:
 - January–July 2024: \$15,098.42
 - August 2024 – January 2025: \$17,468.43
 - **Subtotal: \$32,566.85**
 - **Combined Withdrawals / Debits: \$1,687.62 + \$32,566.85 = \$34,254.47**
 - **Net Change:**
Deposits – Withdrawals = \$33,155.87 – \$34,254.47 = **–\$1,098.60**
 - **Ending Balance (January 31, 2025):**
 - Business Share Savings: \$5.00
 - Business Checking: \$787.84
 - **Total Ending Balance: \$792.84**
-

II. Detailed Account Summaries

A. Business Share Savings (Account 0001)

- **Opening Balance (Jan 1, 2024):** \$613.78
- **Total Deposits / Credits:** \$1,078.84
- **Total Withdrawals / Debits:** \$1,687.62
- **Ending Balance (Jan 31, 2025):** \$5.00

B. Business Checking (Account 0090)

- **Opening Balance (Jan 1, 2024):** \$1,277.66
 - **Total Deposits / Credits:** \$32,077.03
 - **Total Withdrawals / Debits:** \$32,566.85
 - **Ending Balance (Jan 31, 2025):** \$787.84
-

III. Key Observations

- **Net Activity:** Over the 13-month period, the combined net cash flow resulted in a decrease of \$1,098.60.
 - **Account Dynamics:**
 - The Business Checking account handled the majority of the transaction volume, reflecting operational inflows (including payroll deposits from partners such as Overflow Health) and various operating expenses.
 - The Business Share Savings account, though used primarily for dividend accruals and inter-account transfers, has seen its balance erode to \$5.00.
 - **Overall Financial Position:** The combined ending balance of \$792.84, compared to the opening balance of \$1,891.44, reflects the net outflow associated with ongoing operational expenditures and cash management practices.
 - **Dividend Income:** Minimal dividend income was recorded (approximately \$0.98 in total for the period), indicating that most funds were dedicated to operational uses.
-

This consolidated statement has been prepared by aggregating the monthly bank statements from January 2024 through January 2025. It is intended to provide a clear and transparent overview of Offensive Corp's financial activity during this period.

Letter of Need

September 11, 2026

To whom it may concern,

My name is Dr. Manognya “Mona” Chekragari and I am a recipient of the 2026 CATCH grant, which is awarded by the American Academy of Pediatrics (AAP).

I am in the process of carrying out a community project to improve medical education for parents of infants with neonatal opioid withdrawal syndrome (NOWS) and Offensive is one of my community partners. The goal is to provide critical discharge and at-home education for parents to reduce emergency department visits, relieve parental anxiety, and effectively improve health outcomes for NOWS infants.

For now, I am primarily focusing on foster parents as they are often not present at the hospital to receive any discharge education. The funding from the CATCH grant limits me to this population.

I recently attended a townhall organized by Mr. Brad Bishop at Offensive. And the insight I gained from experts in public health and administration, further helped me realize the need to expand this project to include parents receiving MAT. Additionally, as my project has progressed, and I began working with the experts in my community partner organizations, it became clear to me that birth parents receiving MAT and caring for NOWS infants also need this guidance.

Caregivers of infants with NOWS, whether biological parents on MAT or foster parents, require additional discharge education because withdrawal symptoms may evolve after discharge, peak at home, and often mimic other concerning conditions. Their short stay in the NICU or the newborn nursery may not provide enough time to master the skill-based soothing and feeding strategies needed to manage withdrawal safely. There is a need for standardized and accessible education which reduces caregiver anxiety, improves consistency across caregivers, and decreases unplanned healthcare utilization.

Receiving this grant would go a long way in expanding this project to reach those who are in need. If you require any details of my project, please do not hesitate to reach out. I am happy to share my grant proposal. Thank you for your consideration.

Best regards,
Mona Chekragari, MD

Chief Resident Physician - Pediatrics

Ascension Sacred Heart Studer Family Children’s Hospital, Pensacola, FL

Email: mchekragari@gmail.com



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Statement

Account Number	Period Ending	Page
*****6864	07/01/25 - 07/31/25	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 180.81

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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 180.39	Deposits / Credits:	\$ 1,470.40	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 180.81	Withdrawals / Debits:	\$ 1,469.98		

Transactions

Date	Credits	Debits	Balance	Description
07/03		-4.65	175.74	Withdrawal ACH PEOPLES WATER SE TYPE: BILL PAY ID: 9082766303 CO: PEOPLES WATER SE
07/08		-38.66	137.08	Withdrawal Debit Card Signature Debit Purch. Date 07/07 023655 5200 LOWES #00438* PENSACOLA FL
07/14	25.80		162.88	Deposit ACH Square Inc TYPE: SQ250714 ID: 9424300002 DATA: T2168043 CO: Square Inc
07/21	51.90		214.78	Deposit ACH Square Inc TYPE: SQ250721 ID: 9424300002 DATA: T2169303 CO: Square Inc
07/21		-5.33	209.45	Withdrawal POS #010405 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
07/22	25.80		235.25	Deposit ACH Square Inc TYPE: SQ250722 ID: 9424300002 DATA: T2169563 CO: Square Inc
07/22	27.00		262.25	Deposit Debit Card CASH APP*OFF ENTIV Oakland CA Date 07/22/25 124344 4829
07/22		-5.33	256.92	Withdrawal POS #681006 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
07/23	23.87		280.79	Deposit ACH Square Inc TYPE: SQ250723 ID: 9424300002 DATA: T2169886 CO: Square Inc
07/23		-17.08	263.71	Withdrawal POS #016136 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
07/24	58.45		322.16	Deposit ACH Square Inc TYPE: SQ250724 ID: 9424300002 DATA: T2170230 CO: Square Inc
07/25	15.70		337.86	Deposit Mobile Check
07/26	40.00		377.86	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
07/26		-350.00	27.86	Withdrawal Debit Card Signature Debit Purch. Date 07/26 245366 4829 CASH APP*MINA SHARI Oakland CA
07/28	129.88		157.74	Deposit ACH Square Inc TYPE: SQ250728 ID: 9424300002 DATA: T2171103 CO: Square Inc
07/28	1,040.00		1,197.74	Deposit
07/28		-650.00	547.74	Withdrawal Debit Card Signature Debit Purch. Date 07/28 672543 4829 CASH APP*MINA SHARI Oakland CA
07/28		-36.79	510.95	Withdrawal ACH PEOPLES WATER SE TYPE: BILL PAY ID: 9082766303 CO: PEOPLES WATER SE
07/28		-115.40	395.55	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
07/28		-158.03	237.52	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
07/29	32.00		269.52	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 07/29/25 700756 4829
07/29		-48.07	221.45	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/28 033624 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
07/30		-30.64	190.81	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/29 026737 4814 VESTA *AT&T PREPAI 866-6083007 OR
07/31		-10.00	180.81	Withdrawal Service Charge

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees

\$ 0.00

\$ 118.00

Unpaid NSF

\$ 0.00

\$ 0.00

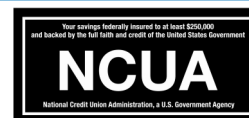
Reporting Information for 2025:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Statement

Account Number

*****6864

Period Ending

08/01/25 - 08/31/25

Page

1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 263.03

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- Craft a Debt Repayment Strategy

BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 180.81	Deposits / Credits:	\$ 2,748.59	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 263.03	Withdrawals / Debits:	\$ 2,666.37		

Transactions

Date	Credits	Debits	Balance	Description
08/01		-24.90	155.91	Withdrawal POS #247049 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
08/04	58.45		214.36	Deposit ACH Square Inc TYPE: SQ250804 ID: 9424300002 DATA: T2172996 CO: Square Inc
08/04	77.70		292.06	Deposit ACH Square Inc TYPE: SQ250804 ID: 9424300002 DATA: T2172996 CO: Square Inc
08/04	110.00		402.06	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
08/04	500.00		902.06	Deposit Mobile Check
08/04	250.00		1,152.06	Deposit
08/04		-7.98	1,144.08	Withdrawal POS #049889 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
08/04		-1,000.00	144.08	Withdrawal Debit Card Signature Debit Purch. Date 08/04 404327 4829 CASH APP*ELITE MANA Oakland CA
08/05	19.65		163.73	Deposit Debit Card CASH APP*OFF ENTIV Oakland CA Date 08/05/25 147244 4829

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
08/08	48.05		211.78	Deposit ACH Square Inc TYPE: SQ250808 ID: 9424300002 DATA: T2174238 CO: Square Inc
08/10		-12.96	198.82	Withdrawal POS #015762 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
08/11	58.45		257.27	Deposit ACH Square Inc TYPE: SQ250811 ID: 9424300002 DATA: T2174786 CO: Square Inc
08/11	100.00		357.27	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
08/11		-15.96	341.31	Withdrawal POS #061835 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
08/12	58.69		400.00	Deposit ACH Square Inc TYPE: SQ250812 ID: 9424300002 DATA: T2175119 CO: Square Inc
08/13		-15.96	384.04	Withdrawal POS #014848 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
08/14		-300.00	84.04	Withdrawal Debit Card Signature Debit Purch. Date 08/14 790839 4829 CASH APP*ELITE MANA Oakland CA
08/18	500.00		584.04	Deposit by Check
08/18		-500.00	84.04	Withdrawal Debit Card Signature Debit Purch. Date 08/18 463029 4829 CASH APP*MINA SHARI Oakland CA
08/23	166.57		250.61	Deposit Kiosk 15914314137812 - RTP Payment from PAYPAL
08/24		-15.96	234.65	Withdrawal POS #263771 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
08/25	25.80		260.45	Deposit ACH Square Inc TYPE: SQ250825 ID: 9424300002 DATA: T2178696 CO: Square Inc
08/25	84.42		344.87	Deposit ACH Square Inc TYPE: SQ250825 ID: 9424300002 DATA: T2178696 CO: Square Inc
08/25		-23.94	320.93	Withdrawal POS #490755 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
08/26	175.00		495.93	Deposit
08/26		-7.98	487.95	Withdrawal POS #647613 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
08/27		-152.02	335.93	Withdrawal POS #537258 FPL Northwest FL Pensacola FL
08/28		-48.07	287.86	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/27 087848 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
08/28		-30.64	257.22	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/28 065698 4814 VESTA *AT&T PREPAI 866-608-3007 OR
08/29	515.81		773.03	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 08/29/25 694941 4829
08/29		-500.00	273.03	Withdrawal Debit Card Signature Debit Purch. Date 08/29 343002 4829 CASH APP*MINA SHARI Oakland CA
08/31		-10.00	263.03	Withdrawal Service Charge

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees

\$ 0.00

\$ 118.00

Unpaid NSF

\$ 0.00

\$ 0.00

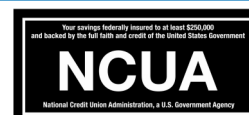
Reporting Information for 2025:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Account Number	Period Ending	Page
*****6864	09/01/25 - 09/30/25	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 496.52

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3311 GULF BREEZE PKWY PMB 142
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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 263.03	Deposits / Credits:	\$ 3,526.05	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 496.52	Withdrawals / Debits:	\$ 3,292.56		

Transactions

Date	Credits	Debits	Balance	Description
09/02	37.67		300.70	Deposit ACH Square Inc TYPE: SQ250901 ID: 9424300002 DATA: T2180575 CO: Square Inc
09/02	850.00		1,150.70	Deposit
09/02	48.51		1,199.21	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
09/02		-1,100.00	99.21	Withdrawal Debit Card Signature Debit Purch. Date 09/02 172575 4829 CASH APP*ELITE MANA Oakland CA
09/04	48.05		147.26	Deposit ACH Square Inc TYPE: SQ250904 ID: 9424300002 DATA: T2181598 CO: Square Inc
09/09		-22.41	124.85	Withdrawal POS #027283 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
09/10		-8.54	116.31	Withdrawal POS #155016 WAL-MART #2533 3767 GULF BREEZE PK GULF BREEZE FL
09/11		-68.33	47.98	Withdrawal ACH PEOPLES WATER SE TYPE: BILL PAY ID: 9082766303 CO: PEOPLES WATER SE

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
09/16	25.80		73.78	Deposit ACH Square Inc TYPE: SQ250916 ID: 9424300002 DATA: T2183692 CO: Square Inc
09/22	500.00		573.78	Deposit by Check
09/22	428.00		1,001.78	Deposit
09/23	25.00		1,026.78	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 09/23/25 233853 4829
09/23		-858.31	168.47	Withdrawal POS #625705 FPL Northwest FL Pensacola FL
09/27	4.41		172.88	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
09/27		-48.07	124.81	Recurring Withdrawal Debit Card Signature Debit Purch. Date 09/26 075048 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
09/27		-30.64	94.17	Recurring Withdrawal Debit Card Signature Debit Purch. Date 09/27 036916 4814 VESTA *AT&T PREPAI 866-608-3007 OR
09/29	25.80		119.97	Deposit ACH Square Inc TYPE: SQ250929 ID: 9424300002 DATA: T2185429 CO: Square Inc
09/29	900.00		1,019.97	Deposit
09/29	24.56		1,044.53	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 09/29/25 440183 4829
09/29	98.25		1,142.78	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 09/29/25 480214 4829
09/29	10.00		1,152.78	Deposit Mobile Check
09/29		-1,000.00	152.78	Withdrawal Debit Card Signature Debit Purch. Date 09/29 164348 4829 CASH APP*MINA SHARI Oakland CA
09/29		-146.26	6.52	Withdrawal POS #987686 FPL Northwest FL Pensacola FL
09/30	500.00		506.52	Deposit
09/30		-10.00	496.52	Withdrawal Service Charge

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees

\$ 0.00

\$ 118.00

Unpaid NSF

\$ 0.00

\$ 0.00

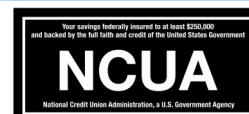
Reporting Information for 2025:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Account Number	Period Ending	Page
*****6864	10/01/25 - 10/31/25	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 23.25

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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 496.52	Deposits / Credits:	\$ 3,610.28	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 23.25	Withdrawals / Debits:	\$ 4,083.55		

Transactions

Date	Credits	Debits	Balance	Description
10/01	58.70		555.22	Deposit ACH Square Inc TYPE: SQ251001 ID: 9424300002 DATA: T2185763 CO: Square Inc
10/01		-26.69	528.53	Withdrawal POS #000105 WM SUPERCENTER # 3767 GULF BREEZE PK GULF BREEZE FL
10/03	907.00		1,435.53	Deposit
10/08		-1,300.00	135.53	Withdrawal Debit Card Signature Debit Purch. Date 10/08 719708 4829 CASH APP*ELITE MANA Oakland CA
10/12		-87.50	48.03	Withdrawal Debit Card Signature Debit Purch. Date 10/11 018808 9399 NIC*-DOS DIVISION O TPEREQ@TYLERT FL
10/12		-59.88	-11.85	Withdrawal Debit Card Signature Debit Purch. Date 10/12 057723 7399 SITEGROUND HOSTING SITEGROUND.CO VA
10/12		-29.50	-41.35	Withdrawal ODP fee
10/12		-29.88	-71.23	Withdrawal Debit Card Signature Debit Purch. Date 10/12 023085 7399 SITEGROUND HOSTING SITEGROUND.CO VA
10/12		-29.50	-100.73	Withdrawal ODP fee
10/22	393.00		292.27	Deposit Debit Card CASH APP*OFF ENTSSIV Oakland CA Date 10/22/25 595310 4829

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
10/23	31.01		323.28	Deposit ACH Square Inc TYPE: SQ251023 ID: 9424300002 DATA: T2188808 CO: Square Inc
10/24		-282.48	40.80	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
10/27	48.05		88.85	Deposit ACH Square Inc TYPE: SQ251027 ID: 9424300002 DATA: T2189270 CO: Square Inc
10/27	122.52		211.37	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
10/27		-47.60	163.77	Recurring Withdrawal Debit Card Signature Debit Purch. Date 10/26 019802 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
10/27		-30.52	133.25	Recurring Withdrawal Debit Card Signature Debit Purch. Date 10/27 040063 4814 VESTA *AT&T PREPAI 866-608-3007 OR
10/27	1,850.00		1,983.25	Deposit by Check
10/27	200.00		2,183.25	Deposit
10/27		-200.00	1,983.25	Withdrawal Debit Card Signature Debit Purch. Date 10/27 612504 4829 CASH APP*ELITE MANA Oakland CA
10/27		-1,300.00	683.25	Withdrawal Debit Card Signature Debit Purch. Date 10/27 615077 4829 CASH APP*ELITE MANA Oakland CA
10/28		-650.00	33.25	Withdrawal Debit Card Signature Debit Purch. Date 10/28 342923 4829 CASH APP*MINA SHARI Oakland CA
10/31		-10.00	23.25	Withdrawal Service Charge

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees

\$ 59.00

\$ 177.00

Unpaid NSF

\$ 0.00

\$ 0.00

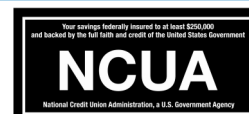
Reporting Information for 2025:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Statement

Account Number	Period Ending	Page
*****6864	11/01/25 - 11/30/25	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 238.55

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GULF BREEZE FL 32563-3351



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► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 23.25	Deposits / Credits:	\$ 1,073.13	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 238.55	Withdrawals / Debits:	\$ 857.83		

Transactions

Date	Credits	Debits	Balance	Description
11/17	545.29		568.54	Deposit Debit Card CASH APP*OFF ENTIV Oakland CA Date 11/17/25 552240 4829
11/18	48.05		616.59	Deposit ACH Square Inc TYPE: SQ251118 ID: 9424300002 DATA: T2192409 CO: Square Inc
11/20	216.83		833.42	Deposit Mobile Check
11/20		-397.85	435.57	Withdrawal POS #277605 FPL Northwest FL Pensacola FL
11/21	100.00		535.57	Deposit
11/25	104.01		639.58	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
11/26		-47.60	591.98	Recurring Withdrawal Debit Card Signature Debit Purch. Date 11/25 078573 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
11/26		-30.52	561.46	Recurring Withdrawal Debit Card Signature Debit Purch. Date 11/26 007592 4814 VESTA *AT&T PREPAI 866-608-3007 OR
11/27		-15.51	545.95	Withdrawal Debit Card Signature Debit Purch. Date 11/26 061834 5814 CHICKEN SALAD CHICK 850-5838467 FL

▶ **BUSINESS CHECKING ACCOUNT (0090)**

(continued)

Transactions

Date	Credits	Debits	Balance	Description
11/28		-346.31	199.64	Withdrawal Debit Card Signature Debit Purch. Date 11/26 068067 4900 ECUA 850-4760480 FL
11/28		-10.04	189.60	Withdrawal Debit Card Signature Debit Purch. Date 11/26 048068 4900 EMERALDCSTUTILSF 850-4760480 FL
11/29	58.95		248.55	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 11/29/25 893685 4829
11/30		-10.00	238.55	Withdrawal Service Charge

Fee Summary:**Month-to-Date****Year-to-Date**

Overdraft Item Fees

\$ 0.00

\$ 177.00

Unpaid NSF

\$ 0.00

\$ 0.00

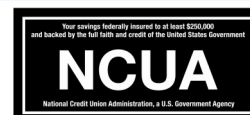
▶ **Reporting Information for 2025:**

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00



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Statement

Account Number	Period Ending	Page
*****6864	12/01/25 - 12/31/25	1 of 3

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 426.55
0090	BUSINESS CHECKING ACCOUNT	\$ 732.74

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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 5.00	Deposits / Credits:	\$ 970.71	YTD Dividends:	\$ 0.01
Ending Balance:	\$ 426.55	Withdrawals / Debits:	\$ 549.16		

Transactions

Date	Credits	Debits	Balance	Description
12/23	970.70		975.70	Deposit ACH GOFUNDME INC TYPE: PAYOUT ID: 7274614753 DATA: XFA2H5NMWRHMQ2X CO: GOFUNDME INC
12/26		-18.64	957.06	Withdrawal Transfer To Share 0090
12/26		-30.52	926.54	Withdrawal Transfer To Share 0090
12/26		-500.00	426.54	Withdrawal Transfer To Share 0090
12/31	.01		426.55	Deposit Dividend 0.050%

Annual Percentage Yield Earned 0.070% for period from 12/01/25 to 12/31/25

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 238.55	Deposits / Credits:	\$ 5,336.12	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 732.74	Withdrawals / Debits:	\$ 4,841.93		

Transactions

Date	Credits	Debits	Balance	Description
12/01	800.00		1,038.55	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
12/03		-660.08	378.47	Withdrawal Debit Card Signature Debit Purch. Date 12/02 062282 4900 MARK DUNNING INDUST 334-9831506 AL
12/03	48.05		426.52	Deposit ACH Square Inc TYPE: SQ251203 ID: 9424300002 DATA: T2194677 CO: Square Inc
12/06		-450.00	-23.48	Withdrawal Debit Card Signature Debit Purch. Date 12/06 367445 4829 CASH APP*MINA SHARI Oakland CA

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
12/06		-29.50	-52.98	Withdrawal ODP fee
12/08	100.00		47.02	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
12/12	600.00		647.02	Deposit by Check
12/12	26.53		673.55	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 12/12/25 208530 4829
12/12		-650.00	23.55	Withdrawal Debit Card Signature Debit Purch. Date 12/12 225298 4829 CASH APP*MINA SHARI Oakland CA
12/15	75.00		98.55	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
12/15	340.00		438.55	Deposit by Check
12/15		-300.00	138.55	Withdrawal Debit Card Signature Debit Purch. Date 12/16 355247 4829 CASH APP*MINA SHARI Oakland CA
12/17	25.00		163.55	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 12/17/25 204657 4829
12/22	147.38		310.93	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 12/22/25 016308 4829
12/22		-306.97	3.96	Withdrawal POS #373843 FPL Northwest FL Pensacola FL
12/24	25.00		28.96	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
12/26	18.64		47.60	Deposit Transfer From Share 0001
12/26		-47.60	.00	Recurring Withdrawal Debit Card Signature Debit Purch. Date 12/25 026735 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
12/26	30.52		30.52	Deposit Transfer From Share 0001
12/26		-30.52	.00	Recurring Withdrawal Debit Card Signature Debit Purch. Date 12/26 079560 4814 VESTA *AT&T PREPAI 866-608-3007 OR
12/26	500.00		500.00	Deposit Transfer From Share 0001
12/26		-500.00	.00	Withdrawal Debit Card Signature Debit Purch. Date 12/26 650701 4829 CASH APP*ASHLEY WEL Oakland CA
12/29	2,600.00		2,600.00	Deposit by Check
12/29		-500.00	2,100.00	Withdrawal Debit Card Signature Debit Purch. Date 12/29 362003 4829 CASH APP*ASHLEY WEL Oakland CA
12/29		-1,000.00	1,100.00	Withdrawal Debit Card Signature Debit Purch. Date 12/29 389473 4829 CASH APP*MINA SHARI Oakland CA
12/31		-11.25	1,088.75	Withdrawal Debit Card Signature Debit Purch. Date 12/30 060186 6300 INSURANCE PAYMENT F 800-7680907 NC
12/31		-346.01	742.74	Withdrawal Debit Card Signature Debit Purch. Date 12/30 070001 6300 SOUTHERN INSURANCE 850-4385323 FL
12/31		-10.00	732.74	Withdrawal Service Charge

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees

\$ 29.50

\$ 206.50

Unpaid NSF

\$ 0.00

\$ 0.00

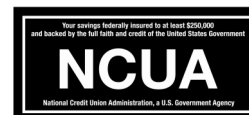
Reporting Information for 2025:

Total Dividends Paid Year to Date:

\$ 0.01

Total Interest Paid Year to Date:

\$ 0.00

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Account Number	Period Ending	Page
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Important: On October 21, 2025, the Department of the Treasury and the Internal Revenue Service (IRS) issued transitional guidance for businesses required to report car loan interest under the One, Big, Beautiful Bill (OB BB).

Financial institutions must provide information to individuals indicating the total amount of interest received in 2025 on a specified passenger vehicle loan. The total interest paid on your vehicle loan has been provided above.

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Statement

Account Number	Period Ending	Page
*****6864	01/01/26 - 01/31/26	1 of 3

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 578.29

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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 426.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 400.00		

Transactions

Date	Credits	Debits	Balance	Description
01/07		-400.00	26.55	Withdrawal Home Banking Transfer To Share 0090 Transfer from savings to checking to pay bills

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 732.74	Deposits / Credits:	\$ 2,643.05	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 578.29	Withdrawals / Debits:	\$ 2,797.50		

Transactions

Date	Credits	Debits	Balance	Description
01/06		-42.14	690.60	Withdrawal Debit Card Signature Debit Purch. Date 01/05 008112 7333 5 FLAGS EMBROIDERY GULF BREEZE FL
01/06	48.05		738.65	Deposit ACH Square Inc TYPE: SQ260106 ID: 9424300002 DATA: T2199052 CO: Square Inc
01/07		-96.74	641.91	Withdrawal Debit Card Signature Debit Purch. Date 01/06 040011 5699 SP NINJA TRANSFERS NINJATRANSFER PA
01/07	400.00		1,041.91	Deposit Home Banking Transfer From Share 0001 Transfer from savings to checking to pay bills
01/08		-284.73	757.18	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
01/08		-580.94	176.24	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
01/09		-110.69	65.55	Withdrawal Debit Card Signature Debit Purch. Date 01/08 053659 2741 VISTAPRINT 866-207-4955 MA
01/12	1,985.00		2,050.55	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
01/13	100.00		2,150.55	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 01/13/26 124497 4829
01/13		-32.25	2,118.30	Withdrawal POS #019697 TARGET T-0686 Pensacola FL
01/13		-82.75	2,035.55	Withdrawal Debit Card Signature Debit Purch. Date 01/13 020101 5699 SP NINJATRANSFERS.C NINJATRANSFER PA
01/14		-84.73	1,950.82	Withdrawal Debit Card Signature Debit Purch. Date 01/13 061074 7333 5 FLAGS EMBROIDERY GULF BREEZE FL
01/14		-19.34	1,931.48	Withdrawal Debit Card Signature Debit Purch. Date 01/13 088575 5970 MICHAELS STORES 920 PENSACOLA FL
01/14		-20.72	1,910.76	Withdrawal ACH PEOPLES WATER SE TYPE: BILL PAY ID: 9082766303 CO: PEOPLES WATER SE
01/14		-138.75	1,772.01	Withdrawal ACH MARK DUNNING IND TYPE: BILL PAY ID: 9087999394 CO: MARK DUNNING IND
01/14		-506.52	1,265.49	Withdrawal ACH COX COMMUNICATIO TYPE: BILL PAY ID: 9069058231 CO: COX COMMUNICATIO
01/15		-87.94	1,177.55	Withdrawal Debit Card Signature Debit Purch. Date 01/14 089030 2741 IN *THE PRINT CENTE 850-4359004 FL
01/15		-50.33	1,127.22	Withdrawal POS #147127 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
01/20		-74.04	1,053.18	Withdrawal Debit Card Signature Debit Purch. Date 01/19 003686 7333 5 FLAGS EMBROIDERY GULF BREEZE FL
01/20		-47.78	1,005.40	Withdrawal Debit Card Signature Debit Purch. Date 01/19 017138 5970 MICHAELS STORES 920 PENSACOLA FL
01/20	90.00		1,095.40	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
01/22		-30.55	1,064.85	Withdrawal Debit Card Signature Debit Purch. Date 01/21 023608 5970 MICHAELS STORES 920 PENSACOLA FL
01/22		-32.22	1,032.63	Withdrawal POS #105224 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
01/25		-47.60	985.03	Recurring Withdrawal Debit Card Signature Debit Purch. Date 01/24 034307 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
01/25		-17.29	967.74	Withdrawal POS #467541 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
01/25		-30.52	937.22	Recurring Withdrawal Debit Card Signature Debit Purch. Date 01/25 063798 4814 VESTA *AT&T PREPAI 866-608-3007 OR
01/26		-96.70	840.52	Withdrawal Debit Card Signature Debit Purch. Date 01/25 051589 5970 MICHAELS STORES 920 PENSACOLA FL
01/26	20.00		860.52	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
01/27		-19.34	841.18	Withdrawal Debit Card Signature Debit Purch. Date 01/26 002509 5970 MICHAELS STORES 920 PENSACOLA FL
01/27		-51.61	789.57	Withdrawal Debit Card Signature Debit Purch. Date 01/26 085432 5542 TOM THUMB 0120 PENSACOLA FL
01/27		-50.74	738.83	Withdrawal Debit Card Signature Debit Purch. Date 01/26 050431 5542 CITGO FUEL PLAZA PERRY FL
01/29		-77.04	661.79	Withdrawal Debit Card Signature Debit Purch. Date 01/27 037898 3504 HILTON ST PETERSBUR ST PETERSBURG FL
01/29		-73.50	588.29	Withdrawal Debit Card Signature Debit Purch. Date 01/28 092470 5542 MARATHON 181685 CHIEFLAND FL
01/31		-10.00	578.29	Withdrawal Service Charge

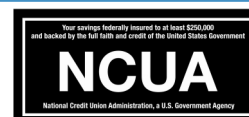
Reporting Information for 2026:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Account Number	Period Ending	Page
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Important: On October 21, 2025, the Department of the Treasury and the Internal Revenue Service (IRS) issued transitional guidance for businesses required to report car loan interest under the One, Big, Beautiful Bill (OB BB).

Financial institutions must provide information to individuals indicating the total amount of interest received in 2025 on a specified passenger vehicle loan. If you have a vehicle loan in which interest was paid, the total has been provided above.

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Statement

Account Number	Period Ending	Page
*****6864	02/01/26 - 02/28/26	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 1,252.05

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BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 578.29	Deposits / Credits:	\$ 1,835.04	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 1,252.05	Withdrawals / Debits:	\$ 1,161.28		

Transactions

Date	Credits	Debits	Balance	Description
02/02	8.00		586.29	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
02/02	241.45		827.74	Deposit ACH Square Inc TYPE: SQ260202 ID: 9424300002 DATA: T2202628 CO: Square Inc
02/02	100.00		927.74	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 02/02/26 284645 4829
02/03	48.05		975.79	Deposit ACH Square Inc TYPE: SQ260203 ID: 9424300002 DATA: T2202801 CO: Square Inc
02/05		-25.00	950.79	Withdrawal Debit Card Signature Debit Purch. Date 02/03 031501 8398 PAYPAL *ODNWLF 402-935-7733 CA
02/09	100.00		1,050.79	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
02/09		-1,000.00	50.79	Withdrawal Debit Card Signature Debit Purch. Date 02/10 450139 4829 CASH APP*MINA SHARI Oakland CA
02/17		-45.15	5.64	Withdrawal Debit Card Signature Debit Purch. Date 02/17 099061 2741 IN *THE PRINT CENTE 850-4359004 FL
02/23	51.89		57.53	Deposit ACH Square Inc TYPE: SQ260223 ID: 9424300002 DATA: T2205540 CO: Square Inc

BUSINESS CHECKING ACCOUNT (0090)

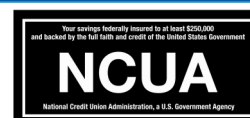
(continued)

Transactions

Date	Credits	Debits	Balance	Description
02/23	120.00		177.53	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
02/24		-47.60	129.93	Recurring Withdrawal Debit Card Signature Debit Purch. Date 02/23 065154 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
02/24		-33.53	96.40	Recurring Withdrawal Debit Card Signature Debit Purch. Date 02/24 045570 4814 VESTA *AT&T PREPAI 866-608-3007 OR
02/27	137.55		233.95	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 02/27/26 764226 4829
02/27	28.10		262.05	Deposit Mobile Check
02/28	1,000.00		1,262.05	Deposit Mobile Check
02/28		-10.00	1,252.05	Withdrawal Service Charge

Reporting Information for 2026:

Total Dividends Paid Year to Date: \$ 0.00
 Total Interest Paid Year to Date: \$ 0.00



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Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 1,759.37

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► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 1,252.05	Deposits / Credits:	\$ 7,334.38	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 1,759.37	Withdrawals / Debits:	\$ 6,827.06		

Transactions

Date	Credits	Debits	Balance	Description
03/01		-1,000.00	252.05	Withdrawal Debit Card Signature Debit Purch. Date 03/01 836334 4829 CASH APP*MINA SHARI Oakland CA
03/02	45.00		297.05	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
03/02		-152.61	144.44	Withdrawal ACH IPFS855-891-2582 TYPE: IPFSPMTFLP ID: 0AD2424370 DATA: GDxLk2vV CO: IPFS855-891-2582
03/02		-137.75	6.69	Withdrawal ACH MARK DUNNING IND TYPE: BILL PAY ID: 9087999394 CO: MARK DUNNING IND
03/03	285.33		292.02	Deposit Debit Card CASH APP*OFF ENTIVSIV Oakland CA Date 03/03/26 824844 4829
03/04		-227.53	64.49	Withdrawal Debit Card Signature Debit Purch. Date 03/03 085538 5943 OFFICE DEPOT #2168 PACE FL
03/05	3,000.00		3,064.49	Deposit Mobile Check
03/06		-441.42	2,623.07	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
03/09		-67.91	2,555.16	Withdrawal Debit Card Signature Debit Purch. Date 03/07 015798 5943 OFFICE DEPOT #202 PENSACOLA FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
03/09	330.00		2,885.16	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
03/09		-124.22	2,760.94	Withdrawal ACH Baldwin Portable TYPE: BILL PAY ID: 9072003621 CO: Baldwin Portable
03/09		-500.00	2,260.94	Withdrawal ACH BOYETTS VACUUM P TYPE: BILL PAY ID: 9081917481 CO: BOYETTS VACUUM P
03/09		-53.00	2,207.94	Withdrawal
03/10		-114.51	2,093.43	Withdrawal POS #052974 AMAZON.COM*BE6MS SEATTLE WA
03/10		-46.21	2,047.22	Withdrawal POS #661825 AMAZON.COM*BP511 SEATTLE WA
03/13		-60.00	1,987.22	Withdrawal Debit Card Signature Debit Purch. Date 03/12 059080 5542 RACEWAY 6877 PENSACOLA FL
03/13	241.45		2,228.67	Deposit ACH Square Inc TYPE: SQ260313 ID: 9424300002 DATA: T2208216 CO: Square Inc
03/13		-21.31	2,207.36	Withdrawal POS #275906 WAL-MART #0990 4965 HIGHWAY 90 MILTON FL
03/13		-141.10	2,066.26	Withdrawal Debit Card Signature Debit Purch. Date 03/12 058666 7513 U-HAULKN EMPIRE PENSACOLA FL
03/16		-71.99	1,994.27	Withdrawal Debit Card Signature Debit Purch. Date 03/15 024823 5970 MICHAELS STORES 920 PENSACOLA FL
03/16	220.00		2,214.27	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
03/21	7.84		2,222.11	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
03/22		-24.08	2,198.03	Withdrawal Debit Card Signature Debit Purch. Date 03/21 068808 5943 OFFICE DEPOT #202 PENSACOLA FL
03/22		-11.17	2,186.86	Withdrawal Debit Card Signature Debit Purch. Date 03/21 068790 5943 OFFICE DEPOT #202 PENSACOLA FL
03/23	5.39		2,192.25	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
03/23	9.31		2,201.56	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
03/23	726.50		2,928.06	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
03/23	1,525.00		4,453.06	Deposit
03/23	80.00		4,533.06	Deposit by Check
03/23	28.26		4,561.32	Deposit
03/23		-16.03	4,545.29	Withdrawal Debit Card Signature Debit Purch. Date 03/23 094571 2741 VISTAPRINT 866-207-4955 MA
03/24		-80.00	4,465.29	Withdrawal Debit Card Signature Debit Purch. Date 03/23 094983 5541 CUMBERLAND FARMS 00 PENSACOLA FL
03/24		-42.95	4,422.34	Withdrawal Debit Card Signature Debit Purch. Date 03/19 044528 7513 U-HAULKN EMPIRE PENSACOLA FL
03/24		-155.50	4,266.84	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
03/24		-215.60	4,051.24	Withdrawal ACH Baldwin Portable TYPE: BILL PAY ID: 9072003621 CO: Baldwin Portable
03/24		-318.85	3,732.39	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
03/24		-332.56	3,399.83	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
03/24				OFFICE DEPOT #20 Pending credit/return for \$36.30 on card 4500
03/24		-165.11	3,234.72	Withdrawal POS #088599 AndDone, LLC And Kansas City MO
03/25		-160.62	3,074.10	Withdrawal Debit Card Signature Debit Purch. Date 03/24 070591 5943 OFFICE DEPOT #202 PENSACOLA FL
03/25		-107.49	2,966.61	Withdrawal Debit Card Signature Debit Purch. Date 03/24 070609 5943 OFFICE DEPOT #202 PENSACOLA FL
03/25		-19.33	2,947.28	Withdrawal Debit Card Signature Debit Purch. Date 03/24 070617 5943 OFFICE DEPOT #202 PENSACOLA FL
03/26		-46.00	2,901.28	Withdrawal Debit Card Signature Debit Purch. Date 03/25 020928 2741 BAY AREA PRINTING & PENSACOLA FL
03/26		-47.62	2,853.66	Recurring Withdrawal Debit Card Signature Debit Purch. Date 03/25 087044 4814 STRAIGHTTALK*SERVIC 877-430-2355 FL
03/26	36.30		2,889.96	Withdrawal Adjustment Debit Card Credit Voucher Purch. Date 03/24 018764 5943 OFFICE DEPOT #202 PENSACOLA FL
03/26		-33.53	2,856.43	Recurring Withdrawal Debit Card Signature Debit Purch. Date 03/26 047077 4814 VESTA *AT&T PREPAI 866-608-3007 OR



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► BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
03/27		-72.22	2,784.21	Withdrawal Debit Card Signature Debit Purch. Date 03/26 025015 5411 TYNDALL AFB COMMISS TYNDALL AFB FL
03/28		-71.59	2,712.62	Withdrawal Debit Card Signature Debit Purch. Date 03/27 098989 5970 MICHAELS STORES 127 PACE FL
03/28		-143.52	2,569.10	Withdrawal Debit Card Signature Debit Purch. Date 03/27 099003 5970 MICHAELS STORES 127 PACE FL
03/28		-100.00	2,469.10	Withdrawal Debit Card Signature Debit Purch. Date 03/28 497904 4829 CASH APP*JASON DIAZ Oakland CA
03/28		-13.90	2,455.20	Withdrawal Debit Card Signature Debit Purch. Date 03/28 076492 5541 LOVE'S #0802 INSIDE MILTON FL
03/28		-65.00	2,390.20	Withdrawal Debit Card Signature Debit Purch. Date 03/28 000786 5712 SQ *RE-ENTRY ALLIAN 877-417-4551 FL
03/30	405.00		2,795.20	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
03/30		-57.31	2,737.89	Withdrawal POS #048576 WM SUPERCENTER # 4600 MOBILE HWY STE PENSACOLA FL
03/30		-128.98	2,608.91	Withdrawal Debit Card Signature Debit Purch. Date 03/30 073206 5941 Dicks Sporting Good Pensacola FL
03/30	344.00		2,952.91	Deposit by Check
03/30	45.00		2,997.91	Deposit by Check
03/30		-1,000.00	1,997.91	Withdrawal Debit Card Signature Debit Purch. Date 03/30 366203 4829 CASH APP*MINA SHARI Oakland CA
03/31		-51.45	1,946.46	Withdrawal POS #367349 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
03/31		-144.85	1,801.61	Withdrawal POS #790731 AMAZON.COM*BG99A SEATTLE WA
03/31		-32.24	1,769.37	Withdrawal POS #786965 AMAZON.COM*BG0W2 SEATTLE WA
03/31		-10.00	1,759.37	Withdrawal Service Charge

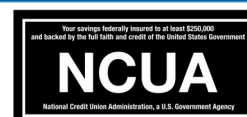
► Reporting Information for 2026:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00



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Statement

Account Number	Period Ending	Page
*****6864	08/01/26 - 08/31/26	1 of 3

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 5.00
0090	BUSINESS CHECKING ACCOUNT	\$ 437.04
0091	NON-PROFIT CHECKING	\$ 359.07
0092	NON-PROFIT CHECKING	\$ 2,000.00

► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5.00	Withdrawals / Debits:	\$ 21.55		

Transactions

Date	Credits	Debits	Balance	Description
08/06		-21.55	5.00	Withdrawal Transfer To Share 0090

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 2,295.41	Deposits / Credits:	\$ 6,869.69	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 437.04	Withdrawals / Debits:	\$ 8,728.06		

Transactions

Date	Credits	Debits	Balance	Description
08/01		-25.99	2,269.42	Withdrawal POS #094157 TARGET T-0686 4711 Pensacola FL
08/02		-62.78	2,206.64	Withdrawal Debit Card Signature Debit Purch. Date 08/01 087878 5943 OFFICE DEPOT #202 PENSACOLA FL
08/02		-100.78	2,105.86	Withdrawal Debit Card Signature Debit Purch. Date 08/01 089533 5047 12 Panel Now 561-578-7799 FL
08/03	10.00		2,115.86	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
08/03		-18.00	2,097.86	Withdrawal ACH Square Inc TYPE: SQ260803 ID: 9591330001 DATA: T2231305 CO: Square Inc NAME: BRADFORD BISHOP
08/03		-200.00	1,897.86	Draft 1005
08/03		-325.00	1,572.86	Draft 1007
08/03		-1,000.00	572.86	Withdrawal Debit Card Signature Debit Purch. Date 08/03 524359 4829 CASH APP*MINA SHARI Oakland CA
08/04		-185.76	387.10	Withdrawal POS #011242 WAL-MART #1605 4600 MOBILE HWY STE PENSACOLA FL
08/04		-30.00	357.10	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/04 020251 4899 COX PENSACOLA COMM 800-234-3993 FL
08/04		-125.00	232.10	Draft 1006
08/05				WM SUPERCENTER # Pending credit/return for \$13.41 on card 4500
08/05		-10.62	221.48	Withdrawal POS #036158 WM SUPERCENTER # 4600 MOBILE HWY STE PENSACOLA FL
08/06		-63.20	158.28	Withdrawal Debit Card Signature Debit Purch. Date 08/05 085367 2741 BAY AREA PRINTING & PENSACOLA FL
08/06		-65.79	92.49	Withdrawal POS #056721 DOLLAR GENERAL # 2851 WEST FAIRFIELD PENSACOLA FL
08/06	21.55		114.04	Deposit Transfer From Share 0001
08/06		-38.68	75.36	Withdrawal Debit Card Signature Debit Purch. Date 08/06 034129 5200 LOWES #01142* PENSACOLA FL
08/07		-197.58	-122.22	Withdrawal Debit Card Signature Debit Purch. Date 08/06 005482 2741 BAY AREA PRINTING & PENSACOLA FL
08/07		-29.50	-151.72	Withdrawal ODP fee

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
08/07	13.41		-138.31	Withdrawal Adjustment Debit Card Credit Voucher Purch. Date 08/05 089020 5411 WM SUPERCENTER #160 PENSACOLA FL
08/07	5,000.00		4,861.69	Deposit by Check
08/07		-2,850.00	2,011.69	Withdrawal Debit Card Signature Debit Purch. Date 08/07 506095 4829 CASH APP*ELITE MANA Oakland CA
08/08		-800.00	1,211.69	Withdrawal Debit Card Signature Debit Purch. Date 08/07 097416 5814 SQ *3D TEA gosq.com FL
08/08		-43.73	1,167.96	Withdrawal POS #393193 Circlek #2704790 PENSACOLA FL
08/08		-124.66	1,043.30	Withdrawal POS #310418 OFFICE DEPOT #20 50 PENSACOLA FL
08/11		-10.00	1,033.30	Withdrawal Debit Card Signature Debit Purch. Date 08/10 061590 7399 THE UPS STORE 1741 210-8375153 FL
08/13		-215.60	817.70	Withdrawal ACH Baldwin Portable TYPE: BILL PAY ID: 9072003621 CO: Baldwin Portable
08/13		-358.75	458.95	Withdrawal ACH ECOWASTE SOLUTIO TYPE: BILL PAY ID: 9087999394 CO: ECOWASTE SOLUTIO
08/14		-20.00	438.95	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/14 042429 5734 OPENAI *CHATGPT SUB OPENAI.COM CA
08/16		-28.26	410.69	Withdrawal POS #293609 OFFICE DEPOT #20 50 PENSACOLA FL
08/19	419.10		829.79	Deposit Mobile Check
08/20		-300.00	529.79	Draft 1008
08/21		-20.62	509.17	Withdrawal Debit Card Signature Debit Purch. Date 08/19 090919 4812 AT&T DEVICE/EQUIP S 800-331-0500 TX
08/21		-1.00	508.17	Withdrawal POS #027341 Canva US Inc. Ca Kent DE
08/21	1.00		509.17	Withdrawal Adjustment POS #087561 Canva US Inc. Ca Kent DE
08/22		-19.00	490.17	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/22 000890 5734 INTUIT *QBooks Onli CL.INTUIT.COM CA
08/24	10.00		500.17	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
08/25		-75.87	424.30	Withdrawal POS #440471 OFFICE DEPOT #20 50 PENSACOLA FL
08/26	1,230.02		1,654.32	Deposit Mobile Check
08/26		-152.49	1,501.83	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
08/26				OFFICE DEPOT #20 Pending credit/return for \$26.86 on card 0657
08/26		-26.86	1,474.97	Withdrawal POS #185581 OFFICE DEPOT #20 50 PENSACOLA FL
08/26		-3.00	1,471.97	Withdrawal Temporary Checks
08/28		-138.10	1,333.87	Withdrawal POS #620804 AMAZON.COM*5Q476 SEATTLE WA
08/28		-2.01	1,331.86	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/28 098735 5968 AMAZON PRIME*DW4TK1 Amzn.com/bill WA
08/28		-425.00	906.86	Draft 1009
08/28		-100.00	806.86	Draft 1010
08/28		-175.00	631.86	Draft 1011
08/28	26.86		658.72	Withdrawal Adjustment Debit Card Credit Voucher Purch. Date 08/26 079102 5943 OFFICE DEPOT #202 PENSACOLA FL
08/28		-25.00	633.72	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/28 097863 7333 CANVA* I04987-59866 CANVA.COM TX
08/28		-40.03	593.69	Withdrawal POS #515627 OFFICE DEPOT #20 50 PENSACOLA FL
08/30	137.75		731.44	Deposit ACH Gulf Winds Credi TYPE: BILL PMT ID: 9ZZZZZZZZ CO: Gulf Winds Credi
08/31		-240.20	491.24	Withdrawal ACH IPFS855-891-2582 TYPE: IPFS PMTFLP ID: 0AD2424370 DATA: GDxLk2vV CO: IPFS855-891-2582
08/31		-44.20	447.04	Withdrawal POS #042885 FAMILY DOLLAR 1817 W FAIRFIELD DR PENSACOLA FL
08/31		-10.00	437.04	Withdrawal Service Charge

Checks Written and Cleared Summary:

CHECK#	DATE	AMOUNT	CHECK#	DATE	AMOUNT	CHECK#	DATE	AMOUNT	CHECK#	DATE	AMOUNT
1005	08/03	\$ 200.00	1007	08/03	\$ 325.00	1009	08/28	\$ 425.00	1011	08/28	\$ 175.00
1006	08/04	\$ 125.00	1008	08/20	\$ 300.00	1010	08/28	\$ 100.00			



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Statement

Account Number

*****6864

Period Ending

08/01/26 - 08/31/26

Page

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BUSINESS CHECKING ACCOUNT (0090)

(continued)

Fee Summary:

Month-to-Date

Year-to-Date

Overdraft Item Fees
Unpaid NSF

\$ 29.50
\$ 0.00

\$ 29.50
\$ 0.00

NON-PROFIT CHECKING (0091)

Starting Balance:	\$ 881.09	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 359.07	Withdrawals / Debits:	\$ 522.02		

Transactions

Date	Credits	Debits	Balance	Description
08/01		-47.79	833.30	Withdrawal POS #428804 Circlek #2708224 PENSACOLA FL
08/03		-35.19	798.11	Withdrawal POS #646266 CASEYS #4855 5955 H MILTON FL
08/12		-9.99	788.12	Recurring Withdrawal POS #079063 Google Suno AI M Wilmington DE
08/15		-45.17	742.95	Withdrawal POS #004993 SHELL SERVICE STATI PENSACOLA FL
08/24		-126.00	616.95	Recurring Withdrawal Debit Card Signature Debit Purch. Date 08/24 018407 5817 Picsart Inc 415-7576800 CA
08/24		-48.44	568.51	Withdrawal POS #053211 SHELL SERVICE STATI PENSACOLA FL
08/27		-77.18	491.33	Withdrawal Debit Card Signature Debit Purch. Date 08/26 023798 2741 BAY AREA PRINTING & PENSACOLA FL
08/28		-87.40	403.93	Withdrawal Debit Card Signature Debit Purch. Date 08/27 044362 5812 JERSEY MIKES 13275 MILTON FL
08/31		-44.86	359.07	Withdrawal POS #064368 Circlek #2708224 PENSACOLA FL

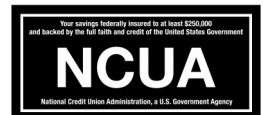
NON-PROFIT CHECKING (0092)

Starting Balance:	\$ 2,000.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,000.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

Reporting Information for 2026:

Total Dividends Paid Year to Date:	\$ 0.00
Total Interest Paid Year to Date:	\$ 0.00



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Statement

Account Number	Period Ending	Page
*****6864	04/01/26 - 04/30/26	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 1,090.91

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First 6 Months**

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*APR= Annual Percentage Rate. **Then variable APR currently as low as 8.25% (WSJ Prime + margin); APR may change. Current as of 04/14/2026. Max APR 18%. Rates/terms based on credit & LTV; not all qualify. Membership & property insurance required. Equal Housing Opportunity. Federally Insured By NCUA.



► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 1,759.37	Deposits / Credits:	\$ 1,492.46	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 1,090.91	Withdrawals / Debits:	\$ 2,160.92		

Transactions

Date	Credits	Debits	Balance	Description
04/01		-122.04	1,637.33	Withdrawal Debit Card Signature Debit Purch. Date 03/31 084314 5542 CUMBERLAND FARMS 01 PENSACOLA FL
04/01		-29.00	1,608.33	Withdrawal Debit Card Signature Debit Purch. Date 03/31 098602 5943 OFFICE DEPOT #202 PENSACOLA FL
04/06	540.00		2,148.33	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
04/06		-291.00	1,857.33	Withdrawal Debit Card Signature Debit Purch. Date 04/06 439114 4829 CASH APP*ASHLEY WEL Oakland CA
04/07		-100.00	1,757.33	Withdrawal Debit Card Signature Debit Purch. Date 04/06 015046 8999 IN *ESCAMBIA COUNTY 850-4972393 FL
04/07		-100.00	1,657.33	Withdrawal Debit Card Signature Debit Purch. Date 04/06 015047 8999 IN *ESCAMBIA COUNTY 850-4972393 FL
04/07		-70.00	1,587.33	Withdrawal Debit Card Signature Debit Purch. Date 04/05 087731 5541 CIRCLE K # 09092 CANTONMENT FL
04/07		-57.77	1,529.56	Withdrawal Debit Card Signature Debit Purch. Date 04/07 021350 5200 LOWES #01142* PENSACOLA FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
04/08		-77.21	1,452.35	Withdrawal Debit Card Signature Debit Purch. Date 04/07 018594 9399 FL CERTIFICATION BO TPEREQ@EGOV.C FL
04/08		-247.38	1,204.97	Withdrawal Debit Card Signature Debit Purch. Date 04/07 065755 5200 THE HOME DEPOT 6932 PENSACOLA FL
04/09		-46.00	1,158.97	Withdrawal Debit Card Signature Debit Purch. Date 04/08 004554 2741 BAY AREA PRINTING & PENSACOLA FL
04/09		-100.00	1,058.97	Withdrawal Debit Card Signature Debit Purch. Date 04/08 081019 5541 WAWA 5476 PENSACOLA FL
04/09		-15.12	1,043.85	Recurring Withdrawal Debit Card Signature Debit Purch. Date 04/09 098933 5968 AMAZON PRIME*JX0632 Amzn.com/bill WA
04/12		-20.41	1,023.44	Withdrawal Debit Card Signature Debit Purch. Date 04/11 048310 5912 WALGREENS #5581 PENSACOLA FL
04/15		-100.00	923.44	Withdrawal Debit Card Signature Debit Purch. Date 04/14 079487 5541 MURPHY6750ATWALMART PENSACOLA FL
04/16		-171.87	751.57	Withdrawal POS #768730 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
04/17		-50.35	701.22	Withdrawal POS #010021 MICHAELS STORES 4721 BAYOU BLVD PENSACOLA FL
04/18		-3.21	698.01	Withdrawal POS #433647 MICHAELS STORES 4721 BAYOU BLVD PENSACOLA FL
04/21		-297.63	400.38	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
04/23		-9.67	390.71	Withdrawal Debit Card Signature Debit Purch. Date 04/22 089941 5943 OFFICE DEPOT #202 PENSACOLA FL
04/24		-19.45	371.26	Withdrawal Debit Card Signature Debit Purch. Date 04/23 047065 2741 BAY AREA PRINTING & PENSACOLA FL
04/28	451.46		822.72	Deposit by Check
04/29		-45.77	776.95	Withdrawal Debit Card Signature Debit Purch. Date 04/28 098355 4814 VESTA *AT&T PREPAI 866-608-3007 OR
04/29		-7.50	769.45	Withdrawal POS #062118 WM SUPERCENTER # 2650 CREIGHTON RD PENSACOLA FL
04/30	501.00		1,270.45	Deposit
04/30		-58.54	1,211.91	Withdrawal ACH Baldwin Portable TYPE: BILL PAY ID: 9072003621 CO: Baldwin Portable
04/30		-111.00	1,100.91	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
04/30		-10.00	1,090.91	Withdrawal Service Charge

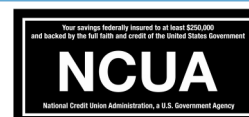
Reporting Information for 2026:

Total Dividends Paid Year to Date:

\$ 0.00

Total Interest Paid Year to Date:

\$ 0.00

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Statement

Account Number	Period Ending	Page
*****6864	05/01/26 - 05/31/26	1 of 2

Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 7,279.17
0091	NON-PROFIT CHECKING	\$ 2,700.00
0092	NON-PROFIT CHECKING	\$ 0.00
0093	NON-PROFIT CHECKING	\$ 0.00



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*The rate and Annual Percentage Yield (APY) stated for Share Draft Checking Accounts is declared by the Board of Directors and is subject to change at any time. Must have at least 12 debit card purchases post and clear, at least one (1) direct deposit or automatic payment post and clear, and receive monthly statements electronically during the monthly qualification cycle. Transactions may take one or more business days from the transaction date to post to an account from the date the transaction is made. Intra-bank transfers do not count as qualifying ACH transactions. Fees may reduce earnings. 4.00% APY on balances up to \$10,000; balances above \$10,000 earn 0.25% APY. APY accurate as of 05/01/2026.

► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 1,090.91	Deposits / Credits:	\$ 10,138.54	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 7,279.17	Withdrawals / Debits:	\$ 3,950.28		

Transactions

Date	Credits	Debits	Balance	Description
05/03		-1,000.00	90.91	Withdrawal Debit Card Signature Debit Purch. Date 05/03 916412 4829 CASH APP*MINA SHARI Oakland CA
05/09		-39.82	51.09	Withdrawal Debit Card Signature Debit Purch. Date 05/07 037110 5542 CASEYS #4731 PENSACOLA FL
05/12		-45.00	6.09	Withdrawal Debit Card Signature Debit Purch. Date 05/11 088160 5542 WAWA 5476 PENSACOLA FL
05/18	1,745.64		1,751.73	Deposit by Check
05/18		-13.93	1,737.80	Withdrawal POS #339384 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
05/18		-60.00	1,677.80	Withdrawal Debit Card Signature Debit Purch. Date 05/18 037511 4899 COX PENSACOLA COMM 800-234-3993 FL
05/19		-102.95	1,574.85	Withdrawal Debit Card Signature Debit Purch. Date 05/18 019429 9399 FL CERTIFICATION BO TPEREQ@EGOV.C FL
05/20		-85.94	1,488.91	Withdrawal POS #009838 WM SUPERCENTER # 2650 CREIGHTON RD PENSACOLA FL
05/22		-52.32	1,436.59	Withdrawal POS #497371 WAL-MART #0990 4965 HIGHWAY 90 MILTON FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
05/25		-1,000.00	436.59	Withdrawal Debit Card Signature Debit Purch. Date 05/25 757258 4829 CASH APP*MINA SHARI Oakland CA
05/26	10.00		446.59	Deposit ACH Zeffy US TYPE: Zeffy US ID: 4270465600 CO: Zeffy US
05/26		-227.53	219.06	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
05/27	555.69		774.75	Deposit Mobile Check
05/27		-58.54	716.21	Withdrawal ACH Baldwin Portable TYPE: BILL PAY ID: 9072003621 CO: Baldwin Portable
05/27		-137.75	578.46	Withdrawal ACH MARK DUNNING IND TYPE: BILL PAY ID: 9087999394 CO: MARK DUNNING IND
05/27		-70.23	508.23	Withdrawal POS #065812 PUBLIX PENSACOLA FL
05/27	7,658.71		8,166.94	Deposit by Check
05/29	168.50		8,335.44	Deposit Debit Card CASH APP*OFF ENTSIV Oakland CA Date 05/29/26 641858 4829
05/29		-25.49	8,309.95	Withdrawal POS #140259 MICHAELS STORES 4721 BAYOU BLVD PENSACOLA FL
05/30		-91.68	8,218.27	Withdrawal POS #004342 WM SUPERCENTER # 8970 PENSACOLA BLVD PENSACOLA FL
05/30		-585.00	7,633.27	Withdrawal POS #640984 AMAZON.COM*J59W4 SEATTLE WA
05/30		-144.85	7,488.42	Withdrawal POS #691096 AMAZON.COM*F463K SEATTLE WA
05/31		-21.57	7,466.85	Withdrawal Debit Card Signature Debit Purch. Date 05/31 001618 4814 VESTA *AT&T PREPAI 866-608-3007 OR
05/31		-177.68	7,289.17	Withdrawal POS #418019 AMAZON.COM*W0523 SEATTLE WA
05/31		-10.00	7,279.17	Withdrawal Service Charge

NON-PROFIT CHECKING (0091)

Starting Balance:	\$ 0.00	Deposits / Credits:	\$ 2,700.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,700.00	Withdrawals / Debits:	\$ 0.00		

Transactions

Date	Credits	Debits	Balance	Description
05/27	2,700.00		2,700.00	Deposit by Check

NON-PROFIT CHECKING (0092)

Starting Balance:	\$ 0.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 0.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

NON-PROFIT CHECKING (0093)

Starting Balance:	\$ 0.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 0.00	Withdrawals / Debits:	\$ 0.00		

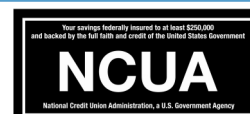
No Activity this Period

*** This is the final statement you will receive for this share ***

*** Please retain this final statement for tax reporting purposes ***

Reporting Information for 2026:

Total Dividends Paid Year to Date:	\$ 0.00
Total Interest Paid Year to Date:	\$ 0.00

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Statement

Account Number

*****6864

Period Ending

06/01/26 - 06/30/26

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Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 5,633.49
0091	NON-PROFIT CHECKING	\$ 2,379.89
0092	NON-PROFIT CHECKING	\$ 2,000.00

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► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 7,279.17	Deposits / Credits:	\$ 1,876.97	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 5,633.49	Withdrawals / Debits:	\$ 3,522.65		

Transactions

Date	Credits	Debits	Balance	Description
06/01	28.97		7,308.14	Withdrawal Adjustment POS #686519 AMAZON.COM SEATTLE WA
06/01		-35.75	7,272.39	Withdrawal POS #006139 WM SUPERCENTER # 4965 HIGHWAY 90 MILTON FL
06/01		-28.97	7,243.42	Withdrawal POS #472980 AMAZON.COM*UF3XG SEATTLE WA
06/02		-24.90	7,218.52	Withdrawal Debit Card Signature Debit Purch. Date 06/01 043687 7338 FEDEX OFFICE 0778 P PENSACOLA FL
06/02		-220.00	6,998.52	Withdrawal ACH ECOWASTE Solutio TYPE: BILL PAY ID: 9087999394 CO: ECOWASTE Solutio
06/08		-36.65	6,961.87	Withdrawal POS #947844 WALGREENS STORE 390 PACE FL
06/08		-6.93	6,954.94	Withdrawal Debit Card Signature Debit Purch. Date 06/08 075869 4121 SQ *LEVEL PARKING L gosq.com FL
06/08		-24.72	6,930.22	Withdrawal POS #778923 AMAZON.COM*472HZ SEATTLE WA
06/09		-242.36	6,687.86	Withdrawal Debit Card Signature Debit Purch. Date 06/08 022097 5699 SP NINJA TRANSFERS NINJATRANSFER PA
06/09		-73.34	6,614.52	Withdrawal Debit Card Signature Debit Purch. Date 06/08 010856 5399 ZAZZLE INC 888-892-9953 CA

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
06/09		-277.68	6,336.84	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
06/10	200.00		6,536.84	Deposit Mobile Check
06/10		-517.50	6,019.34	Withdrawal POS #201306 SQ *SCOTT G HAMI PENSACOLA FL
06/11		-184.00	5,835.34	Withdrawal at ATM #857908 REGIONS SANTA ROSA MILTON FL
06/11		-1.00	5,834.34	Withdrawal ATM Fee REGIONS SANTA ROSA MILTON FL
06/15		-79.16	5,755.18	Withdrawal POS #006575 WM SUPERCENTER # 8970 PENSACOLA BLVD PENSACOLA FL
06/15		-53.78	5,701.40	Withdrawal POS #397156 OFFICE DEPOT #21 89 PENSACOLA FL
06/16		-281.25	5,420.15	Withdrawal Debit Card Signature Debit Purch. Date 06/16 014378 4789 ESCAMBIA COUNTY ARE PENSACOLA FL
06/19		-40.65	5,379.50	Withdrawal POS #898590 WALGREENS STORE 390 PACE FL
06/20		-157.05	5,222.45	Withdrawal Debit Card Signature Debit Purch. Date 06/19 037180 5411 PUBLIX #1522 PENSACOLA FL
06/21		-96.03	5,126.42	Withdrawal POS #055472 WM SUPERCENTER # 8970 PENSACOLA BLVD PENSACOLA FL
06/22	200.00		5,326.42	Deposit by Check
06/22		-99.99	5,226.43	Recurring Withdrawal Debit Card Signature Debit Purch. Date 06/22 001625 5734 OTTER.AI OTTER.AI CA
06/23		-19.00	5,207.43	Recurring Withdrawal Debit Card Signature Debit Purch. Date 06/22 003307 5734 INTUIT *QBooks Onli CL.INTUIT.COM CA
06/23		-12.45	5,194.98	Withdrawal Debit Card Signature Debit Purch. Date 06/22 082034 5399 ZAZZLE INC 888-892-9953 CA
06/23		-78.57	5,116.41	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
06/23		-110.00	5,006.41	Withdrawal ACH ECOWASTE SOLUTIO TYPE: BILL PAY ID: 9087999394 CO: ECOWASTE SOLUTIO
06/23		-250.00	4,756.41	Withdrawal ACH BOYETTS VACUUM P TYPE: BILL PAY ID: 9081917481 CO: BOYETTS VACUUM P
06/23		-400.92	4,355.49	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
06/25		-61.25	4,294.24	Withdrawal Debit Card Signature Debit Purch. Date 06/24 023057 9399 NIC*-FL SUNBIZ.ORG TPEREQ@TYLERT FL
06/26	1,260.48		5,554.72	Deposit by Check
06/26		-21.16	5,533.56	Withdrawal POS #416162 WAL-MART #1224 2650 CREIGHTON RD PENSACOLA FL
06/29		-72.57	5,460.99	Withdrawal POS #219060 CIRCLE K 04966 CANTONMENT FL
06/29	10.00		5,470.99	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
06/30	177.52		5,648.51	Deposit ACH PAYPAL TYPE: TRANSFER ID: PAYPALSD11 CO: PAYPAL DATA: TRANSFER
06/30		-15.02	5,633.49	Withdrawal POS #072482 AMAZON.COM*BD7TJ SEATTLE WA

NON-PROFIT CHECKING (0091)

Starting Balance:	\$ 2,700.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,379.89	Withdrawals / Debits:	\$ 320.11		

Transactions

Date	Credits	Debits	Balance	Description
06/11		-24.98	2,675.02	Withdrawal POS #025245 DOLLAR GENERAL # DG 313076029 BERRYH MILTON FL
06/12		-42.89	2,632.13	Withdrawal POS #247548 WAL-MART #1222 8970 PENSACOLA BLVD PENSACOLA FL
06/13		-203.84	2,428.29	Withdrawal Debit Card Signature Debit Purch. Date 06/12 080980 7333 5 FLAGS EMBROIDERY 877-8144102 FL
06/25		-48.40	2,379.89	Withdrawal POS #890531 OFFICE DEPOT #21 49 PACE FL



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Period Ending

06/01/26 - 06/30/26

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▶ NON-PROFIT CHECKING (0092)

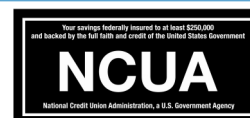
Starting Balance:	\$ 0.00	Deposits / Credits:	\$ 2,000.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,000.00	Withdrawals / Debits:	\$ 0.00		

Transactions

Date	Credits	Debits	Balance	Description
06/22	2,000.00		2,000.00	Deposit by Check

▶ Reporting Information for 2026:

Total Dividends Paid Year to Date:	\$ 0.00
Total Interest Paid Year to Date:	\$ 0.00



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Statement

Account Number

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Period Ending

07/01/26 - 07/31/26

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Account Summary

0001	BUSINESS SHARE SAVINGS	\$ 26.55
0090	BUSINESS CHECKING ACCOUNT	\$ 2,295.41
0091	NON-PROFIT CHECKING	\$ 881.09
0092	NON-PROFIT CHECKING	\$ 2,000.00

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► BUSINESS SHARE SAVINGS (0001)

Starting Balance:	\$ 26.55	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 26.55	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

► BUSINESS CHECKING ACCOUNT (0090)

Starting Balance:	\$ 5,633.49	Deposits / Credits:	\$ 101.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,295.41	Withdrawals / Debits:	\$ 3,439.08		

Transactions

Date	Credits	Debits	Balance	Description
07/01		-40.71	5,592.78	Withdrawal Debit Card Signature Debit Purch. Date 06/30 036521 4814 VESTA *AT&T PREPAI 866-608-3007 OR
07/01		-66.92	5,525.86	Withdrawal Debit Card Signature Debit Purch. Date 06/30 019580 9399 FL CERTIFICATION BO TPEREQ@EGOV.C FL
07/01		-101.04	5,424.82	Withdrawal POS #624338 AMAZON.COM*MU286 SEATTLE WA
07/01		-1,000.00	4,424.82	Withdrawal Debit Card Signature Debit Purch. Date 07/01 437127 4829 CASH APP*MINA SHARI Oakland CA
07/05		-30.00	4,394.82	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/05 055803 4899 COX PENSACOLA COMM 800-234-3993 FL
07/06	7.00		4,401.82	Deposit ACH Zeffy US TYPE: Zeffy US ID: 1800948598 CO: Zeffy US
07/07		-48.91	4,352.91	Withdrawal POS #067541 WAL-MART #1605 4600 MOBILE HWY STE PENSACOLA FL
07/13		-7.53	4,345.38	Withdrawal POS #038544 FAMILY DOLLAR 1817 W FAIRFIELD DR PENSACOLA FL
07/16		-85.28	4,260.10	Withdrawal POS #079819 PUBLIX PENSACOLA FL

BUSINESS CHECKING ACCOUNT (0090)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
07/16		-265.00	3,995.10	Withdrawal Debit Card Signature Debit Purch. Date 07/16 067204 5200 LOWES #01142* PENSACOLA FL
07/17		-100.83	3,894.27	Withdrawal Debit Card Signature Debit Purch. Date 07/16 006612 5812 PAPAS PIZZA PENSACO PENSACOLA FL
07/17		-59.11	3,835.16	Withdrawal Debit Card Signature Debit Purch. Date 07/16 006852 5999 HARBOR FREIGHT TOOL PENSACOLA FL
07/17		-25.89	3,809.27	Withdrawal POS #517195 AMAZON.COM*R50SO SEATTLE WA
07/17		-131.58	3,677.69	Withdrawal Debit Card Signature Debit Purch. Date 07/16 009224 5200 LOWES #00907* 866-483-7521 NC
07/19		-161.07	3,516.62	Withdrawal POS #639331 WAL-MART #2983 6275 HIGHWAY 90 MILTON FL
07/19	94.00		3,610.62	Deposit Mobile Check
07/19		-6.40	3,604.22	Withdrawal Debit Card Signature Debit Purch. Date 07/20 048139 5411 MILTON SHELL MILTON FL
07/20		-201.12	3,403.10	Withdrawal Debit Card Signature Debit Purch. Date 07/19 030183 5812 JERSEY MIKES 13275 MILTON FL
07/20		-44.31	3,358.79	Withdrawal POS #007492 WAL-MART #2983 6275 US 90 MILTON FL
07/20		-395.65	2,963.14	Withdrawal ACH FPL Northwest FL TYPE: BILL PAY ID: 9003109499 CO: FPL Northwest FL
07/20		-152.50	2,810.64	Withdrawal Debit Card Signature Debit Purch. Date 07/20 082967 5200 LOWES #01142* PENSACOLA FL
07/22		-43.36	2,767.28	Withdrawal POS #659985 SUNSTOP #753 2951 N HIGHWAY 81 PONCE DE LEON FL
07/22		-34.70	2,732.58	Withdrawal POS #694412 FAST TRACK #200 GAINESVILLE FL
07/22		-19.00	2,713.58	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/22 035824 5734 INTUIT *QBooks Onli CL.INTUIT.COM CA
07/23		-36.56	2,677.02	Withdrawal Debit Card Signature Debit Purch. Date 07/22 069672 5542 CHEVRON 0051345 DELRAY BEACH FL
07/25		-20.00	2,657.02	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/25 054925 5734 OPENAI *CHATGPT SUB OPENAI.COM CA
07/26		-20.00	2,637.02	Withdrawal Debit Card Signature Debit Purch. Date 07/24 004221 7523 BRICKELLVIEWTERRACE MIAMI FL
07/26		-47.64	2,589.38	Withdrawal POS #014318 Circlek #2709223 MILTON FL
07/28		-125.34	2,464.04	Withdrawal ACH EMERALD COAST UT TYPE: BILL PAY ID: 9017923509 CO: EMERALD COAST UT
07/29		-7.18	2,456.86	Withdrawal POS #287730 Circlek #2704790 PENSACOLA FL
07/31		-67.50	2,389.36	Withdrawal Debit Card Signature Debit Purch. Date 07/30 001787 2741 BAY AREA PRINTING & PENSACOLA FL
07/31		-8.01	2,381.35	Withdrawal POS #031553 WM SUPERCENTER # 2650 CREIGHTON RD PENSACOLA FL
07/31		-85.94	2,295.41	Withdrawal POS #037812 WM SUPERCENTER # 2650 CREIGHTON RD PENSACOLA FL

NON-PROFIT CHECKING (0091)

Starting Balance: \$ 2,379.89
Ending Balance: \$ 881.09

Deposits / Credits: \$ 0.00
Withdrawals / Debits: \$ 1,498.80

YTD Dividends: \$ 0.00

Transactions

Date	Credits	Debits	Balance	Description
07/04		-495.28	1,884.61	Withdrawal POS #114431 AMAZON.COM*8L015 SEATTLE WA
07/06		-40.28	1,844.33	Withdrawal POS #166050 WAL-MART #5771 1525 E NINE MILE RD PENSACOLA FL
07/08		-392.00	1,452.33	Withdrawal Debit Card Signature Debit Purch. Date 07/07 074468 5691 LULULEMON CORDOVA M PENSACOLA FL
07/08		-178.89	1,273.44	Withdrawal POS #771840 AMAZON.COM*7H1EA SEATTLE WA
07/09		-42.89	1,230.55	Withdrawal POS #014829 WAL-MART #2983 6275 US 90 MILTON FL
07/09		-23.25	1,207.30	Withdrawal at ATM #714410 WALMART SUPERCEN 6275 US HWY 90 MILTON FL
07/09		-1.00	1,206.30	Withdrawal ATM Fee WALMART SUPERCEN 6275 US HWY 90 MILTON FL
07/13		-9.99	1,196.31	Recurring Withdrawal Debit Card Signature Debit Purch. Date 07/12 040160 5734 GOOGLE *Sunno AI Mus 855-836-3987 CA
07/13		-87.59	1,108.72	Withdrawal POS #550026 CASEYS #4731 3205 N PENSACOLA FL



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▶ NON-PROFIT CHECKING (0091)

(continued)

Transactions

Date	Credits	Debits	Balance	Description
07/15		-45.28	1,063.44	Withdrawal POS #488375 Circlek #2704966 CANTONMENT FL
07/24		-18.00	1,045.44	Withdrawal Debit Card Signature Debit Purch. Date 07/23 070339 7523 US PARKING INC UM P MIAMI FL
07/24		-44.29	1,001.15	Withdrawal POS #354116 Love's #0379 Outsid LEE FL
07/25		-31.45	969.70	Withdrawal Debit Card Signature Debit Purch. Date 07/24 029876 5542 WAWA 5400 PALM CITY FL
07/26		-27.90	941.80	Withdrawal POS #051563 WM SUPERCENTER # 8970 PENSACOLA BLVD PENSACOLA FL
07/28		-20.00	921.80	Withdrawal at ATM #994682 CIRCLE K #27-K02 3900 HWY 90 PACE FL
07/30		-40.71	881.09	Withdrawal Debit Card Signature Debit Purch. Date 07/30 061562 4814 VESTA *AT&T PREPAI 866-608-3007 OR

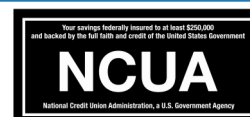
▶ NON-PROFIT CHECKING (0092)

Starting Balance:	\$ 2,000.00	Deposits / Credits:	\$ 0.00	YTD Dividends:	\$ 0.00
Ending Balance:	\$ 2,000.00	Withdrawals / Debits:	\$ 0.00		

No Activity this Period

▶ Reporting Information for 2026:

Total Dividends Paid Year to Date: \$ 0.00
Total Interest Paid Year to Date: \$ 0.00



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Sheriff Chip W. Simmons

ESCAMBIA COUNTY SHERIFF'S OFFICE

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PROFESSIONALISM

August 21, 2026

I am pleased to offer my support for Offensive Corp. and its efforts to secure funding for **Project Offset – Peer-Informed Crisis Response & Community Referral**, an initiative designed to strengthen the connection between law enforcement and continued community-based support.

At the Escambia County Sheriff's Office, our deputies regularly encounter individuals whose interaction with law enforcement may be only one part of a much larger challenge. Substance use, mental health concerns, homelessness, trauma, and other barriers can require resources and support well beyond the conclusion of a law enforcement call.

Project Offset proposes a referral pathway through which appropriate individuals could be connected with Certified Recovery Peer Specialists for continued engagement and assistance navigating treatment, recovery, mental-health services, housing, benefits, and other community resources.

Importantly, the proposed program is not intended to replace or duplicate our existing Co-Responder Unit. Rather, it offers another layer of support after the immediate law enforcement or clinical need has been addressed. A deputy may resolve the call and a clinician may address the crisis, but there is often still work to be done to help an individual achieve greater stability. Offensive has already worked with the Escambia County Sheriff's Office through its Reducing Harm training, which has been incorporated into our Crisis Intervention Training. We appreciate that relationship and are interested in exploring how Project Offset could build upon it in a way that is practical for our deputies and beneficial to the citizens we serve.

Law enforcement cannot solve every challenge through enforcement alone. Partnerships with behavioral-health professionals, peer specialists, service providers, and community organizations can provide additional tools to address underlying circumstances and potentially reduce repeated cycles of crisis and law enforcement contact.

For these reasons, I support Offensive Corp.'s efforts to secure funding for Project Offset and welcome continued discussions regarding the Escambia County Sheriff's Office serving as a law-enforcement partner in its implementation.

Sincerely,

A blue ink signature of Sheriff Chip W. Simmons, written in a cursive style.

Sheriff Chip W. Simmons
Escambia County, Florida



September 10, 2026

To Whom It May Concern:

This letter serves as the commitment of Opening Doors Northwest Florida to provide the required match for the FY 2026 Escambia County Opioid Abatement Grant in accordance with the grant requirements.

Opening Doors Northwest Florida commits to providing \$14,500.00.

The match will be provided through CASH contributions and will support eligible program activities throughout the grant period.

Required Match: \$14,500.00

Type of Match: CASH

Source of Match: DCF Emergency Solutions Grant (ESG) - Street Outreach

Match Availability Date: July 1, 2026

The committed match will be used to support eligible program costs, including, as applicable, personnel, case management, Coordinated Entry, HMIS activities, housing navigation, supportive services, administration, or other allowable activities that directly support the goals of the project.

Opening Doors Northwest Florida certifies that all matching funds will be:

- Allowable, reasonable, allocable, and necessary for the project;
- Properly documented and verifiable through the organization's financial records;
- Expended during the approved grant period;
- Not derived from another federal source unless specifically authorized by applicable federal regulations; and
- Used in accordance with all applicable federal, state, and grant requirements.



Opening Doors Northwest Florida has the financial and administrative capacity to provide and document the required match and will maintain all supporting documentation for monitoring and audit purposes.

If you have any questions regarding this commitment, please contact me at (850) 435-4055.

With Respect,

A handwritten signature in black ink that reads "Bruce A. Cady". The signature is fluid and cursive, with the first name "Bruce" being more prominent.

Bruce A. Cady
Executive Director
Opening Doors Northwest Florida, Inc.
Lead Agency, Continuum of Care FL-511
1020 N. New Warrington Road
Pensacola, FL 32506
850-435-4055
bruce.cady@openingdoorsnwfl.org
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August 26, 2026

Escambia County
Opioid Abatement Funding Review Committee
Escambia County, Florida

Re: Letter of Support for Offensive Corp. – Street Outreach and Supportive Services

Dear Review Committee Members:

On behalf of **Opening Doors Northwest Florida**, the Lead Agency for the FL-511 Continuum of Care serving Escambia and Santa Rosa Counties, I am pleased to provide our strong support for **Offensive Corp.** and its application for Escambia County Opioid Abatement Funding to provide **Street Outreach and Supportive Services** to individuals impacted by opioid and substance use disorders.

Individuals experiencing unsheltered homelessness are among the populations most vulnerable to the devastating effects of opioid and substance use disorders. Traditional office-based services frequently fail to reach individuals living in encampments, wooded areas, vehicles, abandoned structures, and other locations not meant for human habitation. Effective street outreach brings services directly to these individuals, establishes trusted relationships, addresses immediate needs, and creates pathways to treatment, recovery, healthcare, behavioral health services, housing, and other community resources. Offensive's community-based outreach model can provide an important bridge between individuals who are disconnected from traditional systems of care and the resources necessary to begin recovery and achieve greater stability.

Opening Doors intends to actively collaborate with Offensive in the implementation of this initiative. As the FL-511 CoC Lead Agency and HMIS administrator, Opening Doors will support coordination between Offensive's outreach activities and the broader homeless response system. Individuals experiencing homelessness who are encountered through outreach can be connected with **Coordinated Entry**, housing navigation, shelter, healthcare, behavioral health, recovery, and other appropriate resources available throughout the Continuum of Care. This coordination will help ensure that opioid-funded outreach operates as part of a larger system of care rather than as a stand-alone intervention.

Opening Doors will also support **HMIS data collection, data quality, and performance reporting** associated with the project. We will work with Offensive to establish appropriate HMIS data collection practices, provide training and technical assistance, and monitor data for completeness, accuracy, and consistency with FL-511 CoC HMIS standards. This partnership will strengthen Escambia County's ability to measure outreach contacts, services, referrals, client outcomes, and the impact of its Opioid Abatement investments while promoting consistent reporting across participating homeless-service projects.



Opening Doors believes Offensive's proposed Street Outreach and Supportive Services initiative represents an opportunity to reach individuals who are often among the most difficult to engage through traditional service delivery models. Combining persistent community-based outreach and supportive services with the established infrastructure of the Continuum of Care can improve engagement, strengthen connections to treatment and recovery resources, and create pathways from homelessness and instability toward recovery and permanent housing.

We strongly support Offensive Corp.'s application and look forward to continuing our collaboration to address the intersection of homelessness, opioid use, behavioral health, and recovery in Escambia County.

With Respect,

A handwritten signature in black ink that reads "Bruce A. Cady". The signature is fluid and cursive, with the first name "Bruce" being more prominent than the last name "Cady".

Bruce A. Cady
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VetCV Foundation

VetCV Mission Next Center

Pensacola State College Campus • Milton, Florida

LETTER OF SUPPORT

September 11, 2026

Escambia County Opioid Abatement Funding Review Committee
Escambia County, Florida

Re: Letter of Support for Offensive Corp. — Project Offset: Peer-Informed Crisis Response & Community Referral

Dear Review Committee Members:

On behalf of the VetCV Foundation and its' VetCV Mission Next Center as well as VetCV, Inc., I am pleased to offer our support for Offensive Corp. and its application for Escambia County Opioid Abatement Funding for Project Offset — Peer-Informed Crisis Response & Community Referral.

Offensive Corp. is one of our trusted Patriot Partners. We already collaborate and refer to each other when a person needs what the other organization is built to provide. This letter simply makes that working relationship plain for the Committee.

Our mission is to help veterans, active-duty service members, military families, and civilians in Northwest Florida organize what they need and find a clear path to community resources. The VetCV Mission Next Center, on the Pensacola State College campus in Milton, is a resource hub. People come to us for benefits navigation, connection to local, regional, and national Patriot Partners, and practical help putting their records and next steps in order. The VetCV Vault App gives individuals a secure place to keep service, medical, benefits documents, and much more in order. The Foundation exists to sustain that work.

We are not a crisis-response team, a co-responder unit, or a street-outreach program. Those roles belong to law enforcement, clinicians, and partners such as Offensive. What we offer is what comes after the immediate call: a place to land, a way to keep documents together, and help navigating VA and community benefits, housing resources, healthcare connections and access to care, career and education planning and resources, and other services already available in Escambia and Santa Rosa Counties.

Project Offset's peer-informed referral pathway is a natural fit with that role. When a Certified Recovery Peer Specialist has stayed with someone past the crisis, that person may still need a trusted community location and a simple way to organize records and benefits. The VetCV Mission Next Center and the VetCV Vault App are built for that next step. As a Patriot Partner, Offensive can continue to send us veterans, military families, and community members who can use our hub and our app. We will continue to send Offensive those who need peer-informed outreach and recovery support we do not provide. Each stays in its lane. The person does not get dropped.



Partnerships work when each organization does what it already does well. Offentensive can reach people the office and technology-based systems miss. We can help those same people track and manage their paperwork and important documents, understand and navigate their benefits, and walk into the next appointment better prepared. That is the collaboration we already practice as Patriot Partners, and it is the collaboration Project Offset would strengthen.

For these reasons, the VetCV Foundation and its' VetCV Mission Next Center as well as VetCV, Inc. supports Offentensive Corp.'s request for funding for Project Offset. We welcome the opportunity to keep referring to one another as the initiative is implemented.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Niels K. Andersen".

Niels K. Andersen
Founder & Chairman
VetCV Foundation
VetCV Mission Next Center